



PARKES SHIRE COUNCIL

Delivering progress and value to our community



End of Term Report
2012 - 2016





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MESSAGE FROM THE *Mayor*

It is with pleasure that I provide a foreword to the Parkes Shire Council End of Term Report for the 2012-2016 Term of Office.

The Report includes the progression of the Parkes Shire towards the vision articulated within its 10 year Community Plan, being in 2022 Parkes Shire will be:

"A progressive regional centre, embracing a national logistics hub, with vibrant communities, diverse opportunities, learning and healthy lifestyles."

This Report provides a permanent record of the achievements and challenges experienced by Council and the Parkes Shire community, in working together to deliver this vision.

On behalf of Council, I am delighted to provide the community and the incoming Council with an evaluation of how the Parkes Shire has progressed towards the priorities set in 2010 during the development of the Community Strategic Plan.

This term of Council has been one of the most exciting and progressive, delivering many of the priorities set by the communities of Parkes, Peak Hill, Trundle, Tullamore, Bogan Gate, Alectown and Cookamidgera.

I am pleased to report that Parkes Shire Council was deemed Fit for the Future under IPART's local government reform proposals, moving forward as a strong stand alone organisation. Council continues to adopt measures to become a more sustainable organisation in recent years including a successful application to IPART for a Special Rate Variation (SRV) to address financial sustainability and to deliver increased community services and infrastructure in line with community expectations.

Some of the more noteworthy projects delivered throughout the term included a \$12m upgrade of Lake Endeavour Dam to future proof a major water source for the Shire; the Parkes Regional Airport upgrades including a new terminal, named in honour of the late Robert Wilson OAM; and the commitment of Federal Government funding in excess of \$800m towards the development of the Melbourne to Brisbane Inland Rail which will help activate the Parkes National Logistics HUB. Furthermore, construction on the new Sewage Treatment Plant and Water Treatment Plant commenced with a significant local spend forecasted making these two of the largest projects that Parkes Shire Council is likely to undertake in the next 20 years.

During its term, Council also demonstrated its strong advocacy for improved services by seizing many opportunities to campaign for better health facilities. This ultimately led to the delivery of a new hospital for Parkes and a new multi-purpose facility in Peak Hill.

These projects are just a glimpse into the long list of priorities successfully delivered to the Parkes Shire throughout the 2012-2016 Term of Council.

I would like to extend my sincere gratitude to my fellow Councillors for their unwavering dedication to the Parkes Shire. I must make special mention of Cr Belinda McCorkell and Cr Michael Greenwood PSM OAM, for their devoted service to the community during this term of Council, as both have indicated they will not be standing for re-election.

I would also like to thank the Council staff, both indoor and outdoor, for their endless desire to deliver projects for the benefit of the community. Under the guidance of Council's General Manager, Kent Boyd, Council staff continue to make innovative and progressive improvements to our local services and environment for our residents, businesses, ratepayers and visitors to enjoy.

Finally, I would like to take this opportunity to thank the entire Parkes Shire Community for their efforts in making the Shire a positive and enjoyable place to live and work.

Council will continue to consult with the community to ensure we strive towards Parkes Shire's Vision, and deliver progress and value to our community.



Cr Ken Keith OAM
MAYOR



PARKES SHIRE *Profile*





Population	Parkes 12,000 Parkes Shire 15,148
Elevation	339 Metres
Shire Area	5,919sq km
Average Temperatures	Winter Minimum 6 degrees, Maximum 15 degrees Summer Minimum 16 degrees Maximum 32 degrees
Average Rainfall	584mm per year
Major Industries	Agriculture, Transport, Mining, Tourism
Elevation	339 metres

What is the End of Report and Why do we need it?

The Integrated Planning provisions outlined in the NSW Local Government Act 1993, stipulate that Council is required to table its End Of Term Report at its last meeting of Council. The report should reflect:

"...the council's progress in implementing the Community Strategic Plan over the previous four years and that this report looks at outcomes, ie what have been the results for the community and council as a result of the activities undertaken.." (Local Government Act NSW 1993, Section 428(2))

In 2010 Council adopted its first Community Strategic Plan under the Integrated Planning and Reporting Framework. This plan was again reviewed prior to the current Councils term of office and in 2013 the revised plan was adopted by Council with the Communities vision and the 8 Future Directions devised to achieve the vision being found to still be valid for the Parkes Shire collectively.

Council has been committed to working with the Community as well as the levels of Government in achieving the desired outcomes of the Community Strategic Plan. This End of Term Report evaluates how well we as a community have gone in striving to attain these goals. Council has identified the nature of the role it has played in this endeavour, whether that be:

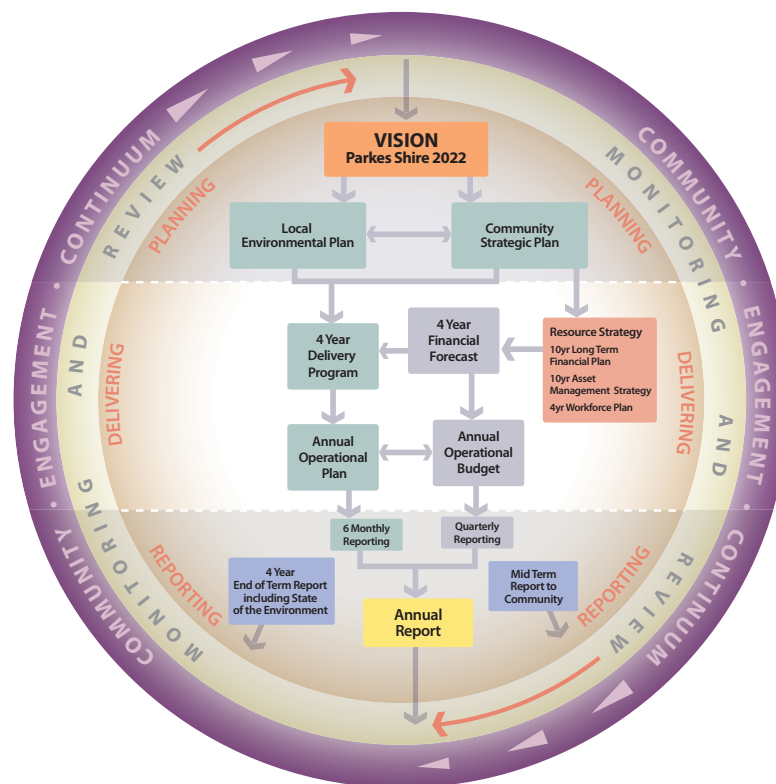
a "Provider" being the primary body working on the strategy or action;
a "Facilitator", using Councils resources to enable or assist another group or body on the strategy or action; *Or*
an "Advocate", as an active voice or lobbyist in encouraging other levels of government or industry to action.

The work that was to be undertaken by Council was set out in Council's Delivery Program which Council used to guide its efforts in achieving the goals of the Parkes Shire Community over its term.

The information, data and commentary found in this End of Term Report is Council's effort in articulating to the Community and wider stakeholders where we are up to in working towards our collective vision as a community.

Council will continue improve and refine measures of performance against community goals, as well as to build better relationships and communication with government partners to evaluate outcomes.

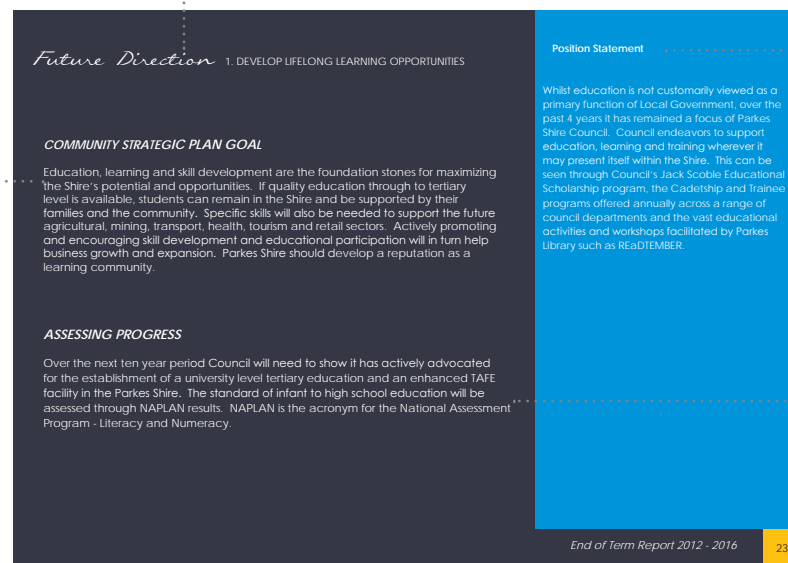
Parkes Shire Council Integrated Planning Framework



How to read this report

The Parkes Shire Council End of Term Report is set out in Future Direction chapters, in numerical order. Each chapter consists of a Future Direction title page (figure 1), an indicators page, a strategic direction assessment (figure 2) as well as pictorial highlights. Here are a few tips on how to read it.

Figure 1



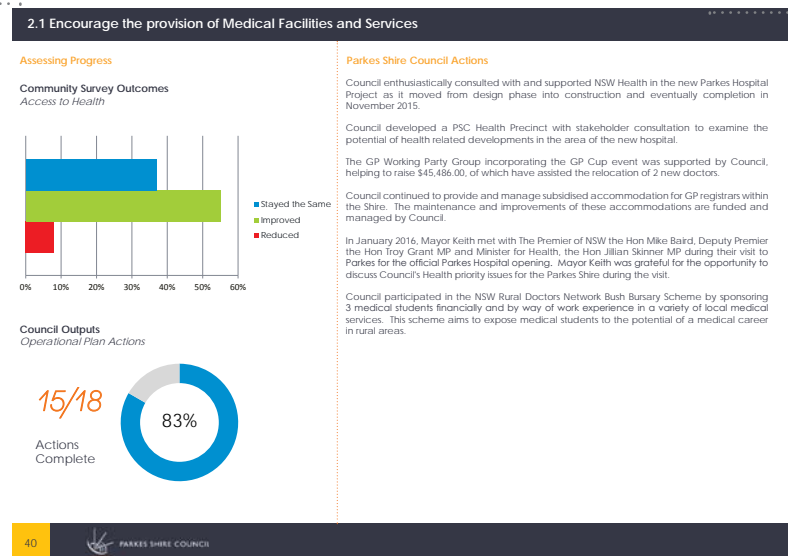
Community Strategic Plan Goal: This goal provides an explanation as to the importance of the Future Direction.

Future Direction: Parkes Shire Community Strategic Plan is based on 8 Future Directions. These Future Directions define aspirations the community holds for the Shire.

Position Statement: A summary of Council's approach to the Future Direction.

Assessing the Progress: How Council intend to measure its performance against the Future Direction/Community Strategic Plan Goal.

Figure 2



Community Survey Outcomes: The graphs provided in this section are the results of a Community Satisfaction Survey conducted by Micromex Research in June 2016. Micromex Research completed a very similar survey for Parkes Shire in 2012 also based on community satisfaction. This data shows how residents of the Shire rated their satisfaction in many areas Council service areas within the Shire. 304 resident interviews were completed to gather the 2016 results, 240 of these were selected by a computer based random selection process using the White Pages. The remaining 64 respondents were harvested by face to face discussions in areas of town such as Harrison Park, Woolworths and Clarinda Street.

Interviewing was conducted in accordance with the AMSRS (Australian Market and Social Research Society) Code of Professional Behaviour.

Strategic Objective: Each Future Direction is made up of many Strategic Objectives, it articulates the sub categories that fit within the Future Direction - the more specific areas the community wishes to address.

Council Actions Completed: This is an internal assessment of completed Operational Plan Actions from 2012/13 to 2015/16 taken from each annual Parkes Shire Council Operational Plan Progress Report. They have been tallied for this report as per Strategic Objective. A percentage and actual numbers are provided here for a clear interpretation of Council's outputs for this area.



Parkes Shire Council 10 year Community Plan

VISION

In 2022 Parkes Shire will be:

"A progressive regional centre, embracing a national logistics hub, with vibrant communities, diverse opportunities, learning and healthy lifestyles"

Vibrant communities

Diverse opportunities

Learning, healthy lifestyles

Progressive Regional Centre: National Logistics Hub

OUR VALUES

The following C.O.R.E Values will guide our future choices and how we work together.

We will be:

Caring and Friendly

Open to new ideas

Respectful, acting with integrity and tolerance

Engaging and willing to work together

Future Directions

As a community we will work together on the following future directions which will help us reach our 2022 destination

1. Develop education and lifelong learning opportunities
2. Improve health and well being
3. Promote, support and grow our communities
4. Grow and diversify the economic base
5. Develop Parkes as a national logistics hub
6. Enhance recreation and culture
7. Care for the natural and built environment in a changing climate
8. Maintain and improve the Shire's assets and Infrastructure



YOUR ELECTED

Representatives

Council has ten Councillors, with the Mayor elected annually by his or her peers.

Local Government Elections were held in September 2012. The elected Council is responsible for the direction and control of Council's affairs in accordance with the Local Government Act and associated legislation.

Councillors represent the interest of the residents and ratepayers, provide leadership and guidance of the community and facilitate communication between the community whilst maintaining the broader vision, needs and aspirations of the whole Parkes Shire Community.







PARKES SHIRE COUNCIL 2012 - 2016

(L-R Seated): Les Finn - Director Corporate Services & Technology, Kent Boyd - General Manager, Cr Barbara Newton - Deputy Mayor, Ken Keith - Mayor, Ben Howard - Director Engineering Services, Andrew Francis - Director Infrastructure
 (L-R Standing): Cr Alan Ward, Cr Bob Haddin, Cr George Pratt, Cr Belinda McCorkell, Cr Pat Smith, Cr Louise O'Leary, Cr Ken McGrath, Cr Michael Greenwood. Absent: Steven Campbell - Director Planning Environment



Cr Ken Keith OAM

MAYOR

Council Committees

The Mayor is automatically a member of all Council Committees

- Access Committee
- Economic Development Committee
- Elders Advisory Committee
- Elvis Festival Committee (Chair)
- Heritage Advisory Committee
- Henry Parkes Centre Management Committee (Chair)
- Little Theatre Management Committee
- Parkes Heated Pool Planning Committee
- Parkes Shire Library Committee
- Parkes Crime Prevention Committee
- Parkes Pool Management Committee
- Parkes Shire Cultural Advisory Committee
- Parkes Sports Council
- Parkes Traffic Committee
- Plant Procurement and Replacement Committee
- Road Naming Committee
- Senior Staff Committee
- Sporting Facilities Development Committee
- Waste Facilities Committee

Council Representative/Delegate

- Bells Line Expressway Group
- Central West Regional Organisation of Councils (CENTROC) (Previous Chair)
- Country Mayor's Association
- Lachlan Area Command Community Safety Precinct Committee
- Lachlan Health Council
- Melbourne Brisbane Inland Rail Association (Chair)
- Newell Highway Taskforce (Chair)

- Parkes GP Working Group
- Parkes Elvis Revival Inc. Committee
- Parkes Life Action Group (Life Education)
- Parkinson's NSW Inc. Parkes Support Group
- Roads and Maritime Services Regional Consultative Committee
- Rural Roads Advisory Group
- Western Region Joint Regional Planning Panel

Community Involvement

- Life Education Australia New South Wales Board Member
- PA & H Association District Exhibit Chief Stewart
- Parkes Australia Day Committee
- Kionia Fellowship (Peak Hill Uniting Church East Timor Mission Group)
- Trustee Parkes Showground Trust

Noteworthy Awards Received

- Order of Australia Medal (awarded in 2014 for services to local government and community)
- Olympic Torch Bearer
- Country Children's Services Association's (CCSA) Colleen Gale Award
- Paul Harris Fellow - Parkes Rotary Club
- Parkes Shire Citizen of the Year 1988
- Local Government and Shires Association Long Service Award (awarded in 2013)
- Centenary Medal
- Life Member of Parkes Sports Council
- Life Member of Middleton Primary School P&C Association

Local Government Service

- First elected as a Councillor on Parkes Shire Council in 1983 and currently in his 11th term (33 years) on Council
- Served 17 terms as Deputy Mayor
- Elected Mayor July 2008
- Served as the Chairperson of the E Division of Local Government NSW (LGNWS)
- Twice served as the Chairperson of CENTROC



Cr Alan Ward

DEPUTY MAYOR 2012 - 2015

Council Committees

- Economic Development Committee (Chair)
- Economic Development - Airport Sub Committee (Chair)
- Heritage Advisory Committee (Chair)
- Parkes Pool Management Committee
- Plant Replacement and Procurement Committee
- Senior Staff Committee
- Waste Facilities Committee (Chair)

- Parkes Crime Prevention Committee
- Parkes Elvis Revival Inc Committee
- Risk Review Committee
- Rural Roads Advisory Group

Other Community Involvement

- Airports Owners Association
- Parkes Action Club - Founding President
- Parkes Aero Club
- Parkes Apex Club - (President)

Council Representative/Delegate

- Australian Airports Association and Aero Club
- Australia Day Committee (Parkes)
- Parkes Life Action Group (Life Education)
- Parkes Chamber of Commerce
- Western Regional Joint Regional Planning Panel
- Past Committee and Community Involvement
- Apex Australia National Service Director
- Apex NSW District Governor
- Apex NSW State Treasurer
- Apex NSW State Compliance Chairman
- Elvis Festival Committee
- Central West Regional Organisation of Councils (CENTROC) (alternate)
- Country Mayor's Association (alternate)
- Lachlan Area Command Community Safety Precinct Committee (alternate)
- Mid Lachlan Alliance (MLA) Committee (alternate)
- Henry Parkes Centre Management Committee

Local Government Service

- Elected to Council 2008 - Currently serving 2nd Term on Council
- Deputy Mayor 2012 - 2015



Cr Barbara Newton

DEPUTY MAYOR 2015 - Present

Council Committees

- Economic Development Committee
- Elvis Festival Committee
- Henry Parkes Tourism Complex Management Committee
- Heritage Advisory Committee
- Little Theatre Management Committee (Chair)
- Parkes Shire Council Risk Review Committee
- Parkes Shire Cultural Advisory Committee (Chair)
- Parkes Shire Library Committee (Chair)
- Senior Staff Committee
- Waste Facilities Committee

Council Representative/Delegate

- Bush Fire Management Committee (alternate)
- Central West regional Organisation of Councils (CENTROC) (alternate)
- Lachlan Area Command Community Safety Precinct Committee (alternate)
- Lachlan Health Council (alternate)
- Parkes Elvis Revival Inc. (alternate)
- Mid Lachlan Bushfire Management Committee
- Parkes Neighbourhood Centre Management Committee
- Rural Roads Advisory Group
- Rural Fire Service Senior Management Liaison Committee
- Scholarships Committee
- Trundle Community Consultative Committee
- Tullamore & District Community Consultative Committee

Community Involvement

- Chair - Kooringle Fundraisers Inc.
- Chair - Tullamore M.P.S. Health Council

Past Community Involvement

- Art Acquisitions Committee
- Birth to Kindergarten Committee
- Board Member Kooringle Nursing Home
- Central West Catchment Management Authority (alternate)
- Lachlan Catchment Management Authority (alternate)
- Music Development Committee
- Parkes Shire Concert Band Committee
- President and Secretary of Tullamore Community Consultative Committee
- Trundle Community Consultative Committee
- Tullamore Community Consultative Committee

