



# message FROM THE MAYOR

It is with pleasure that I provide a forward to the Parkes Shire Council End of Term Report for the 2008-2012 Term of Office. The Integrated Planning and Reporting framework now fully implemented in NSW Local Government requires a Council to present an End of Term Report at its final Council meeting prior to an election.

This Report is to include the progression of the Parkes Shire towards the vision articulated in its 2010-2020 Community Strategic Plan, being in 2020 Parkes Shire will be:

"A progressive regional centre, embracing a national logistics hub, with vibrant communities, diverse opportunities, learning and healthy lifestyles."

This Report provides a permanent record of the achievements made and the challenges faced by the Shire Community, as well as Council, in working together to deliver this vision. This new Report is produced in accordance with Council's requirements under the NSW (Local Government Act), 1993. Parkes Shire Council was one of the few leading "Group 1 Councils" to adopt these Integrated Planning and Reporting provisions once again showing it's leadership in Local Government particularly in the regional areas.

Council is therefore pleased to provide the community and the incoming Council with some measurement and evaluation regarding Parkes Shires progress towards the priorities set three years ago in developing its Community Strategic Plan.

I also place on record my sincere gratitude to my fellow Councillors for their unswerving dedication to the people of the Parkes Shire and their shared vision for the growth and enhancement of all aspects of the communities in which they serve. I particularly thank my Deputy Mayor, Cr John Magill, who has been my Deputy for the entire term. When other duties required my leave from the Shire, I was always confident to leave knowing the Council was in capable hands. I also mention Cr Magill's and Cr Wayne Scott's impeccable service to their communities, as both have indicated they will not be standing for re-election. Other forums exist to acknowledge their sterling service however, it would be remiss of me not to acknowledge their contribution as part of this End of Term Report.

I also thank the work of the professional Council staff, both indoor and outdoor, under the leadership of both the current General Manager, Kent Boyd and the previous General Manager Alan McCormack who retired in 2010 mid way through Councils term. The staff are responsible for implementing the community based decisions of Council and their never ending desire to please and make continuous improvements is reflected in the services and built environment, enjoyed by the community today.

Finally, and importantly I would like to take this opportunity on behalf of the Council, to thank the entire Parkes Shire Community for their respective efforts in going about their daily lives in a manner that collectively makes our Shire a better place in which to live and work. I commend the End of Term Report to you for your consideration. I look forward to the continuation of the benefits which will accrue from the Integrated Planning and Reporting framework and the Community based collaborative approach which it provides.

The next round of community consultation has commenced for the next Council to consider how it can deliver on the Parkes Shire's vision, and it is hoped this End of Year Report will lay a sound foundation for the priorities to be assessed in this process.

Cr Ken Keith

Mayor

# PARKES SHIRE profile



Parkes Shire is located on the western edge of the Great Dividing Range within the Central Slopes and Plains region of NSW. The Local Government Area (LGA) covers an area of 5,919 kilometres and has a population of 15,300. The town of Parkes is the main urban centre. Other major centres are Peak Hill in the north and Bogan Gate, Trundle and Tullamore in the west of the Shire. The Shire is bound by the LGAs of Cabonne to the east, Narromine to the north, Lachlan to the west and Forbes to the south.

From a gold rush town of the last century, Parkes has progressed to become a thriving commercial centre servicing a rich agricultural district. The Council way of life with a full range of services and facilities, free of noise, traffic jams and city violence. Parkes has also developed as an important inland hub in the nation's transport network.

Parkes Shire residents enjoy a quality of life enriched by:

- Country/Town/Village Lifestyle
- · Strong Community Spirit
- · Wide Recreational Opportunities
- · Vibrant Commercial and Industrial Base
- Scenic Attractiveness
- High throughput of Inter and Intra State Traffic
- · Air and Rail Services
- Road Access to other Major Centres, to Sydney and to Regional Attractions
- Strong Tourism Influences
- Sound Rural Economy
- · Competitively Priced Land, and
- · A comfortable climate for much of the year.

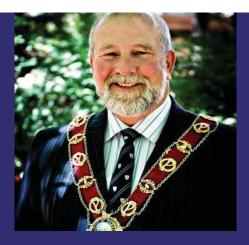
The sister city relationship between Parkes and Coventry City Council in England (birthplace of Sir Henry Parkes) was established in 1939 and is the longest surviving such relationship involving an Australian town or city. It has been enhanced by the completion last year of The Henry Parkes Centre, the latest striking addition to Parkes Shire's educational, historical, cultural and tourism profile.

Today, Parkes Shire is a thriving community situated close to the geographical centre of New South Wales at the cross-roads of the Newell Highway and the east west rail route. Business activity is underpinned by mining and agriculture but has diversified to include government services, retail, transport and logistics, a vibrant regional airport and tourist attractions and events such as The Dish, the Parkes Elvis Festival, the Trundle Bush Tucker Day, the Peak Hill Open Cut Experience and the Tullamore Irish Festival.

Council has been encouraged by confirmation from the Federal Government that Parkes will be an integral component of the Melbourne to Brisbane Inland Rail Route once the project is commenced in 2014.

While transport, tourism, agriculture and mining collectively project a bright long term future for the Parkes Shire the long-term effects of drought, retention and attraction of health professionals, an ageing population and the need for higher education facilities were identified in community workshops as areas of major concerns. The visions and aspirations of the Parkes Shire Community have been adapted into a Community Strategic Plan which provides specific direction for the Shire's development over the next decade and effectively addresses those key issues.





- First elected to Council in 1983.
   Currently serving his 10th term.
- First elected as a Councillor on Parkes Shire Council in 1983
- Currently in his 10th term (27 years) on Council
- Served 17 terms as Deputy Mayor
- Elected Mayor July 2008

Cr Keith is the immediate past
Chairperson of the E Division of the
Shires Association of NSW (including
membership on the Local Government
Shires Association Local Government
Operations and Reform Committee,
the Economic Committee and
delegate to the IPWEA Roads and
Transport Directorate Management
Committee).

# CR KEN KEITH (MAYOR)

Cr KJ Keith

#### **Council Committees**

The Mayor is automatically a member of all Council Committees

**Economic Development Committee** 

Parkes Museum Development Committee

Parkes Shire Library Committee

Road Naming Committee

Waste Facilities Committee

Access Committee

Little Theatre Management Committee

**Sporting Ovals Development Committee** 

Parkes Pool Management Committee

Health Liaison Committee

Moat Cottage Development Committee

Music and Art Committee

Museum Liaison Committee

Parkes Pool Planning Committee

Plant Procurement and Replacement Committee

Senior Staff Committee

Peak Hill Open Cut Experience Committee

Heritage Advisory Committee

Henry Parkes Centre Management Committee

Parkes and Forbes Joint Waste Facility Committee

Parkes Shire Cultural Advisory Committee

Parkes Shire Council Risk Review Committee

#### Council Representative/Delegate

Birth to Kindergarten Board Member

Central West Regional Organisation of Councils (CENTROC)

Parkes/Forbes/Lachlan/Weddin Alliance (aka Mid Lachlan Alliance)

Bells Line Expressway Group

#### **Community Involvement**

Bogan Gate Community Association

NSW Local Government GAS Advisory Committee

Lachlan Region Tourist Association

Centre for Employment, Training and Economic Development (Central West) Inc

Bogan Gate Community Reserve (Trustee)

Country Children's Services Association - Past Executive

R.A.S. Western Districts Exhibit

Parkes Centenary Committee

Parkes Bicentennial Committee

Parkes PA and H Association - Past President

Tichborne/Nelungaloo Landcare Group

Rural Fire Service Volunteer

NSW Farmers Assoc - Parkes Branch

Parkes Australia Day Committee

Parkes and District Junior Soccer Association (Coach and Referee)

Lachlan Soccer (Manager and Coach)

Parkes and District Junior Cricket Association (Coach and Umpire)

Parkes 125th Anniversary Committee

Parkes Showground (Trustee)

Elvis Festival Organising Committee

Parkes Men's Shed Committee

#### Noteworthy awards received

Olympic Torch Bearer

Country Children's Services Association's (CCSA)

Colleen Gale Award

Paul Harris Fellow - Parkes Rotary Club

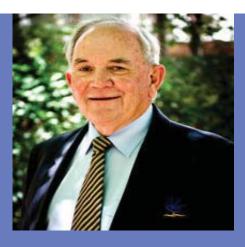
Parkes Shire Citizen of the Year 1988

Local Government and Shires Association Long Service Award

Centenary Medal

Life Member of Parkes Sports Council

Life Member of Middleton Primary School PandC Assoc



- First elected 1999 3rd term on Council
- Elected Deputy Mayor 2008

# CR JOHN MAGILL (DEPUTY MAYOR)

Cr JH Magill

Council Committees/Delegate or Representative (Current and Past)

Art Acquisition Committee

Alec Guillan Scholarship Committee

**Bush Fire Management Committee** 

Central West Catchment Management Authority

Central West Regional Organisation of Councils

**Economic Development Committee** 

Health Liaison Committee

Lachlan Area Command Community Safety Precinct

Lachlan Regional Transport Committee

Lachlan Valley Noxious Weeds Advisory Committee

Mid Lachlan Alliance Committee

Mining Related Councils

Music and Art Committee

Museum Development Committee

Moat Cottage Development Committee

Parkes Community "Friends of the Garden" Committee

Parkes and District Historical Society

Parkes Neighbourhood Centre Management Committee

Parkes Local Advisory Group Inc Management

Parkes Shire Council Risk Review Committee

Parkes Traffic Committee

Parkes/Forbes Business Enterprise Centre

Plant Procurement and Replacement Committee

Peak Hill Open Cut Experience

**Road Naming Committee** 

Senior Staff Committee

Waste Facilities Committee



CR ROBERT HADDIN

Cr RC (Bob) Haddin

- Councillor First elected 2008
- 1st term on Council



# CR KEN MCGRATH

Cr KM McGrath

- Councillor First elected 1992
- 4th term on Council

# Council Committees/Delegate or Representative (Current and Past)

Crime Prevention Committee

**Economic Development Committee** 

Parkes Museum Development Committee

Moat Cottage Development Committee

Parkes Pool Planning Committee

Plant Procurement and Replacement Committee

Parkes Shire Council Risk Review Committee

Waste Facilities Committee

Bush Fire Management Committee

Lachlan Catchment Management Authority

Lachlan Valley Noxious Weeds Advisory Committee

Murray Darling Association

Parkes Tidy Towns Committee

Parkes "Friends of the Garden" Committee

Skillset (Formerly known as Central West Group Apprentices)

# Council Committees/Delegate or Representative (Current and Past)

Parkes Pool Planning Committee

Plant Procurement and Replacement Committee

Road Naming Committee

Waste Facilities Committee

Access Committee

Parkes and Forbes Joint Waste Facilities Committee

Parkes Liquor Accord

Parkes Early Childhood Centre Committee

Trundle Community Consultative Committee

Tullamore Community Consultative Committee

Parkes PCYC

Airport Owner's Association

Youth Committee

Skateboard Rink Project



CR BARBARA NEWTON

Cr BF Newton

- Councillor Elected 2004
- 2nd term on Council



## CR LOUISE O'LEARY

Cr LA O'Leary

- Councillor First elected in 2008
- 1st term on Council

# Council Committees/Delegate or Representative (Current and Past)

Music and Art Committee

Parkes Shire Library Committee

Senior Staff Committee

Peak Hill Open Cut Experience Committee

Heritage Advisory Committee

Little Theatre Management Committee

Parkes Shire Cultural Advisory Committee

Health Liaison Committee

Chair - Kooringle Fund

Past President and Secretary of Tullamore Community Consultative Committee

Board Member Kooringle Nursing Home

Art Acquisitions Committee

Music Development Committee

Parkes Shire Concert Band Committee

Trundle Community Consultative Committee

Tullamore Community Consultative Committee

# Council Committees/Delegate or Representative (Current and Past)

Parkes Pool Planning Committee

Parkes Shire Library Committee

Road Naming Committee

Heritage Advisory Committee

Sporting Ovals Development Committee

Health Liaison Committee

Peak Hill Advancement Association

Past Executive position - Peak Hill Pre-School

Peak Hill Sports Council

Past Board member - Peak Hill Ex Services and Citizens Club

St Joseph's Peak Hill Parents and Friends Club

Peak Hill Central School Canteen Coordinator

Coordinator - Establishment of Parkes Bereavement Group SANDS

Peak Hill Central School P and C

Peak Hill Little Athletics Executive Member and Coach

Peak Hill Sports Council Member

Peak Hill Healthy Communities Consultative Committee



CR GEORGE PRATT

Cr GW Pratt

- Councillor Elected 2004
- 2nd term on Council



# CR WAYNE SCOTT

Cr WW Scott

- Councillor Elected 2004
- 2nd term on Council

# Council Committees/Delegate or Representative (Current and Past)

Crime Prevention Committee

Parkes Museum Development Committee

Plant Procurement and Replacement Committee

Waste Facilities Committee

Health Liaison Committee

Parkes Health Council

Parkes Liquor Accord

Parkes Shire Concert Band Committee

Parkes Shire Tourism Board

Peak Hill Advancement Committee

Trundle Community Consultative Committee

Tullamore Community Consultative Committee

Peak Hill Spit and Spud Committee

National Serviceman's Association

Parkes Antique Motor Club

Parkes SES Unit

Youth Committee

Parkes and District Historical Society

# Council Committees/Delegate or Representative (Current and Past)

**Bush Fire Management Committee** 

Lachlan Catchment Management Authority

Lachlan Valley Noxious Weeds Advisory Committee

Music and Art Committee

Parkes Tidy Towns Committee

Parkes Plant Procurement and Replacement Committee

Parkes Pool Planning Committee

Waste Facilities Committee

Sporting Ovals Development Committee

Bogan Gate Community Committee

Central West Group Apprentices Ltd

Parkes Sports Council

Parkes Traffic Committee

Parkes Business Incorporated

Parkes Regional Development Association

Parkes Chamber of Commerce

Past Apex Club

Camp Quality Twin Town Challenge

Parkes Early Childhood Centre

Parkes Recreational Ski Dam

Parkes Hockey Inc

Parkes Touch Football Association

Parkes Junior Cricket

Parkes Rugby Union Club



CR PATRICA SMITH

Cr PJ Smith

- Councillor Elected 2008
- 1st term on Council



## CR ALAN WARD

Cr AJ Ward

- Councillor First Elected 2008
- 1st Term on Council

# Council Committees/Delegate or Representative (Current and Past)

Music and Art Committee
Parkes Shire Library Committee
Road Naming Committee
Henry Parkes Centre Management Committee
Museum Liaison Committee
Parkes Pool Management Committee
Parkes Shire Cultural Advisory Committee
Birth to Kindergarten Committee
Meals on Wheels Committee
Parkes/Forbes Community Tenancy Scheme

# Council Committees/Delegate or Representative (Current and Past)

Airport Development Committee - Chair
Crime Prevention Committee
Economic Development Committee
Museum Development Committee
Moat Cottage Development Committee
Parkes Plant Procurement and Replacement Committe
Peak Hill Open Cut Experience Committee
Heritage Advisory Committee
Parkes and Forbes Joint Waste Facility Committee

Parkes Pool Management Committee

Airports Owners Association Representative

Australia Day Committee

Life Education Centre Committee (Chairman)

Parkes Elvis Committee Representative

Parkes Chamber of Commerce



### Parkes Shire Council 2008/2011

Seated - left - Steven Campbell Director Planning & Environment - Les Finn Director Corporate Services - Alan McCormack General Manager - Mayor Ken Keith Steve Barry Director Operations - Kent Boyd Director Infrastructure

Standing - left - Cr George Pratt - Deputy Mayor John Magill - Cr Alan Ward - Cr Pat Smith - Cr Louise O'Leary - Cr Barbara Newton - Cr Wayne Scott Cr Bob Haddin - Cr Ken McGrath

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# SENIORstaff

### KFNT BOYD

General Manager



General Manager, Kent Boyd. Kent commenced employment at Parkes Shire Council in 1992 as a Design Engineer and held the position of Director Infrastructure since 2001. He was appointed General Manager Parkes Shire Council on 1 November 2010. He is a strong advocate of long-term strategic planning. Kent has a Bachelor of Civil Engineering (First Class Hons), a Graduate Diploma in Management, an MBA, a Masters of Government and Commercial Law and is a graduate of the Institute of Company Directors. Until recently Kent was active as an Executive Member and Deputy Chair of the NSW Local Government Water Directorate and a Member of the Regional Traffic Committee

Professional affiliations include, CPEng NPER-3, Fellow Engineers Australia, Fellow IPWEA, Member APESMA, Member AWA, Member IWA, Member Red R Aust, Graduate Member of the Australian Institute of Company Directors and a Member of the Local Government Managers Australia.

## LES FINN

Director Technology and Corporate Services



Les Finn, Director Technology and Corporate Services has been employed with Parkes Shire Council since 1983, having held positions in Personnel, Rating, Information Technology, Finance and Administration/Governance. Les possesses a Degree in Local Government Administration and is a Qualified Local Government Clerk under Ordinance 4 of the previous Local Government legislation. He is a member of the Local Government Managers Australia. Les heads the Corporate Services Division of Council which includes Finance and Governance, Information Services, Human Resources, Library Services, Family Day Care and Tourism/Economic Development.

#### STFVF BARRY

Director Engineering Services



Steve Barry has been with Parkes Council since 1990, firstly as the Deputy Shire Engineer, and as the Director of Operations, now known as Director Engineering Services since 1999. His portfolio covers the areas of roads, drainage, parks and gardens, swimming pools, noxious weeds, airports, and emergency management as the Local Emergency Management Officer (LEMO). Steve holds a degree in Civil Engineering and a Post Graduate Diploma in Management.

### STEVEN CAMPBELL

Director Planning and Environment



Steven Campbell, Director Planning and Environment has been with Parkes Shire Council since August 1990. Steven holds qualifications in Health, Building and Local Government Management. Steven has held a number of positions in Local Government and currently serves on the following committees - Executive Officer, NetWaste a regional collaborative waste management group; Vice President of Environmental Development and Allied Professionals, Australian Institute Environmental Health, Australian Institute of Building Surveyors (Western Groups)

### ALAN McCORMACK

Former General Manager



Former General Manager, Alan McCormack. Alan worked in Local Government since 1965 starting with Parkes Shire Council in 1990 and retiring in May 2011. Alan is a qualified Local Government Clerk and holds a Graduate Diploma, a Master of Business and a Certificate in Financial Planning. Alan served as Secretary of the Country Mayors Association and Secretary of the CENTROC Group of Councils. He was an Executive member of the Institute of Municipal Management for 11 years and is a Life member of the Local Government Managers Association.







# 1. DEVELOP EDUCATION AND LIFELONG LEARNING OPPORTUNITIES

#### COMMUNITY STRATEGIC PLAN GOAL

Education, learning and skill development are the foundation stones for maximising the Shire's potential and opportunities. If quality education through to tertiary level is available, students can remain in the shire and be supported by their families and the community. Specific skills will also be needed to support the future agricultural, mining, transport, health, tourism and retail sectors. Actively promoting and encouraging skill development and educational participation will in turn help business growth and expansion. Parkes Shire should develop a reputation as a learning community.

#### SUMMARY OF QUADRUPLE BOTTOM LINE IMPACTS

Primary Secondary

Social Civic Leadership

The primary quadruple bottom line outcome for Develop Education and Lifelong Learning Opportunities is Social, the secondary outcome is Civic Leadership. Whilst education is not traditionally viewed as a primary function of local government, over the past 4 years Council has been very active in advocating and facilitating improved educational opportunities across the Shire.

Council supports a holistic approach to education and learning. It continues to support the world recognised Birth to Kindergarten Program – Paint the Town REaD and has initiated an innovative program to support tertiary education with the creation of the Parkes University Study Centre. Parkes Shire is proud of its young people and of its education system.

Within Parkes there are 3 pre-schools (and 2 part-time pre-schools set up at Middleton Public School and Parkes East Public School), 4 primary schools (three public and one Catholic) 1 highschool and a Christian school which goes from Kindergarten to year 10 (which is looking to expand to year 12 within the next few years). Trundle, Tullamore and Peak Hill boast progressive Central Schools and pre-schools, while a proactive primary school is located in Bogan Gate.

# ABOUT THESE COMMUNITY INDICATORS

#### Parkes Shire School's NAPLAN Results 2008-2011

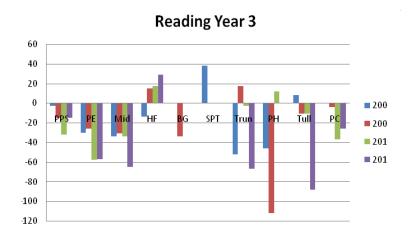
NAPLAN is the acronym for the National Assessment Program - Literacy and Numeracy. NAPLAN tests have been conducted across Australia annually since 2008 for all students in Years 3, 5, 7 and 9. The below graphs look at the results of the schools within the Parkes Shire from 2008-2011. The graphs compare the schools average results to the Australian average (assuming the Australian average as zero) and graphs them by the number of marks that local schools achieved above and below the Australian average.