Local Government Service

- Deputy Mayor 2015 - present
- Elected to Council 2004, currently in 3rd term on Council
- Parkes Shire Council's first female elected to the Executive of Council



Michael Greenwood
PSM OAM
Councillor

Councillor - First elected in 2012 - 1st term on Council

Council Committees

- Economic Development Committee
- Economic Development - Airport Sub Committee
- Parkes Heated Pool Planning Committee
- Parkes Shire Cultural Advisory Committee (alternate)
- Parkes Sports Council
- Sporting Facilities Development Committee

Council Representative/Delegate

- Association of Mining Related Councils Committee
- Australia Day Committee (Parkes)
- Charles Sturt University (CSU) Regional Consultative Committee
- Newell Highway Taskforce Committee (alternate)
- Northparkes Mine Community Consultative Committee
- Scholarships Committee



Robert Haddin
Councillor

Councillor - First elected 2008 - 2nd term on Parkes Shire Council

Council Committees

- Economic Development Committee
- Economic Development - Airport Sub Committee
- Parkes Heated Pool Planning Committee
- Parkes Traffic Committee (alternate)
- Plant Procurement and Replacement Committee
- Risk Review Committee (alternate)
- Waste Facilities Committee

Council Representative/Delegate

- Bushfire Management Committee
- Lachlan Valley Noxious Weeds Advisory Committee
- Mid Lachlan Bushfire Management Committee
- Mining Related Councils (alternate)
- Rural Fire Service Liaison Committee
- Skillset Board

Past Community Involvement

- Central West Catchment Management Authority
- Lachlan Catchment Management Authority



Cr Belinda McCorkell

Councillor

Councillor - First elected in 2012 - 1st Term on Council

Council Committees

- Economic Development Committee
- Economic Development Airport Sub Committee
- Parkes Heated Pool Planning Committee (Chair)
- Parkes Pool Management Committee
- Road Naming Committee
-

Council Representative/Delegate

- Northparkes Mine Community Consultative Committee
- Parkes/Forbes Community Tenancy Scheme
- Parkes Life Action Group (Life Education)
- Scholarships Committee

Past Community Involvement

- Parkes Liquor Accord
- Parkes/Forbes Business Enterprise Centre
- Parkes Youth Committee



Cr Ken McGrath

Councillor

Councillor - First elected in 1992 - 5th term on Council

Council Committees

- Access Committee (Chair)
- Elders Advisory Committee (Chair)
- Parkes Heated Pool Planning Committee
- Parkes Traffic Committee (Chair)
- Plant Procurement & Replacement Committee
- Road Naming Committee
- Waste Facilities Committee
-

Council Representative/Delegate

- Memorial Hill and Lookout Precinct Rejuvenation Committee
- Parkes Liquor Accord (alternate)
- Parkes/Forbes/Lachlan Road Safety Steering Committee (alternate)
- Rural Roads Advisory Committee
- Youth Committee
-

Other Community Involvement

- Parkes PCYC

Past Community Involvement

- Airport Owner's Association
- Skateboard Rink Project



Cr Louise O'Leary

Councillor

Councillor - First elected in 2008 - 2nd term on Council

Council Committees

- Heritage Advisory Committee
- Parkes Shire Library Committee
- Parkes Sports Council (Alternate)
- Road Naming Committee
- Sporting Facilities Development Committee

Council Representative/Delegate

- Australia Day Committee (Peak Hill)
- Elders Advisory Committee
- Peak Hill Business and Tourism Inc.
- Peak Hill Community Consultative Committee
- Peak Hill Sports Council
- Rural Roads Advisory Group

Past Community Involvement

- Board member - Peak Hill Ex Services & Citizens Club
- Coordinator - Establishment of Parkes Bereavement Group SANDS
- Member - St Joseph's Peak Hill Parents & Friends
- Member - Peak Hill Healthy Communities Consultative Committee
- Peak Hill Central P&C
- Peak Hill Business & Tourism
- Parkes Pool Planning Committee



Cr George Pratt

Councillor

Councillor - Elected 2004 - third term on Council

Council Committees

- Access Committee (alternate)
- Plant Procurement and Replacement Committee
- Waste Facilities Committee

Council Representative/Delegate

- Bogan Gate Memorial Hall and Community Consultative Committee
- Memorial Hill and Lookout Precinct Rejuvenation Committee
- Parkes/Forbes/Lachlan Road Safety Steering Committee
- Parkes Liquor Accord
- Peak Hill Community Consultative Committee (alternate)
- Trundle Community Consultative Committee (alternate)
- Tullamore and District Community Consultative Committee (*alternate*)

Community Involvement

- National Serviceman's Association
- Parkes Antique Motor Club
- Parkes SES Unit

Past Community Involvement

- Flood Mitigation in Trundle Area (Sunset Committee)
- Parkes Crime Prevention Committee
- Parkes & District Historical Society
- Youth Committee



Cr Patrica Smith

Councillor

Councillor - Elected 2008 - 2nd term on Council

Council Committees

- Parkes Pool Management Committee
- Parkes Shire Cultural Advisory Committee
- Parkes Shire Library Committee
- Road Naming Committee

Council Representative/Delegate

- Meals on Wheels Committee
- Memorial Hill and Lookout Precinct Rejuvenation Committee (Chair)
- Parkes Early Childhood Centre Committee
- Parkes/Forbes Community Tenancy Scheme
- Parkes Life Action Group (Life Education)
- Parkes Pool Management Committee
- Youth Committee

Past Community Involvement

- Birth to Kindergarten Committee
- Henry Parkes Centre Management Committee
- Music and Art Committee



SENIOR *staff*



**KENT
BOYD**
General Manager

Council's Senior Management Team is led by the General Manager, Kent Boyd.

Kent was appointed General Manager of Parkes Shire Council on 1 July 2011 and prior to that he was Council's Director of Infrastructure. He is a strong advocate of long-term strategic planning.

Kent has a Bachelor of Civil Engineering (First Class Hons), a Graduate Diploma in Management, an MBA, a Masters of Government & Commercial Law and is a graduate of the Institute of Company Directors. He has worked both in the public and private sector.

Kent's Professional affiliations include, CPEng NPER-3, Fellow Engineers Australia, Fellow IPWEA, Member APESMA, Member AWA, Member IWA, Member Red R Aust, Graduate Member of the Australian Institute of Company Directors and a Member of the Local Government Managers Australia.



**STEVEN
CAMPBELL**
Director Planning

Steven Campbell, Director Planning and Environment has been with Parkes Shire Council since August 1990. Steven holds qualifications in Health, Building and Local Government Management.

Steven has held a number of positions in Local Government over the past 40 years and currently serves on the following committees; Executive Officer, NetWaste a regional collaborative waste management group; President of Environmental Development & Allied Professionals and member of the Australian Institute of Building Surveyors.

Steven also serves on the following community organisations; Secretary, Neighbourhood Central; Chairperson of the local Red Shield Appeal Committee, and member of the Rotary Club of Parkes.



LES FINN

Director Technology
& Corporate Services

Les Finn has been employed with Parkes Shire Council since 1983, having held positions in Personnel, Rating, Information Technology, Finance and Administration/Governance.

Les possesses a Degree in Local Government Administration and Corporate Affairs and is a member of the Local Government Professionals NSW. Les has financial industry experience having served on the Board of the Central West Credit Union for 17 years, holding various positions including Board Vice-Chair, Chairman Governance Committee and Vice-Chair Audit Committee.

Les heads the Corporate Services Division of Council which includes Finance, Information Services, Human Resources, Library Services, Family Day Care and Tourism/Economic Development



ANDREW FRANCIS

Director
Infrastructure

Andrew Francis has been with Parkes Shire Council since 2005, moving on to the role of Manager Natural Resources in 2007. He has held the position of Director Infrastructure since March 2015 and in this role is responsible for Council's Water, Sewer and Stormwater services, management of the natural environment including noxious weeds, sustainability and emergency management.

Andrew has tertiary training in Bioprocess and Environmental Engineering, WHS, Project Management and Training and Assessment.

Andrew was the inaugural chair of the CENTROC Water Utilities Alliance when the entity formed in 2010 and has held the role since that time. He has served as Secretary and Chair of the Central West IPWEA Group, is an active member of Engineers Australia, the Australian Water Association and the Local Government Engineers Association.



BEN HOWARD

Director Engineering
Services

Ben Howard has been with Parkes Shire Council since 2008, firstly as the Manager Works, and as the Director Engineering Services since March 2015. His portfolio covers the areas of roads, parks and gardens, sporting fields, design, assets, swimming pools, airports, fleet management, stores, and emergency management.

Ben possesses tertiary qualifications in Engineering, Project Management and Training. He began in Local Government in 1998 as a cadet engineer with Bathurst Regional Council, worked with the former Yarrowlumla Shire Council, now known as Palerang Council and Blayney Shire Councils. Ben has also spent over 12 months working overseas in Scotland consulting to Stirling City Council.

Ben is currently an active member of Engineers Australia, IPWEA and the Local Government Engineers Association.





SIR HENRY PARKES



COMMUNITY STRATEGIC PLAN GOAL

Education, learning and skill development are the foundation stones for maximizing the Shire's potential and opportunities. If quality education through to tertiary level is available, students can remain in the Shire and be supported by their families and the community. Specific skills will also be needed to support the future agricultural, mining, transport, health, tourism and retail sectors. Actively promoting and encouraging skill development and educational participation will in turn help business growth and expansion. Parkes Shire should develop a reputation as a learning community.

ASSESSING PROGRESS

Over the next ten year period Council will need to show it has actively advocated for the establishment of a university level tertiary education and an enhanced TAFE facility in the Parkes Shire. The standard of infant to high school education will be assessed through NAPLAN results. NAPLAN is the acronym for the National Assessment Program - Literacy and Numeracy.

Position Statement

Whilst education is not customarily viewed as a primary function of Local Government, over the past 4 years it has remained a focus of Parkes Shire Council. Council endeavors to support education, learning and training wherever it may present itself within the Shire. This can be seen through Council's Jack Scoble Educational Scholarship program, the Cadetship and Trainee programs offered annually across a range of council departments and the vast educational activities and workshops facilitated by Parkes Library such as REaDTEMBER.

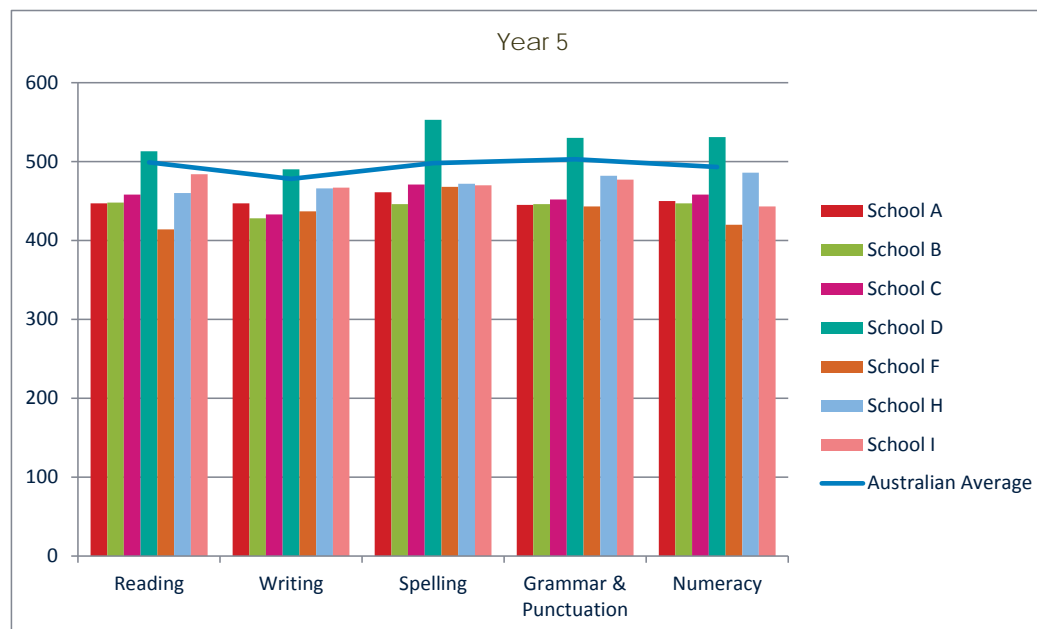
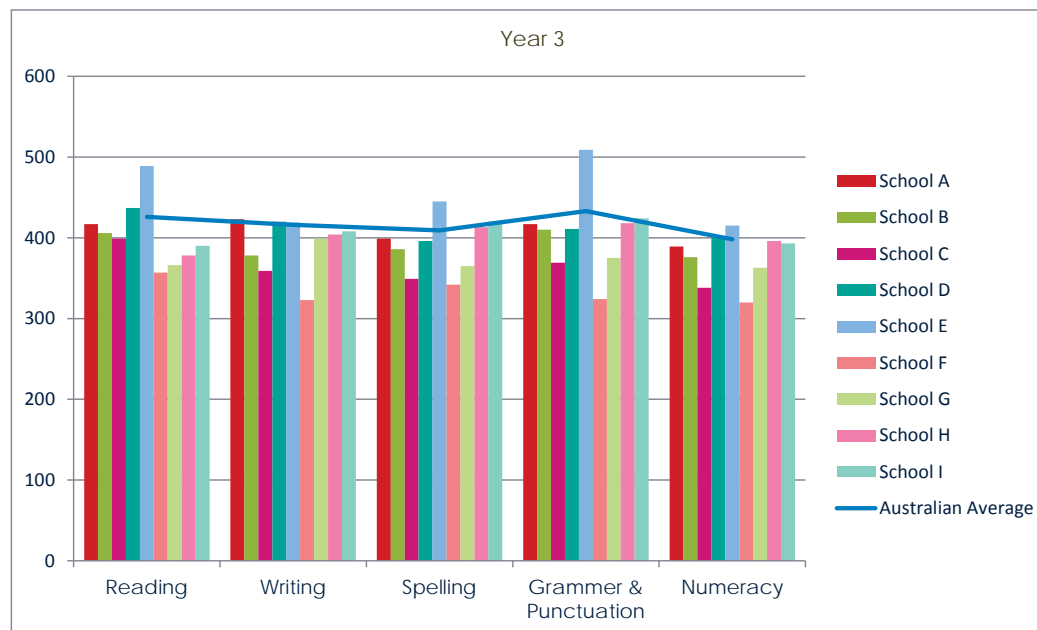
Indicators

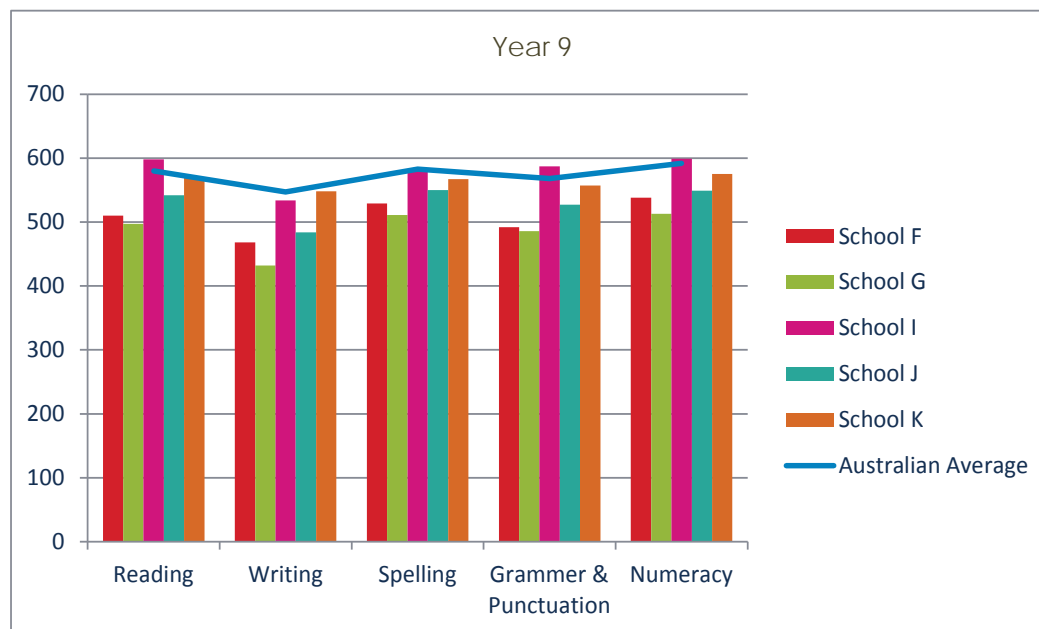
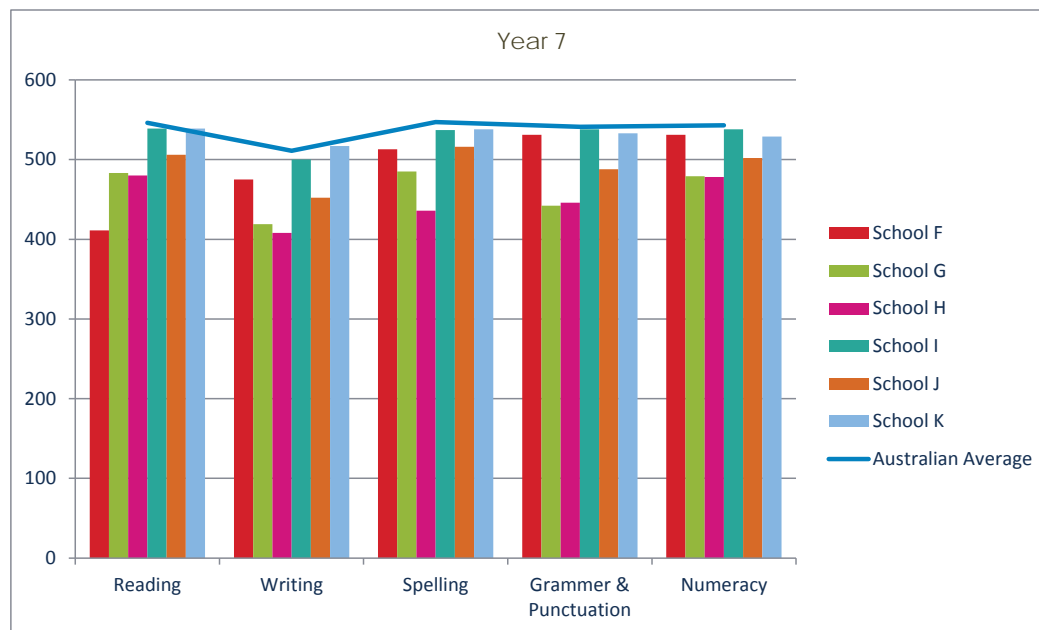
National Assessment Program - Literacy and Numeracy

National Assessment Program - Literacy and Numeracy (NAPLAN) tests are conducted across Australia annually since 2008 for all students in Years 3, 5, 7 & 9. Results are reported as community results rather than school results, the idea being that it is the community's responsibility to help their own children's development.

Council has chosen not to specifically identify each school, rather just label them A to K.

Source: NAPLAN Results found on My School website - www.myschool.edu.au





Indicators

Australian Early Development Census

The Australian Early Development Census (AEDC) provides a national measurement to monitor Australian children's development as they arrive at school.

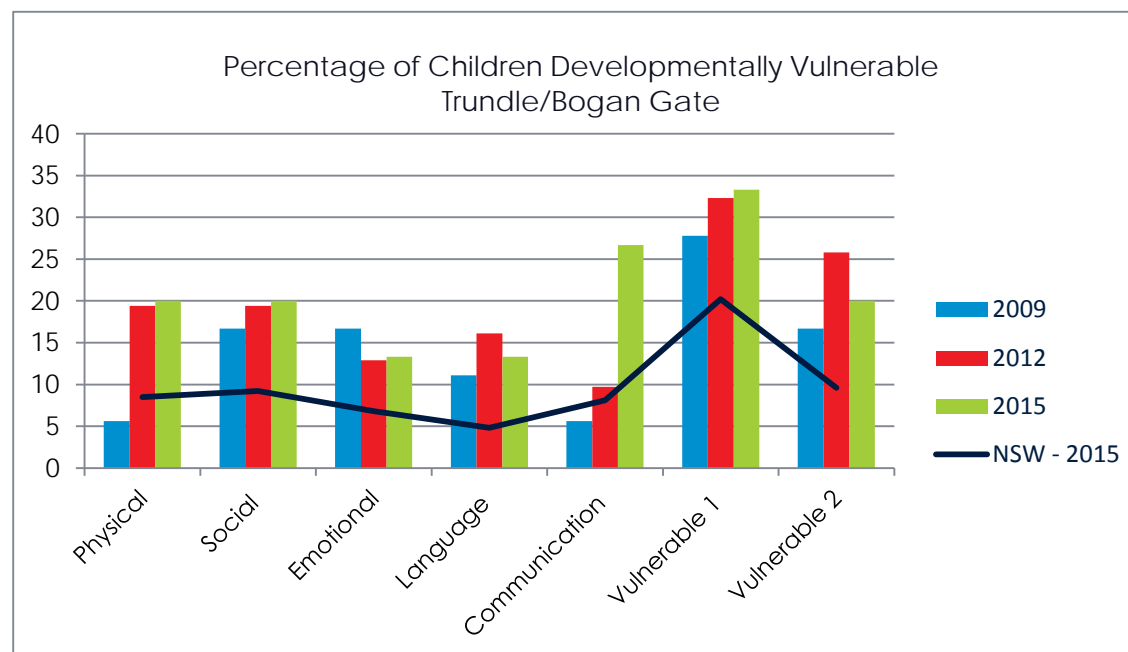
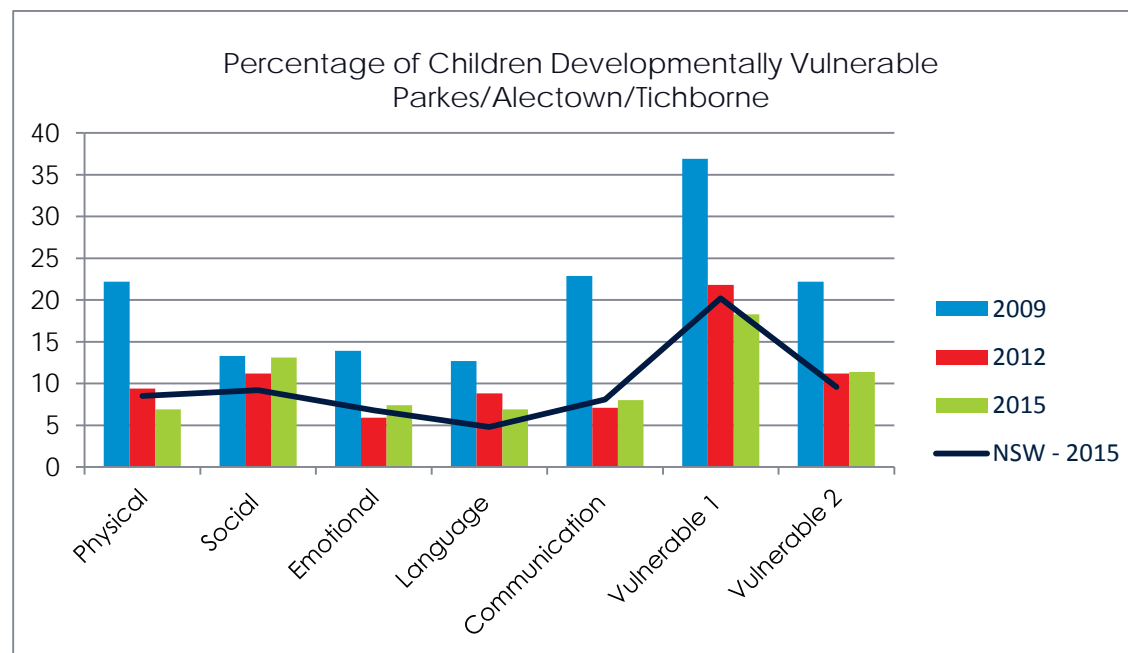
AEDC results are reported as average scores (0 is the lowest score; 10 is the highest score) on each of the five AEDC domains (Physical, Social, Emotional, Language and Communication). Results are also grouped as proportions of children who are considered to be 'on track', 'developmentally at risk' and 'developmentally vulnerable' on each domain.

Children developmentally 'on track'
Children who score above the 25th percentile (in the top 75 per cent) of the national AEDC population are classified as 'on track'.

Children 'developmentally at risk'
Children who score between the 10th and 25th percentile of the national AEDC population.

Children 'developmentally vulnerable'
Children who score below the 10th percentile (in the lowest 10 per cent) of the national AEDC population are classified as 'developmentally vulnerable'. These children demonstrate a much lower than average ability in the developmental competencies in that domain.

Source: Australian Early Development Census Index - website data tool. www.aedc.gov.au



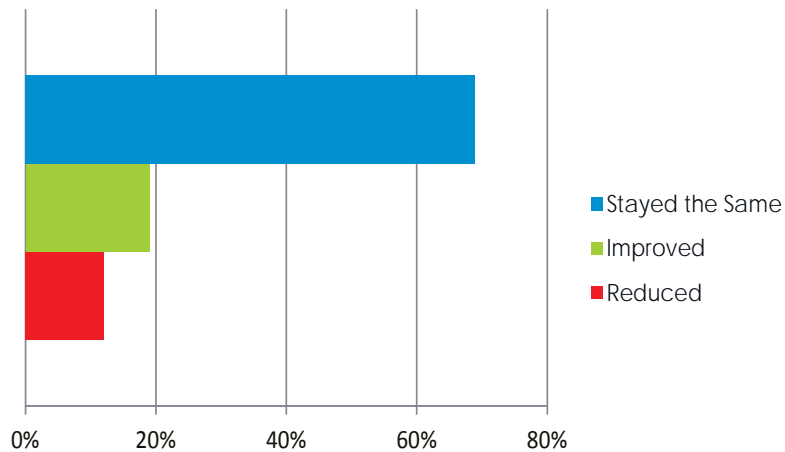


1.1 Provide Access to Tertiary Education

Assessing Progress

Community Survey Outcomes

Access to Education Services

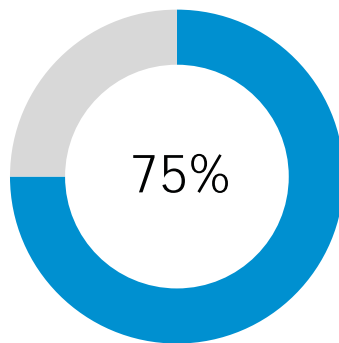


Council Outputs

Operational Plan Actions

9/13

Actions
Complete



Parkes Shire Council Actions

The Jack Scoble Educational Scholarship program continued throughout the term, awarding financial support to students who are residents of the Shire or attend a school within the Shire, entering their first year of full time university studies and display academic merit.

9 scholarships were presented over the past 4 years to the total value of \$21,000.

The review of the Parkes Study Centre Strategic Plan was placed on hold during the term.

1.2 Support and Promote TAFE

Assessing Progress

Community Survey Outcomes

Survey details

Survey Data not available for this area of Council activities.

Parkes Shire Council Actions

Parkes Shire Council began the term with 4.40% of the workforce made up of Trainees and/or Cadets. By 2015/16 this had increased to 8.52% of its workforce.

September 2014 saw the completion of Council's first participation in the Skillset School Based Traineeship Program. Council mentored 4 high school students from the Shire as they successfully completed 100 days in the workforce, achieving Certificate II qualifications in their chosen fields. Trainees worked in Business Administration - Finance, Works, Water Operations and Horticulture departments of Council.

Awards obtained by Council's Trainees and Cadets included:

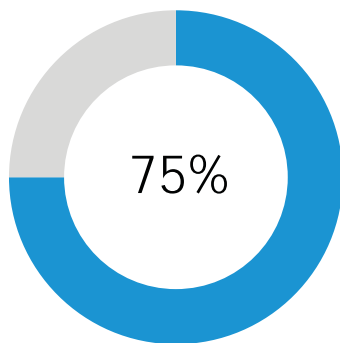
- Elise Spedding, Tourism Trainee - 2014 Western Region NSW Trainee of the Year
- Jordon Sloane, Certificate II Local Government Operational Works - Skillset Aboriginal and Torres Strait Islander Student of the Year
- Hannah Harvey, Business Administration Trainee - Skillset Aboriginal and Torres Strait Islander Student of the year Regional Finalist
- Ella Miller, School Based Trainee - 2014 Skillset School-based Trainee of the Year

Council Outputs

Operational Plan Actions

3/4

Actions
Complete

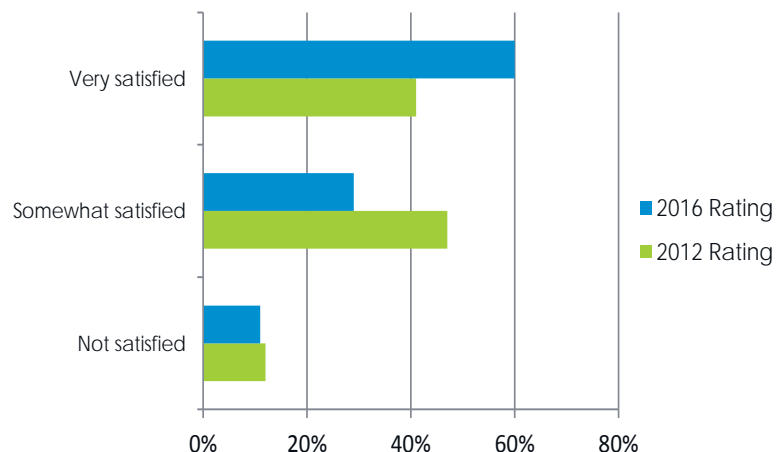


1.3 Promote and support early childhood care education

Assessing Progress

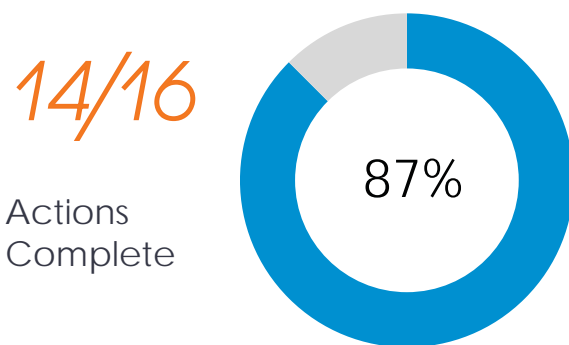
Community Survey Outcomes

Satisfaction with Children's Services



Council Outputs

Operational Plan Actions



Parkes Shire Council Actions

Central West Family Day Care achieved compliance certification with Education and Care Services National Regulations and Act 2011 and Federal Government National Quality Framework. Accreditation was maintained throughout the term. As of December 2015 Central West Family Day Care had 41 educators providing care for the Shire.

Council continues to support the Parkes Early Childhood Centre under a peppercorn lease with maintenance conducted as needed.

Parkes Shire Library REaDtember Literacy months were held each year with great community involvement. Activities included:

- Fun Palace Weekend
- Family Our Town Storytime
- School for Supervillians
- Storytime at Parkes Metro Plaza
- Games night at Parkes Railway Hotel

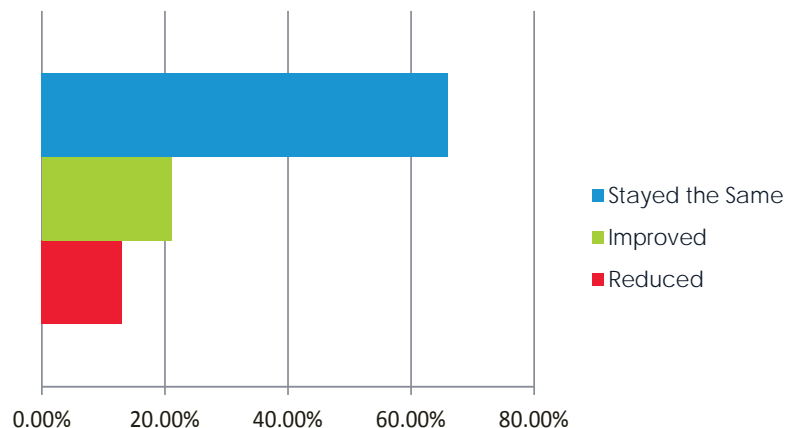
The "Bess Thomas" Australian and Library Information Association Award was received by Parkes Shire Library for innovative services and programs for Children and Youth during REaDtember 2014.

1.5 Provide lifelong learning opportunities

Assessing Progress

Community Survey Outcomes

Your own/family's opportunities to access education



Parkes Shire Council Actions

Council assisted high school students explore vocational avenues through work experience placements, with 29 students placed in varying roles throughout Council during the past 4 years.

A minimum of 7 public access computers were available at all times throughout the Shire during the term, accompanied by free wifi access. This free service was utilised over 2500 times during the term.

Computer training workshops and information sessions were held for the community on areas such as eBooks, eMags, Facebook, drawing, photography and pasta making at no charge to the participant.

Council's Library Services Team facilitated Family and Local History Workshops both Parkes and township Libraries.

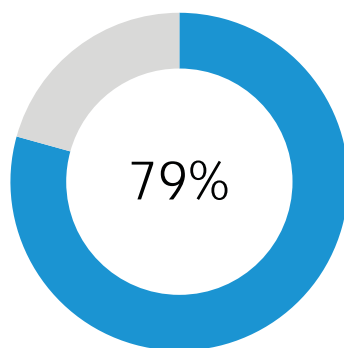
The Parkes History Blog educated the community on local history aspects such as sporting grounds, Anzac Day, Olympians of Parkes Shire, the Old Parkes Hospital among many others.

Council Outputs

Operational Plan Actions

23/29

Actions
Complete





Presentation of 2015 Jack Scoble Scholarships: Cr Newton, Brett Davis (on behalf of Lauren Davis), Ellen Hart (on behalf of Amy Hart), Vince Umbers, Illie Hewitt, Cr McCorkell and Cr Greenwood



Parkes Library School for Supervillians



PSC Tourism Trainee Elise Spedding pictured with Andrew Gee MP, TAFE Western NSW Director Kate Baxter and Cr Alan Ward



Parkes Branch Librarian Tracie Mauro pictured with the Bess Thomas Award for innovative services and programs for Children and Youth during REAdtember 2014



2016 Jack Scoble Scholarship recipient Luke Watt accompanied by his family as well as Manager Cultural, Education and Library Services Shelle Buckle, Cr Greenwood, Cr Newton and Mayor Keith



Cr Newton assists at the Parkes Library ebook launch



Council Trainees: Josie Mill and Emily Jones (both studying Business Administration), Madelyn Swindle (Financial Services)



Cr O'Leary sets up REaDTEMBER activities for Peak Hill School students



Future Direction 2. Improve Health & Wellbeing

COMMUNITY STRATEGIC PLAN GOAL

A healthy and active community responds much better to challenges and opportunities. When we are fit and healthy we are able to make the most of our lifestyle and cope with change. Priority areas include promoting wellbeing through education, having facilities, services and programs that match and respond to community needs and building a connected and networked community.

ASSESSING PROGRESS

Council will need to demonstrate that it has strongly advocated maintenance and improvement of health services and infrastructure that are commensurate with the Shire community needs. Council will assist where possible, in retaining health professionals for the community. Council will have actively worked with Government Departments and community groups in ensuring Parkes Shire is a safe and health community. Council will utilise statistics regarding health outcomes provided by the State Government. In looking at Safety, Council will also demonstrate Crime Rates as reported by the NSW Bureau of Crime Statistics Research

Position Statement

Improvements to Parkes Shire health facilities were identified as a high priority by the community. In an effort to drive enhancements to our health services, Council aims to work with all levels of Government to improve services in health and subsequent positive social effects.

During its term Council has seized many opportunities to campaign for increased health services. Council has dedicated time, effort and funding towards recruiting medical professionals to the Shire through work placement programs and residential support schemes.

The completion of the new Parkes Hospital was a major highlight for the community of Parkes, a project of which Council took great pleasure in supporting and being a part of.

Council has taken on many ventures to increase the safety of the community by way of innovative safe driving campaigns, projects such as the Main Street CCTV coverage and by enforcing public health regulations.

As an organisation that employs a large volume of community residents, Council aims to instill a strong work ethic based on health and safety within its workforce. The Health and Wellness program implemented each year provides education and programs to its staff promoting a healthy, happy and safe lifestyle.

Indicators

Parkes Neighbourhood Central Services

Parkes Neighbourhood Central provides a vast range of services to the Shire. The graphs displayed depict only a sample of these services and the volume of clients or hours utilised by Shire residents per service in our Local Government Area.

Community Transport services are provided to HACC eligible clients, their carers, and transport disadvantaged so that they can access activities in the community. Transport is made possible by a team of volunteer drivers.

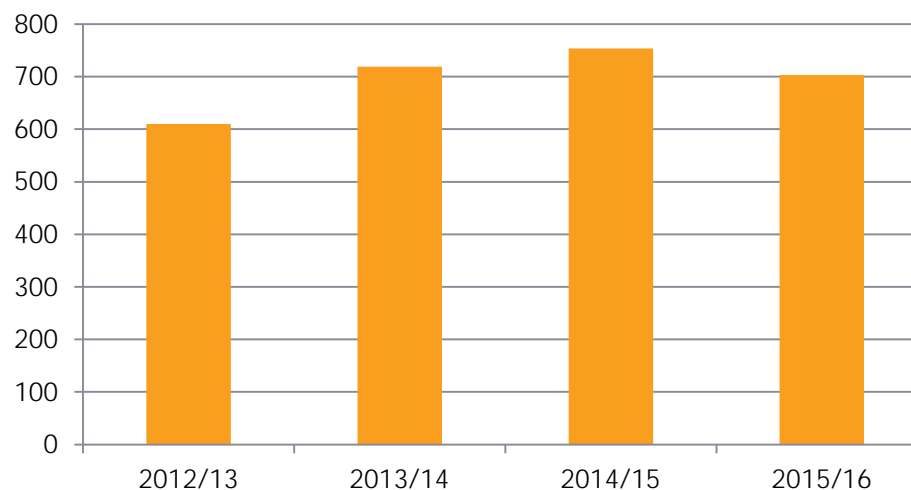
Home Modification and Maintenance Service supports frail aged, people with disabilities and their carers so they may live more independently in the community and remain in their own homes longer.