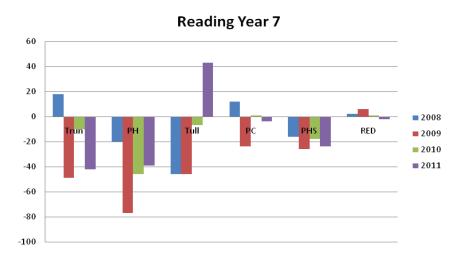
PPS – Parkes Public School, PE – Parkes East, MID – Middleton Public School, HF – Holy Family Catholic School, BG – Bogan Gate Public School, SPT – St Patricks School – Trundle, Trun – Trundle Central School,

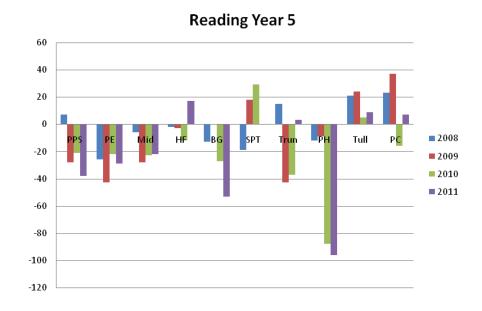
PH – Peak Hill central School, Tull – Tullamore Central School, PC – Parkes Christian School, PHS – Parkes High Scool, RED – Red Bend – Forbes (data included due to high number of Parkes students who attend)

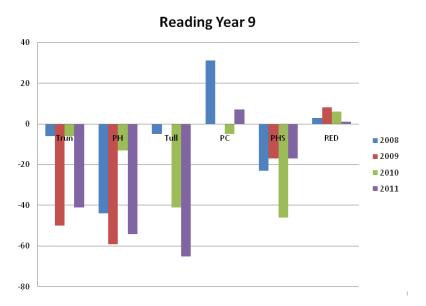
Source: My School Website www.myschool.edu.au

# *READING*

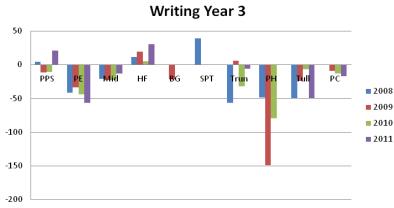


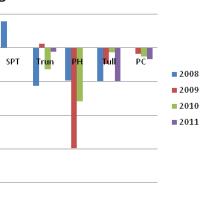


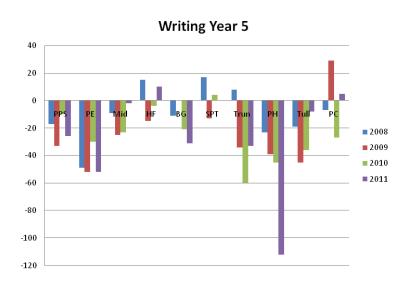


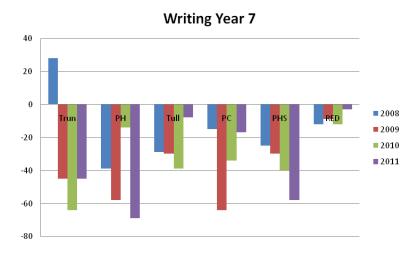


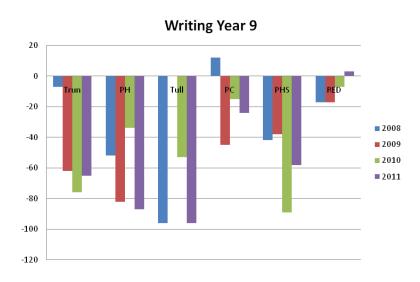
# WRITING



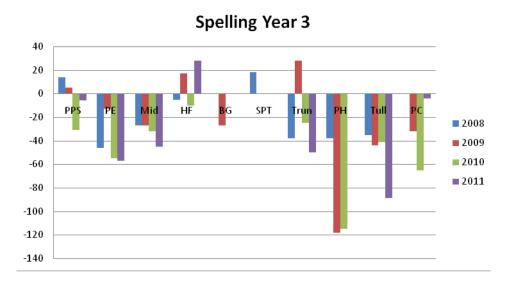


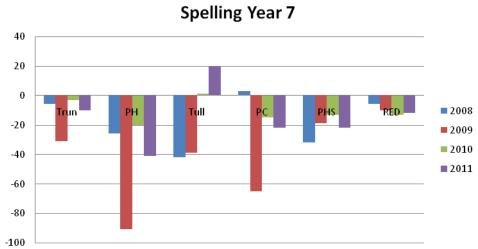


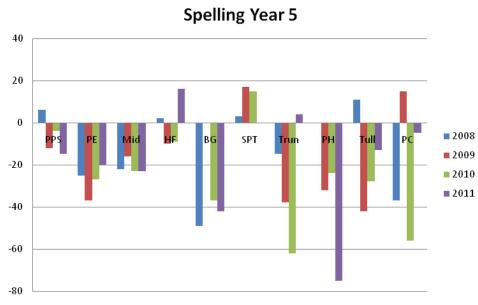


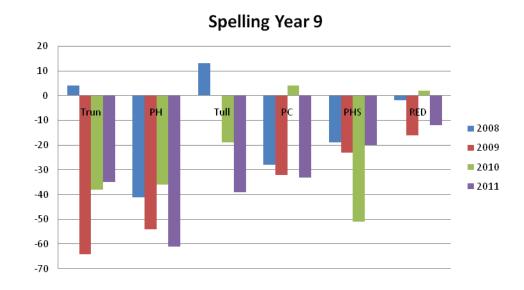


# *SPELLING*



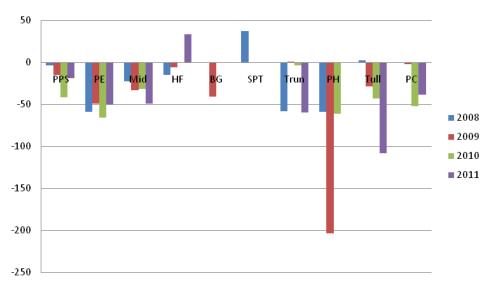




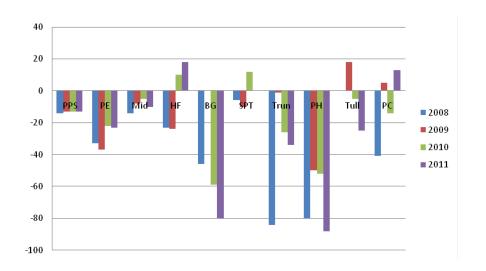


# GRAMMAR AND PUNCTUATION

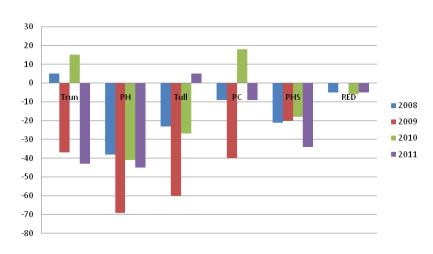
#### **Grammar and Punctuation Year 3**



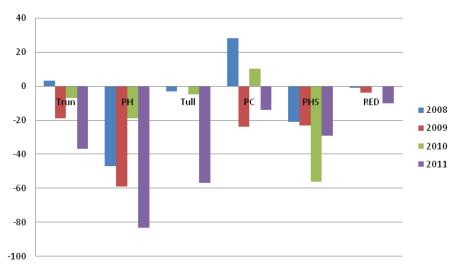
#### **Grammar and Punctuation Year 5**



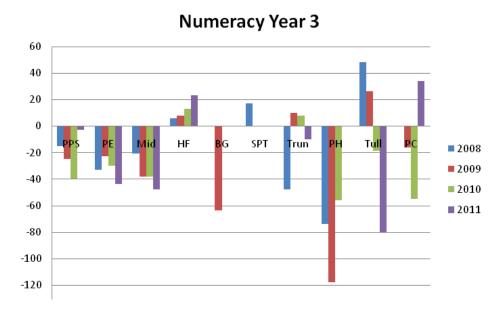
#### **Grammar and Punctuation Year 7**

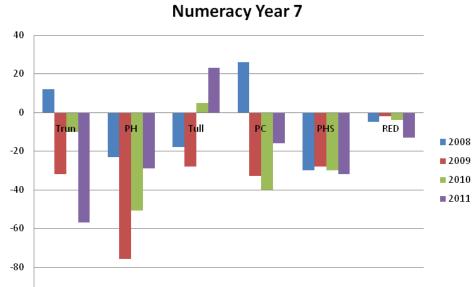


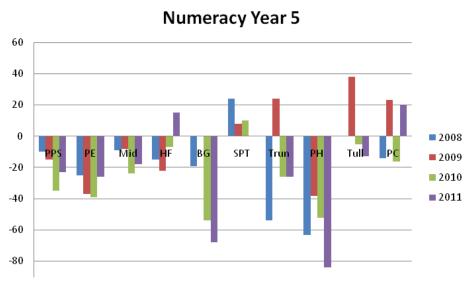
#### **Grammar and Punctuation Year 9**

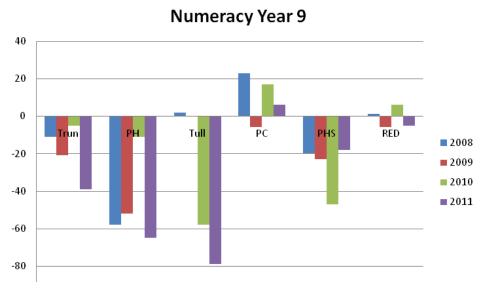


# *NUMERACY*











# ABOUT THESE COMMUNITY INDICATORS

#### Australian Early Childhood Index Figures (AEDI)

AEDI figures are a national collection of information of young children's development which is taken every 3 years and started in 2009. It measures childrens development at the time they start school in 5 key areas

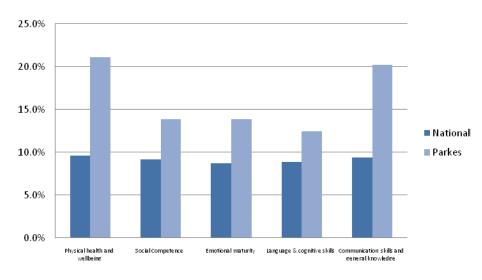
- physical health and wellbeing
- social competence
- emotional maturity
- language and cognitive skills (school-based)
- communication skills and general knowledge

Results are reported as community results rather than school results, the idea being that then it is the community's responsibility to help their own children's development.

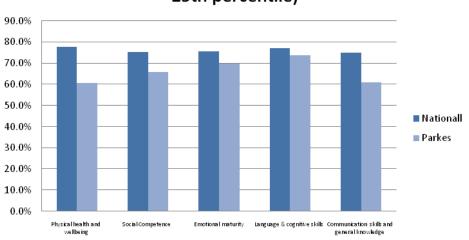
Source – Australian Early Development Index – website http://maps.aedi.org.au/lga/nsw/16200

## AUSTRALIAN EARLY CHILDHOOD INDEX FIGURES

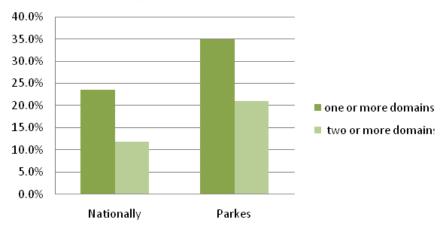
# Percentage of children developmentally vulnerable (below the 10th Percentile)



# Percentage of Children on track (above the 25th percentile)



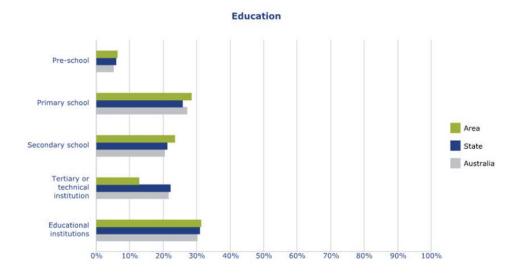
# Percentage of Children Vulnerable in;



# PARTICIPATION IN EDUCATION IN PARKES VS NSW AND AUSTRALIA

In Parkes (Local Government Areas) 31.2% of people were attending an educational institution. Of these, 28.5% were in primary school, 23.5% in secondary school and 12.8% in a tertiary or technical institution.

Source: ABS Census 2011



# PARKES SHIRE'S PARTICIPATION IN HIGHER EDUCATION

The below table looks at Parkes Shire participation rates in tertiary education as compared to the rest of regional NSW as at the 2006 census (an update on these figures as at 2011 are not available as yet).

Proportion of residents over the age 15 – Source ABS Census (2006)

	Tertiary Education Qualifications, 2009					
Area	Postgraduate Degree	Bachelor Degree	Diploma	Certificate Level	Total Qualifications	No Qualifications
Parkes	0.8%	8.5%	7.7%	29.2%	46.2%	53.8%
Regional NSW	2.1%	11.2%	10.5%	28.9%	52.6%	47.4%

#### PARKES READING DAY 2008 - 2012





#### **PARKES STUDY CENTRE LAUNCH 2012**



COUNCIL DELIVERED	PARKES SHIRE COUNCIL ACTIONS	EVALUATION OF REMAINING RISK REGARDING DELIVERY
1.1 Provide access to tertiary education	Memorandum of Understanding (MoU) was signed on the 28th May 2010 between Parkes Shire Council (PSC), TAFE Western and Charles Sturt University (CSU). The aim of the MoU is to actively participate and cooperate in support for the broader planning and growth of Parkes, by developing opportunities for higher education for Parkes and the Central West	Exceeds Planned Actions
	November 2010 employed University Study Centre Coordinator	
	CSU Regional and Remote Units visit Parkes every 6 weeks to support Distance Education students	Actions Satisfactorily Achieved
	The Study Centre Coordinator will provide permanent support to distance education students from July 2012.	
	November 2011 Australian Graduate Management Consortium (AGMC)—     Graduate Certificate of Management – part of CSU Masters of Management starts running in Parkes with 9 students	Actions Unsatisfactority Achieved
	Northparkes Mine has set up the Block Caving Centre of Excellence with UNSW providing a Graduate Diploma in Block caving	
	Continue to support financially disadvantaged students going to University with financial assistance through the Jack Scoble Scholarships	

COUNCIL DELIVERED	PARKES SHIRE COUNCIL ACTIONS	EVALUATION OF REMAINING RISK REGARDING DELIVERY
1.2 Support and promote existing TAFE	<ul> <li>Study Centre Coordinator provides a liaison between PSC/ TAFE and CSU</li> <li>Study Centre Coordinator has been working with TAFE and CSU on water management courses and</li> <li>Investigating the introduction of Transport and logistics to curriculums</li> <li>Promotion of pathways from TAFE to University has commenced however more work needs to be done in this area</li> <li>Work has started to look at where Parkes TAFE College can start to deliver more diploma level courses especially within Business</li> </ul>	Actions Satisfactority Achieved  Actions Unsatisfactority Achieved
1.3 Promote early intervention in education (Birth to Kindergarten)	<ul> <li>TAFE and Library very involved with 2011 Newsvember, through LITVIDs</li> <li>Council's library is driving a push to inject new enthusiasm into Parkes Birth to Kindergarten program and Paint the Town READ – it is helping to set up a Steering Committee to drive the program forward</li> <li>Council's library is running extremely successful 0-5 yrs programs with Story Time (Tuesday morning) and Rhyme Time (Wednesday and Friday morning) with regularly over 20 Children and parents attending . As well as holiday activities</li> </ul>	Exceeds Planned Actions  Actions Satisfactorily Achieved  Actions Unsatisfactorily Achieved

cour	NCIL DELIVERED	PARKES SHIRE COUNCIL ACTIONS	EVALUATION OF REMAINING RISK REGARDING DELIVERY	
1.4	Promote a high level of infant to high school education	<ul> <li>Council has supported Youth Forums – which have explored issues that were identified by local youth</li> <li>Council has Promoted and organised Youth Week each year</li> <li>Council has been involved with discussions to establish better links between Parkes High School (PHS) and local business and industry</li> <li>Parkes Study Centre Coordinator has sat on PHS Numeracy and Literacy Committee</li> <li>Council continues to be involves with Family Day Care – currently there are 26 careers and 365 children using the service</li> <li>Council has been involved with PHS Geography Field trips</li> <li>PSC provides support to Parkes Early Childhood Centre</li> <li>Council supports Charles Sturt University Future Moves program – which aims help children from Kindergarten to year 12 aspire to University by making them aware of different career opportunities</li> </ul>	Exceeds Planned Actions Actions Satisfactorily Achieved  Aclions Unsatisfactorily Achieved	
1.5	Provide lifelong learning opportunities	<ul> <li>Study Centre offers pathways from TAFE to University, post graduate courses and support for those wishing to study via distance education, supports lifelong learn</li> <li>Council has incentive programs for their staff to engage in further education.</li> <li>Study Centre Coordinator has spoken to various groups including Rotary and the Chamber of Commerce about the importance of lifelong learning</li> <li>The Library has also been promoting lifelong learning with senior citizen morning teas with guest speakers <ul> <li>visiting authors</li> <li>artist workshops</li> </ul> </li> </ul>	Exceeds Planned Actions  Actions Satisfactorily Achieved  Actions Unsatisfactorily Achieved	



### 2. IMPROVE HEALTH AND WELLBEING

#### COMMUNITY STRATEGIC PLAN GOAL:

A healthy and active community responds much better to challenges and opportunities. When we are fit and healthy we are able to make the most of our lifestyle and cope with change. Priority areas include promoting wellbeing through education, having facilities, services and programs that match and respond to community needs and building a connected and networked community.

#### SUMMARY OF QUADRUPLE BOTTOM LINE IMPACTS

Primary Secondary

Social Civic Leadership

The primary focus of the quadruple bottom line in this Future Direction is Social and the secondary is Civic Leadership. Improvements in the area of Health were identified as a very high priority by the Parkes Shire Community. Council has an obligation to its community to work with all levels of Government to improve services in Health and social impacts. Council has worked hard to ensure optimal health and safety outcomes through its operations and activities, this is evident in the fact that Council has recently had a nil lost time to injury of over 320 days in 2011/2012.

Over the past 4 years Council has worked very hard to attract and retain health professionals within the community, this can be seen through the money that Council provides for the recruitment of new general practitioners and the support that Council gives to the community fund raising events such as the GP Cup. Council has also been very active in lobbying and the securing of funds from the NSW State Government for the development of a new \$42 million hospital in Parkes.

# ABOUT THESE COMMUNITY INDICATORS

#### Health Statistics and Information

Council has endeavoured to provide a snapshot of information and statistics for the Parkes Shire area that was readily available in preparing this report. It is hoped that in future some of this information will be able to provide a base for more objective measurement and analysis as to the progress of the Shire with regard to health outcomes. Once Council and indeed Local Government in NSW as a whole, develops a better capacity to obtain and interpret data on behalf of the community a clearer analysis then may be able to be provided. These current indicators have been provided so the Community can at a minimum be aware some of the key elements regarding health and wellbeing.

#### NSW Bureau of Crime Statistics and Research

To establish an indication of safety levels across the Parkes Shire, the report relies on NSW Bureau of Crime Statistics and Research (BOSCAR) data. This data is a valid and reliable source of information reliant on input from the NSW Police Force and is utilised by a number of authorities to establish similar measurements across communities and demographics.