The Parkes Palliative Care volunteers aim to assist people to die with dignity, in a setting of their own choosing, helping the family and person with the terminal illness over the demanding and difficult time.

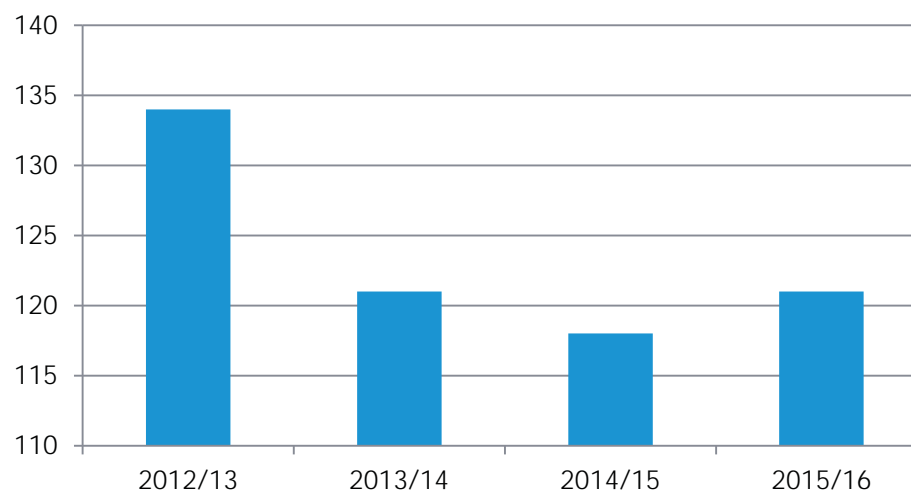
Social Support is a community based service targeting frail aged and younger people with disabilities to continue to live in their own homes by offering social support services, including shopping, banking, account paying, appointments and social outings.

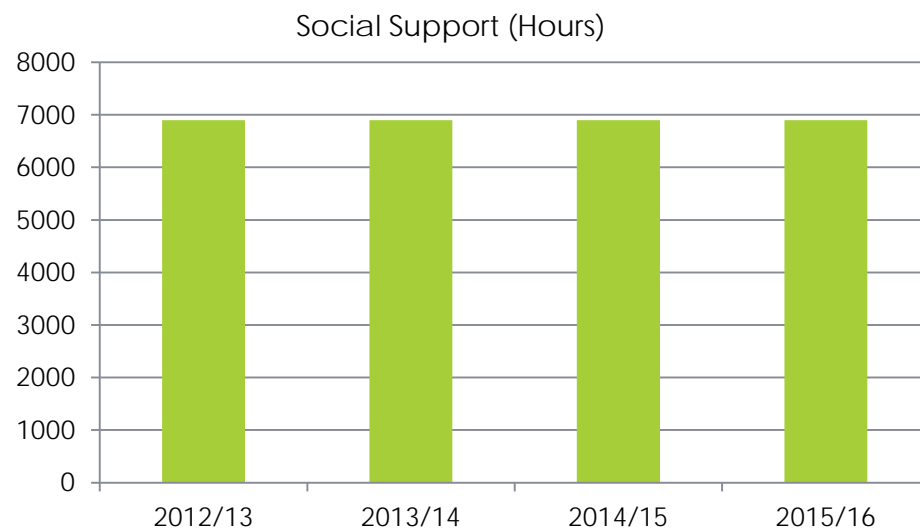
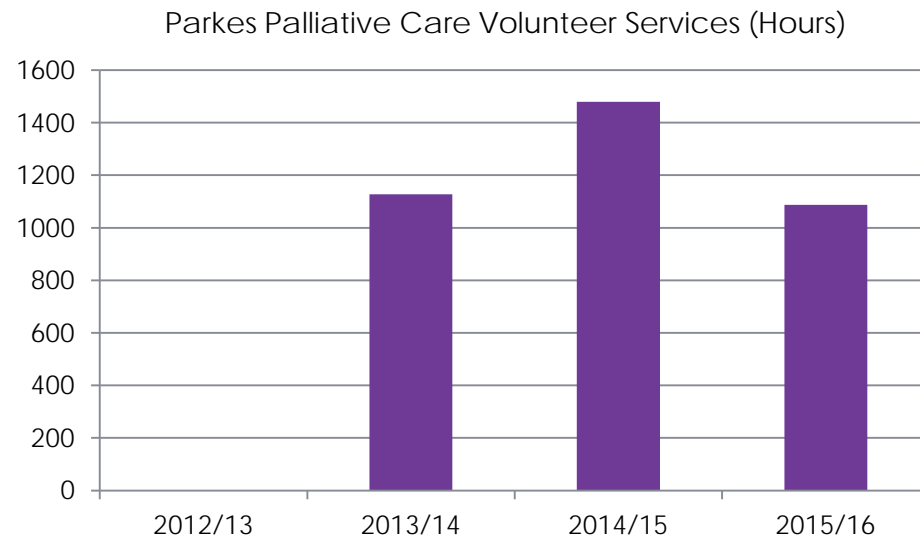
Source: Parkes Neighbourhood Central Service Outputs for Parkes Shire July 2012-June 2016

Community Transport Clients



Home Modification and Maintenance clients



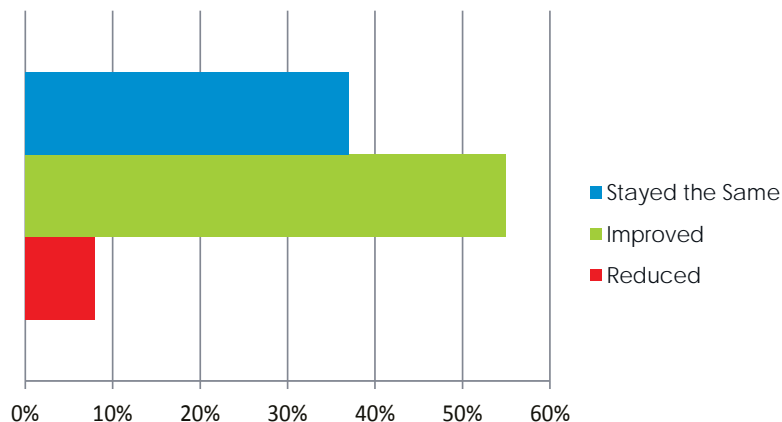


2.1 Encourage the provision of Medical Facilities and Services

Assessing Progress

Community Survey Outcomes

Access to Health

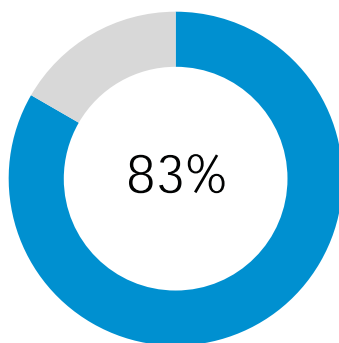


Council Outputs

Operational Plan Actions

15/18

Actions
Complete



Parkes Shire Council Actions

Council enthusiastically consulted with and supported NSW Health in the new Parkes Hospital Project as it moved from design phase into construction and eventually completion in November 2015.

Council developed a PSC Health Precinct with stakeholder consultation to examine the potential of health related developments in the area of the new hospital.

The GP Working Party Group incorporating the GP Cup event was supported by Council, helping to raise \$45,486.00, of which have assisted the relocation of 2 new doctors.

Council continued to provide and manage subsidised accommodation for GP registrars within the Shire. The maintenance and improvements of these accommodations are funded and managed by Council.

In January 2016, Mayor Keith met with The Premier of NSW the Hon Mike Baird, Deputy Premier the Hon Troy Grant MP and Minister for Health, the Hon Jillian Skinner MP during their visit to Parkes for the official Parkes Hospital opening. Mayor Keith was grateful for the opportunity to discuss Council's Health priority issues for the Parkes Shire during the visit.

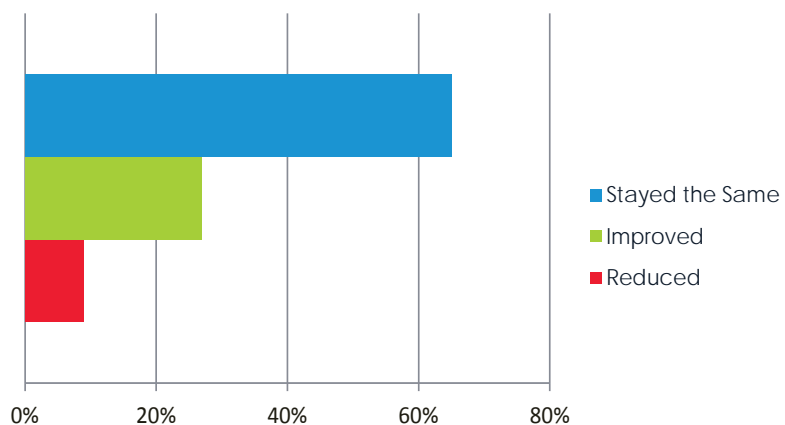
Council participated in the NSW Rural Doctors Network Bush Bursary Scheme by sponsoring 3 medical students financially and by way of work experience in a variety of local medical services. This scheme aims to expose medical students to the potential of a medical career in rural areas.

2.2 Promote and develop Health Education and encourage people to take personal responsibility for their health

Assessing Progress

Community Survey Outcomes

Your own/family's health and wellbeing

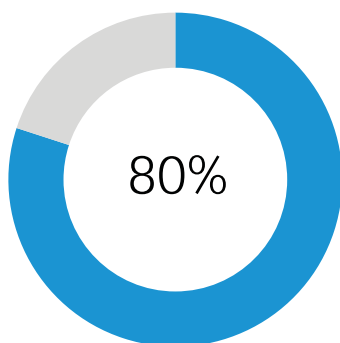


Council Outputs

Operational Plan Actions

8/10

Actions
Complete



Parkes Shire Council Actions

Council Staff are educated on health and wellbeing and encouraged to maintain a healthy lifestyle through the implementation of the PSC Health and Wellness Program. This program includes initiatives such as Skin Cancer checks, Quit Smoking programs, Walking Challenges, Flu Vaccinations and Health and Wellness Screening.

During the term the Health and Wellness Plan showed the following successful participation numbers:

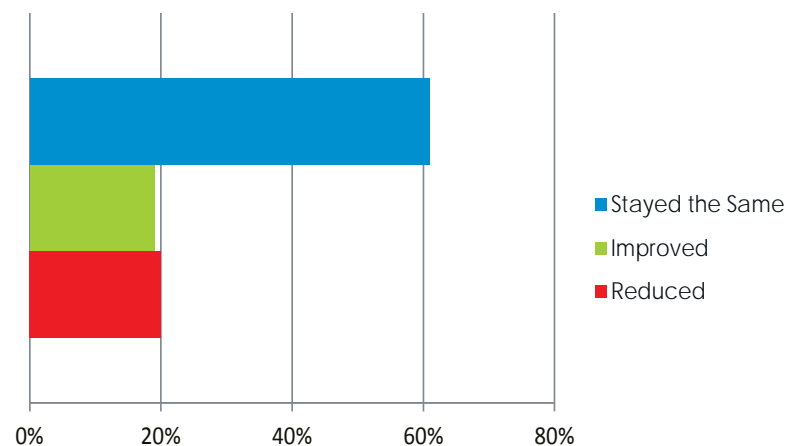
- 309 Flu immunisations (increasing numbers from 20 staff in 2012 to 82 in 2016)
- 127 Walking Challenge entrants (2014 and 2015 only)
- Wellness Screening - 2015 - 84% staff participation
- 2014 - 67% staff participation

2.5 Maximise Public Safety

Assessing Progress

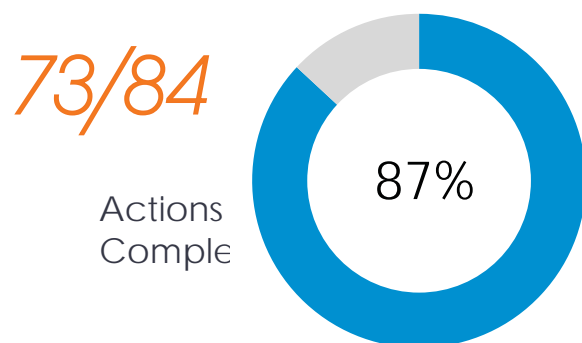
Community Survey Outcomes

Safety in the area



Council Outputs

Operational Plan Actions



Parkes Shire Council Actions

Council has continued to support the Road Safety Officer position which is co funded by Parkes, Forbes and Lachlan Councils and the Roads and Maritime Services. This position drives road safety throughout the area by way of implementing the Road Safety Strategic Plan. This plan includes initiatives such as the "Free Cuppa for the Driver" campaign which has been awarded the IPWEA NSW's Local Government Excellence in Road Safety Award in both 2014 and 2015. The annual "Mock Crash" demonstration has proven to be a powerful method in displaying to school students the consequences of unsafe driving, with over five hundred students attending in 2015.

Parkes Shire Council strived to enhance the public safety of Parkes Shire through:

- Continuing an alliance with the Mid Lachlan Valley Bush Fire Management and Senior Management teams through its service agreement, attendance at meetings and funding
- Implementation of Council's Closed Circuit Television (CCTV) project - which progressed to stage 3 during the term. This project has ensured CCTV coverage along Clarinda Street from Bushman/Clarinda Street intersection along to the Short/Grenfell Street intersection
- Supporting the Parkes Shire Liquor Accord by way of administrative assistance to meetings
- Support of Neighbourhood Central and Parkes Interagency meetings
- Enhanced Special Rate Variation Funding allowed Council to increased ranger patrols throughout the Shire
- The design and installation of the Off Leash Animal Area during 2014
- Ensuring NSW Food Authority obligations are met - eg Food Inspection requirements



PSC Road Safety Officer Mel Suitor launches the 2014 "Free Cuppa for the Driver" Campaign with road safety colleague from surrounding Councils



Her Excellency Professor The Honourable Dame Marie Bashir AD CVO, the then Governor of New South Wales along with representatives from PSC and Parkes Health Service at the opening of Dame Marie Bashir Drive



Scene from the 2015 Mock Crash demonstration



Minister for Health Jillian Skinner, Deputy Premier Troy Grant MP and Andrew Gee MP celebrate with Parkes on the opening of the new Parkes Hospital



COMMUNITY STRATEGIC PLAN GOAL

An important part of the makeup, personality and potential of Parkes Shire are the various individual communities. These communities want to grow and be viable into the future. Long term urban development plans which build on the various strengths need to be developed and implemented. Whilst they are individual communities, they are still part of the whole Parkes Shire. If the Shire grows and is strong then the communities have the best chance of reaching their objective viability. The communities need to work together and with the Council to support one another in their endeavours. Sustainable land use planning is needed to guide how our communities grow and develop in the future.

ASSESSING PROGRESS

Council recognises that the townships have established community consultative committees. Council will have continued to support these communities in working towards their visions and goals devised by those township or communities. Council will have continued to apportion funding for these bodies via the town improvement vote that is allocated on an annual basis and maintain the strong communication links that have been developed. Council will analyse and report on census data from the Australian Bureau of Statistics.

Position Statement

Council has endeavoured to maintain strong relationships with each of the communities of the Shire, encouraging frequent communication and interaction.

Councillors have enjoyed holding Village Council Meetings throughout the Shire, taking the opportunity to tour each community and discuss pressing issues with the residents.

Council has used many community engagement events to ensure each Community Consultative Committee is educated in Council processes, in particularly Integrated Planning and Reporting as this the most powerful median to communicate with Council and ensure community priorities are identified in Strategic Plans.

Council has taken great pleasure in seeing the maturity of each Community Strategic Plan develop and in facilitating the implementation of many projects from these plans that enhance the lifestyle of the communities.

Indicators

Township Community Strategic Plan Actions

Each Township Community Strategic Plan has a list of Priority Actions which were set by the community after thorough community engagement sessions.

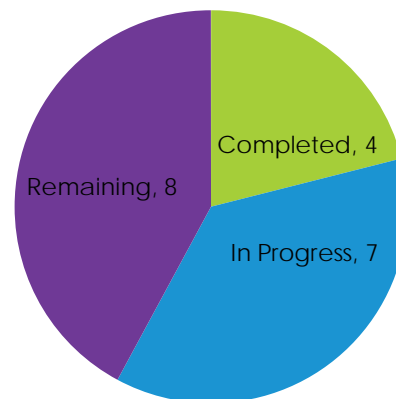
Community Consultative Committees from each township can make requests to Council for assistance to achieve these goals by requesting funding allocations from their Town Improvement Fund or utilising Council's Grants Team to help achieve grant funding to drive the project or action. Displayed right is a status update of these actions, based on assistance provided by Council.

To the far right Town Improvement Fund allocations are also listed outlining funds released on request for community projects throughout the term.

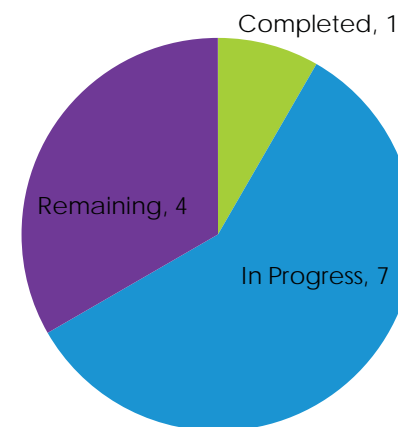
* Total Funds Available is the combination of each previous years carry over funds and yearly budget amount.

Township Community Strategic Plan Projects Status

Bogan Gate



Peak Hill



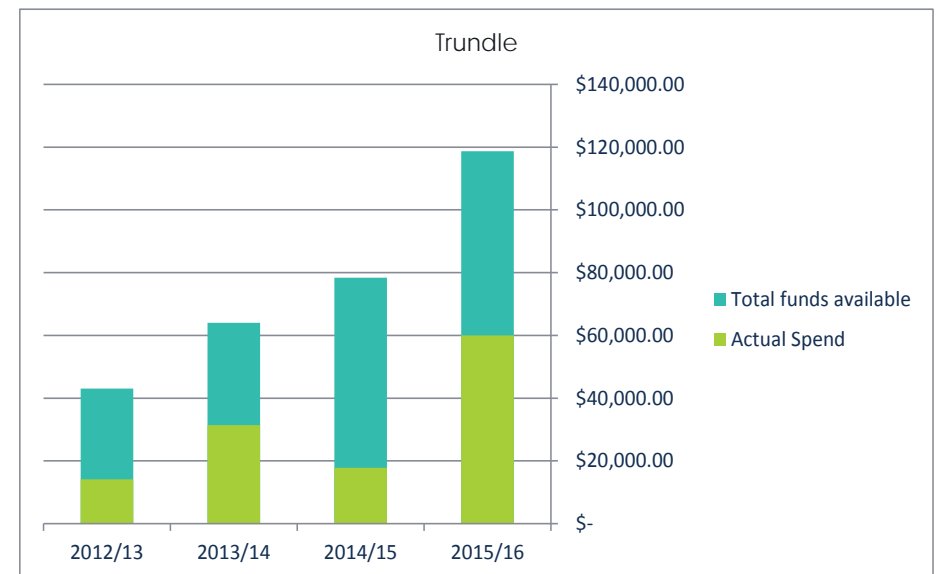
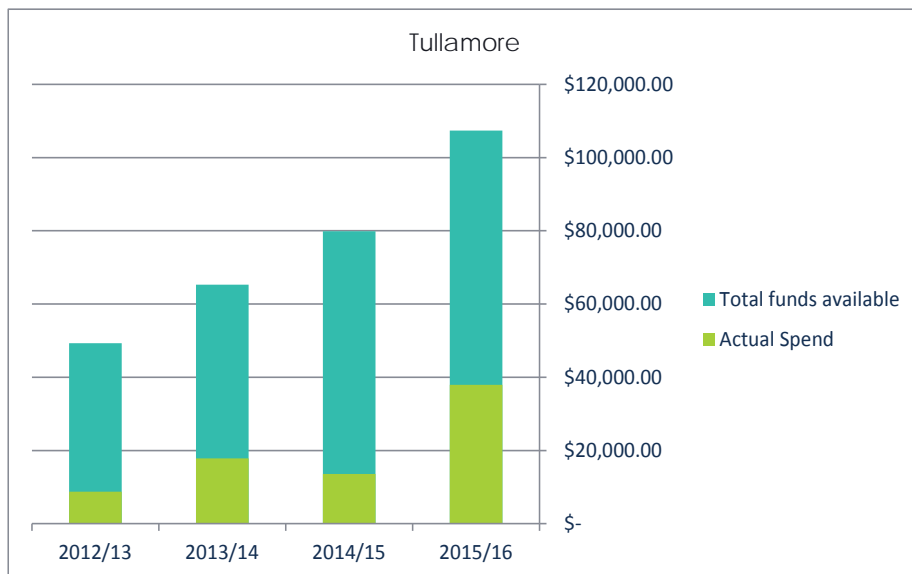
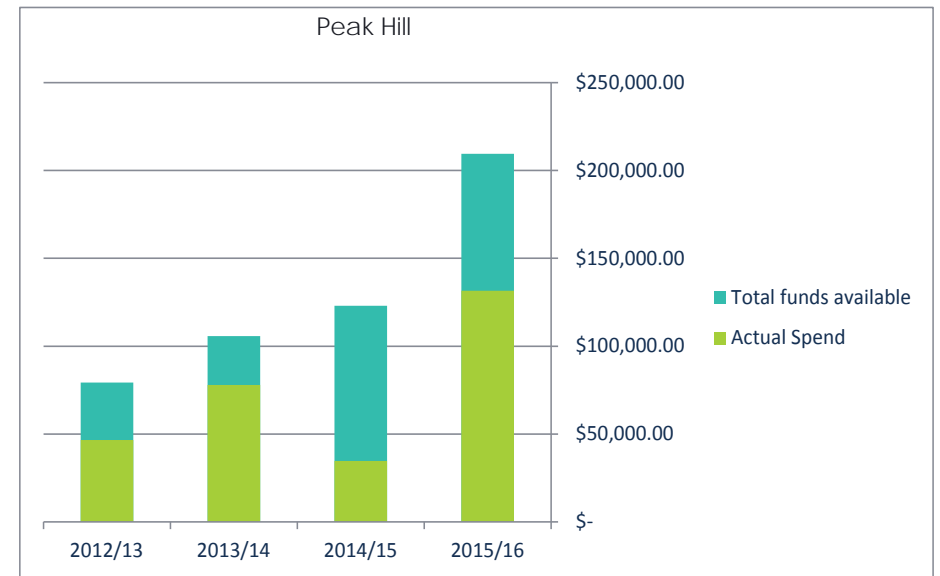
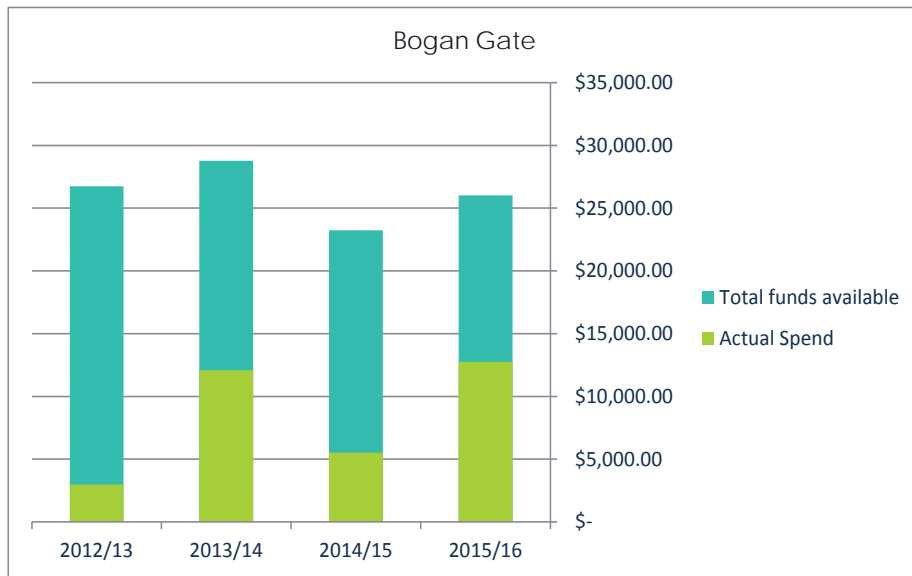
Trundle



Tullamore



Town Improvement Fund Total Funds vs Actual Spends 2012/13 to 2015/16



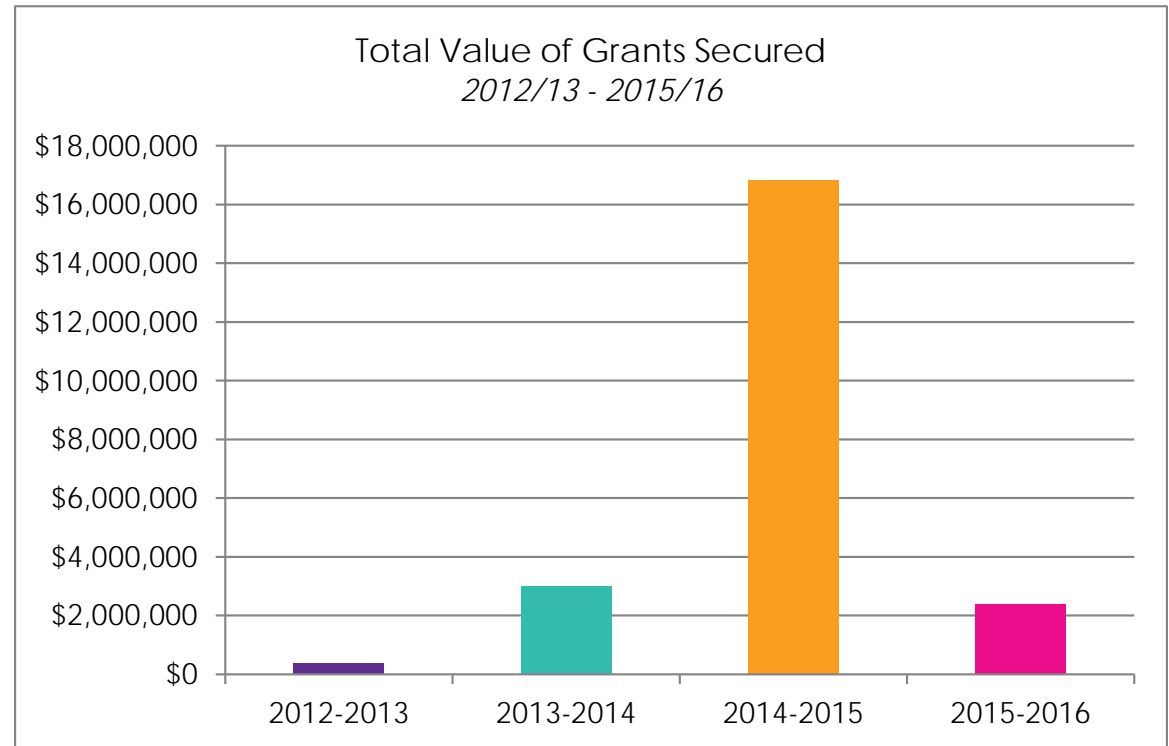
Indicators

Successful Grants

The data displayed to the right is a summary of the total value of grants secured with the assistance of Council's Grants Team during the 2012/13 to 2015/16 term.

The table displayed shows the funding distribution by township.

Source: Parkes Shire Council Grants Team



Total Grants Secured
2012/13 - 2015/16
Breakdown by Town (Total of \$22,591,525 grants)

Town	Value
Parkes	\$17,921,558.00
Peak Hill	\$415,781.00
Trundle	\$1,065,340.00
Tullamore	\$102,281.00
Bogan Gate	\$465,162.00



3.1 Develop and implement individual township plans

Assessing Progress

Community Survey Outcomes

Survey details

Survey Data not available for this area of Council activities.

Parkes Shire Council Actions

Through various community engagement sessions Council has worked to define the priorities of the townships to develop a Community Strategic Plan for each. Plans for Tullamore, Bogan Gate and Trundle are finalised, with Peak Hill Strategic Plan in draft.

Projects outlined within the Strategic Plans completed during the Term of Council include;

- Trundle Pool Amenities Upgrade
- Berryman Park works
- Tullamore 24 hour Library
- Bogan Gate Memorial Hill footpath works
- Peak Hill Weir Clean Up

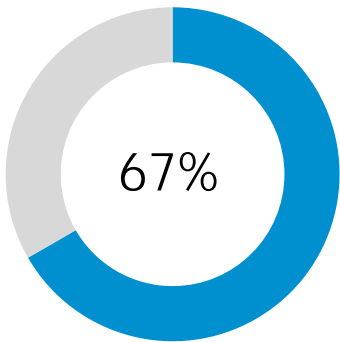
Council's interaction with the Community Consultative Committees has evolved into a good level of structure.

Council Outputs

Operational Plan Actions

4/6

Actions
Complete



3.2 Develop strategies to work with and support the township endeavours

Assessing Progress

Community Survey Outcomes

Survey details

Survey Data not available for this area of Council activities.

Parkes Shire Council Actions

Community priorities identified within the Community Strategic Plans are used by Council's Grants Officers when selecting appropriate grant applications, with successful grants achieved to the value of \$2,048,564 for townships alone during the term.

Council has supported the Parkes Chamber of Commerce through:
Assistance in the implementation of a Strategic Plan

- "Shop Local" Sparkles Campaign - 2014 and 2015 roll out
- Local Procurement Workshop
- Regular Parkes Business Breakfasts
- Business Advisory Committee

During 2015 Parkes Chamber of Commerce experienced one of the highest membership numbers in the state, with above 100 members.

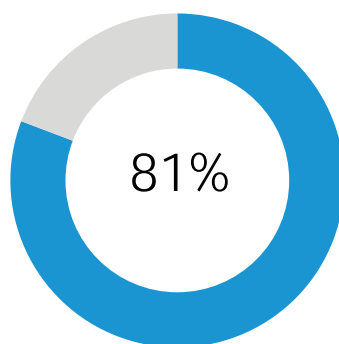
The new look brand "Parkes, It all adds up" implemented in early 2016 has promoted Parkes with a revitalised, positive imagery and content. The new brand aims to present Parkes as an eclectic, overall positive place to work, live and play - encouraging visitors, new residents and industry.

Council Outputs

Operational Plan Actions

21/26

Actions
Complete



3.3 Strengthen Council's relationship with the smaller townships

Assessing Progress

Community Survey Outcomes

Survey details

Survey Data not available for this area of Council activities.

Parkes Shire Council Actions

Ordinary Council Meetings are rotated throughout the townships of the Shire.

- 2012-2013 - Tullamore and Peak Hill
- 2013-2014 - Trundle and Bogan Gate
- 2014-2015 - Tullamore and Trundle
- 2015-2016 - Peak Hill and Bogan Gate

Education of Council's Integrated Planning and Reporting (IPR) framework Strategic Planning was provided through strategic planning sessions with Bogan Gate, Tullamore, and Trundle.

The Mid Term Reporting Campaign in 2014 saw Council enhance its presence at the Parkes and Village Shows. The show exhibits displayed large information banners that provided updates to the progress of the Operational Plan and Budget, as well as providing the opportunity for the community to vote for upcoming projects and speak directly to Council Staff. This was followed by Community Priority workshops held throughout the Shire.

In 2015 community consultation was further delivered with a "State of the Shire" campaign consisting of:

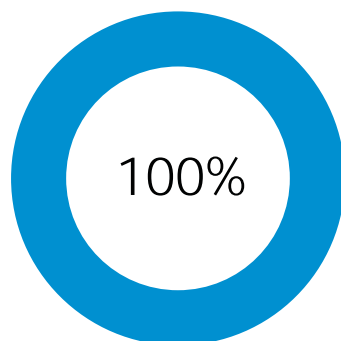
- Council exhibits at the Parkes and Village Shows
- The distribution of Council's first "State of the Shire" Report in December, providing to the community a summary of the annual highlights
- Council stands at the Peak Hill Meet You Up The Street and Parkes Christmas Markets, providing a platform for residents to collect information, lodge concerns and speak to Council staff

Council Outputs

Operational Plan Actions

9/9

Actions
Complete

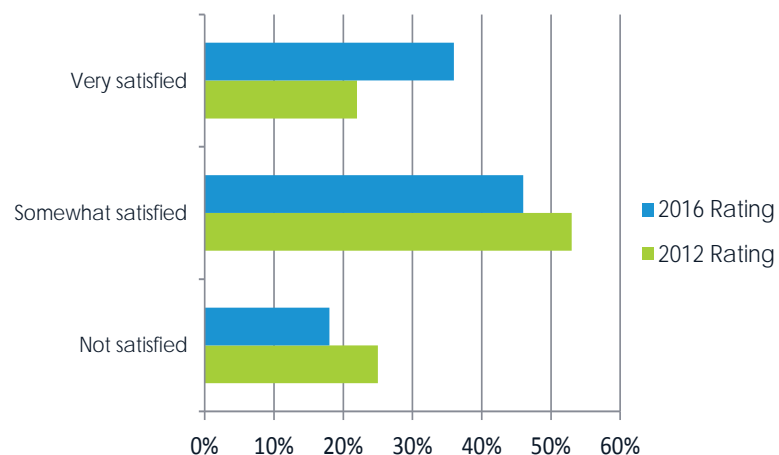


3.4 Utilise an integrated planning framework to guide the development of our communities

Assessing Progress

Community Survey Outcomes

Satisfaction Rating - Town Planning

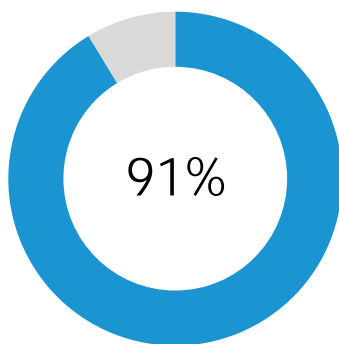


Council Outputs

Operational Plan Actions

21/23

Actions
Complete



Parkes Shire Council Actions

The Parkes Shire Council Community Strategic Plan 2022 was reviewed in 2012.

Council's Development Control Plan 2013 was adopted March 2014.

In 2015 the Parkes Shire Heritage Advisory Committee celebrated 15 years of heritage advisory service to the town boasting 67 supported projects to the value of over \$398,000, with \$129,000 of heritage funding granted. This council term alone has supported \$184,234.29 of heritage projects with \$72,719.38 funded by heritage grants.

Projects included:

- Repainting of the Tullamore Hotel and Reinstatement of Bar 2
- Pressed metal ceiling in the Carrington Hotel Peak Hill

Council commenced the use of a pre-lodgement service for development applications, allowing applications to be lodged online and then assessed at Council's weekly initial check meetings before the applicant is required to meet with Council. This revised method is strongly driving the compliance framework.

Average Development Application processing times were achieved during the course of the term:

2012/2013 - 188 applications at an average of 23.92 days

2013/2014 - 177 applications at an average of 26.95 days

2014/2015 - 204 applications at an average of 22.58 days

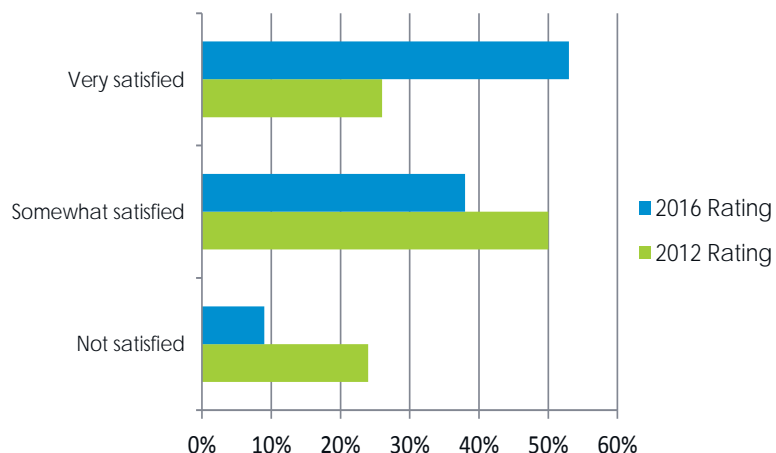
2015/2016 - 171 applications at an average of 32.39 days

3.5 Provide equitable access to community services

Assessing Progress

Community Survey Outcomes

Satisfaction Rating - Indigenous Services



Council Outputs

Operational Plan Actions



Parkes Shire Council Actions

Council continued its support of Neighbourhood Central, participating in the Elders Advisory Committee, Youth Committee, Parkes Interagency and Parkes Domestic Violence committee.

National Youth Week has facilitated each year by a Partnership of organisations including Parkes/Forbes Community Drug Action Team (CDAT), Sound Magazine, Northparkes Mines and Parkes PCYC. Throughout the term 14 National Youth Week activities have been held including activities such as photography competitions, Pop Up Cinemas and Skate Park Events.

Council entered into a Joint Funding Agreement with Northparkes Mines for the engagement of an Aboriginal Project Officer for a period of three years commencing in July 2013. The aim of the Aboriginal Project Officer role is to close the gap on indigenous disadvantage in line with the Government's indigenous building blocks. The Aboriginal Project Officer has provided quarterly reports to Council with pleasing results. 356 Community Members were referred/supported to access services through this position.

Other major accomplishments of this role include:

- The re-establishment of Peak Hill Aboriginal Working Party
- Opening of Currajong Aboriginal Medical Centre
- 2015 Australia Day Award for Parkes Aboriginal Working Party
- Annual NAIDOC Week celebrations
- The establishment of the Neighbourhood Central Community Hub in Peak Hill



Mayor Keith, Cr O'Leary and Danny O'Leary assist Council Staff at the 2016 Peak Hill Meet You Up The Street Council Stand



Cr Pratt, and Mayor Keith in discussion with Bogan Gate resident Graeme Davis at the Village Council Meeting in Bogan Gate held April 2014



Cr Pratt, Ben Howard, Cr McGrath, Bernie Crowley and Kent Boyd after a Village Council Meeting in Trundle - 2015



Parkes Shire Councillors receive a tour of Trundle from Andrew Rasthorne and Peter Kelly before a village Council Meeting in March 2015



COMMUNITY STRATEGIC PLAN GOAL

Parkes Shire has many opportunities for future growth in transport, mining, agriculture, industry, tourism, government services, broadband technology and retail. It is important the community understands the scope and interdependencies of these opportunities so they can respond. Agriculture has always been and continues to be, an evolving industry which has largely underpinned the Parkes economy. The nurturing of the agricultural industry is important to our Shire. Learning how to work together and with others outside the Shire will maximize potential and benefits particularly with marketing, technology and retailing. Parkes Shire is recognised nationally as the home of the famous "Dish". The Parkes brand should build on this enviable strength and related opportunities. Increased economic activity will lead to an increase in population. With more people come the demand for increased retail options, services and service delivery standards. Parkes should deliberately respond to these demands to secure its position as the retail centre of the region.