# PARKES HOSPITAL

### **Outpatient Services**

Category	Year	Number of occasions of Service
Other medical/surgical/	2010-2011	4,785
obstetric clinics	2009-2010	5,101
	2008-2009	4,768

# **Same Day Admissions**

Category	Year	Number of admissions
Childbirth	2010-2011	<10
	2009-2010	<10
	2008-2009	<10
Medical (Emergency)	2010-2011	451
	2009-2010	478
	2008-2009	353
Medical (other)	2010-2011	296
	2009-2010	291
	2008-2009	320
Surgical (emergency)	2010-2011	<10
	2009-2010	13
	2008-2009	<10
Surgical (other)	2010-2011	155
	2009-2010	133
	2008-2009	152
Total	2010-2011	902
	2009-2010	915
	2008-2009	825

# **Overnight Admissions**

Category	Year	Number of admissions
Childbirth	2010-2011	158
	2009-2010	173
	2008-2009	155
Medical (Emergency)	2010-2011	1,052
	2009-2010	940
	2008-2009	929
Medical (other)	2010-2011	207
	2009-2010	190
	2008-2009	178
Surgical (emergency)	2010-2011	11
	2009-2010	12
	2008-2009	13
Surgical (other)	2010-2011	72
	2009-2010	77
	2008-2009	95
Total	2010.2011	1,500
	2009-2010	1,392
	2008-2009	1,370

# Average length of stay for overnight admissions

Category	Year	Number of days
Acute Care	2010-2011	4.1
	2009-2010	4
	2008-2009	3.9
Rehabilitation	2010-2011	25.2
	2009-2010	13.9
	2008-2009	18.7
Palliative care	2010-2011	8.4
	2009-2010	9.1
	2008-2009	10.6
Other sub-acute and non-acute	2010-2011	13.6
care	2009-2010	<10
	2008-2009	<10

## **Surgical Speciality**

Category	Year	Number of surgeries
All general surgery	2010-2011	192
	2009-2010	175
	2008-2009	220
Cholecystectomy	2010-2011	20
	2009-2010	13
	2008-2009	20
Haemorrhoidectomy	2010-2011	<10
	2009-2010	<10
	2008-2009	<10
Inguinal herniorrhaphy	2010-2011	15
	2009-2010	11
	2008-2009	16

# **Waiting Times**

Category	Year	Parkes Average No. Days	National Average No. days
All general surgery	2010-2011	18	32
	2009-2010	17	31
	2008-2009	22	30
Cholecystectomy	2010-2011	82	54
	2009-2010	84	51
	2008-2009	47	47
Haemorrhoidec-	2010-2011	< 10 Surgeries	60
tomy	2009-2010	< 10 Surgeries	66
	2008-2009	< 10 Surgeries	51
Inguinal	2010-2011	24	57
herniorrwhaphy	2009-2010	27	57
	2008-2009	30	52

## Number of elective surgeries for this Hospital

Category	Year	Parkes average no. Days
All general surgery	2010-2011	192
	2009-2010	175
	2008-2009	220
Cholecystectomy	2010-2011	20
	2009-2010	13
	2008-2009	20
Haemorrhoidectomy	2010-2011	<10
	2009-2010	<10
	2008-2009	<10
Inguinal herniorrhaphy	2010-2011	15
	2009-2010	11
	2008-2009	16

# PEAK HILL HOSPITAL

## **Same Day Admission**

Category	Year	Number of admissions
Childbirth	2010-2011	0
	2009-2010	0
	2008-2009	0
Medical (Emergency)	2010-2011	10
	2009-2010	25
	2008-2009	22
Medical (other)	2010-2011	0
	2009-2010	0
	2008-2009	0
Surgical (emergency)	2010-2011	0
	2009-2010	0
	2008-2009	0
Surgical (other)	2010-2011	0
	2009-2010	0
	2008-2009	0
Total	2010-2011	10
	2009-2010	25
	2008-2009	25

### **Overnight Admissions**

Category	Year	Number of admissions
Childbirth	2010-2011	0
	2009-2010	0
	2008-2009	0
Medical (Emergency)	2010-2011	131
	2009-2010	105
	2008-2009	80
Medical (other)	2010-2011	37
	2009-2010	41
	2008-2009	21
Surgical (emergency)	2010-2011	0
	2009-2010	0
	2008-2009	0
Surgical (other)	2010-2011	0
	2009-2010	0
	2008-2009	0
Total	2010-2011	168
	2009-2010	146
	2008-2009	101

# Average length of stay for overnight admissions

Year	Number of days
2010-2011	4.2
2009-2010	4.2
2008-2009	3.7
2010-2011	Less than 10 Admissions
2009-2010	Less than 10 Admissions
2008-2009	Less than 10 Admissions
2010-2011	Less than 10 Admissions
2009-2010	Less than 10 Admissions
2008-2009	Less than 10 Admissions
2010-2011	27.6
2009-2010	172.3
2008-2009	565
	2009-2010 2008-2009 2010-2011 2009-2010 2008-2009 2010-2011 2008-2009 2010-2011

# TULLAMORE MULTI PURPOSE HEALTH SERVICE

### **Same Day Admission**

Category	Year	Number of admissions
Childbirth	2010-2011	0
	2009-2010	0
	2008-2009	<10
Medical (Emergency)	2010-2011	28
	2009-2010	26
	2008-2009	20
Medical (other)	2010-2011	<10
	2009-2010	<10
	2008-2009	<10
Surgical (emergency)	2010-2011	0
	2009-2010	0
	2008-2009	0
Surgical (other)	2010-2011	0
	2009-2010	0
	2008-2009	0
Total	2010-2011	28
	2009-2010	26
	2008-2009	20

### **Overnight Admissions**

Category	Year	Number of admissions
Childbirth	2010-2011	<10
	2009-2010	0
	2008-2009	0
Medical (Emergency)	2010-2011	31
	2009-2010	33
	2008-2009	25
Medical (other)	2010-2011	14
	2009-2010	11
	2008-2009	20
Surgical (emergency)	2010-2011	0
	2009-2010	0
	2008-2009	0
Surgical (other)	2010-2011	<10
	2009-2010	0
	2008-2009	<10
Total	2010-2011	45
	2009-2010	44
	2008-2009	45

# Average length of stay for overnight admissions

Category	Year	Number of days
Acute Care	2010-2011	4.3
	2009-2010	4.0
	2008-2009	6.0
Rehabilitation	2010-2011	Less than 10 Admissions
	2009-2010	Less than 10 Admissions
	2008-2009	Less than 10 Admissions
Palliative care	2010-2011	0
	2009-2010	0
	2008-2009	Less than 10 Admissions
Other sub-acute and	2010-2011	0
non-acute care	2009-2010	0
	2008-2009	0

# TRUNDLE MULTI PURPOSE HEALTH SERVICE

## **Same Day Admission**

Category	Year	Number of admissions
Childbirth	2010-2011	0
	2009-2010	0
	2008-2009	0
Medical (Emergency)	2010-2011	<10
	2009-2010	<10
	2008-2009	<10
Medical (other)	2010-2011	0
	2009-2010	<10
	2008-2009	0
Surgical (emergency)	2010-2011	0
	2009-2010	0
	2008-2009	0
Surgical (other)	2010-2011	0
	2009-2010	0
	2008-2009	0
Total	2010-2011	<10
	2009-2010	<10
	2008-2009	<10

### **Overnight Admissions**

Category	Year	Number of admissions
Childbirth	2010-2011	0
	2009-2010	0
	2008-2009	0
Medical (Emergency)	2010-2011	<10
	2009-2010	16
	2008-2009	26
Medical (other)	2010-2011	<10
	2009-2010	<10
	2008-2009	<10
Surgical (emergency)	2010-2011	0
	2009-2010	0
	2008-2009	0
Surgical (other)	2010-2011	0
	2009-2010	0
	2008-2009	0
Total	2010-2011	13
	2009-2010	16
	2008-2009	26

# Average length of stay for overnight admissions

Category	Year	Number of days
Acute Care	2010-2011	5.2
	2009-2010	4.8
	2008-2009	3.4
Rehabilitation	2010-2011	Less than 10 Admissions
	2009-2010	Less than 10 Admissions
	2008-2009	0
Palliative care	2010-2011	Less than 10 Admissions
	2009-2010	Less than 10 Admissions
	2008-2009	Less than 10 Admissions
Other sub-acute and	2010-2011	0
non-acute care	2009-2010	0
	2008-2009	0

Source - http://www.myhospitals.gov.au/

# HEALTH

# National Diabetes Service Scheme Register: Parkes Local Government Area

Demographic	Proportion of Parkes LGA population registered with the NDSS	Proportion of National
Female	6.4%(median)	5.5%
Male	7.4% (high)	5.7%
Total	6.9%	5.6%
0-29 year age group	0.0%	0.0%
30-39 year age group	2.4%	2.1%
40-49 year age group	4.2%	4.5%
50-59 year age group	10.9%	9.1%
60-69 year age group	18.0%	18.2%
70-79 year age group	21.2%	23.7
80-89 year age group	20.4	22.8
90+ years	36.1 (very high)	17.5

Source: Current Data http://www.ndss.com.au/en/Australian-Diabetes-Map/Map/

### **Teen Pregnancies: Parkes Local Government Area**

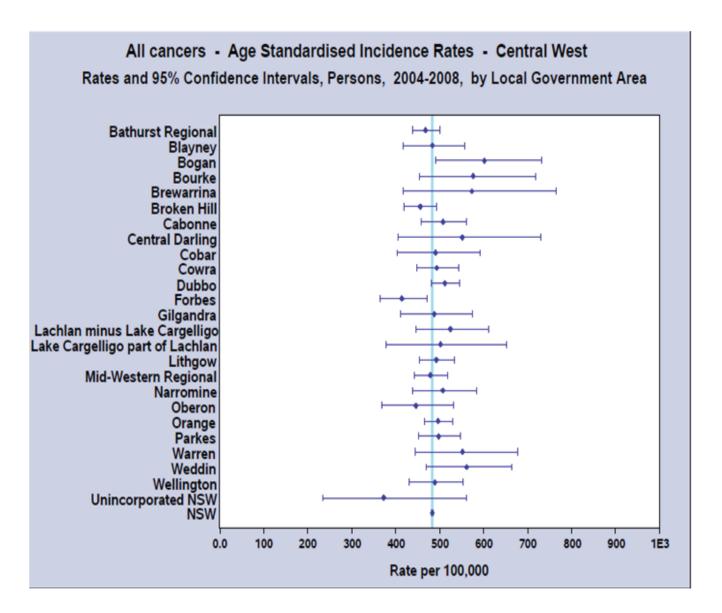
Year	Age group	Pop date	Parkes LGA Rate per 1000 female estimated residential population	NSW Rate per 1000 female estimated residential population
2006	15-19 yrs	30-Jun-06	36.0	15.6
2007	15-19 yrs	30-Jun-07	26.3	14.8
2008	15-19 yrs	30-Jun-08	15.6	14.5
2009	15-19 yrs	30-Jun-09	27.7	14.1
2010	15-19 yrs	30-Jun-10	41.8	13.8

Source: Generated by the SAS System (SAPHaRI, 'SASBI', X64\_S08R2) on June 07, 2012 at 8:50:29 AM (NSW Department of Health Databases: Midwives Data Collection and NSWPOPS and NSW LGA08POPS)

### Parkes Cancer Rates - Incidence of All Cancer 2004-2008

Parkes and Cabonne are within NSW average limits, Forbes is slightly below NSW average.

Location	Total Number of Cases	Percentage per 100,000	Excepted number of cases bases on State Average		
Parkes	441	22.7%	433		
Forbes	249	19.7%	291		
Cabonne	402	24.1%	433		



Source: http://www.statistics.cancerinstitute.org.au/

# NSW RECORDED CRIME STATISTICS 2007-2011

Number of recorded incidents and rate per 100,000 population, 24 month and 60 month trend and Local Government Areas rankings (for 2011)

#### Parkes Local Government Area

		Jan-Dec 2	2007	Jan-Dec 2	2008	Jan-Dec 2	2009	Jan-Dec 2	2010	Jan-Dec	2011			
Offence group	Offence type	Number of incidents	Rate per 100,000 population	24-month trend^^	60-month trend^^	2011 LGA Rank*								
17 major offences	Murder^	0	0.0	0	0.0	0	0.0	0	0.0	0	0.0	nc**	nc**	
	Assault - domestic violence related	101	676.9	97	645.7	96	638.4	91	599.0	119	783.3	Stable	Stable	9
	Assault - non-domestic violence related	106	710.4	122	812.1	120	798.0	119	783.3	113	743.8	Stable	Stable	21
	Sexual assault	6	40.2	14	93.2	18	119.7	15	98.7	17	111.9	nc**	nc**	24
	Indecent assault, act of indecency and other sexual offences	11	73.7	22	146.5	20	133.0	18	118.5	20	131.6	nc**	nc**	
	Robbery without a weapon	3	20.1	1	6.7	1	6.7	3	19.7	3	19.7	nc**	nc**	63
	Robbery with a firearm	0	0.0	0	0.0	0	0.0	0	0.0	0	0.0	nc**	nc**	
	Robbery with a weapon not a firearm	2	13.4	0	0.0	1	6.7	1	6.6	2	13.2	nc**	nc**	
	Break and enter dwelling	91	609.8	92	612.4	94	625.1	100	658.2	102	671.4	Stable	Stable	38
	Break and enter non-dwelling	197	1,320.2	129	858.7	66	438.9	53	348.9	50	329.1	Stable	-29.0%	63
	Motor vehicle theft	39	261.4	36	239.6	31	206.2	26	171.1	26	171.1	Stable	Stable	83
	Steal from motor vehicle	160	1,072.2	174	1,158.3	102	678.3	111	730.6	78	513.4	-29.7%	-16.4%	84
	Steal from retail store	25	167.5	27	179.7	21	139.7	32	210.6	32	210.6	Stable	Stable	55
	Steal from dwelling	90	603.1	84	559.2	100	665.0	86	566.1	73	480.5	Stable	Stable	28
	Steal from person	8	53.6	7	46.6	2	13.3	2	13.2	0	0.0	nc**	nc**	
	Fraud	28	187.6	32	213.0	40	266.0	48	316.0	59	388.4	Stable	20.5%	41
	Malicious damage to property	426	2,854.8	407	2,709.4	346	2,301.0	349	2,297.3	388	2,554.0	Stable	Stable	8

By Bill Joyet

An elected coalition state government would commit \$42.5 million to build a new hospital in Parkes and \$25 million for the upgrade and refurbish-ment of the Forbes Hospital during its first term of government. While Mayor Ken Keith has wel-

comed the commitment by the Na-ional Party, the sitting Independent Member for Dubbo Dawn Fardell said the believes 'the devil is in the detail.'

see Page 2). Nationals candidate for Dubbo Troy Nationals candidate for Duboo Toy Grant was in Parkes on Munday where in the company of Mayor Ken Keith, General Manager Kent Bryd and sev-gral Parkes Shire Councillors, con-firmed the promise made by Opposition Leader Barry O'Farrell at Sunday's capillion curron launch in Sunday's coalition campaign launch in Penrith of Parkes' share in \$885 mil-

ion hospital spending, At the same time, Mr Grant also stated that failure by the coalition to deliver on its hospital promise during its first term in government would see him step down at the subsequent election. "If I can't deliver on this (Parkes) hospital during our first term in office, won't seek re-election," Mr Gran

"The \$42.5 million for the Parkes facility equates to 18 per cent of the total allocation for the Dubbo elec-

At the campaign launch, Mr O'Fur-rell outlined the NSW Liberals & Naionals 'positive, practical plans' to avest over \$3 billion in health infra-structure over the next four years.

The coalition also committed \$50 million to redevelop Dubbo Base Hospital during its first term of govern-

➤ Continued Page 2

New Hospital For Parkes 2011



SMILES ALL ROUND: Parkes Shire Council General Manager Kent Boyd, Parkes Mayor Ken Keith, Nationals candidate for Dubbo Tro, Grant, Or Barbara Newton, Deput Mayor John Majgli and Cr George Fratt were pleased with the Coalition's promise to allocate \$42.5 million for a new Parkes Hospital. Picture: Bill Jayet custiment.

"If I can't deliver on this (Parkes) hospital during our first term in office, I won't seek re-election."

- Troy Grant, Nationals candidate for Dubbo

# New hospital promised Support for Peak Hill

port the Peak Hill Health Council n its efforts to secure funding for a Multipurpose Centre for the town. This follows a request from Mrs

Pam Bell Chairman of the Peak Hill Health Council.

Health issues and services continue to be highlighted as a high priority by communities throughout the Parkes shire.

Council will support the Peak Hill Health Council through letters to Local Member Dawn Fardell and the NSW Director Health Professor Deborah Picone AM.

Mayor Ken Keith equated the situation at Peak Hill to the ongoing saga of the Parkes Health Serv-

"What's happening at Peak Hill is a bit like Parkes hospital, on the agenda one moment and off the next," Cr Keith said.

"It is important we support the Peak Hill Health Council on this matter. The government must make a commitment here especially with the hospital situated so close to the Newell Highway."

A letter from the Peak Hill Health Council which had already been forwarded to Professor Picone, was tabled at Tuesday's

the stalling of the announcement of held.



The Peak Hill Hospital, built in 1904, and (inset) Pam Bell, Chairman of the Peak Hill Health Council,

an MPS for Peak Hill as a 'huge disappointment' for the commu-

A reduction in COAG funding council meeting. for NSW has resulted in funding
In the letter, Mrs Bell described for new MPS facilities being with-

Mrs Bell wrote of the importance of an MPS for Peak Hill. "Not only does our local hospi-

tal provide an essential service to next 10 years." our town and district but a number of road accident victims have been Picone to not only consider the sit-tenable stalled situation is rectified saved because of our hospital's uation at Peak Hill but to also ac- immediately," Mr Bell concluded

strategic location on the Newell highway where the volume of traffic is projected to double within the

knowledge the community's pa tience on the issue. "The future of our health serv ice in Peak Hill is at stake. It is of Mrs. Rell, requested, professor - the utmost importance that this ur

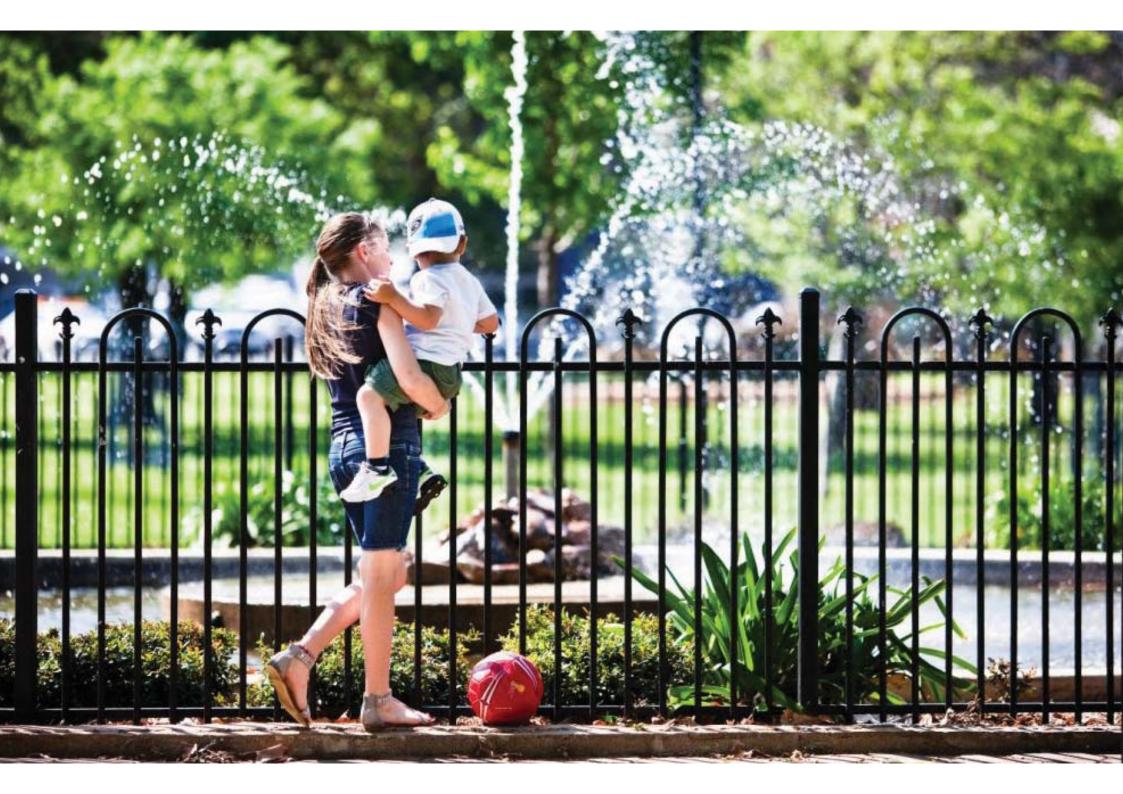
Peak Hill Multi Purpose Centre Funding 2012

COUN	CIL DELIVERED	PARKES SHIRE COUNCIL ACTIONS	EVALUATION OF REMAINING RISK REGARDING DELIVERY
2.1	Encourage the provision of medical facilities	<ul> <li>Parkes Shire has been successful in securing \$42 million from the NSW State Government to build a new Hospital in Parkes. Council is confident that the project will be delivered in the next 4 years.</li> <li>\$6 million was allocated in last year's NSW State Government Budget for planning of Lachlan Health Service (Parkes and Forbes).</li> <li>Council continues to lobby the State Government to make sure that this facility is delivered.</li> <li>Council will also participate in the planning of the new hospital including community consultation groups.</li> <li>Council has continued to work with and support the General Practitioners Working Group by providing an assistance program for new GPs of \$12,000.</li> <li>Council continues to support community efforts to raise funds to pay for the recruitment costs for new GPs through the GP Cup – which annually raises over \$20,000.</li> <li>Maintenance of medical facilities in Peak Hill and rent received for Health Centres is fully allocated to maintaining those facilities. Capital improvements are funded by Council</li> <li>Council also actively advocated to secure \$150,000 in funding for the Peak Hill Doctor Surgery.</li> <li>Council provides and manages subsidised accommodation for GP registrars</li> </ul>	
		in Peak Hill.	

cour	NCIL DELIVERED	PARKES SHIRE COUNCIL ACTIONS	EVALUATION OF REMAINING RISK REGARDING DELIVERY
2.2	Promote and develop health education and encourage people to take personal responsibility for their health	<ul> <li>Council has continued to provide and maintain both active and passive recreation facilities for the Shire communities.</li> <li>A new playground was established at the Memorial Hill Rotary Aberetum in partnership with Parkes Rotary which enables children with special needs to enjoy a secure playground environment.</li> <li>A new toddlers pool has been built at the Peak Hill Pool as well as \$2 million dollars being allocated to the upgrade of Parkes' pool – work has commenced on this upgrade.</li> <li>A walking challenge was organised in 2011 between local government departments to encourage fitness and wellbeing – 8 Govt agencies took part including the Police, Parkes District Hospital, SES, several of the public schools and TAFE over the challenge over 7 million steps were taken.</li> <li>Council has also started running a Staff Wellness program. Last year 140 staff participated, 36 people met and exceeded their health and wellness pledges, Council lost 338Kg and 101cm of their waists.</li> <li>Supports annual staff immunisation programs.</li> </ul>	Exceeds Planned Actions  Actions Satisfactority Achieved  Actions Unantifactority Achieved
2.3	Provide Community transport	<ul> <li>Council advocates for community transport provided by the Parkes and District Neighbourhood Centre.</li> <li>Council advocates via the Aboriginal Project Officer for improved transport for members of the Shires indigenous community.</li> <li>Council continues to support the Parkes and District Neighbourhood Centre and sponsored services.</li> </ul>	Exceeds Planned Actions  Actions Satisfactorily Achieved  Actions Unsatisfactorily Achieved

COUNCIL DELIVERED	PARKES SHIRE COUNCIL ACTIONS	EVALUATION OF REMAINING RISK REGARDING DELIVERY
2.5 Maximise public health and safety	<ul> <li>Council has continued to support the role of the Road Safety Officer – which is jointly funded position between Parkes, Forbes and Condobolin Shire Council and the Roads and Maritime Service (RMS).</li> </ul>	Exceeds Planned Actions
	<ul> <li>Ranger continually works at reducing public nuisances. Council has worked closely with NSW Police to implement "Safer by Design" protocols.</li> </ul>	
	<ul> <li>Council has established a Crime Prevention Committee and is working to establish CCTV in key hot spot areas.</li> </ul>	Actions
	Council inspects and enforces health standards through the Food Regulation     Partnership with NSW Food Authority.	Satisfactorily Achieved
	High and medium risks inspected once a year.	
	Scores on Doors trial implemented.	
	Council provides Animal Management Services across the Shire.	Actions Unsatisfactorily Achieved
	A new animal shelter has been constructed.	
	Council provides and maintains cemeteries for Shire Communities.	
	Council provides emergency management in Parkes shire in accordance with the S.E.R.M Act.	
	Council works with NSW Rural Fire Service in accordance with the Service Agreement to prevent and control bushfires.	
	Regularly attending Rural Fire Service Meetings	

**EVALUATION OF REMAINING RISK** COUNCIL DELIVERED PARKES SHIRE COUNCIL ACTIONS REGARDING DELIVERY 2.5 Maximise public health and safety con't Council has continued to support - Reviews carried out on Rural Service agreement twice a year. Funds have been allocated to support NSW Rural Fire Service under this agreement. - Lobby State Government to decentralise NSW Rural Fire Service head office to Parkes. • Remote Worker/Fleet Tracking System.