ASSESSING PROGRESS

Parkes Shire will maintain and grow a wide and diverse economic base. Council will demonstrate through its strategic objectives, a concerted effort to retain and attract a range of industry and investment securing the Shire's economic future. Council will examine unemployment and economic indicators from the Australian Bureau of Statistics, as well as Council development data.

Position Statement

Parkes Shire has realised many benefits throughout the term in the area of Economic Development.

The Destination Management Team has supported and facilitated an abundance of events with highlights being visits from Her Excellency Professor The Honourable Dame Marie Bashir AD CVO, Governor of New South Wales in her capacity of NSW Governor and Governor General of the Commonwealth of Australia Sir Peter Cosgrove. Council was humbled to show these prestigious guests our great Shire.

Council addressed the community's aspiration for increased technology facilities by lobbying wherever, whenever possible including lodging submissions to the Federal Government.

Council continued to drive the development of industry within Parkes Shire by welcoming government initiatives such as the new Parkes Hospital, accessing government grants to increase the infrastructure and employment opportunities, maintaining its strong alliance with Northparkes Mines as well as promoting the agricultural benefits of Parkes.

Indicators

Parkes Shire Development Activity

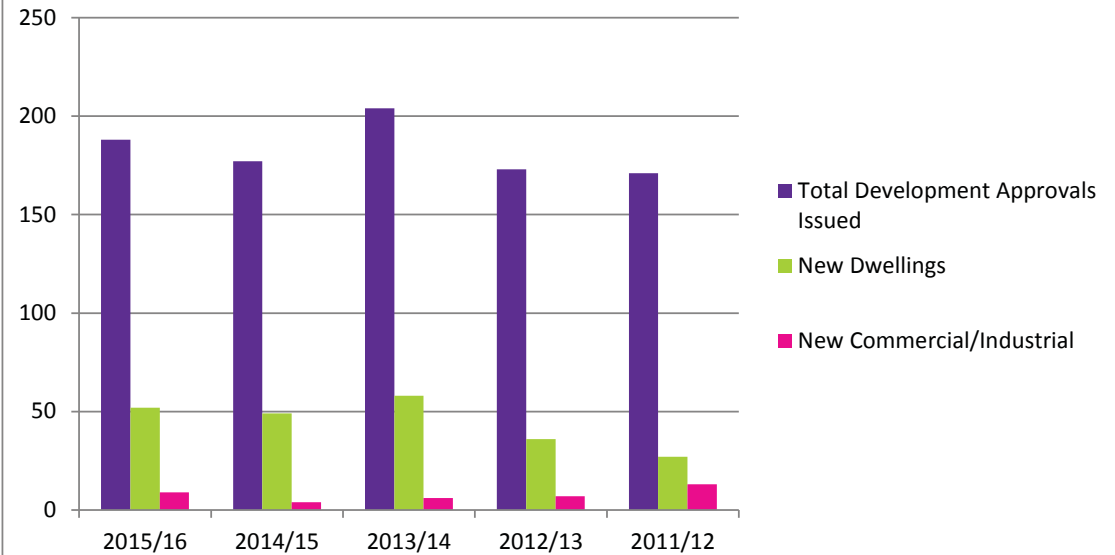
This data has been generated from Parkes Shire Council's Electronic Record Management System.

These records are created as the Development Applications are received and reported to Council annually as a summary of the financial year.

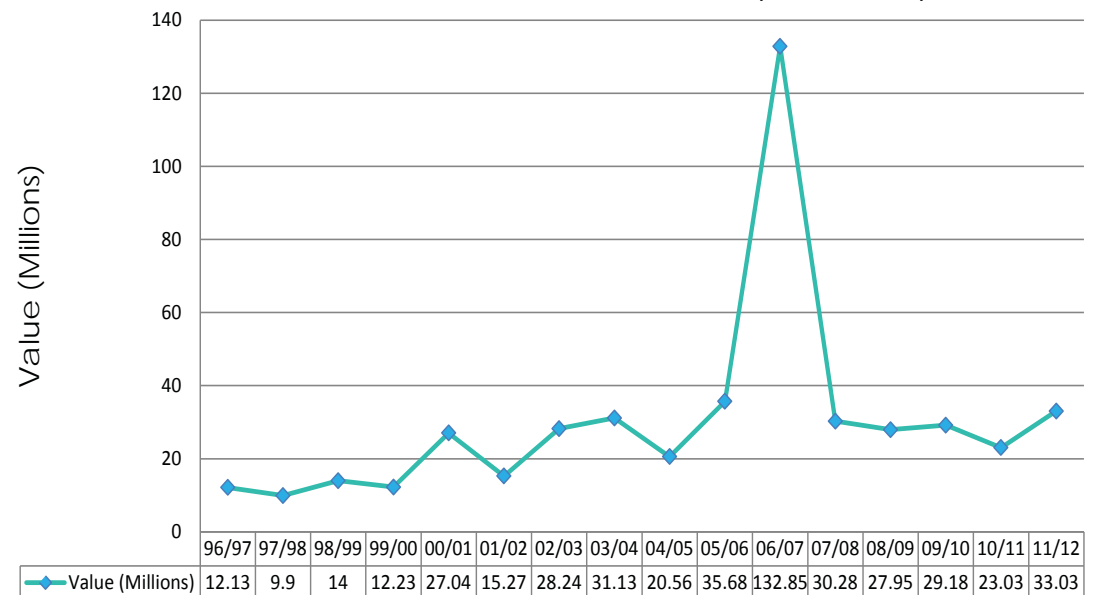
Source: Parkes Shire Council Electronic Records Management System

Development Approvals

2011/12 - 2015/16



Estimated Value of Development Proposals



	2015/2016		2014/2015		2013/2014		2012/13	
Building Type	No.	Estimated Value	No.	Estimated Value	No.	Estimated Value	No.	Estimated Value
New Dwellings	52	\$14,330,169.00	49	\$13,142,345.00	58	\$13,669,549.00	36	\$8,886,242.00
Residential Flat Building			3	\$585,000.00	2	\$620,000.00	2	\$829,000.00
Addition/Alteration to Dwelling	20	\$668,130.00	25	\$1,215,588.00	29	\$1,091,816.00	32	\$1,860,132.00
Outbuildings (<i>carport, pergola, garages, sheds</i>)	52	\$904,713.00	51	\$838,414.00	48	\$831,733.20	43	\$593,321.50
Swimming Pools	10	\$229,440.00	8	\$224,480.00	13	\$400,641.00	14	\$303,398.00
Class 10b – Structures	9	\$949,851.00	12	\$135,556.00	15	\$961,627.00	7	\$96,292.00
Additions to Commercial / Industrial Buildings	12	\$9,102,642.56	4	\$1,993,622.00	9	\$6,631,600.00	9	\$2,239,000.00
New Commercial/Industrial	9	\$2,233,000.00	4	\$23,147,000.00	6	\$6,689,000.00	7	\$777,000.00
Subdivision	4	\$- 0.00	6	\$0.00	4	\$0.00	9	\$1,000.00
Strata Subdivision	2	\$- 0.00	-	\$- 0.00	-	\$- 0.00	-	\$- 0.00
Home Occupation	3	\$- 0.00	-	\$- 0.00	1	\$0.00	2	\$- 0.00
Change of Use	12	\$226,110.00	9	\$420,285.00	13	\$241,830.00	10	\$198,900.00
Demolition	2	\$35,300.00	4	\$229,500.00	5	\$172,000.00	2	\$9,000.00
Boundary Adjustment	1	\$-	2	\$0.00	1	\$0.00	-	\$0.00
Totals	188	\$28,679,355.56	177	\$41,931,790.00	204	\$31,309,796.20	173	\$15,793,285.50



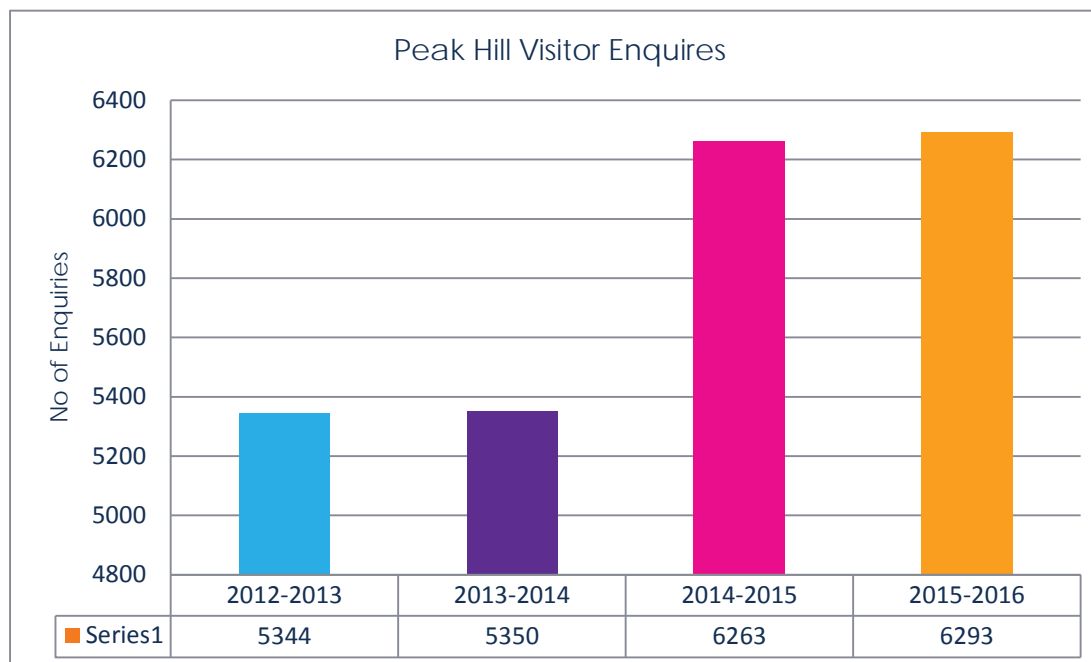
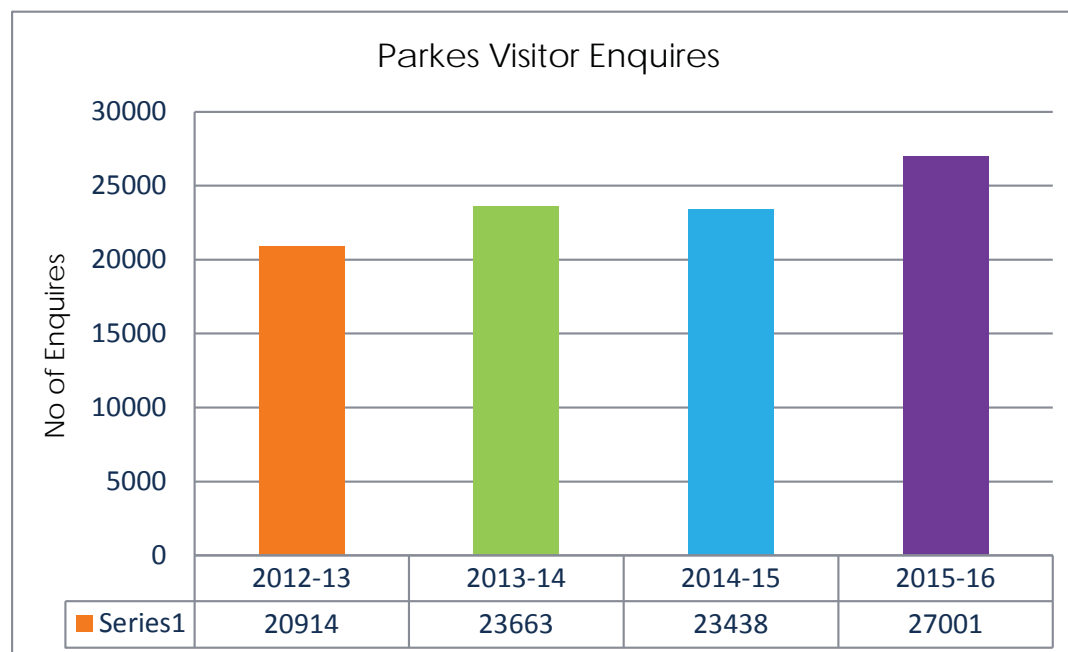
Previous Term Average Figures (2008/2009 - 2011/2012)	
Total Approvals	196
Estimated Value	\$28,305,567.13
Current Term Average Figures (2012/13 - 2015/16)	
Total Approvals	185
Estimated Value	\$29,428,556.82

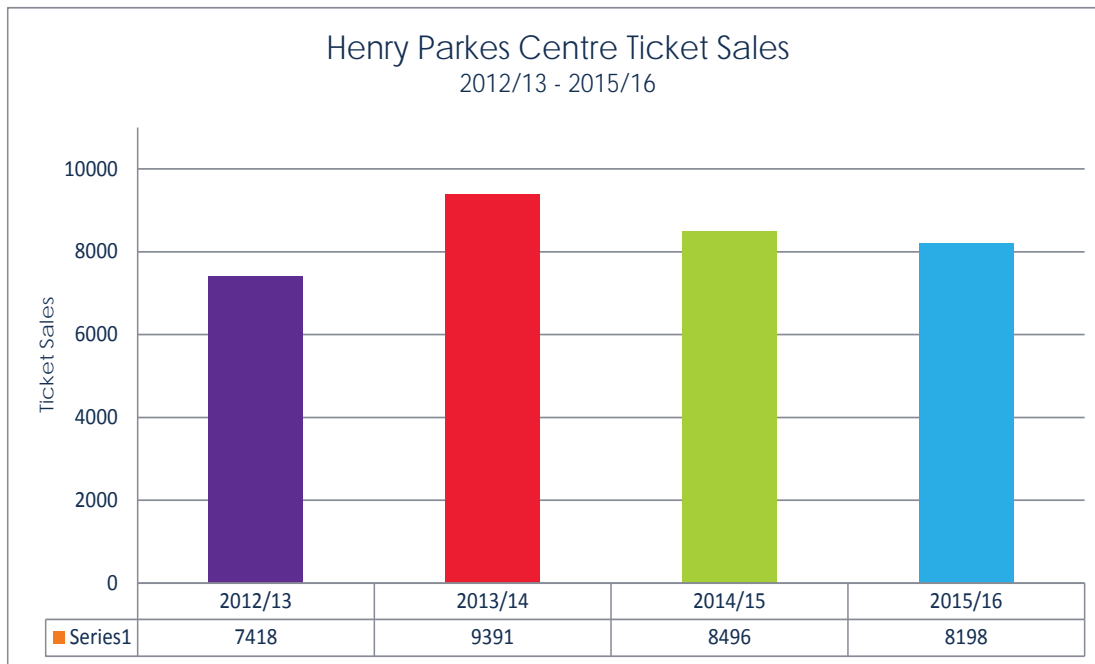
Indicators

Parkes Shire Council Visitors Centre Statistics

The data provided right is collected by Council Visitor Services Staff regularly and submitted to Council on a monthly basis. Visitor Enquiries are any attendees to the Visitors Centre, Henry Parkes Ticket Sales refer to tickets purchased to the Museum.

Source: Henry Parkes Centre data collection



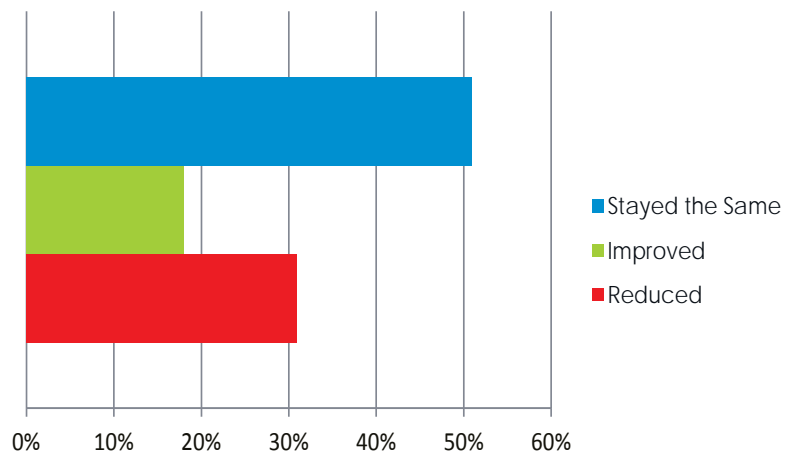


4.1 Support mining operations and development

Assessing Progress

Community Survey Outcomes

Satisfaction Rating - The economy

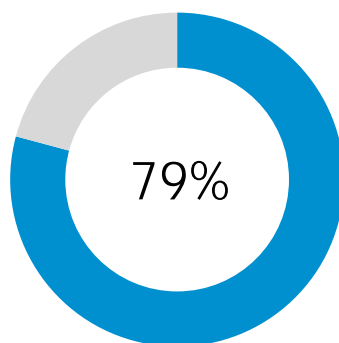


Council Outputs

Operational Plan Actions

19/24

Actions
Complete



Parkes Shire Council Actions

Council has enjoyed a healthy relationship with Northparkes Mines under the management of both Rio Tinto and now China Molybdenum Co. Ltd (CMOC).

A co funding agreement for the Parkes Grants Officer position and Aboriginal Projects Officer has continued throughout the council term with great outcomes.

Council is represented on the Northparkes Mines Community Consultative Committee.

Council lodged a submission to the NSW Standing Committee into Skills Shortages in NSW examining challenges that are posed by the skills drain that can be caused by mining.

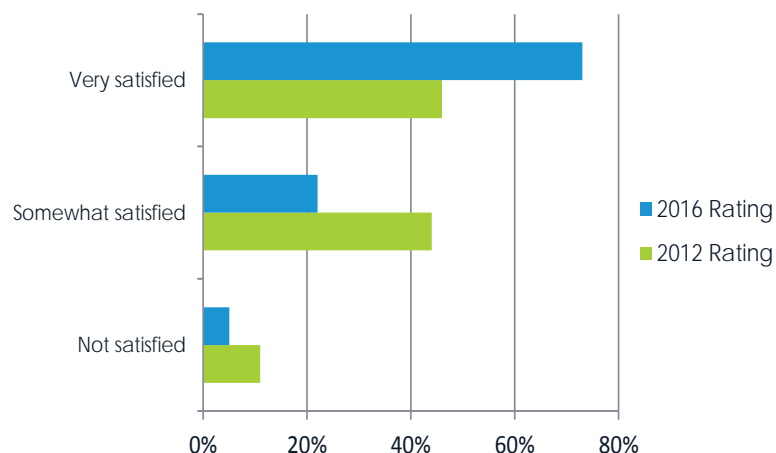
Council has represented at the Asia Pacific International Mining Expo promoting Parkes as a mining hub as well as the AustIntermodal Conference.

4.2 Develop and Support the Tourism Industry within the Shire

Assessing Progress

Community Survey Outcomes

Satisfaction Rating - Tourism



Council Outputs

Operational Plan Actions



Parkes Shire Council Actions

Parkes Shire held a number of major events throughout the Council term, including but not limited to:

- 2013 Tennis Australia AO Blitz Roadshow
- 2013 Inaugural Peak Hill Gravity Gold Rush Street Luge
- 2014 Geopecko Mine Reunion
- 2015 Sir Henry's 200th Birthday Celebrations
- 2016 NSW Squash Championships
- 2016 Back to Bulgandramine Festival

Existing events that flourished throughout the period include: Tullamore Irish Festival, Trundle Bush Tucker Day, CWAS Astro Fest, 2PK Parkes Country Music Festival, Parkes Elvis Festival, Local Government Touch Football Carnival and the Parkes GP Cup.

During 2014 Council took on the role of delivering the Parkes Elvis Festival, creating a Section 355 Committee and hiring an Elvis Festival Director.

Council's Tourism/Economic Development Department were recognised for their efforts with the following awards:

- 2013 CountryLink Inland Tourism Awards (INTA) - Local Government Award for Tourism
- 2013 NSW Tourism Awards - Silver Award
- 2014 Western Region Trainee of the Year - Tourism Trainee Elise Spedding
- 2015 Inland Tourism Awards - Gold Winner in the Festival and Events Category for Parkes Elvis Festival

Parkes as a destination to visit was promoted through many campaigns such as:

- Country and Regional Living Expo
- Wild Rhino Trail (Elvis Rhino)
- 2014 "Unearth Central NSW"
- The Newell Highway Brochure
- "While You're Here"
- "Discover the Magic of Parkes"
- Prime 7 Sunrise weather segment broadcasted from "The Dish"

Throughout the term CMCA RV Friendly status was awarded to Peak Hill, Parkes and Tullamore.

The following grants were received:

- \$120,000 - Regional Visitor Economy grant for The Peak Hill Open Cut Experience
- \$79,570 - Regional Visitor Economy Fund grant for site leveling and cabin development at Spicer Caravan Park
- \$50,000 received from Destination NSW for the Parkes Elvis Festival

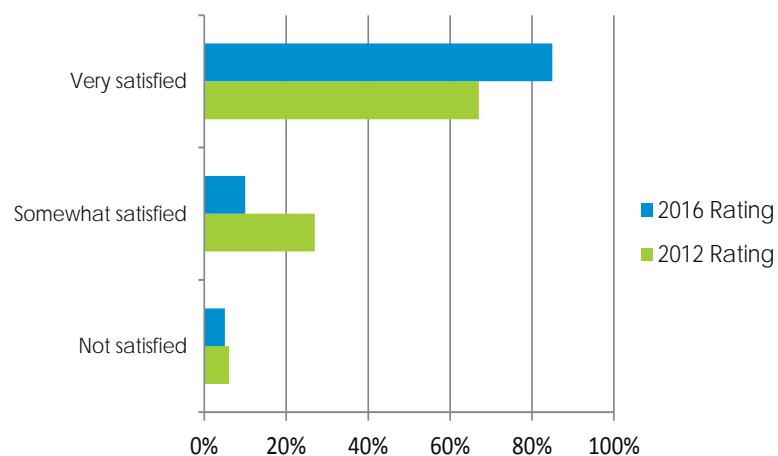
Masterplans were developed for the Henry Parkes Centre and the Peak Hill Open Cut Experience.

The Parkes Visitor Information Centre maintained Level 2 Accreditation. Peak Hill Visitor Information Centre maintained Level 3 Accreditation.

Assessing Progress

Community Survey Outcomes

Satisfaction Rating - Festivals



Parkes Shire Council Actions

Attraction of visitors through Town Presentation works include:

- The extension of the shared footpath along the Newell Highway to reach the Henry Parkes Centre - 2014
- Landscaping treatments applied to Southern Ring Road Transport Interchange Project
- Parkes Regional Airport Entryway enhancements
- Billboards erected on southern side of Parkes

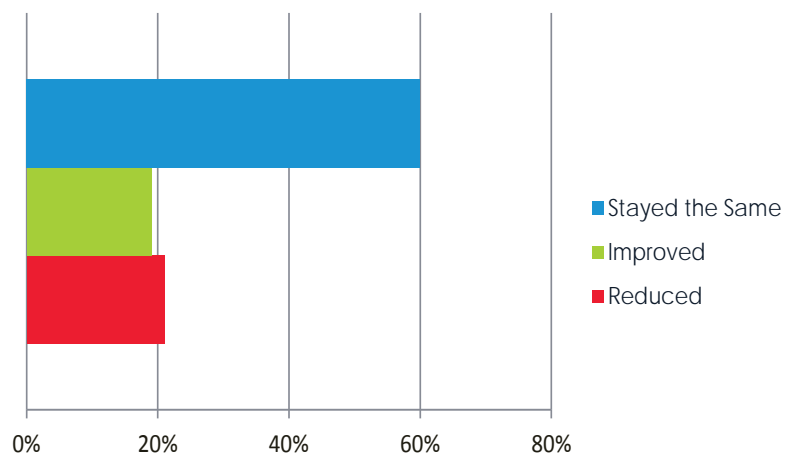
The installation of a suite of Public Art works throughout the CBD was a great success, showcasing local artist Jacqui Clarke and creating interest points for residents and visitors to visit throughout the CBD.

4.3 Maintain a strong, innovative agricultural sector

Assessing Progress

Community Survey Outcomes

Survey details



Parkes Shire Council Actions

Council has encouraged agricultural forums through attendance at 2013 Farm Business Growers Update and the 2014 National Framers Federation Agricultural Infrastructure & Logistics Conference. In 2015 Council staff attended a CENTROC workshop focusing on optimising the involvement of Local Government within the agricultural industry.

Council facilitated:

- A meeting for growers in 2014 to explore the opportunities of growing and processing mustards locally (Co-host)
- A meeting with local growers, transport companies and Graincorp to form a collaborative approach to improving the transport of grain through harvest times
- Promotion of potential processing and packaging of agricultural products to service markets such as bottling and stock feed

Marketing material has been developed and distributed towards Value Add agricultural companies and Council has worked with a number of investors who are seen as a potential industry fit for the Parkes Shire.

Council reviewed a strategic plan of potential industrial land with a successful application received from State Government to rezone 100 hectares of land south of the current Parkes Industrial Estate.

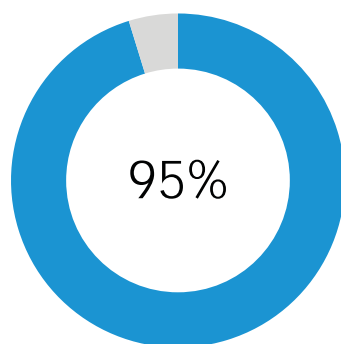
Agricultural Industry Media Channels are monitored through information systems such as Google Alert and Hoot Suite.

Council Outputs

Operational Plan Actions

20/21

Actions
Complete



4.4 Improve the availability and accessibility of new technology

Assessing Progress

Community Survey Outcomes

Survey details

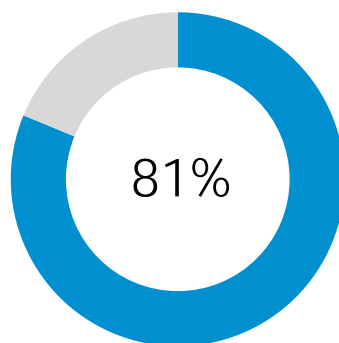
Survey Data not available for this area of Council activities.

Council Outputs

Operational Plan Actions

13/16

Actions
Complete



Parkes Shire Council Actions

Throughout the term Council have placed efforts into lobbying the Federal Government regarding telecommunication improvements for the Parkes Shire. Mayor Keith and Council's Director of Technology and Corporate Services met with Parliamentary Secretary to the Minister for Communications, Paul Fletcher MP to discuss the challenges local businesses and communities are experiencing regarding fast and reliable internet.

Council welcomed the announcement by John Cobb MP that NBN Co would be connecting businesses and houses in Parkes and Peak Hill as part of the more than 200,000 homes and businesses across the country which has been added to the rollout of Australia's broadband network. Parkes will receive 1800 connections and there will be 400 connections in Peak Hill.

Lobbying for mobile telephone coverage in Tullamore was successful with coverage achieved in 2013.

A submission to the Federal Government Mobile Black Spot Programme was made by Council in 2014 with Council still seeking grant funding to enhance the quality of coverage in the eastern areas of Parkes.

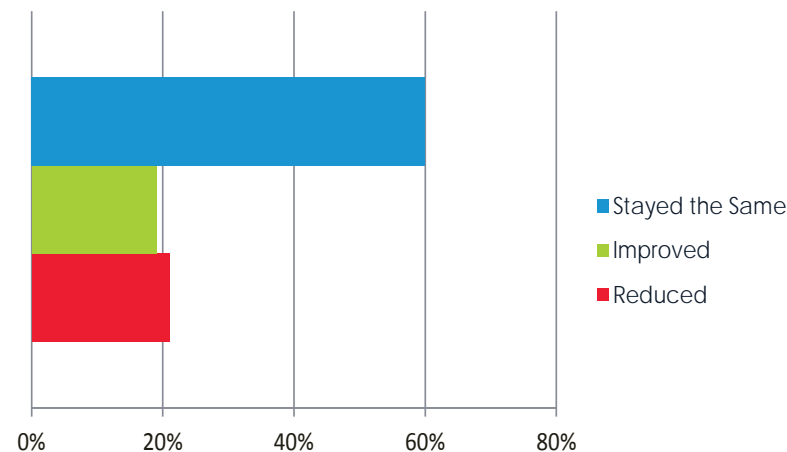
Council's internal technology has enjoyed enhancements through Wireless links installed between Council's Administration Building, Henry Parkes Centre, Council Depot, Parkes Pool, Central West Family Day Care Office and Woodward Park.

4.5 Increase the number of residents and work opportunities across the Parkes Shire

Assessing Progress

Community Survey Outcomes

Survey details



Council Outputs

Operational Plan Actions



Parkes Shire Council Actions

Council has lobbied government ministers and departments as well as selected companies in favour of decentralisation, outlining the benefits of relocating to Parkes. The development of a marketing campaign "Relocate to Parkes" in 2014 has been used to compliment this lobbying.

A submission was put forward in 2014 to the NSW Government's Decentralisation Taskforce in relation to the importance of encouraging people to move to regional areas.

Parkes as a place to live and work has been promoted through various mediums such as the Parkes Shire Council Website, the Parkes Chamber of Commerce and social media channels such as Twitter.

Council has supported the development of Parkes by its strong involvement in the Parkes Chamber of Commerce, Regional Development Australia, Parkes Business Enterprise Centre (BEC) and NSW Trade and Investment.

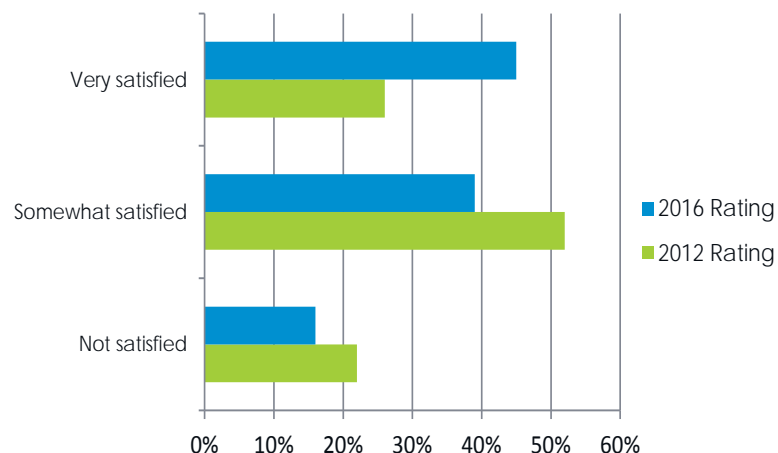
Council is a member of the CENTROC "Beyond the Range" program which focuses on recruiting medical professionals to the Central West.

4.6 Promote and develop industry, retail and government services in the Parkes Shire

Assessing Progress

Community Survey Outcomes

Survey details

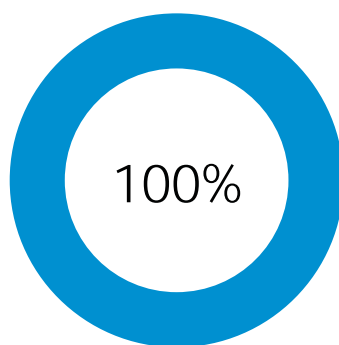


Council Outputs

Operational Plan Actions

1/1

Actions
Complete



Parkes Shire Council Actions

Council concentrating many efforts towards expanding the industry, retail and government services within Parkes saw many positive results throughout the term:

- \$500 million announced for the Newell Highway (\$50 million of this towards the construction of a Parkes Heavy Vehicle Bypass)
- Successful State Government application for the rezoning of industrial land
- \$8 million awarded in from Restart NSW Water Security funding
- New Parkes Hospital valued at \$72 million

Council continues to plan for the future of Parkes, especially in the areas of service and industry.

- Commencement of projects such as the new Water Treatment Plant and Sewer Treatment Plants in 2016 will provide not only significant improvements to the services of the Shire, but local procurement from these projects will accrue to 35% of total project spend, injecting revenue and opportunities into the Shire
- Turf 2 Hockey Field project completed in 2016 dedicated 40% of the project total to local procurement

Council calculates that its capital works in 2015/16 financial year totalled \$22.9 million with \$9.2 million spent on local procurement. This calculation includes projects such as the Parkes Regional Airport Redevelopment, Lake Endeavour Dam Upgrade.



Mayor Keith and Parkes Elvis Festival Director Emily Mann receive the 2015 Inland Tourism Awards - Gold Winner in the Festival and Events Category



Live Prime Sunrise Weather broadcast from "The Dish" - 2015



Cr Pratt participates in the Tullamore Irish Festival parade



Her Excellency Professor The Honourable Dame Marie Bashir AD CVO, the then Governor of New South Wales unveils the Henry Parkes Statue with Parkes Shire Councillors



Kelly Hendry, Cr Newton, local artist Jac Clarke, Mayor Keith and Jodi Howard celebrate the opening of the Parkes Public Art suite



Cr Ward and Mayor Keith pictured with the "Elvis Rhino", Parke's feature rhino in the "Wild Rhino" marketing campaign



Cooke Park Christmas tree and surrounding lights - part of the 2015 Sparkes/Enlightenment Christmas festivities



Cr Newton, Mayor Keith, Katrina Dwyer and Cr Smith pictured at the launch of the new Parkes Plus Destination Guide



Mayor Keith helps turn the sod at new asphalt plant "Civil Independence" a new business for Parkes



Cr McCorkell and Anna Wylie promote the Parkes Sparkles Shopping Campaign



Kent Boyd, Geoff Rice, Mayor Keith, Cr Haddin and Andrew Francis pictured at a local procurement workshop - August 2015



PSC Councillors welcome Tennis Australia Officials and Alicia Molik to Parkes for the AO Tennis Blitz - November 2013



COMMUNITY STRATEGIC PLAN GOAL

Parkes Shire is the transport crossroad of the nation. The development and promotion of the Parkes National Logistics Hub is a key project for the future. Both skill development and infrastructure, such as a direct highway access route for heavy vehicle traffic, will support and compliment the Logistics Hub. Access to and from Sydney, as well as the development of freight through the Parkes Regional airport will further strengthen the strategic location of the Shire.

ASSESSING PROGRESS

Parkes Shire Council has a recognised National Logistics Hub supported by a diverse range of transport industry and stakeholders. Parkes Shire will have actively supported efforts to improve road access to Sydney. The Parkes Shire Council will have demonstrated active support and promotion of the Inland Rail Corridor and a transfer of freight volumes from road to rail.

Position Statement

The Parkes region is on the cusp of remarkable opportunities. The Shire is currently experiencing an influx of major infrastructure development (projects such as the \$72.5million new Parkes Hospital and proposed \$50million Newell Highway Heavy Vehicle Bypass), combined with a Gross Regional Product of approximately \$1 billion, Parkes' economic and social landscape continues to mature.

The development of the Inland Rail, will provide a direct freight rail connection from Melbourne to Brisbane via regional New South Wales, Victoria and Queensland with intermodal hubs such as Parkes (NSW) presents incredible opportunity not only for the further development of Parkes, and regional Australia but the whole of Australia. It is for this reason that Parkes continues to lobby for the fast-tracking of this nation building infrastructure.

Indicators

Regional Express (REX) Passenger Numbers

REX Passenger numbers are provided on a monthly basis to Council directly from REX, based on actual passenger travel numbers.

Source: Recipient created tax invoice - monthly summarised by Council data collection spreadsheet.

Melbourne to Brisbane Inland Rail Quick Facts

Displayed far right is a snapshot of statistics relating to the Melbourne to Brisbane Inland Rail.

Source: Roads and Maritime Services - Destination Origin Survey.



Melbourne to Brisbane Inland Rail Quick Facts

Logistics HUB of the Nation



Newell Highway bypass and Inland Rail planning is underway.

12 HOURS TO 80% OF AUSTRALIA'S POPULATION

ACCESS ADVANTAGE
Road B-Double and B-Triple Rail Double stack
Air: 3 RPT Sydney flights daily
24/7 intermodal access with buffer zone.



PARKES

"One of the most strategically positioned road and rail junctures in Australia"

LOWER COSTS
Fully serviced industrial land, warehousing and wages at a fraction of metropolitan prices.

INLAND RAIL
The freight game changer is promised to commence within 3 years.

FASTER TRANSIT
Flexible multi-modal solutions that are fast, easy and efficient.

BUSINESS OPPORTUNITIES
Centralised intermodal logistics terminal, national distribution, warehousing, manufacturing and agricultural processing.

LOTS OF LAND
600ha owned by Asciano and SCT plus another 100ha available.



SKILLED WORKFORCE
White and blue collar talent from mining, logistics, manufacturing, administration services, and agriculture sectors.

LIFESTYLE
Friendly people, good schools, new hospital, outstanding lifestyle with room to move and affordable housing.

"From the Parkes HUB unique positioning on the East/West Rail Corridor and Double Stack capability, SCT is able to operate the largest intermodal trains in Australia."