## 3. PROMOTE, SUPPORT AND GROW OUR COMMUNITIES

#### COMMUNITY STRATEGIC PLAN GOAL:

An important part of the makeup, personality and potential of Parkes Shire are the various individual communities. These communities want to grow and be viable into the future. Long term urban development plans which build on the various strengths need to be developed and implemented. Whilst they are individual communities, they are still part of the whole Parkes Shire. If the Shire grows and is strong then the communities have the best chance of reaching their objective of viability. The communities need to work together and with the Council to support one another in their endeavours. Sustainable land use planning is needed to guide how our communities grow and develop in the future.

Sturt University) and the Community Engagement Officer (fully funded by Parkes Shire Council). Council has made a significant investment in community infrastructure such as the Henry Parkes Centre and the relocation of the Visitor Information Centre and an extensive sewerage upgrade in Tullamore. Community events such as the Parkes Elvis Festival, Tullamore Irish Festival and Trundle Bush Tucker Day have continued to grow across the Shire and have proved to be vital to the viability and success of the smaller communities. Council has continued to support the Community Consultative Committees across the Shire in working towards their visions and goals.

#### SUMMARY OF QUADRUPLE BOTTOM LINE IMPACTS

Primary Secondary

Social Economic

The primary quadruple bottom line for this Future Direction is Social benefit with strong vibrant Communities being a core element of the Vision for Parkes Shire. The secondary bottom line is Economic in that without continued economic growth our Communities will struggle to achieve their objectives.

Parkes Shire Council has continued to promote, support and grow its townships over the past four years. Council has significantly increased its capacity to assist all communities in various aspects of their lives with the creation of several new positions - Elvis Festival Manager (fully funded by Elvis Revival Inc), Grants Officer (co-funded with Northparkes Mine), Study Centre Coordinator (co-funded with TAFE NSW and Charles

# ABOUT THESE COMMUNITY INDICATORS

# (Support through) Community Engagement and Grant Assistance

Since Council's commencement of the Integrated Planning and Reporting processes, Council has embarked on implementation of its Community Engagement Strategy. This systematic planned approach was a relatively new innovation to the way Council worked with it's many community groups across geographic and demographic categories. Council has also utilised its Grants officer to provide additional support and guidance in communities helping themselves to achieve their goals through independent funding. This is fundamental to the empowerment elements required in a truly collaborative model. The statistics available to Council surrounding the engagement undertaken forms the basis of the Community indicators for this report. Council will be actively working to establish a broader range of measures in future reports.

#### Australian Bureau of Statistics Data

Unfortunately the 2012 Sensus Data full releases of information does not correlate well with the end of term reporting time frame requirements. The 2006 data sets were also somewhat different to those gathered in the latest census. What is now available to assess the population impacts on the Shire has been provided.

# community ENGAGEMENT 2012

In April 2012, Parkes Shire Council began an extensive community engagement campaign to gauge the community's needs and wants for the Parkes Shire for the following four years, the results of which will be used to shape Council's next four year Delivery Program. Throughout April and May 2012, 18 workshops and 4 open spaces were held which directly engaged almost 700 community members. Participants were asked to described 'the good' and 'the not so good' of living in their community and what projects they would like to be delivered in the Parkes Shire to make it a better place to live over the next four years.

Parkes Shire Council delivered the workshops in all towns in the Shire; Alectown, Bogan Gate, Cookamidgera, Peak Hill, Trundle and Tullamore along with sessions with a Mother's Group, Mining employees, Aboriginal community, Business community, Farmers and Young people. Parkes Shire Council staff and Councillors also participated and a series of 'open spaces' were held in the Parkes Metroplaza, Skate Park and High School. This provided the community with the opportunity to 'Have their say' without attending a workshop and simply submitting their ideas onto a board.

The next stage in Council's community engagement strategy was the development of a community survey. The survey was distributed to every household in the Shire (over 7,000) and asked residents to rate the importance of Council services and their level of satisfaction with those services. Over 1,000 surveys were completed and returned either by post or online. Preliminary results are expected in early September.

The results of the survey will be used, together with the outputs from the workshops and open spaces, to develop potential Delivery Plan scenarios. These scenarios will then be explored at Program Planning Workshops which will be held across the Shire between 22nd-25th October 2012.

#### COMMUNITY ENGAGEMENT 2012

TOTAL	689
Youth - High School	30
Peak Hill	64
Trundle	41
Miners	15
Parkes	45
Mothers Group	12
Business Breakfast	42
Neighbourhood Centre	23
Metroplaza 10/5 and 12/5	75
Alectown	24
Farmers	11
Indigenous	30
Tullamore	32
PSC Staff TOTAL	139
Cookamidgera	9
Youth -Skate park	50
Bogan Gate	20
Councillors and Senior Staff	27

The breakdown of projects suggested in relation to Council's Future Directions are as follows this data indicates the key areas of concern for the Parkes Shire Community:

Future direction	Count	%	Categories
Improve health and well being	201	21.2	8
Enhance recreation and culture	164	17.3	14
Maintain and improve the Shire's assets and infrastructure	149	15.7	10
Promote support and grow our communities	141	14.9	6
Grow and diversify the economic base	122	12.9	9
Develop lifelong learning opportunities	71	7.5	6
Develop Parkes as a national logistics hub	56	5.9	4
Care for the environment in a changing climate	43	4.5	4
Totals	947	100.0	61

The Parkes Shire Survey had a return rate of 14% (1040 returned of 7425).

### **ABS Census Regional Population Growth Statistics**

	2006	2011
Parkes	11,683	11,882
Bogan Gate	253	307
Cookamidgera	N/A	214
Peak Hill	1,281	1,150
Trundle	738	666
Tullamore	326	373
Total LGA	14,281	14,592

# 2011 QUICK STATISTICS

1.7

#### 2011 Census QuickStats All people - usual residents Australia | New South Wales | Local Government Areas Parkes (A) Code LGA18200 (LGA) People 14,592 7,193 Male Female 7,399 39 Median age Families 3,794 Average children per family All private dwellings 6,522 Average people per household 2.5 Median weekly household income \$882 Median monthly mortgage repayments \$1,300 Median weekly rent \$150

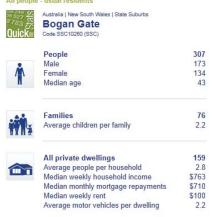
Average motor vehicles per dwelling





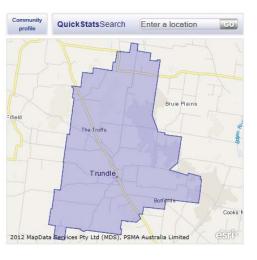


## 2011 Census QuickStats All people - usual residents





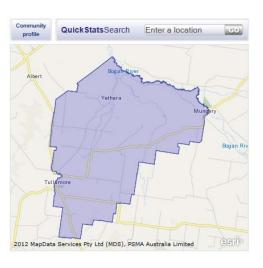
#### 2011 Census QuickStats All people - usual residents Australia | New South Wales | State Suburbs Trundle Code SSC12308 (SSC) 666 People Male 337 329 Female Median age 45 Families 178 Average children per family 2.1 All private dwellings 339 Average people per household 2.2 Median weekly household income \$666 Median monthly mortgage repayments \$988 Median weekly rent \$100 Average motor vehicles per dwelling 1.7



# 2011 QUICK STATISTICS

### 2011 Census QuickStats



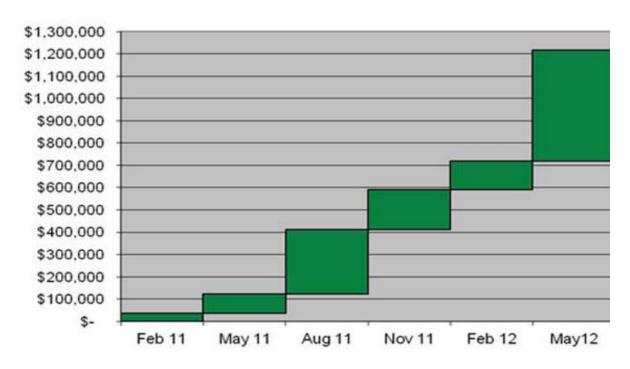






# **GRANTS**

# **Cumulative Value of Successful Grants**





Trundle Strategic Plan 2010 - 2012



Country Week 2008 / 2012

COUN	ICIL DELIVERED	DELIVERED PARKES SHIRE COUNCIL ACTIONS	
3.1	Develop and implement individual township development plans	<ul> <li>Assistance with the finalisation of Trundle's strategic plan 'A Town like Trundle'.</li> <li>Liaison with Trundle community in relation to the 'Rent a Farmhouse' project.</li> </ul>	Exceeds Planned Actions
		Enquiries made to NSW Industry and Investment for funding for Peak Hill community plan.	Actions Satisfactorily Achieved MODERATE
			Actions Unsatisfactorily Achieved

COUNC	CIL DELIVERED	PA	RKES SHIRE COUNCIL ACTIONS	EVALUATION OF REMAINING RISK REGARDING DELIVERY	
3.2	Develop strategies to work with and support the township endeavours	•	Commencement of Elvis Festival Coordinator / Manager position in 2008. Position becoming full time and fully funded by Elvis Revival Inc in 2010.	Exceeds Planned Actions	INSIGNIFICANT
		•	Commencement of Grants Officer position November 2010. To date the position has attracted \$1.2 million in grant funding .		
		•	Commencement of Study Centre Coordinator to facilitate Charles Sturt University outreach to Parkes in 2010.	Actions Satisfactori	y
		•	Council representation (Cr Ward and staff) at monthly business chamber meetings.	Achieved	
		•	Council representation (Cr Magill) at Community Technology Centre meetings at Peak Hill and Trundle.		
		•	Council representation at the Regional and Country Living Expo in Rosehill (2008-2011).	Actions Unsatisfactorily Achieved	
		•	Revised New Resident's information booklet produced 2009.		
		•	Inaugural New Resident's BBQ in 2011.		
		•	Economic Development Manager meetings with prospective developers to promote the benefits of the Shire for residential, industrial and economic development.		
		•	Moat Cottage Stage 1 officially opened (2009).		
		•	Construction of the Henry Parkes Centre completed in 2010 and relocation of the Visitor Information Centre from Kelly Reserve .		
		•	Continued support and development of major events including Elvis Festival, Trundle Bush Tucker Day, Tullamore Irish Festival, Astrofest and the ABBA Festival.		
		•	Council support to Trundle's Tree Change project and subsequent ABC documentary (2011-2012).		

COUNCIL DELIVERED	PARKES SHIRE COUNCIL ACTIONS	EVALUATION OF REMAINING RISK REGARDING DELIVERY
3.3 Strengthen Council's relationship with the smaller townships	<ul> <li>Regular consultation with Community Consultative Committees and stakeholders.</li> <li>Council meetings rotated amongst Shire townships -2011-2012 meetings held in Bogan Gate and Tullamore. 2010-2011 meetings held in Trundle and Tullamore. 2009-2010 meeting held in Bogan Gate. 2008-2009 meetings held in Trundle and Peak Hill.</li> <li>Counicil appoints at Community Engagement Officer 2011.</li> <li>Community Engagement Workshops held in all settlements during May 2012.</li> <li>Tourist Map at Memorial Park, Tullamore erected.</li> <li>Cookamidgera Entry Sign purchased and installed.</li> </ul>	Exceeds Planned Actions  Actions Salisfactorily Achieved  Actions Unsalisfactorily Achieved

COUN	CIL DELIVERED	PARKES SHIRE COUNCIL ACTIONS	EVALUATION OF REMAINING RISK REGARDING DELIVERY
3.4	Utilise an integrated planning framework to guide the development of our communities	<ul> <li>Council led the way forward becoming a Group 1 Council in the new IPR framework.</li> <li>New Integrated Planning and Reporting regime implemented (2010).</li> <li>10 year Community Strategic Plan (last reviewed May 2011).</li> <li>Review of the 2006 Community Strategic Plan in 2009 to 'check we're still on track' (75 participants).</li> <li>Staff training on IPR regime (2011).</li> <li>Intensive community engagement period May 2012, engaging 700 community members.</li> <li>2010-2011 A total of 84 DA's were approved with an average of 42.51 days processing time.</li> <li>Forum held with builders and developers on 22 June 2011. 2010-2011 Draft LEP prepared.</li> <li>LEP maps updated in electronic format.</li> <li>Maintenance of free development advice service - 90% of applications accepted on first attempt (2010-2011)</li> <li>Funding offered to five projects under the Local Heritage Fund.</li> <li>Land Use Strategy prepared and adopted (2009).</li> </ul>	Exceeds Planned Actions  Actions Satisfactority Achieved  Achieved

COUN	ICIL DELIVERED	PARKES SHIRE COUNCIL ACTIONS	EVALUATION OF REMAINING RISK REGARDING DELIVERY
3.5	Provide equitable access to community services	<ul> <li>Community Engagement Officer employed 2011.</li> <li>Social/Community plan integrated into IPR.</li> <li>Parkes Shire Council Access Committee meetings every second month.</li> <li>Continuation of Neighbourhood Centre sponsorship and representation on the</li> </ul>	Exceeds Planned Actions
		Board.  Revised Cultural Grants Program (2011).  Cultural Committee continues to meet quarterly.  Membership of Arts Out West assessed and maintained.	Actions Satisfactorily Achieved
		<ul> <li>Increased participation in Interagency meetings. Facilitation of Youth Interagency meetings and Youth Forums.</li> <li>Over \$200,000 expended on Pedestrian Access and Mobility Plan projects.</li> </ul>	Actions Unastisfactorily Achieved





PARKES SHIRE

## 4. GROW AND DIVERSIFY THE ECONOMIC BASE

#### COMMUNITY STRATEGIC PLAN GOAL:

Parkes Shire has many opportunities for future growth in transport, mining, agriculture, industry, tourism, government services, broadband technology and retail. It is important the community understands the scope and interdependencies of these opportunities so they can respond. Agriculture has always been, and continues to be, an evolving industry which has largely underpinned the Parkes economy. The nurturing of the agricultural industry is important to our Shire. Learning how to work together, and with others outside the Shire, will maximise potential and benefits particularly with marketing, technology and retailing. Parkes Shire is recognised nationally as the home of the famous 'Dish'. The Parkes brand should build on this enviable strength and related opportunities. Increased economic activity will lead to an increase in population. With more people, comes the demand for increased retail options, services and service delivery standards. Parkes should deliberately respond to these demands to secure its position as the retail centre to the region.

#### SUMMARY OF QUADRUPLE BOTTOM LINE IMPACTS

Primary	Secondary
Economic	Social

The primary focus of the quadruple bottom line is economic with the impacts in this area being intrinsically linked. The secondary quadruple bottom line impacted is social as economic growth provides communities with sustainable opportunities to thrive and meet their individual and collective potential's . Council is committed to supporting all of the diverse range of economic

activities in the Shire. The economic benefits and the flow on improvements to the Shire Community quality of life are embedded on ensuring the reliability and sustainability of the Parkes Shire Economic Base. Council is also looking to embrace the emerging and exciting developments in digital and fibre optic technologies.

Council has continually looked for ways to diversify and expand its economic base. It has supported the expansion of Rio Tinto's Northparkes Mine and the development of the prefeasibility study for the Step Change project by lobbying state and federal government in support of the mine and has held discussions with various other mining companies.

Council has supported agriculture throughout the Shire especially in the difficult years of drought and has been an active supporter of the Parkes branch of the NSW Farmers Federation. Council will continue to explore opportunities to value add to agriculture by looking at attracting developments such as flour mill processing and canola processing.

Over the past four years Council has worked hard to attract new retail businesses to Parkes. ALDI currently has a DA approved. Council recently commissioned a report into the retail market which looked the markets ability to expand and to analysis Parkes' catchment base. It was estimated as at July 2011 the total number of people within Parkes retail catchment which extends into other local government areas was 56,971 with an estimated total spending capacity of \$288.9 million annually.

The report predicted that due to projects like Northparkes Mine Step Change Project and the Parkes Logistics Hub new residents would be moving to Parkes. They estimated that by 2020 the retail catchment of Parkes will have grown to 59,682 with an estimated total spending capacity of \$338.9 million annually. The report identified that there was an undersupply of home improvement stores in Parkes, and estimated that with population growth and increases in spending Parkes will require an additional 12,000 square metres of retail space.

# ABOUT THESE COMMUNITY INDICATORS

#### **Unemployment Data**

Ideally measurement and analysis concerning the Shire economic base and employment would have been much more comprehensive. Unfortunately due to the majority of the more recent 2011 census data not being due for release until October this year, an overview of estimates is provided. Once again it is hoped that community indicators in this area will be more readily available for Local Government over the next term of Council to provide readily available benchmarking within the resource constraints of Council.

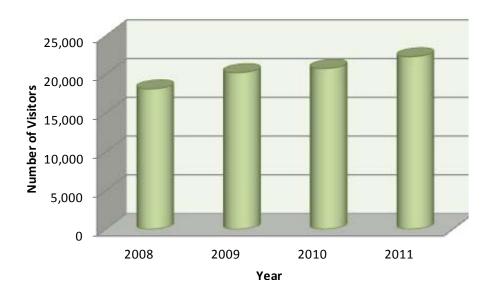
#### **Development Applications**

The Development Application data is appropriate to measure the indicator of increased Economic Activity being conducted in the Shire. It is arguable that building and construction increases and decreases are indicative of wider economic impacts and trends. Council being the primary source of HTIS data is well placed to ensure this community indicator is accurate and reliable.

#### **Visitor Numbers**

Council tourism staff keep accurate records of visitation to the Parkes Shire Information Centres, this data gives a good indication of the numbers of visitors to the township on a comparative basis from year to year.

### **Tourism - Visitors Centre Visitor Numbers 2008-2012**



### **Parkes ESTIMATES OF UNEMPLOYMENT**

		2006	2007	2008	2009	2010	
Parkes ESTIMATES OF UNEMPLOYMENT - June quarter							
Unemployed persons	no.	405	431	414	392	486	
Unemployment rate	%	5.4	5.9	5.3	5.3	6.1	
Central West ESTIMATES	OF UN	IEMPLOYM	ENT - June	quarter			
Unemployed persons	no.	4,065.0	4,551.0	4,429.0	4,324.0	4,951.0	
Unemployment rate	%	4.4	5	4.6	4.8	5.1	
NSW ESTIMATES OF UNEN	ИPLOY	MENT - Jui	ne quarter				
Unemployed persons	no.	182,555	173,861	163,385	203,851	209,879	
Unemployment rate	%	5.3	5	4.6	5.7	5.7	

Source: ABS 1379.0.55.001 National Regional Profile, Parkes (A), 2006-2010 Development Applications and Complying Development Certificates 2008 -2011 \*

### **Building Approvals and House values for Parkes LGA**

		2006	2007	2008	2009	2010			
BUILDING APPROVALS - year er	BUILDING APPROVALS - year ended 30 June								
Private sector houses	no.	53	53	61	28	36			
Total dwelling units	no.	62	56	65	36	38			
Value of private sector houses	\$m	9.8	13.3	13.9	6.7	8.0			
Value of new residential building	\$m	11.0	13.8	14.3	8.1	8.3			
Value of total residential building	\$m	13.6	16.0	17.4	9.9	10.2			
Value of total non-residential building	\$m	14.1	6.4	2.7	7.8	23.3			
Value of total building	\$m	27.8	22.4	20.1	17.7	33.6			
Average value of private sec-	\$'000				240.5				
tor houses		184.9	250.6	227.4		222.6			

Source: ABS 1379.0.55.001 National Regional Profile, Parkes (A), 2006-2010

## **Development Applications and Complying Development Certificates 2008 -2011 \***

	1 Jul	y 2008 - 30 June 2009	1.	luly 2009 - 30 June 2010	1 July	y 2010 - 30 June 2011		uly 2011 - 30 June 2012
Building Type	No.	Estimated Value	No.	Estimated Value	No.	Estimated Value	No.	Estimated Value
New Dwellings	30	\$6,481,765.00	36	\$7,752,222.00	25	\$7,200,474	27	\$6,781,307
Residential Flat Building	1	\$658,000.00	2	\$555,000.00	1	\$527,115	1	\$8,800,000
Addition/Alteration to Dwelling	52	\$1,554,135.00	41	\$1,635,275.00	31	\$957,723	26	\$1,551,132
Outbuildings (carport, garages, pergola sheds)	60	\$713,357.00	49	\$937,846.50	24	\$251,262	48	\$1,010,773
Swimming Pools	17	\$384,745.00	16	\$322,265.00	15	\$363,735	8	\$221,955
Class 10b – Structures	15	\$518,226.00	13	\$594,900.00	14	\$158,060	5	\$163,600
Additions to Commercial / Industrial Buildings	11	\$1,291,500.00	22	\$8,182,718.00	6	\$641,400	10	\$3,122,900
New Commercial/ Industrial Buildings	16	\$16,276,871.00	18	\$9,012,820.00	8	\$12,731,500	13	\$11,284,647
Subdivision	24	\$17,900.00	14	\$17,800.00	13	-	13	-
Home Occupation	2	-	1	\$2,000.00	-	-	-	-
Home Industry	-	-	1	\$32,000.00	1	\$1,000	-	-
Change of Use	5	\$10,000.00	9	\$42,000.00	5	\$174,500	14	\$60,000
Demolition	6	\$47,640.00	3	\$100,000.00	5	\$32,000	6	\$43,200
Totals	239	\$27,954,139.00	225	\$29,189,846.50	149	\$23,038,769	171	\$33,039,514

Source: PSC Business Papers July 2011

# Development ACTIVITY FOR THE TERM

A total of 785 development approvals have been issued for the years 2008-2012 at a value of \$113.13 million. This represents a decrease in the previous four years from 2004-2008 with 1,006 development approvals being issued at a value of \$255.73 million. However the previous term included the construction of the Big W and Target / Coles complexes in Parkes.

### DEVELOPMENT ACTIVITY 2008-2009

The larger and more noteworthy development applications which have been approved in the 2008-2009 year include:

- Demolition of existing building/structures and construction of a new bulky goods development, including carparking, landscaping and signage (former drive in site).
- Demolition of an existing dwelling and associated outbuildings and erection of a commercial building (Federal Government Office, Currajong Street).
- Modification to DA379/88 Recommencement and Extension of London Victoria Mine.
- · Indoor Sporting Facility for Parkes High School.
- Additions to the Parkes Services and Citizens Club (Stage 1: First floor balcony; Stage 2: Footpath Wining and Dining Area).
- · Alterations and Additions to TAFE campus.
- · Alterations and Additions to Bella's Caffe Espresso.
- · Recreation Establishment Paintball Field.

The information shown in the table below, are approvals issued for the period 1 July 2008 to 30 June 2009 which includes Development Applications and Complying Development Certificates. The figures for the previous period have been shaded in grey.

Building Type	No.	Estimated Value	No.	Estimated Value
New Dwellings	30	\$6,481,765.00	56	\$13,094,126.00
Residential Flat Building	1	\$658,000.00	6	\$1,284,000.00
Addition/Alteration to Dwelling	52	\$1,554,135.00	69	\$2,795,153.36
Outbuildings (carport, pergola, garages, sheds)	60	\$713,357.00	83	\$884,301.00
Swimming Pools	17	\$384,745.00	23	\$504,212.79
Class 10b – Structures	15	\$518,226.00	33	\$397,391.85
Additions to Commercial / Industrial Buildings	11	\$1,291,500.00	15	\$2,742,787.00
New Commercial/Industrial Buildings	16	\$16,276,871.00	15	\$6,571,415.00
Subdivision	24	\$17,900.00	35	\$1,628,500.00
Home Occupation	2	-	6	\$18,500.00
Home Industry	-	-	3	\$30,614.40
Change of Use	5	\$10,000.00	10	\$311,850.00
Demolition	6	\$47,640.00	5	\$26,750.00
Totals	239	\$27,954,139.00	359	\$30,289,601.40

# Figures 1 and 2 below show the number of approvals and estimated value since 1987/88.

Figure 1

#### **Number of Development Approvals Issued**

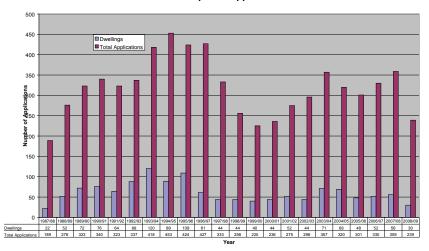
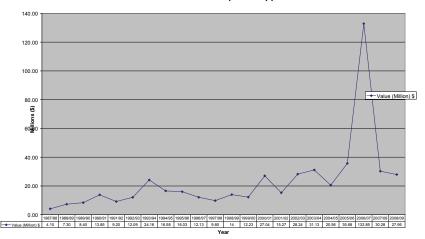


Figure 2

#### **Estimated Value of Development Approvals**



#### Comments

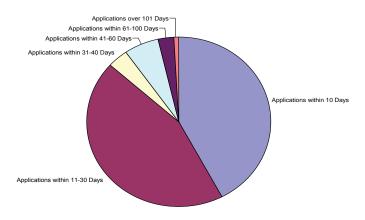
The figures still indicated continued strong development activity in the Shire over the past twelve months. The large increase in value of the commercial developments this financial year was due to the bulky goods development valued at \$11 million and the office building proposed in Currajong Street, Parkes valued at \$1.8 million.

It should also be noted that eighteen (18) Complying Development Certificate approvals were issued by private certifiers.

#### DA Processing Times for Approvals

The information shown in the pie chart below are Development Application approvals issued for the period 1 July 2008 to 30 June 2009. It should be noted that a total of 142 Development Applications were approved with an average of 17.94 days.

#### **DA Processing Times for Approvals**



### DEVELOPMENT ACTIVITY 2009 - 2010

A total of 225 development approvals have been issued for the year 2009/2010 at a value of \$29.18 million. This represents an increase in value of developments of \$1.23 million and a decrease in the overall number of approvals over the past year by 14.

There were 36 new dwellings approved at a value of \$7.75 million which demonstrates continued strong development activity in the Shire over the past twelve months.

The larger and more noteworthy development applications which have been approved in the past year include:

#### **Schools**

- · Triple Homebase Middleton Public School
- · Hall and COLA Parkes East Public School
- · Core Hall and COLA Peak Hill Central School
- Refurbishment of the Hospitality Facility and Metal/Construction Workshop; Extensions to Work shop for Storage - Peak Hill Central School
- Construction of a Covered Fabrication Area and Extensions to Metals and Construction Workshop
   Trundle Central School
- Modular Building (MDR) for Metal and Construction Workshop Tullamore Central School
- Refurbishment of existing hospitality with new extension for a Covered Outdoor Dining Area and refurbishment of existing metals workshop - Parkes High School
- · Additions to School (Multipurpose Hall and Verandah) St Joseph's School, Peak Hill
- Multipurpose Centre, Toilet, Staff room and Classroom Block Refurbishment Holy Family Primary School
- Language Centre Parkes High School
- · New Science Centre, Outdoor Learning Space and associated works Peak Hill Central School

#### Other developments

- Internal Refurbishment of existing Woolworths Supermarket
- Stage 2 Henry Parkes Centre 66-78 Peak Hill Road, Parkes
- Additions to Parkes Bowling and Sports Club Cecile Street, Parkes
- Upgrade to Sporting Facility (Hockey Turf and Lighting) Edward McGlynn Park, Station Street, Parkes
- Animal Shelter and modification of existing pound facility for drop off facility London Road, Parkes
- Refurbishment and Fitout of an existing supermarket 'Woolworths'; relocation of existing liquor store to tenancy 9 and 10; relocation of butchers shop to tenancy 7 - 279-313 Clarinda Street, Parkes

Building Type	No.	Estimated Value	No.	Estimated
				Value
New Dwellings	36	\$7,752,222.00	30	\$6,481,765.00
Residential Flat Building	2	\$555,000.00	1	\$658,000.00
Addition/Alteration to Dwelling	41	\$1,635,275.00	52	\$1,554,135.00
Outbuildings (carport, pergola, garages, sheds)	49	\$937,846.50	60	\$713,357.00
Swimming Pools	16	\$322,265.00	17	\$384,745.00
Class 10b – Structures	13	\$594,900.00	15	\$518,226.00
Additions to Commercial / Industrial Buildings	22	\$8,182,718.00	11	\$1,291,500.00
New Commercial/Industrial Buildings	18	\$9,012,820.00	16	\$16,276,871.00
Subdivision	14	\$17,800.00	24	\$17,900.00
Home Occupation	1	\$2,000.00	2	-
Home Industry	1	\$32,000.00	-	-
Change of Use	9	\$42,000.00	5	\$10,000.00
Demolition	3	\$100,000.00	6	\$47,640.00
Totals	225	\$29,189,846.50	239	\$27,954,139.00

The information shown in the table above, are approvals issued for the period 1 July 2009 to 30 June 2010 which includes Development Applications and Complying Development Certificates. The figures for the previous period have been shaded in grey.

# Figures 1 and 2 below show the number of approvals and estimated value since 1987/88.

Figure 1

#### **Number of Development Approvals Issued**

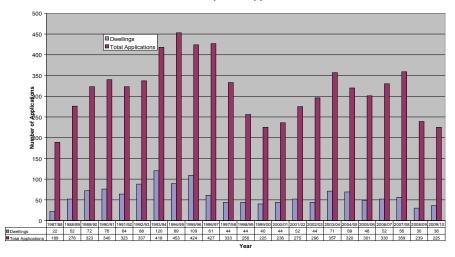
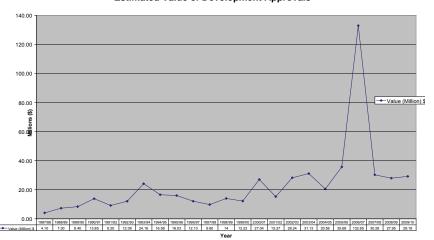


Figure 2

#### **Estimated Value of Development Approvals**



#### Comments

The figures still indicate continued strong development activity in the Shire over the past twelve months.

The large increase in value of the commercial developments this financial year was due to 'The Building the Education Revolution' (BER) program which is the single largest element of the Australian Government's \$42 billion Nation Building - Economic Stimulus Plan.

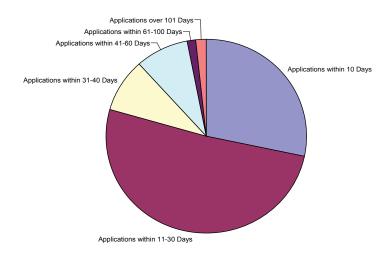
It should also be noted that eighteen (18) Complying Development Certificate approvals were issued by private certifiers.

The development activity remained strong during the year despite the impacts of the Global Financial Crisis and the ongoing drought.

#### DA Processing Times for Approvals

The information shown in the pie chart below are Development Application approvals issued for the period 1 July 2009 to 30 June 2010. It should be noted that a total of 127 Development Applications were approved with an average of 20.92 days.

#### **DA Processing Times for Approvals**



### **DEVELOPMENT ACTIVITY 2010-2011**

A total of 150 development approvals have been issued for the year 2010/2011 at a value of \$23 million. This represents an decrease in value of developments of \$6.1 million and a decrease in the overall number of approvals over the past year by 75.

There were 25 new dwellings approved at a value of \$7.20 million which is a decrease in the number of dwellings by 11 but only a decrease of \$300,000 in the value of dwelling development in the Shire over the past twelve months. The decline in building activity is in line with all states and territories.

Building Type	No.	Estimated Value	No.	Estimated Value
New Dwellings	25	\$7,200,474	36	\$7,752,222.00
Residential Flat Building	1	\$527,115	2	\$555,000.00
Addition/Alteration to Dwelling	31	\$957,723	41	\$1,635,275.00
Outbuildings (carport, pergola, garages, sheds)	24	\$251,262	49	\$937,846.50
Swimming Pools	15	\$363,735	16	\$322,265.00
Class 10b – Structures	14	\$158,060	13	\$594,900.00
Additions to Commercial / Industrial Buildings	6	\$641,400	22	\$8,182,718.00
New Commercial/Industrial Buildings	8	\$12,731,500	18	\$9,012,820.00
Subdivision	13	-	14	\$17,800.00
Home Occupation	-	-	1	\$2,000.00
Home Industry	1	\$1,000	1	\$32,000.00
Change of Use	5	\$174,500	9	\$42,000.00
Demolition	5	\$32,000	3	\$100,000.00
Totals	149	\$23,038,769	225	\$29,189,846.50

The information shown in the table above, are approvals issued for the period 1 July 2010 to 30 June 2011 which includes Development Applications and Complying Development Certificates. The figures for the previous period have been shaded in grey.

# Figures 1 and 2 below show the number of approvals and estimated value since 1989/90.

Parkes Shire Council

Figure 1

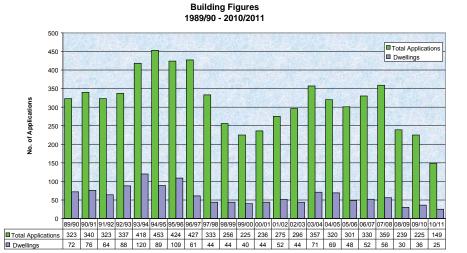
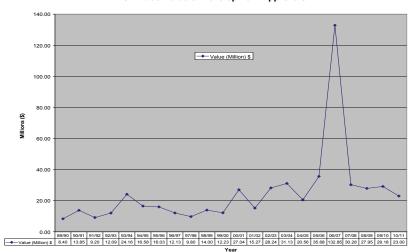


Figure 2

#### **Estimated Value of Development Approvals**

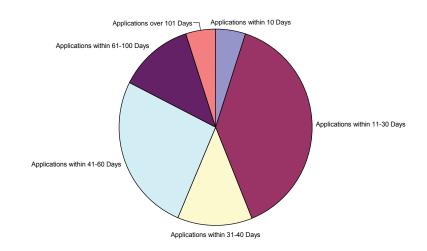


#### **DA Processing Times for Approvals**

The information shown in the pie chart below are Development Application approvals issued for the period 1 July 2010 to 30 June 2011.

It should be noted that a total of 80 Development Applications were approved with an average of 44.43 days.

#### **DA Processing Times for Approvals**



### DEVELOPMENT ACTIVITY 2011 - 2012

A total of 171 development approvals were issued for the year 2011/2012 at a value of \$33 million. This represents an increase in value of developments of \$10 million and an increase in the overall number of approvals over the past year by 21.

There were 27 new dwellings approved at a value of \$6.78 million which is an increase in the number of dwellings by 2 but a slight decrease of \$420,000 overall in the value of dwelling development in the Shire over the past twelve months which represents just a 6% decrease in the value.

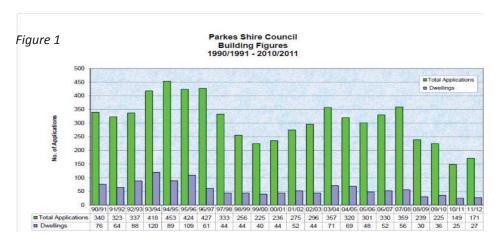
The larger and more noteworthy development applications which have been approved in the past year include:

- Demolition of existing buildings, construction of a new building for motor showroom (Parkes Toyota) and advertising signage, Bogan Street, Parkes valued at \$2.1 million;
- Seniors Housing (48 Self-Contained Dwellings), Hall and Workshop at Southern Cross Village, Middleton Street. Parkes valued at \$8.8 million;
- Road Transport Terminal, Boyd Circuit, Parkes valued at \$1.1 million;
- Training Centre, Northparkes Mines, Parkes valued at \$4.2 million;
- Refurbishment, Alterations and Additions to Coachman Hotel/Motel, Welcome Street, Parkes valued at \$550.000:
- Motel/Motor Inn, Bogan Street, Parkes valued at \$3 million;
- Commercial Premises and Plant Depot (Labratory, Landscape and Supply Yard and Heavy Vehicle Storage), East Street, Parkes;
- Alterations to Caravan Park (Moveable Dwellings x 21), 15-21 Peak Hill Road, Parkes;
- Construction of a Hall, Stage, Lobby, Storeroom, Amenities and Two Classrooms at Parkes Christian School, Back Trundle Road, Parkes;
- Proposed Classroom Refurbishments, Additions to Blocks D and E, External Works, and Paving to Block E, Holy Family Catholic School, Bushman Street, Parkes.

Building Type	No.	Estimated Value	No.	Estimated Value
New Dwellings	27	\$6,781,307.00	25	\$7,200,474
Residential Flat Building	1	\$8,800,000.00	1	\$527,115
Addition/Alteration to Dwelling	26	\$1,551,132.00	31	\$957,723
Outbuildings (carport, pergola, garages, sheds)	48	\$1,010,773.00	24	\$251,262
Swimming Pools	8	\$221,955.00	15	\$363,735
Class 10b – Structures	5	\$163,600.00	14	\$158,060
Additions to Commercial / Industrial Buildings	10	\$3,122,900.00	6	\$641,400
New Commercial/Industrial Buildings	13	\$11,284,647.00	8	\$12,731,500
Subdivision	13	\$0.00	13	-
Home Occupation	ı	-	-	-
Home Industry	-	-	1	\$1,000
Change of Use	14	\$60,000.00	5	\$174,500
Demolition	6	\$43,200.00	5	\$32,000
Totals	171	\$33,039,514.00	149	\$23,038,769

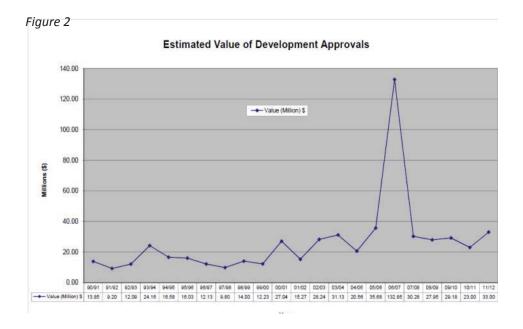
The information shown in the table above, are approvals issued for the period 1 July 2011 to 30 June 2012 which includes Development Applications and Complying Development Certificates. The figures for the previous period have been shaded in grey.

Figures 1 and 2 below show the number of approvals and estimated value since 1990/91.

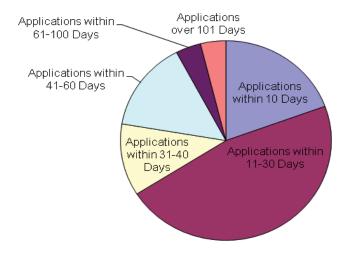


### DA Processing Times for Approvals

The information shown in the pie chart below are Development Application approvals issued for the period 1 July 2011 to 30 June 2012. It should be noted that a total of 103 Development Applications were approved with an average of 29.58 days.



### DA Processing Times for Approvals







WHAT HAS COUNCIL DELIVERED	PARKES SHIRE COUNCIL ACTIONS	EVALUATION OF REMAINING RISK REGARDING DELIVERY	
4.1 Support mining operations and development	<ul> <li>Community Consultation Meetings are held 3 times a year.</li> <li>Council and Northparkes Mines work together to support the GP cup. It is in its 4 year and annually raises around \$20,000.</li> <li>Council has had on going liaison with Northparkes Mines about the Step Change Project.</li> </ul>	Exceeds Planned Actions INSIGNIFICANT	
	<ul> <li>Council has participated in community consultations regarding the expansions of Northparkes Mines and the implementations to the Council.</li> <li>Council has also been involved with lobbying all levels of Government regarding</li> </ul>	Actions Satisfactority Achieved	
	<ul> <li>support for Northparkes Mines.</li> <li>Council has been liaising with companies looking to undertake exploration such as Alkane Minerals at Tomingley.</li> <li>Council has continued to liaise with stakeholders such as the Mineral Council.</li> <li>The Mayor has offered support for Northparkes Mines through various press releases.</li> <li>Cortona Resources propose to bring the former London Victoria Mine processing plant back into production for the treatment of gold concentrate. Cortona have budgeted \$2 million for this project and it will employ 10 people.</li> <li>Peak Hill Open cut experience.</li> <li>Joint Venture Agreement in funding a Parkes Shire Grants Officer.</li> </ul>	Actions Unsatisfactorily Achieved	

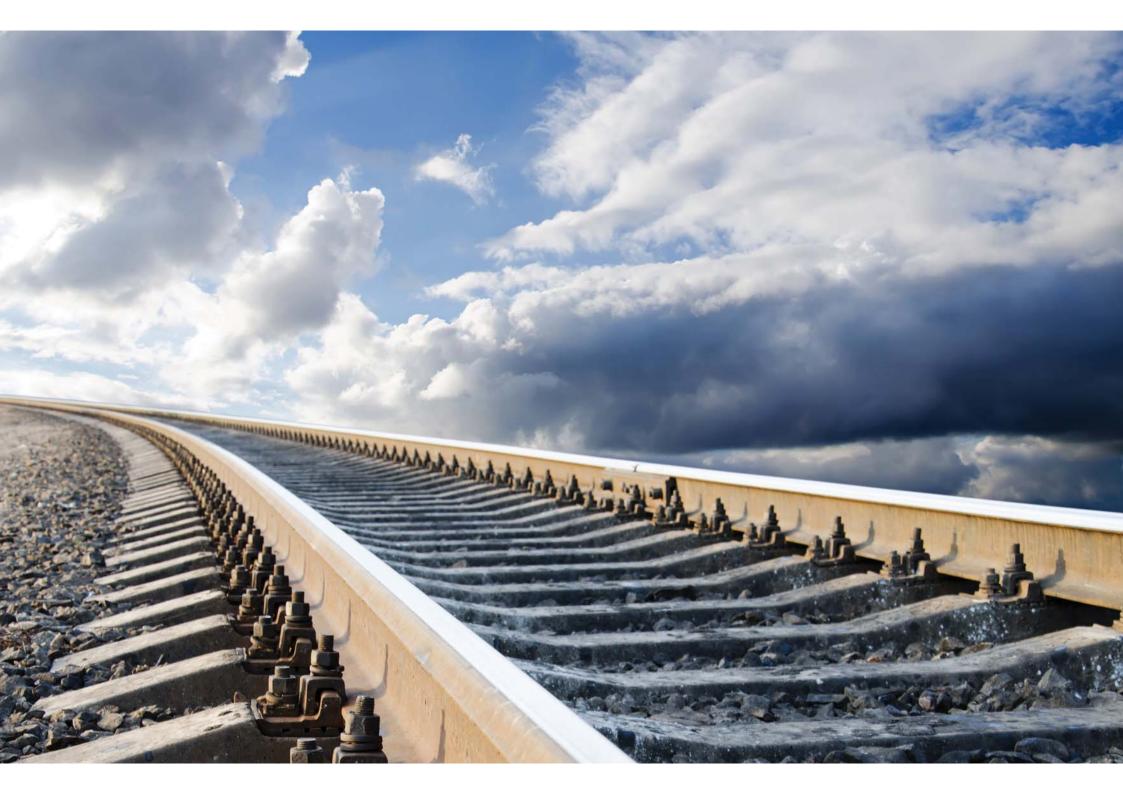
WHAT HAS COUNCIL DELIVERED		PARKES SHIRE COUNCIL ACTIONS	EVALUATION OF REMAINING RISK REGARDING DELIVERY	
4.2	Develop and Support the Tourism Industry in	Number of Major events held including:		
	the Shire	2009 held the Australian Regional Economies Conference.	Exceeds Planned	
		2009 hosted the NSW Women In Agriculture Annual Conference.	Actions	
		2009 CSIRO Radio Telescope Open Day.		
		2009 NSW Junior Tennis Championships.	Low	
		2009 NSW Junior Golf Championships.	Actions	
		2010 NSW Veteran Womens Hockey Championships.	Satisfactorily Achieved	
		2010 Hornets Regional Touch Football Championships.		
		2011 Landcare and Catchment Management Forum.		
		• 2011 50 Year Anniversary of the Dish including "Opera at the Dish"	Actions	
		2012 held the Rail Conference.	Unsatisfactorily Achieved	
		<ul> <li>As well as the major events, annual events such as the acclaimed Parkes Elvis Festival, Tullamore Irish Festival, Trundle Bush Tucker Day, Peak Hill Spit and Spud, Coradgery Picnic Races, GP Cup, NAIDOC Week, National Aerobatics and Australian Scale Model Aerobatics, Australian Marble Championships, Astrofest, Parkes Field Day to name just a few.</li> </ul>		
		Major Awards won during the period:		
		Regional Achievement and Community Award (Events and Tourism), 2008		
		Inland NSW Tourism Award (Events and Tourism), 2008 and 2009		
		Parkes Business Awards (Government Services), 2008		
		NSW Tourism Award (Festivals and Events), Gold 2008		
		NSW Tourism Award (Festivals and Events), Silver 2009		
		LGSA RH Dougherty Award for Excellence in Communication, 2010		

COUNCIL DELIVERED	PARKES SHIRE COUNCIL ACTIONS	EVALUATION OF REMAINING RISK REGARDING DELIVERY
	<ul> <li>Charles Sturt University public lecture on climate change 19 October 2010.</li> <li>Council supported drought relief programs.</li> <li>Landcare forum in September 2011 which attracted over 300 delegates over 3 days.</li> <li>Sustainable Futures Day was held on the 31 May 2012. The Day focused on promoting renewable energy technologies and sustainability strategies by informing and educating business', land managers and urban home owners. There were expert speakers from the Institute of Sustainable Futures, product examples and information on a variety of renewable energy and sustainability measures.</li> <li>Council has open communication with Parkes Branch of the NSW Farmers – and has helped with communication on flood damage assistance programs.</li> <li>Council has actively lobbied the NSW Government for High Productivity Vehicles access west of the Newell highway.</li> <li>Council has sold land to Western Freight Management to expand their business and they have commenced construction of a Transport Terminal.</li> <li>Council continues to explore value adding activities such as flour mill processing and canola processing.</li> </ul>	Extends Planned Actions  Actions Satisfactority Achieved  Actions Unsatisfactority Achieved

COUNCIL DELIVERED	PARKES SHIRE COUNCIL ACTIONS	EVALUATION OF REMAINING RISK REGARDING DELIVERY
4.4 Improve the availability and accessibility of new technology	Council has been activity lobbying the Federal Government regarding early inclusion on the National Broadband Network program – it has been disappointed by the response.	Exceeds Planned Actions INSIGNIFICANT
	Plans for wireless National Broadband Network service for parts of the Shire not scheduled to be serviced by fibre optic service.	
	Council has been very pro active in informing the community regarding the switch from analog TV to digital.	Actions Satisfactority Achieved
	Council has allowed wireless access in its library.	
	Council has been active in lobbying for mobile telephone access in the Tullamore area.	Actions
	Council has supported Charles Sturt University and TAFE Western bids to the Federal Government to expand the technology available to students at TAFE Western Parkes College.	Unautisfactority Achieved
	Parkes Shire Council launched the Solar Communities Program which aims to secure lower cost solar power systems for interested residents by utilising a bulk buy community cooperative model.	
	Council's aim is to reduce the Shire's Carbon Footprint.	
	Parkes Shire Council Solar PV project. The project has seen approximately 200 kW of solar panels installed across five Council sites - Administration building (90 kW), Library (51.7 kW), Henry Parkes Centre (25.38 kW), Works Depot (19.74 kW) and Water Treatment Plant (10 kW).	
	Council has hembraced new technology such as iPad and iPhones with all Councillors now receiving their business papers on their iPads.	

COUNCIL DELIVERED	PARKES SHIRE COUNCIL ACTIONS	EVALUATION OF REMAINING RISK REGARDING DELIVERY	
4.5 Increase the number of residents and work opportunities across Parkes Shire	<ul> <li>Council has continued to attend the Country Regional Living Expo.</li> <li>Held the first welcome to new residence BBQ in conjunction with Northparkes Mines which will be held twice a year in spring and autumn.</li> <li>Council continues to support transport and logistics opportunities which it believes will generate new jobs such as hosting the Inland Rail Symposium in</li> </ul>	Exceeds Planned Actions	
	<ul> <li>June 2012.</li> <li>Council provides a \$12,000 assistance program for new GP's wanting to relocate to Parkes.</li> </ul>	Actions Satisfactority Achieved MODERATE	
	<ul> <li>Council has created a new website with information for new residence and includes a guide.</li> <li>Council has been active in lobbying State Government regarding the decentralisation and regionalisation of Government departments such as the NSW Rural Fire Service</li> </ul>	Actions Unsatisfactority Achieved	
4.6 Increase the number of residents and work opportunities across Parkes Shire	<ul> <li>Council recently commissioned a report into Parkes' retail market which looked at its capacity to expand and to analysis Parkes' catchment base. The AEC Group estimated as at July 2011 the total number of people within Parkes retail catchment, which extends into other local government areas was 56,971 with an estimated total spending capacity of \$288.9 million annually.</li> <li>AEC Group analysis predicted that due to projects like Northparkes Mine Step</li> </ul>	Exceeds Planned Actions	
	Change Project and the Parkes Logistics Hub, new residents would be moving to Parkes. They estimated that by 2020 the retail catchment of Parkes will have grown to 59,682 with an estimated total spending capacity of \$338.9 million annually. The AEC report identified that there was an undersupply of home improvement stores in Parkes, AEC estimated that with population growth and increases in spending, Parkes will require an additional 12,000 square metres of retail space.	Actions Satisfactorily Achieved  Actions Unsatisfactorily Achieved	

COUN	ICIL DELIVERED	PARKES SHIRE COUNCIL ACTIONS	EVALUATION OF REMAINING RISK REGARDING DELIVERY	
4.6	Increase the number of residents and work opportunities across Parkes Shire Con't	<ul> <li>Council has continued to work closely with developers.</li> <li>Council is currently updating all of its information regarding industrial land to create a website.</li> <li>Council has been active in lobbying State Government regarding the decentralisation of Government departments such as the NSW Rural Fire Service. and speaking to the Minister for Roads to secure the future of the Roads and Maritime Service, Western region Office remaining in Parkes.</li> </ul>	Exceeds Planned Actions Satisfactorily Achieved  MODERATE  MACTIONS Unsatisfactorily Achieved	



# 5. DEVELOP PARKES AS A NATIONAL LOGISTICS HUB

#### COMMUNITY STRATEGIC PLAN GOAL

Parkes Shire is the transport crossroad of the nation. The development and promotion of the Parkes National Logistics Hub is a key project for the future. Both skill development and infrastructure, such as a direct highway access route for heavy vehicle traffic, will support and complement the Logistics Hub. Access to and from Sydney, as well as the development of freight through Parkes Regional Airport, will further strengthen the strategic location of the Shire.

### SUMMARY OF QUADRUPLE BOTTOM LINE IMPACTS

Primary	Secondary
Economic	Social

The primary focus of the quadruple bottom line is economic and the secondary is social.

Council must rely significantly on the assistance of other levels of Government to continue to develop as a National Logistics Hub. In a similar vein to Growing its Economic Base, there are substantial social benefits to the wider community if key economic strategies are realised. These are linked through employment and the increase in services that closely follow development in these areas.

On the 22nd June 2012 Council hosted the Melbourne to Brisbane Inland Rail Symposium in Parkes. The symposium attracted over 120 delegates, including a cohort of eminent speakers including the Hon Anthony Albanese – Federal Minister for Infrastructure and Transport, the Hon Warren Truss – Leader of the Nationals and Federal Shadow Minister for Infrastructure and Transport, Mr Bryan Nye, CEO Australian Railway Association and Professor Philip Laird, Wollongong University and Mr Vince O'Rourke, former CEO of QLD Rail who agreed to chair the symposium.

Parkes Council has been a strong advocate of the Inland Rail and believes its construction will be a genuine nation building project which will significantly reduce the cost of freight movement, improve safety on highways and free up the coastal rail routes for passengers. Council has lobbied strongly, made submissions, been active on the Australian Rail Track Corporation (ATRC) and demonstrably developed the Parkes National Logistics Hub, which is perfectly placed and the intersection of national freight routes. Council has been very active in lobbying the NSW State Government and the Federal Government for the development of the Inland rail.

Council has also been very active on the Newell Highway taskforce which is chaired by Mayor Cr Ken Keith. Council has been pleased to be involved in securing \$30 million for the Newell Highway upgrade, which has allowed significant safety improvements. Currently the taskforce is lobbying the State Government for an additional \$11 million per year for the next 5 years to be allocated between overtaking lanes, rest areas, and intersection improvements and centre line delineation.

Council is a member of the Bells Line Expressway Group. Council has continued to liaise with the Roads and Maritime Service (RMS) and have also lobbied the State Minister for Roads for improved road access to Sydney.

Parkes Shire Council has worked closely with Regional Express Airlines (REX) to continue to grow domestic airline passenger numbers. It has recently upgraded the passenger terminal at Parkes Airport. Council has been very active in opposing the recommendation in the recently released study in the "Joint Study on Aviation Capacity in the Sydney Region" commissioned by the Federal and State Government which recommended "up gauging of aircraft using Kingsford Smith Airport by 2020". The recommendation is to place on hold new slots for aircraft of less than 50 seat capacity by 2020. Council believes that the recommendation will discriminate against rural and regional NSW as the air passenger services aircraft that will be excluded by this recommendation which will result in no capacity for growth of air services in regional and rural NSW. Apart from economic development, direct access to Sydney Kingsford Smith underpins tourism, health and medical services, leisure actives and basic transport needs.

# ABOUT THESE COMMUNITY INDICATORS

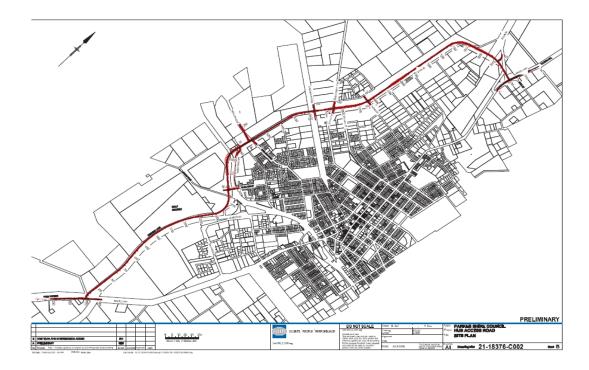
### Aspirational Objective

The Parkes Shire Vision clearly articulates the community's goal that by 2021 Parkes will be a National Logistics Hub. Parkes Shire Council is reliant on major initiatives and funding by both Federal and State Government to achieve this worthwhile and visionary goal. Council has an Advocacy role assigned to this Future Direction in the Community Strategic Plan. This report has identified key projects and events that provide a barometerstyle indicator as to whether conditions are improving so that the full potential of the Hub Project can be realised. These are based on commitments by Federal and State Governments to the Inland Rail and Parkes Ring Road projects. Other indicators are increased utilisation by Parkes Regional air service provider REX Airlines and expansion of the Parkes Industrial Estate. Efforts to date culminated in the June 2012 Inland Rail Symposium held in Parkes, where both the Federal Government and the Federal Opposition committed to continued support of the Inland Rail initiative.

# **REX Passenger Numbers**

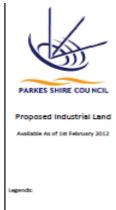
Month	2008	2009	2010	2011	2012
JANUARY	2,533	2,109	1,556	1,779	1,614
FEBRUARY	2,842	2,006	2,404	2,594	2,501
MARCH	3,237	2,440	2,955	2,846	2,936
APRIL	2,909	2,363	2,510	2,521	2,356
MAY	2,955	2,503	2,666	2,897	2,736
JUNE	2,796	2,208	2,515	2,615	2,684
JULY	2,828	2,356	2,719	2,650	
AUGUST	2,986	2,344	2,884	2,960	
SEPTEMBER	2,892	2,562	2,950	2,910	
OCTOBER	2,993	2,398	3,025	2,783	
NOVEMBER	2,659	2,786	3,016	2,947	
DECEMBER	2,585	2,242	2,453	2,175	
Total	36,223	30,326	33,663	33,688	

# **Proposed Ring Roads**



### Available Industrial Land





Drawing not to scale



Launch of Hub Prospectus 2008



Inland Rail Symposium 2012

COUN	ICIL DELIVERED	PARKES SHIRE COUNCIL ACTIONS	EVALUATION OF REMAINING RISK REGARDING DELIVERY
5.1	Develop and promote the Parkes National Logistics Hub	Promotion of the new \$430 million power transmission line between Manildra and Parkes.	Eurola
		Engage key stakeholders regarding the \$21 million rail corridor upgrade between Broken Hill and Parkes.	Planed Actions
		Council has been looking at ways to expand the Transport and Logistic Hub by linking it to mining to create a Mining Hub.	LOW
		Website for the National Transport and Logistics Hub has been developed www.parkeshub.com.au along with a promotional DVD and prospectus.	Authors Suits the Suity Authorsed
		Council continually liaises with companies who have invested and want to invest in the Hub such as SCT Logistics and Asciano.	
		Council has been actively lobbying the State and Federal Government about the importance of being able to supply an alternate Road or Rail route from Melbourne to Brisbane that does not rely on the already clogged coastal routes.	Authors Uses & Shirton Authorsel
		Council has held discussions with Transport NSW and the State Roads Minister about the importance of better access for High Performance Vehicles (HPV) west of the Newell Highway.	
5.2	Develop a ring-road to divert heavy vehicle traffic	Survey and investigation and design of route have been done Council will arrange to meet with stakeholders.	
		Council is investigating acquisitions of land.	Exceeds Planted Actions
		Environmental impact analysis draft report completed by GDH is under review and will be completed as funding allows.	
			Actions to believed Modern Arts
			Actions Unsafeholosty Actional

COUNCIL DELIVERED	PARKES SHIRE COUNCIL ACTIONS	EVALUATION OF REMAINING RISK REGARDING DELIVERY	
5.3 Promote development of the inland rail co	<ul> <li>Continue to lobby the Federal Government to keep their commitment to commence substantial construction of the inland rail route through Parkes 2014/2015.</li> <li>Council in conjunction with NSW local Government and Shires Association held an Inland rail Symposium on Friday 22nd June 2012. Speakers included speakers have agreed to participate including the Hon Anthony Albanese, the Hon Warren Truss, Mr Bryan Nye, CEO Australian Railway Association and Professor Philip Laird, Wollongong University. Mr Vince O'Rourke, former CEO of QLD Rail has also agreed to chair the Symposium.</li> <li>PSC has participated in the Great Australian Rail Group (GATR).</li> <li>PSC put submissions to the ARTC study into the route that the Inland Rail should take – Final Study was released in July 2012 and Parkes featured prominently.</li> </ul>	Exceeds Planned Actions  Actions Satisfactority Achieved  Actions Unsatisfactority Achieved	
	featured prominently.		

COL	INCIL DELIVERED	PARKES SHIRE COUNCIL ACTIONS	EVALUATION OF REMAINING RISK REGARDING DELIVERY
5.4	Make Parkes Regional Airport progressive and	Council has made the airport a welcoming gateway to the Shire.	
	profitable	New tourism signs have been placed in the airport terminal.	
		Airport committee integrated into the economic development committee.	Exceeds Planned Actions
		Airbiz was commissioned to put together a Strategic report into the future development of Parkes Airport, which was presented to the Economic Development Committee in Feb 2012. The report looked at the airport's strengths (which included an excellent relationship with REX, good transport links, large catchment area, ideal location, and weaknesses (including lack of retail space, pavement strength, reliance on single operator).	Actions Satisfactorily Achieved
		The report also looked at opportunities such as RPT, economic (i.e. supporting mining – Fly In Fly Out) tourism, general aviation opportunities including increasing Agri-Business, flight schools, rescue and medical services and Land development. For each opportunity the report set out an action plan.	Actions Unsatisfactority Achieved
		Council also put in an application to Regional Development Australia for Airport Development – unfortunately Council were ranked 4th out of the bids from the Central West region and only the top 3 were invited to make a full submission. Council will continue to lobby for funds to expand and upgrade the airport.	
5.5	Improve road access to Sydney	Council has continued to liaise with the RMS (Roads and Maritime Services) and has also lobbied the State Minister for Roads for the Bells Expressway.	
		Council is a member of the Bells Line Expressway Group.	Exceeds Planned Actions
		Preferred option would be the development of the Bells Line Expressway comprising of high standard 100-110km four lane high-way with gradient no greater than 7%.	Low
		Council has continued to support the CENTROC organisation.	Actions Satisfactorily
		Council has also been advocating for improved access for higher mass limit vehicles from Parkes to Orange.	Achieved
		The Mayor and Tourism Manager are also a members of the Newell Highway, Promotions Committee.	
			Actions Unsatisfactority Achieved



## 6. ENHANCE RECREATION AND CULTURE

### **COMMUNITY STRATEGIC PLAN GOAL:**

Parkes Shire has a rich and diverse range of sporting, recreational and cultural activities that help promote community participation. However, facilities need to respond to changing needs. The development of aquatic facilities, walking and cycling tracks and trails and realising the full cultural and recreational opportunities of the Parkes Shire, will both respond to community need and help the Shire reach its full cultural and recreational potential. It is recognised that by enhancing recreation and culture, Parkes Shire will attract people to the area to enjoy the benefits of the lifestyle on offer.

### SUMMARY OF QUADRUPLE BOTTOM LINE IMPACTS

Primary Secondary

Social Civic Leadership

Parkes Shire Council continues to support the sporting, recreational and cultural needs of the Shire. Over the past four years many large projects have been realised. This includes the Hockey Turf2 project, the completion of the Henry Parkes Centre (which includes the Tourist and Information Centre, The King's Castle Elvis Exhibit, Parkes Motor Museum, Henry Parkes Museum and Antique Machinery Collection). A significant project, the refurbishment of the Parkes Pool, has also commenced, due for completion before the 2012/13 swimming season starts.

These large projects have been supported by smaller projects, including the upgrading of the Peak Hill toddlers pool, Rotary Peace Park projects and the Parkes Shire Library Review.

Parkes Shire Council also carries out many management activities that enable Council to respond to the community's sporting,

recreational and cultural activities. This includes items such as the Pedestrian Access and Mobility Plan (PAMP), the Parkes Shire Cultural Advisory Committee, Little Theatre Management Committee, Parkes Access Committee, and Parkes Sports Council.

# ABOUT THESE COMMUNITY INDICATORS

#### Recreation

Provision of Sporting Grounds, Parks and Swimming Pools forms a large component of the Shire's recreational amenities and activities undertaken by its community. The report has provided participation statistics from the local sporting bodies as well as attendance figures from local pools to assist in gauging the communities participation in recreational activities. It is hoped additional measures can be sourced in future reports to widen the means by which this area is evaluated.

### Culture

In a similar case as recreation, cultural pursuits undertaken in the Shire is difficult to measure. This report provides community use of the Library as an indicator as well as information provided from Arts Out West to provide some objective evaluation, again it is hoped to improve these measures in future reports.

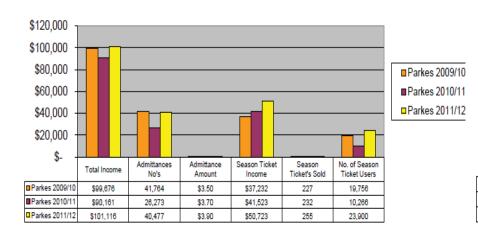
# SPORTS COUNCIL MEMBERSHIP STATISTICS SPORTS STATISTICS 2012

Organisation	Members	Organisation	Members
AFL - Junior and Senior	85	Rugby Union - Junior	142
Cricket - Junior	370	Rugby Union - Senior	80
Cricket - Senior	200	Soccer (Senior and Junior)	950
Harness Racing	N/A	Tennis	690
Hockey (Senior and Junior)	580	Touch Footy (Senior and	1,050
		Junior)	
Little Athletics - Parkes	110	Trundle Rugby League - Junior	100
Little Athletics - Tullamore	30	Trundle Rugby League - Senior	25
Netball (Senior and Junior)	500		
Rugby League - Junior	190		
Rugby League - Senior	80		

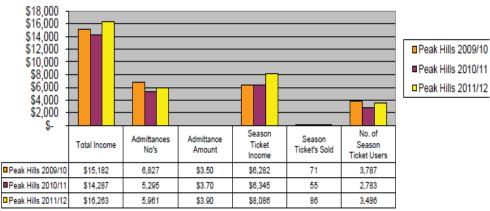
Organisation/School	Members	Spent	Comment
AFL - Junior and Senior	85		
Cricket - Junior	370		
Cricket - Senior	200		
Harness Racing	N/A		
Hockey (Senior and Junior)	580	470,000	Upgrade Field and Scoreboard
Little Athletics - Parkes	110		
Little Athletics - Tullamore	30		
Netball (Senior and Junior)	500		
Rugby League - Junior	190		
Rugby League - Senior	80		
Rugby Union - Junior	142	1,900	Training Gear
Rugby Union - Senior	80	7,000	Goal Posts
Soccer (Senior and Junior)	950	1,500	Light Maintenance
Tennis	690	21,000	Mower and Lights
Touch Footy (Senior and Junior)	1,050		
Parkes High School	620		
Trundle St. Patricks	35		
Wilcannia-Forbes Catholic Schools	400		
Total	6,112	506,400	

### SWIMMING POOL

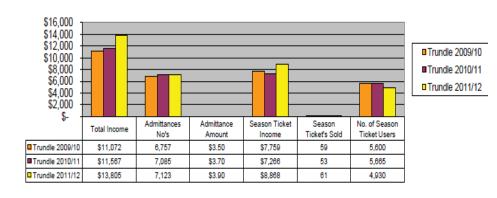
# Parkes Swimming Pool Statistics For the Period Ended as at 30th April 2009 to 2012



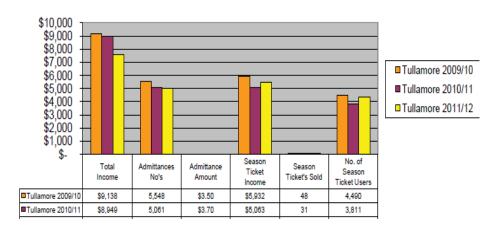
# Peak Hill Swimming Pool Statistics For the Period Ended as at 30th April 2009 to 2012



Trundle Swimming Pool Statistics
For the Period Ended as at 30th April 2009 to 2012

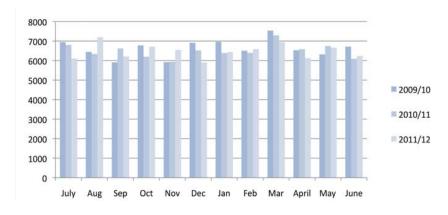


### Tullamore Swimming Pool Statistics For the Period Ended as at 30th April 2009 to 2012

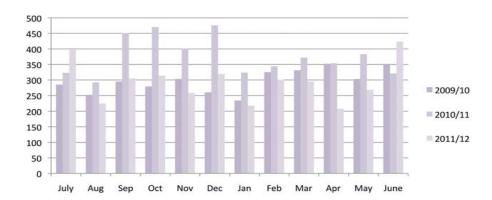


# *LIBRARY*

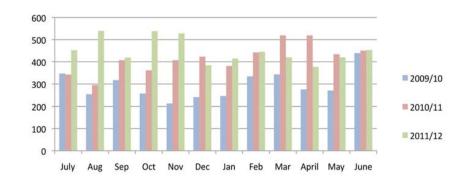
### **Issues by Branch - Parkes**



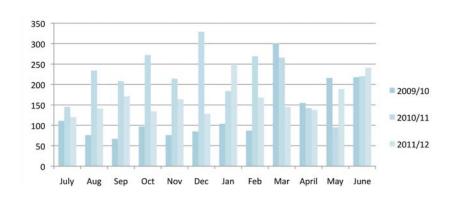
### **Issues by Branch - Trundle**



# Issues by Branch - Peak Hill



# Issues by Branch - - Tullamore



## **LIBRARY**

### **Visitors**

	2009/10	2010/11	2011/12
Parkes	63,237	62,871	58,963
Peak Hill	1,144	1,716	1,820
Trundle	1,248	1,664	1,740
Tullamore	650	572	780
Total	66,279	66,823	63,303

### **New borrowers**

	2009/10	2010/11	2011/12
Parkes	682	834	779
Peak Hill	74	39	39
Trundle	75	44	40
Tullamore	32	20	20
Total	863	937	878

# PARKES MUSIC AND DRAMATIC SOCIETY

	2009/10	2010/11	2011/12
Tickets sold	2,349	2,154	2,859

# ARTS OUTWEST

Arts OutWest is the regional arts and cultural development service for the central west of NSW, covering the council area of Bathurst Region, Blayney, Cabonne, Cowra, Forbes, Lachlan, Lithgow City, Oberon, Orange City, Parkes, Weddin and Wellington.

Parkes Shire Council contribution on a per capita basis to Arts Outwest in 20011/12 was \$6,988.

Arts OutWest has estimated the value received from this contribution:

Arts media program (@\$150 per event promoted) - 141 events promoted, 543 radio promotions, 3 interviews for ABC Central West)	\$21,150
CASP project recommendations	\$ 1,500
Specific Programs	\$ 2,250
+ estimated core services delivered	\$ 6,539
Total estimated value	\$32,239





Cultural Awards 2010 - Wiradjuri Welcome

Signs





90



Henry Parkes Centre 2010



Resurfacing of Steven Davies Hockey Pitch 2012

COUN	ICIL DELIVERED	PARKES SHIRE COUNCIL ACTIONS	EVALUATION OF REMAINING RISK REGARDING DELIVERY
6.1	Improve aquatic recreation facilities	<ul> <li>Parkes Pool upgrade commenced in April 2012.</li> <li>Solar panel system installed and working to offset Parkes Pool electricity costs.</li> <li>Upgrading carried out on Peak Hill Toddlers Pool.</li> </ul>	Exceeds Planned Actions  Actions  Satisfactorily Achieved  Antians Unsatisfactorily Achieved
6.2	Improve pedestrian access and walking/cycling facilities	<ul> <li>Pedestrian Access and Mobility Plan (PAMP) Program in Parkes and Villages completed. (109 pram/disability access ramps constructed throughout the Shire. (72 in Parkes including new pram ramps, Brolgan Road footpath and cycleway, Eugowra Road footpath and cycleway, 5 in Bogan Gate, 15 in Trundle, 11 in Tullamore and 6 in Peak Hill)</li> <li>Parkes Access Committee meetings attended</li> <li>New facilities were assessed for pedestrian access compliance</li> <li>Tactile pedestrian indicators, and fresh water bubbler installed in Clarinda Street</li> </ul>	Exceeds Planned Actions  Actions Satisfactority Achieved  Actions Unsatisfactority Achieved

COU	NCIL DELIVERED	PARKES SHIRE COUNCIL ACTIONS	EVALUATION OF REMAINING RISK REGARDING DELIVERY
6.3	Maintain and develop sporting, recreational and	All Shire Pools complied with pool operation health guidelines	
	cultural facilities	Shire parks, gardens and street trees maintained adequately.	
		A Parks and Gardens Management Plan and a Street Tree Management Plan are under development.	Exceeds Planned
		In conjunction with the Shire's Sports Councils sporting fields were maintained and developed.	Actions
		Successful implementation and completion of the 'Turf2' project with the Parkes Hockey Association.	
		Skate Parkes built at Peak Hill, Trundle and Tullamore.	Actions Satisfactorily Achieved MODERATE
		Successful implementation and completion of the Henry Parkes Centre (HPC) project.	
		HPC Management Committee formed and meetings held on the ongoing development and management of the HPC.	
		Meetings held to progress the redevelopment of Moat Cottage.	Actions Unsatisfactorily Achieved
		Federation oak planted at HPC cementing links with the Victorian Government and its role in the bid for a federated nation.	
		Visitor Information Centre managed and monthly reports provided to Council.	
		Cultural Committee convened to discuss and recommend cultural objectives, tasks and measurements.	
		Portion of the fence at Lindner Oval Peak Hill replaced.	
		Playground upgrades completed at Cookamidgera, Bogan Gate and Tullamore .	
		Participation in National Tree Day	

COUNCIL DELIVERED	PARKES SHIRE COUNCIL ACTIONS	EVALUATION OF REMAINING RISK REGARDING DELIVERY
6.3 Maintain and develop sporting, recreational and cultural facilities Con't	<ul> <li>The Henry Parkes Centre was awarded Highly Commended in the Hospitality and Tourism Category at the Parkes Business 'Henry' 2011 Awards</li> <li>Completion of the Rotary Arboretum Adventure Playground and Peace Monument</li> </ul>	Exceeds Planned Actions
	<ul> <li>\$24,600 in cultural grants provided to the community, over three years</li> <li>Support given to sporting groups for local infrastructure upgrades, such as rugby union goal posts and hockey scoreboard</li> <li>Masterplan for Cheney/McGlynn Parks developed and finalised</li> <li>Upgrade at Northparkes Oval including carpark design and construction</li> <li>Henry Parkes Centre (HPC) carpark design and construction</li> </ul>	Actions Satisfactorily Achieved MODERATE
	<ul> <li>Support music development via the employment of the Parkes Town Band conductor through the Mitchell Conservatorium (Lachlan Branch)</li> <li>Memorial Hill and Landscaping completed</li> <li>Visitors Centre relocated to Henry Parkes Centre</li> <li>Sir Henry Parkes Statue and Fountain completed</li> <li>Parkes Main Street beautification - Court Street to the Square 40kph precinct installed in main street including raised pedestrian crossings</li> <li>Cooke Park lighting completed</li> <li>Village Skate Parks - Tullamore and Peak Hill</li> </ul>	Actions Unsatisfactority Achieved
	Orchestra Pit at Musical and Dramatic Hall completed Resurface of Stephen Davies Hockey Field Eugowra Road bike path completed Crown Reserve Online Reporting System implemented	

COUN	CIL DELIVERED	PARKES SHIRE COUNCIL ACTIONS	EVALUATION OF REMAINING RISK REGARDING DELIVERY
6.3	Maintain and develop sporting, recreational and cultural facilities Con't	Refurbishment of Peak Hill Toddlers pool completed     Masterplan for Cheney/McGlynn Parks finalised     Council awarded:	Exceeds Planned Actions
		-2010 Statewide Mutual Risk Management Excellence Award for signs as Remote Supervision - 2010 Cultural Award for Wiradjuri Signage - 2012 IPWEA award received by Mel Suitor and Phil King	Actions Satisfactority Achieved  Actions Unsatisfactority Achieved

COU	ICIL DELIVERED	PARKES SHIRE COUNCIL ACTIONS	EVALUATION OF REMAINING RISK REGARDING DELIVERY
6.4	Ensure the library is an ongoing cultural, recreational, learning centre for the community	<ul> <li>Parkes Shire Library usage statistics have remained stable and viable.</li> <li>Programs and activities held include: Story time, Rhyme Time, monthly seniors morning tea, beginners computer workshops, Harmony Day morning tea, school holiday activities, Seniors Week activities, Library Week activities, Simultaneous Story time, Book Week dramatic performance, History Week display, art workshops, session for person with a disability, and National Year of Reading events, including author visits.</li> <li>\$148,000 spent on new resources and collections during 2010/11 and 2011/12.</li> <li>eBook collection customer survey carried out.</li> <li>Birth to Kindergarten Committee meetings held.</li> <li>Library report on technology prepared and adopted by Council. Reading Blog has been launched. Unfortunately grant application for eBook collection was unsuccessful.</li> <li>Library Review 2012 prepared and adopted by Council in February 2012. Review compared Parkes Shire Library against Library Council of NSW standards and guidelines.</li> <li>The Parkes Library was awarded Highly Commended in the Community Support and Not for Profit Section at the Parkes Business 'Henry' 2011 Awards.</li> </ul>	Exceeds Planned Actions  Actions Satisfactorily Achieved  Actions Unsatisfactorily Achieved



# 7. CARE FOR THE ENVIRONMENT IN A CHANGING CLIMATE

### **COMMUNITY STRATEGIC PLAN GOAL:**

Parkes Shire also needs to work with others to find alternative energy sources for use by the community and industry. Reduction, reuse and recycling need to become a way of life in Parkes Shire. The work of groups such as Landcare in the management of our natural resources should be encouraged, as should innovative and responsive land management practices. Parkes Shire needs to collaborate with its

neighbours, and the Federal and State Governments to adapt and respond to the availability and use of its precious resources (The important area of water management is dealt with in Direction 8)

### SUMMARY OF QUADRUPLE BOTTOM LINE IMPACTS

Primary Secondary

Environmental Social

Parkes Shire has a planned, managed approach to improving the environmental outcomes of its operations as well as promoting sustainable living within the broader community. It continues to support the fantastic endeavours undertaken by community groups such as LandCare and Currajong Enterprises that focus on improving the ecological diversity and quality in Parkes and surrounds. Over the period, the Council has partnered with both Catchment Management Authorities that the Shire is located within, Central West and Lachlan, to achieve improved water quality and remnant vegetation outcomes.

Council has significantly improved it's sustainable use of water and energy across its operations as well as promoted the benefits of same to the community. This has been achieved by the implementation of a number of pilot projects which directly contribute to reducing Council's energy usage as well demonstrating the benefits to the community. Such projects include solar installations at Council owned operational facilities such as the Parkes and Peak Hill Pools, the Council Administration and Library and Cultural Centre buildings as well as the Council Depot, Filtration Plant and Henry Parkes Centre.

Significant water savings have been achieved by installing efficient irrigation at Council maintained parks and sporting grounds as well as monitoring irrigation application rates within Cooke Park to make every drop count. Further water savings have been achieved by partnering with the Local Government and Shire's Association to participate in a Water Loss Management Program. Further projects in both water and energy efficiency will be made possible with the commissioning of a Distributed Energy Plan which will lays the blue-print for further alternative energy projects and clearly articulates not only the environmental outcomes of such projects but the positive economics as well.

Council is also a regulator of a number of environmentally impacting activities such as land use, building, the discharge of waste and noise. To meet these requirements responsibly, Council has completed a comprehensive Land Use Strategy which will allow for the ecologically sustainable development of land within the Shire via the creation of a new Local Environmental Plan and the responsible staging of land re-zoning, release and development.

### ABOUT THESE INDICATORS

### State of the Environment and Environmental Initiatives

The end of term report does not include the traditional indicators for the environmental impacts across the Shire as a whole. As this is a transition year into the new requirement of Integrated Planning and Reporting Council has elected to continue to utilise the traditional State of the Environment Report due out in November to provide measurement and evaluation across this area. This report highlights both Councils Delivery in this Future Direction of the Community Strategic Plan as well as highlighting the key Environmental Initiatives undertaken during this term of Council

COUN	ICIL DELIVERED	PARKES SHIRE COUNCIL ACTIONS	EVALUATION OF REMAINING RISK REGARDING DELIVERY
7.1	Improve the environmental outcomes of Council's operations	Sustainable Water and Energy Plan commissioned Parkes Shire Council Distributed Energy Plan completed Distributed Energy Business Case tools created Solar installation projects for Council operational infrastructure completed Environmental improvement plans completed for licensed facilities Containment standards improved for waste water systems Environmental Management Plans implemented for Council works Participation in CENTROC Environmental and Sustainability programs such as sustainable procurement collaborated with Netwaste to produce a Regional Sustainability Action Plan Partnered with Lachlan Catchment Management Authority for a four year Natural Resource Delivery Plan to identify and fund environment works on Council and Public Land Partnered with Central West Catchment Management Authority Water Quality and Salinity Alliance to achieve stormwater quality outcomes Supported and funded LandCare works throughout the Shire Partnered with the Savewater! Alliance to achieve water consumption reductions	
7.2	Raise awareness of sustainable practices in the Community	<ul> <li>Significant investment made in water loss management in the potable water schemes.         An estimated 120ML water saved per year.     </li> <li>Implemented energy monitoring at all major sites to assist in carbon reporting and reductions</li> <li>Partnered with CENTROC to develop a community procurement strategy for alternative energy solutions for residents</li> </ul>	Exceeds Planned Actions
		<ul> <li>Ran regular composting workshops for the community</li> <li>Reduced the average household water consumption by 15% through education and incentive schemes such as showerhead replacement programs</li> <li>Promoted the use of water from Council's brickpit by the community to reduce the demand for potable water for irrigation</li> <li>Engagement directly with local school students through information days and tree planting days to encourage sustainable practices</li> </ul>	Actions Satisfactorily Achieved
3			Actions Unsatisfactorily Achieved

COUN	ICIL DELIVERED	PARKES SHIRE COUNCIL ACTIONS	EVALUATION OF REMAINING RISK REGARDING DELIVERY
7.3	Raise awareness of sustainable practices in the Community	<ul> <li>Partnered with Netwaste to promote and encourage the use of Parkes Shire Council's recycling service</li> <li>Waste Management Strategy developed for each of the Shire's landfill sites</li> <li>Promoted the benefits of reuse and home composting for the reduction of organics disposed of in landfill</li> <li>Installed provisions for the reuse of effluent from the new Tullamore Sewerage Scheme at the Tullamore Showground</li> <li>Waste-to-art exhibitions held in the Parkes Library</li> <li>Attendance as public exhibit on Noxious Weeds at the various District Annual Shows</li> </ul>	Exceeds Planned Actions  Actions Salisfactorily Achieved  Actions Unsalisfactorily Achieved
7.4	Implement environmental regulations and controls in Council's sphere of operation	<ul> <li>512 inspections were carried out on private or crown land for noxious weeds and other pest species</li> <li>A weed action plan was commissioned and implemented</li> <li>Grant funding was won for the management of noxious and environmental weeds on Council and Crown owned land</li> <li>33 noise complaints were received and attended to</li> <li>3 parcels of land were declared contaminated</li> <li>Erosion and sedimentation control works were conducted by the Soil Conservation Service under Council direction for the improvement of Billabong Creek</li> <li>Implemented Water Sensitive Urban Design policies and procedures</li> <li>Completed a comprehensive Land Use Strategy to inform land use assessment and a new Local Environmental Plan for the staging of rezoning and development</li> <li>Updated and implemented Parkes Shire Council's Roadside Vegetation Management Plan</li> <li>Implemented comprehensive monitoring program for moisture and salinity in Cooke Park to allow for efficient water use and minimise the impact of rising saline ground water</li> <li>Implemented a new Trade Waste Policy for the reduction of Liquid Trade Waste entering Council's sewerage network</li> </ul>	Exceeds Planned Actions  Actions Satisfactorily Achieved  Actions Unsatisfactorily Achieved





New and replacement bins have been added to the Central Business Disctrict area along with cigarette butt bins.

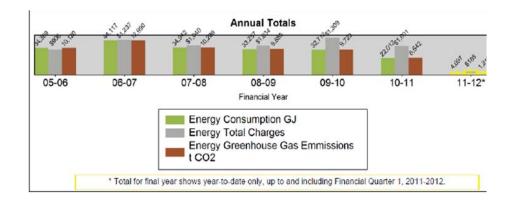
The look and operation of the major Eugowra Road stormwater channel were improved by widening and stabilising of the channel, reducing the volume and velocity of stormwater moving through the channel. This has improved driving conditions on Eugowra Road during the wet as well as reduced the volume of sediment deposited in Billabong Creek.

Major stabilisation and dredging works which reduces erosion of the main channel leading to cleaner water free from sediment, were completed in PAC Park.



#### POTABLE WATER

Potable water refilling stations have been installed in the Parkes Central Business District in an effort to reduce the number of plastic water bottles buried in the Parkes Landfill site.



#### ENERGY USAGE

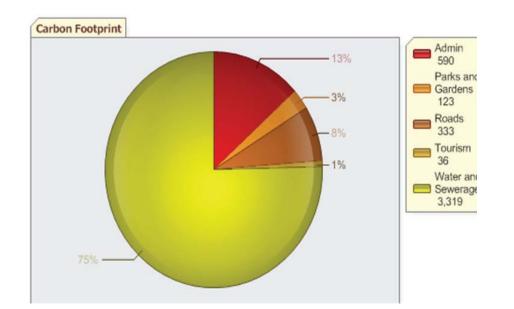
This graph shows the proportion of Parkes Shire Council's energy usage across each of its operations.

Significantly, water and sewerage operations account for three quarters of the usage. This is the driver behind stormwater and effluent recycling projects and the Sustainable Water and Energy Plan.



#### TREATMENT WORKS

This is a 10Kw Solar PV install at Councils Water Treatment plant. This is a one component of a larger 200Kw PV solar project across Council assets. This iniative in an overall sense is set to achieve the equivalent of 100 + motor vehicle emissions being offset, by using this abundent source of renewable energy rather than taditional coal fired electrical power.

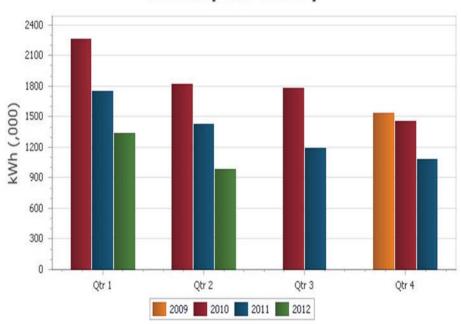


#### **SOLAR**

This is a 10Kw Solar PV install at Council's Water Treatment plant. This is a one component of a larger 200Kw PV solar project across Council assets. This iniative in an overall sense is set to achieve the equivalent of 100 + motor vehicle emissions being offset, by using this abundent source of renewable energy rather than traditional coal fired electrical power.

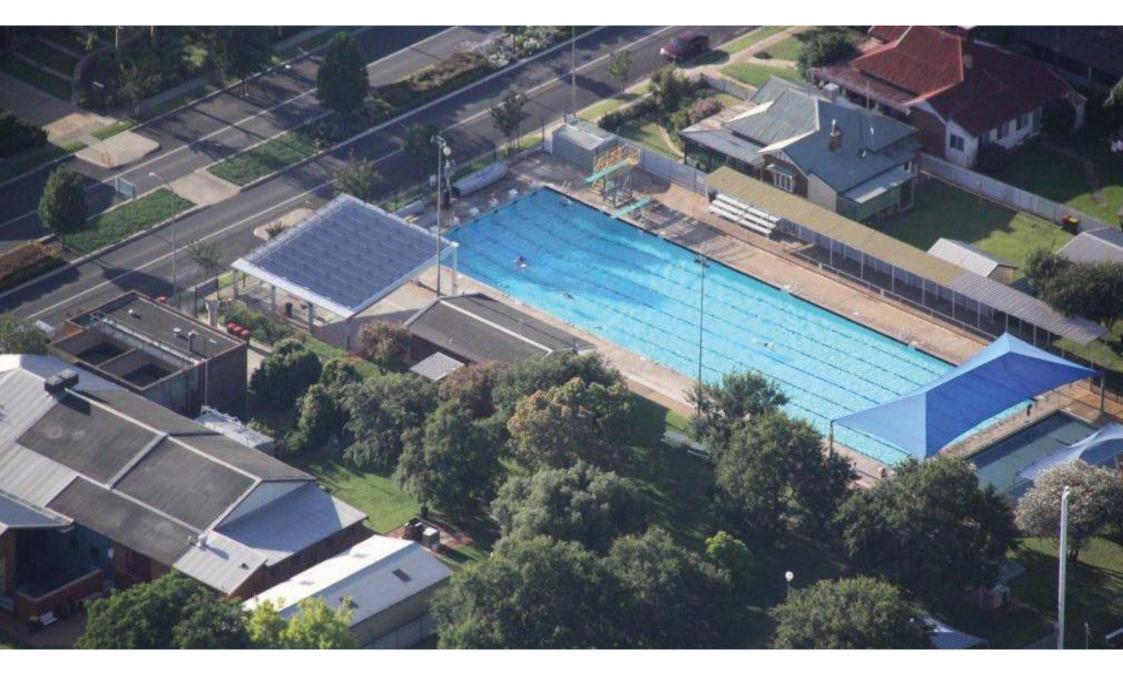
# EXECUTIVE SUMMARY: PARKES SHIRE COUNCIL

### **Consumption History**



### **History Last 12 Months**

Group	Consumption	CO2Emissions	Bill (Ex GST)
Admin	551,464	590	\$109,932
Parks and Gardens	115,249	123	\$36,573
Roads	311,095	333	\$83,688
Tourism	33,617	36	\$10,321
Water and Sewerage	3,102,016	3,319	\$447,186
Total	4,113,441	4,401	\$687,700



This is also a 10Kw Solar PV install at Councils Town Pool. This project is using cutting edge solar technology developed by Solyndra. It is more effective than normal PV as it is tubular rather than flat panel based. The shade structure it is placed upon has a reflective paint on its surface to maximise power production.



# 8. MAINTAIN AND IMPROVE THE SHIRE'S ASSETS AND INFRASTRUCTURE

#### COMMUNITY STRATEGIC PLAN GOAL:

The Local Government Act requires Council to bear in mind that it is the custodian and trustee of public assets and to effectively account for and manage the assets for which it is responsible. With over \$470,000,000 of public assets listed, Council considers the collection of asset information, valuing and development of asset management plans, a high priority and core responsibility. As a consequence of aging assets and diminishing resources, asset management, in particular asset maintenance and renewal, represents the single biggest financial challenge facing Council. A primary consideration in the development of new assets will accordingly be the whole of life maintenance and renewal affordability.

#### SUMMARY OF QUADRUPLE BOTTOM LINE IMPACTS

# Primary Secondary Civic Leadership Social

The Shire's assets and infrastructure are the most significant part of Council's operations. Council owns and maintains substantial Public Works Assets that range from a rating of 7 (poor-replacement required) to a rating of 2 (over 5 years old but fully maintained in 'as new condition'). In providing the stewardship of these assets under Councils Civic Leadership priorities requires a continuous effort being maintained in most classes of assets to achieve a satisfactory standard, particularly roads. If a

satisfactory standard were to be achieved for all assets significant increases in maintenance votes would be required. These efforts as a flow on effect ensures the communities wider standard of living is maintained and the receive increased social benefits as a result.

Expectations have been exceeded in the areas of water, sewer, stormwater and airport due to the substantial works undertaken in these areas to ensure best practice, mitigation of urban flooding impacts, and reconstruction of the main airport runway. These works were undertaken without funding support from State or Australian Governments. Major water and sewer plant upgrades, and dam upgrade works, are planned when funding is provided by the State Government, indicated as being from 2014/15.

Roads to Recovery funding from the Australian Government continues to be a major part of Council's road program. Through the R2R program, several timber bridges have been able to be replaced with concrete bridges, new/replacement causeways constructed, rehabilitation of failed sealed roads undertaken, and widening of narrow sealed roads completed. Council continues to support the Australian Local Government Association and the Roads and Transport Congress in lobbying for the program to be continued beyond the current program which ends 30 June 2014.

Asset Management Software system implementation will a critical tool for the future best practice management of Council's assets. It will enable management of the substantial asset data already held by Council to generate the program of works required to best utilise the funding available across all areas of Council asset maintenance and renewal operations.

### ABOUT THESE ROAD AND INFRASTRUCTURE INDICATORS

#### Roads

The table below indicates Council has carried out a total of \$17,279,086 on Capital Roadworks during the four year period of 2008-2012 within the Shire. These works include Road Upgrades, Road Widening, Footpaths, a new Bridge, Off Street Parking, reseals and Flood damage costs.

#### Water

Council's Water network has had a total of \$1,344,459 on Capital works during the four year period of 2008-2012 within the Shire. These works included works to Storage Dams, Extension of the reticulation and trunk main network, Main Renewal, Reservoir refurbishment and works of the Water Treatment Plant.

#### Sewer

Council spent \$3,752,987 on Capital Works on its Sewer network during the four year period of 2008-2012 within the Shire. Works including Sewerage augementiona (Pipe Reticulation and Treatment Plants) at Tullamore and Trundle, extensions to the gravity pipe network and rising mains were carried out.

#### Stormwater

Council carried out \$371,881 on Capital Works on its Stormwater network during the four year period of 2008-2012 within the Shire. These works include works done on the Detention Ponds, new pipes and pits and open drain improvements.

# SIGNIFICANTprojects

Council has completed numerous significant projects over the term of the current Council. A photographic representation has been provided highlighting some of the key projects undertaken to ensure the Parkes Shire has the infrastructue and assets required and in adequate condition to assist the community to achieve its 2020 vision.

	2008/2009	2009/2010	2010/2011	2011/2012
Roads	\$6,205,320	\$1,899,174	\$1,886,341	\$7,288,251
Water	\$624,200	\$351,140	\$12,397	\$356,722
Sewer	\$2,054,580	\$1,506,647	\$57,321,	\$134,439
Stormwater	\$152,624	\$21,638	\$59,332	\$138,287
Total	\$9,040,724	\$3,778,599	\$2,015,391	\$7,917,699





NORTHPARKES OVAL CAR PARK 2009



CYCLE WAY TO HARRISON PARK 2009

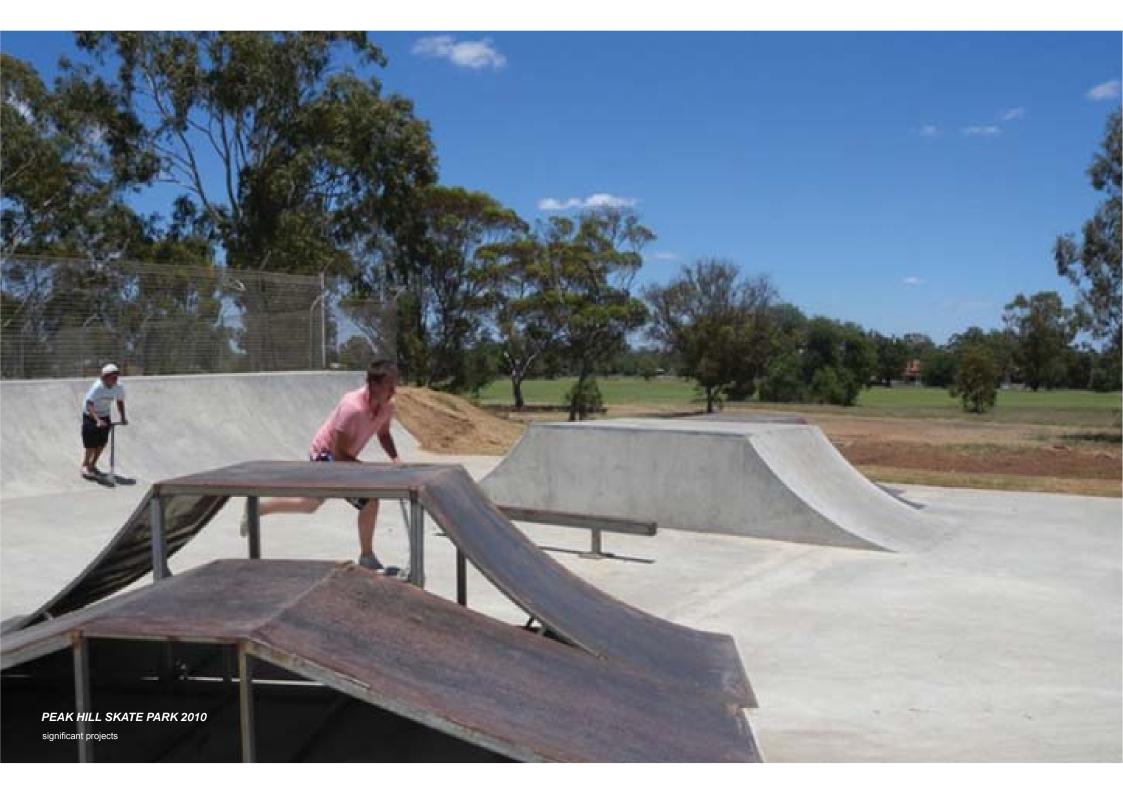


OAKS BRIDGE 2010



AIRPORT RUNWAY UPGRADE 2011







FLOOD DAMAGE 2011



FLOOD DAMAGE REPAIR 2012



TRUNDLE AND TULLAMORE SEWERAGE PROJECT 2008 - 2012



TULLAMORE SKATE PARK 2011





PEAK HILL POOL 2011



SHIRE RV DUMP POINT PROJECT 2009 - 2012



PARKES POOL COMMENCED 2012



SHIRE SIGNAGE UPGRADES 2008 - 2012

COUNCIL	DELIVERED	PARKES SHIRE COUNCIL ACTIONS	EVALUATION OF REMAINING RISK REGARDING DELIVERY
is	nsure the Shire water management in line with Best practice Relates also to Future Direction 7)	<ul> <li>Bogan Gate water main replacement</li> <li>Upgrade Cookamidgera pumps</li> <li>New mains Military Road</li> <li>New Fluoride dosing equipment</li> </ul>	Exceeds Planned Actions
		<ul> <li>Chlorinator installed at Trundle Pump station</li> <li>Upgraded parts of B Section pipeline</li> <li>Variable frequency drive pumps installed on main raw water pumps</li> <li>Upgraded Lachlan River intake</li> <li>Bore 7 and 8 renewed</li> </ul>	Actions Satisfactority Achieved
		High level pressure area extended in Parkes     Asset Management Software system implemented	Actions Unsatisfactority Achieved
8.2 Manage Road Assets		Bulgandramine Road widening completed     Numalla Road widening continued     Telescope Road rehabilitation completed     Completed sealing of Heraghty and Deep Lead Roads     No Mistake Lane seal linked to Shallow Lead Road	Exceeds Planned Actions
		<ul> <li>Willaroo and Derribong Streets Peak Hill sealed</li> <li>Hartigan Avenue realigned as part of HUB access road</li> <li>Cul de sacs constructed on Patterson, Lawson and Blaxland Streets</li> <li>Sealing of all unsealed laneways in Parkes completed</li> <li>Gravel resheeted sections of Shire Roads 42, 70, 76, 77, 82, 83, 84, 87, 101, 1249 -</li> </ul>	Actions Satisfactority Achieved MODERATE
		<ul> <li>The Bogan Way widening continued</li> <li>Grenfell Street reconstructed</li> <li>Traffic lights installed at Hartigan Avenue and London Road</li> <li>Eugowra Road erosion control works</li> <li>Military Road widened</li> <li>Timber bridges replaced on Back Yamma Road (Amelia Field Bridge), Renshaw McGirr Way (Banks Crossing Bridge), McGrane Way (Oaks Bridge)</li> </ul>	Actions Unsatisfactority Achieved

COUNCIL DELIVERED		PARKES SHIRE COUNCIL ACTIONS	EVALUATION OF REMAINING RISK REGARDING DELIVERY	
8.2	Manage Road Assets Con't	Construction and sealing of McGrane Way continued (due for completion December 2012)		
		Realignment on MR348 at Athlone Lane	Exceeds Planned Actions	
		Rehabilitation and reseal of Bogan Road in conjunction with Northparkes Mine		
		Bogan Road and Northparkes Lane realigned		
		• Currajong Street median island and garden constructed under Black Spot program	Actions	
		Repairs to extensive flood damage totalling over \$5 million	Satisfactorily Achieved MODERATE	
		Replacement of concrete flume Numalla Road		
		<ul> <li>Continuation of the construction and sealing of Taweni Road scheduled for completion end 2012</li> </ul>		
		Signage improvements Boorr Hill Road and Bruie Plains Road	Actions Unsatisfactorily Achieved	
		Asset Management Software system implemented		
		Rehabilitation of 2 kms of MR350S		
		Completion of Stage 6 of the Parkes CBD beautification		
		Reid Street/East Street Intersection - concrete median constructed		
8.3	Ensure Shire liquid waste management is inline with Best Practice (Relates also to Future Direction 7)	Parkes sewer ponds rehabilitated		
		Trundle and Tullamore sewage treatment schemes completed	Exceeds Planned Actions	
		Parkes sewer system smoke tested for illegal connections	Actions	
		RV Dump points installed at Peak Hill, Trundle, Tullamore and Parkes	Low	
		Asset Management Software system implemented	Low	
			Actions Satisfactorily Achieved	
			Actions Unsatisfactority Achieved	

COUN	ICIL DELIVERED	PARKES SHIRE COUNCIL ACTIONS	EVALUATION OF REMAINING RISK REGARDING DELIVERY
8.4	Ensure Shire Storm Water management minimises negative impacts and maximises reuse	<ul> <li>Bushman's Hill detention and contours</li> <li>PAC Park weir cleaned out</li> <li>Eugowra Road erosion control works</li> <li>Replacement of concrete flume Numalla Road</li> <li>Development of Lorking Street detention pond</li> </ul>	Exceeds Planned Actions
		<ul> <li>Development of Westlime Road detention pond</li> <li>Asset Management Software system implemented</li> <li>Lorger Lane Drainage</li> </ul>	Actions Satisfactorily Achieved
		Stormwater upgrade as part of the Parkes CBD beautification	Actions Unsatisfactorily Achieved
8.5	Maintain and Operate Parkes Regional Airport	<ul> <li>Runway upgrade completed at a cost of \$2.5 million</li> <li>Asset Management Software system implemented</li> <li>Continued compliance with CASA and Office of Transport Security legislative requirements</li> </ul>	Exceeds Planned Actions
			Actions Satisfactorily Achieved
			Actions Unsatifactorily Achieved

COUN	CIL DELIVERED	PARKES SHIRE COUNCIL ACTIONS	EVALUATION OF REMAINING RISK REGARDING DELIVERY
8.6	Manage, maintain and update Council owned buildings and property	<ul> <li>Spicer Caravan Park fencing completed</li> <li>Water shed and covered truck parking constructed at Works Depot</li> <li>Truck wash bay constructed at Works Depot</li> <li>Parkes Pool \$2 million upgrade scheduled for completion end September 2012</li> <li>Refurbishment of Peak Hill toddlers pool</li> <li>Implementation of "Signs as remote supervision" program</li> <li>Asset Management Software system implemented</li> <li>Upgrade of Cooke Park lighting</li> </ul>	Actions Satisfactority Achieved  Actions Unsatisfactority Achieved

# PARKESpool

A small historic ceremony was held to celebrate the 75th birthday of the opening of Parkes Olympic Pool. This was an important event in the life of the community of Parkes 75 years ago. A referendum was held early in 1934 to see if the community wanted a new swimming Pool. An overwhelming vote of yes instructed the Council to build one. In May 1934, the building of the pool commenced. By the end of the year the pool was ready for use.

The opening was a gala day and many swimming events were planned. "Boy Charlton" was invited and many excited children looked forward to him giving them swimming lessons.

At the 60th birthday celebrations held in 1995, three persons remembered the event and Boy Charlton giving them swimming lessons, who were Fred Johnson, Tony Matthews and Rene Bouffler.

At its meeting held on 21 February 2012 Council resolved to carry out refurbishment of the Parkes Swimming Pool.