SCT Logistics

PARKES National Logistics **HUB**



1 truck passes through Parkes every minute of the day

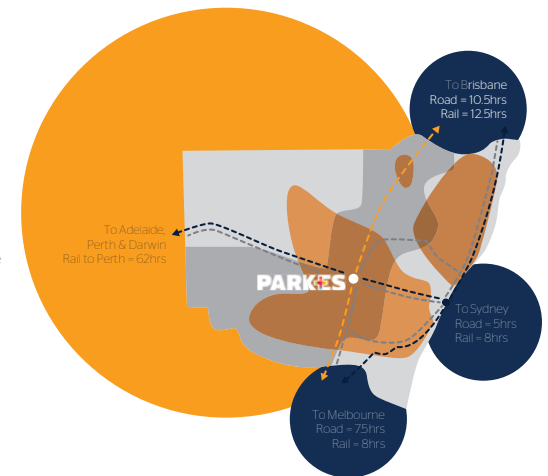
This is forecast to double by 2030



The average freight train has the potential to take 110 trucks off our roads

The Melbourne to Brisbane Inland Rail can carry the equivalent of 1.3 million B Double loads by 2030

Getting the road and rail interaction right will increase freight productivity, efficiency and expand the domestic and regional markets. Australian Logistics Council estimates Inland Rail could increase the GDP by \$2 billion



5.1 Develop and promote the Parkes National Logistic Hub (PNL & HUB)

Assessing Progress

Community Survey Outcomes

Survey details

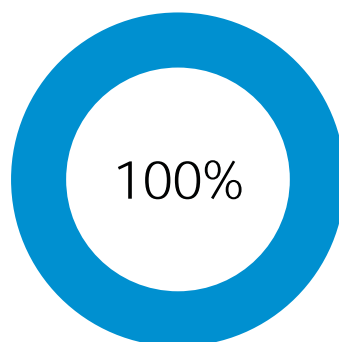
Survey Data not available for this area of Council activities.

Council Outputs

Operational Plan Actions

18/18

Actions
Complete



Parkes Shire Council Actions

Over the term Council has met with key Federal and State Government Ministers to discuss the importance of the PNL Hub including: The Hon Warren Truss in his capacity of deputy Prime Minister and Minister Infrastructure, NSW Minister Roads the Hon Duncan Gay MLC.

Affirmative outcomes for the long term project include:

- The State Government announcement of over \$500 million in funding under the Regional Road Freight Corridor Program which included \$50 million for the Newell Highway Heavy Vehicle by-pass (November 2014)
- Federal Government commitment of \$300 million to the Melbourne to Brisbane Inland Rail
- State Government funding \$2 million for initial studies into the Western Ring Road
- Parkes receiving the opportunity to host the NSW Roads Minister launch of the NSW Freight and Ports Strategy at SCT Logistics

The transport hub potential of Parkes Shire has been promoted to various large audiences such as the Heavy Vehicle Breakfast Forums, the Australian Logistic Council and Australasian Rail Association conferences.

Infrastructure gaps within Parkes Shire have been identified by Council, with lobbying occurring for telecommunications, rail and airport upgrades.

5.2 Develop a ring road to divert heavy vehicle traffic to Parkes National Logistics HUB

Assessing Progress

Community Survey Outcomes

Survey details

Survey Data not available for this area of Council activities.

Parkes Shire Council Actions

The Parkes Southern Ring Road Project Stage 1 included survey and design and approval was completed mid term with construction completed in time for the opening of the new Parkes Hospital.

The Parkes Southern Ring Road Stage 2 including route design, land acquisition and environmental assessments has been submitted with the Department of Crown Lands but at this stage the project is under funded. Council is has been actively seeking funding avenues from both State and Federal Governments.

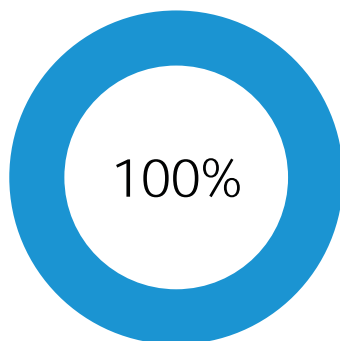
Council has met with senior road and rail consultants regarding both the Southern and Western Ring roads and their future development.

Council Outputs

Operational Plan Actions

11/11

Actions
Complete



5.3 Promote development of the inland rail corridor

Assessing Progress

Community Survey Outcomes

Survey details

Survey Data not available for this area of Council activities.

Parkes Shire Council Actions

Council representatives regularly meet with the Great Australian Trunk Rail (GATR) Group, including joint representations to industry and government, highlighting the advantages of the Inland Rail system. This relationship along with Council's dealings with the National Trunk Rail (NTR) and the Melbourne to Brisbane Inland Rail Alliance (MBIRA) provide great support and promotion of Parkes and its potential to the Inland Rail.

Parkes Shire Council's Mayor and General Manager have spoken at many conferences regarding Inland Rail and its links to the Parkes National Logistics Hub such as;

- Transport and Logistics Symposium, Toowoomba
- AustIntermodel, Sydney
- Rail Freight Alliance 2015 Conference (Intermodal Hubs Keys to Success), Melbourne
- Australian Logistics Council (ALC) Logistics Industry Parliamentary gathering - Parliament House, Canberra

In early 2015 representatives from Australian Rail Track Corporation (ARTC), who form part of the Inland Rail Implementation Group held a meeting at Council with Councillors, Roads and Maritime (RMS) representatives and several staff to discuss the Inland Rail project and identify information and data to inform early stages of the project. Also in attendance was the Federal Member for Parkes Mark Coulton MP.

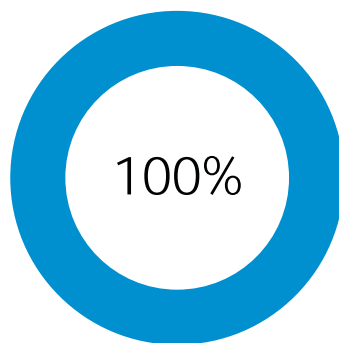
The circulation of a video title "Parkes and the Inland Rail Solution" has been a valuable resource, as it promotes the role of Parkes within the Inland Rail.

Council Outputs

Operational Plan Actions

11/11

Actions
Complete

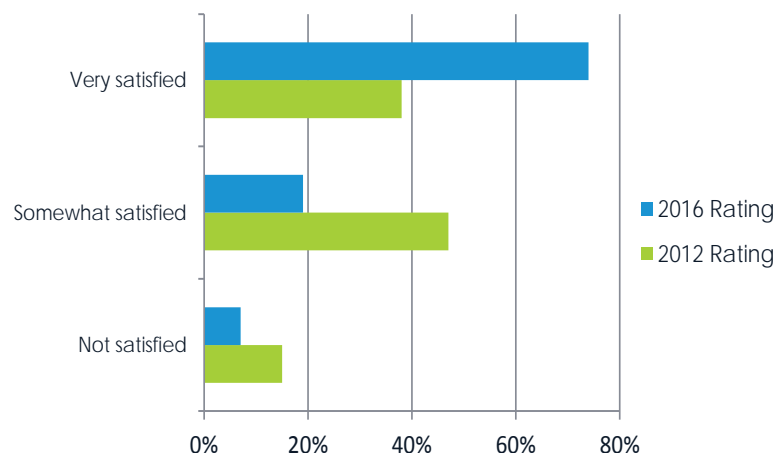


5.4 Make Parkes Regional Airport progressive and profitable

Assessing Progress

Community Survey Outcomes

Satisfaction Rating - Airport



Parkes Shire Council Actions

Council's Airport masterplan was adopted in 2013 and since this time it has been used as a tool to initiate meetings with potential investors, apply for grants and set priorities for the development of the airport.

As of May 2016, the Parkes region can boast the benefits of the redeveloped Parkes Airport Terminal. The new Terminal has the ability to house security screening and a two gate access system, has a large public space passengers and is designed with accessibility and technology in mind with new amenities and wireless NBN installed. The upgrade to the Terminal is part of the \$3 million redevelopment of Parkes Regional Airport which is jointly funded by Parkes Shire Council, the Australian Government - Community Development Grants Programme and the New South Wales Government Community Partnership Grant.

Works at the Airport throughout the term also includes a new entry way, new runway lighting, connection of potable water, and increased parking facilities.

Since the installation of the new runway lighting in 2014 the Airport received a successful CASA technical inspection audit, maintaining compliance to date.

Council market the services of the Parkes Regional Airport, striving to increase flight passenger numbers by focusing on destination management campaigns.

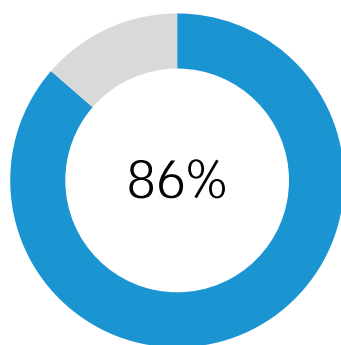
Rex passenger numbers between 2012 and 2015 totalled over 107,000, with a yearly average of over 26,000.

Council Outputs

Operational Plan Actions

19/22

Actions
Complete

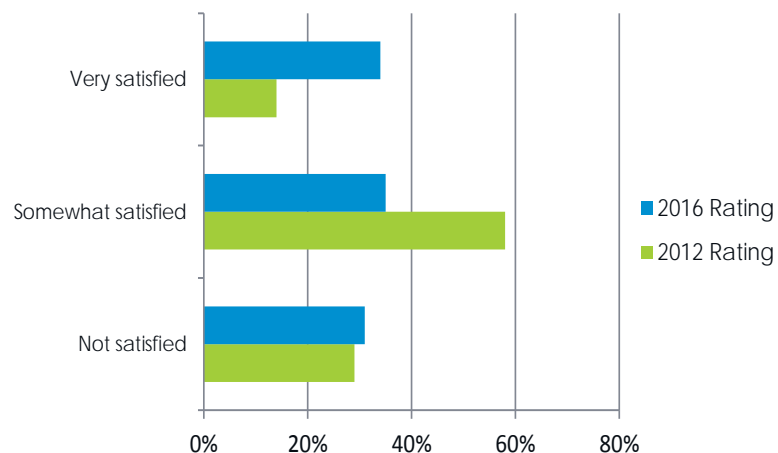


5.5 Improve road access to Sydney

Assessing Progress

Community Survey Outcomes

Satisfaction Rating - Main Roads



Parkes Shire Council Actions

Improved access to Sydney remains a priority for Council, being identified in election priorities before the 2016 Federal Election.

Council's lobbying of the State Government for opportunities to improve the access to Sydney continues as does its representation on the Bells Line Expressway Group (BLEG).

Council has worked with Roads and Maritime Services within the Joint Planning Assessment to identify and further rectify deficiencies along the Henry Parkes Way as well as participation in CENTROC road initiatives such as a Strategic Transport Review. This review aims to also identify infrastructure needs on key routes and prioritise key transport links in Western NSW such as the Henry Parkes Way.

Works along the Henry Parkes Way include:

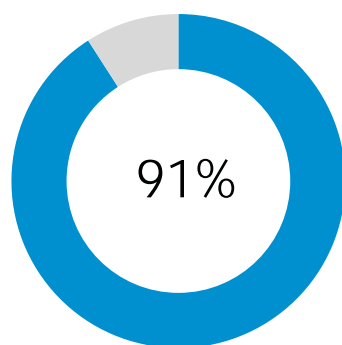
- Major Heavy Patch Program
- Revegetation and replenishment program at Yarrabandi
- Drainage infrastructure upgrades
- Pavement rehabilitation
- Extensive reseal program
- Guardrail safety upgrades
- Westlime and Brolgan Road intersection

Council Outputs

Operational Plan Actions

10/11

Actions
Complete





The Hon Duncan Gay MLC Minister for Roads, Mayor Keith and Rachel Johnston from Regional Development Transport NSW launch the the NSW Roads and Ports Freight Strategy at the Parkes National Logistics Hub



Minister for Roads, Andrew Gee MP, The then Local Member Troy Grant and Mayor Keith pictured above at the announcement of \$500 million of funding for the Newell Highway in 2014



PSC Councillors pictured with The Hon Duncan Gay MLC and Western RMS Manager Phil Standen proceeding the Newell Highway 2014 funding announcement



Steve Barry, Cr Greenwood, Ben Howard, Anna Wyllie, Cr Haddin, Cr Ward, Sharon Ross, Mayor Keith, Cr Newton, Les Finn and Kent Boyd proudly open the new Parkes Regional Airport



Future Direction

6. Enhance Recreation and Culture

COMMUNITY STRATEGIC PLAN GOAL

Parkes Shire has a rich and diverse range of sporting, recreational and cultural activities that help promote community participation. However, facilities need to respond to changing needs. The development of aquatic facilities, walking and cycling tracks and trails and realizing the full cultural and recreational opportunities of the Parkes Shire, will both respond to community need and help the shire reach its full potential. It is recognised that by enhancing recreation and culture, Parkes Shire will attract people to the area to enjoy the benefits of the lifestyle on offer.

ASSESSING PROGRESS

Parkes Shire Council maintains high quality recreation, sporting and cultural facilities. Over the next 10 year period Council will continue its reputation as a high standard sports event facilitator attracting a range of major events as well as ensuring excellent sporting facilities for its residents. Council will continue to show a commitment to supporting and maintain cultural activities and groups in the Shire including quality library services. Parkes Shire Council recognises the increasing needs of its communities with regard to improved access and health lifestyles and its strategies will be commensurate with this increased demand. A particular challenge for Council is the ongoing improvements of its aquatic facilities. The Parkes Shire Council Pools Strategy will guide Council's future investment in this regard. Council will examine sporting participation rates across the Shire, Shire Library statistics as well as its support of cultural pursuits.

Position Statement

Parkes Shire Council has placed great importance on enhancing the Shire's facilities for recreation and culture during the course of council term. Council is well aware of the evolving needs of its community and through community engagement has endeavoured to analyse the priorities of Shire.

The completion of the Parkes Hockey Field Turf 2 was a highlight for both the Hockey community and for Council. This project has been in Council's sights for many years and its completion is enormously rewarding.

The design and construction of the Bushman's Hill Cultural Precinct was a collaborative project highlighting our strong Wiradjuri history.

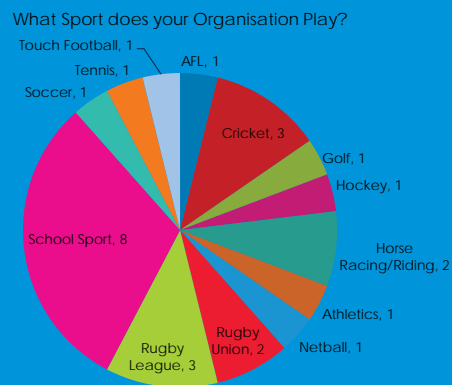
Through Special Rate Variation funding and successful grant applications Council were able to upgrade many existing facilities such as the Woodward Oval Cricket Nets and Village pools amenities for the shire communities to enjoy.

Council continues to provide the Parkes and Village Libraries as a medium to develop skills and enjoy new cultural experiences through its vast range of workshops and exhibitions. All of which are strongly supported community members.

Indicators

Parkes Sports Council Statistics

Parkes Sports Council had 26 affiliated members as at the end of 2015/16 year. The pie graph below depicts the type of sport each group primarily plays. In early 2016 the Sports Council conducted an online survey aiming to identify what was important to each group and how they rated the current facilities - based on their main sporting field. These results are graphed - (right)



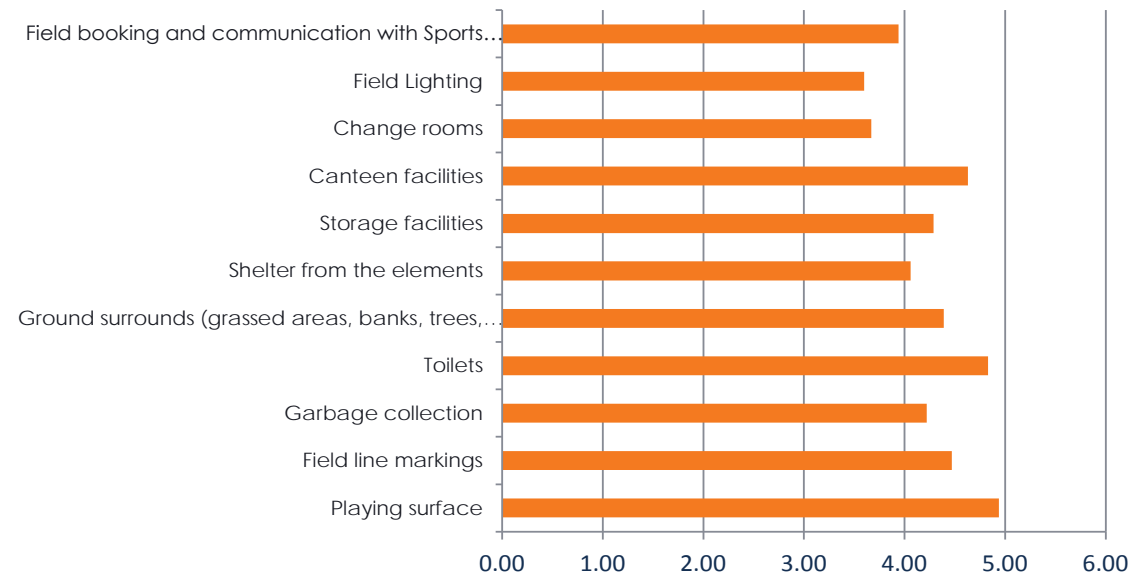
Source: Parkes Sports Council Survey monkey results

Parkes Shire Swimming Pool Usage

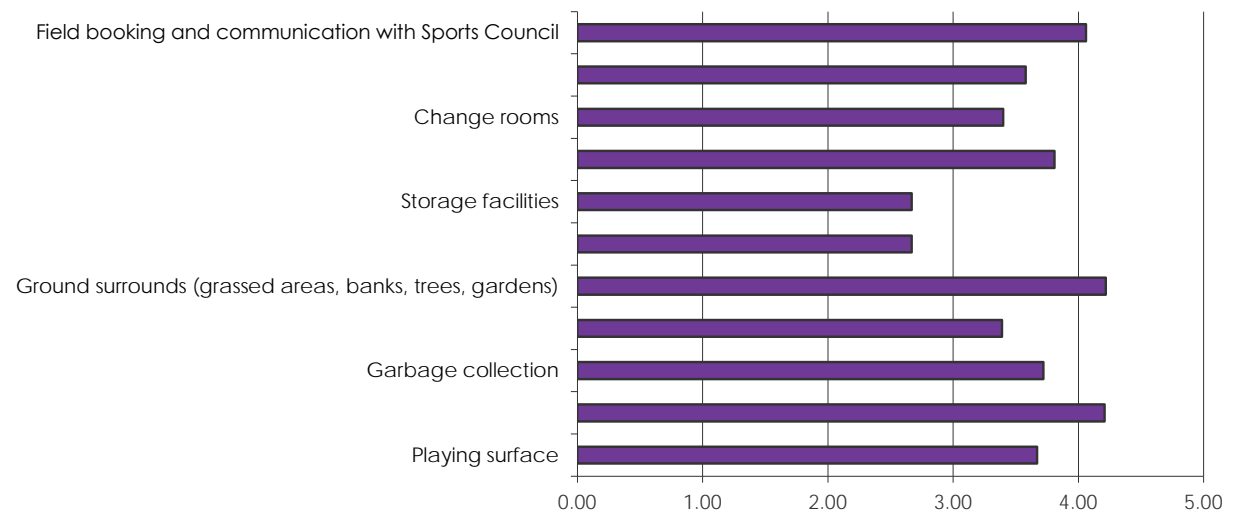
The data far right displays the swimming pool usage statistics of all pools within the Parkes Shire.

Source: Parkes Shire Council Accounts Receivable Department

Important Facilities at your Main Field Rating

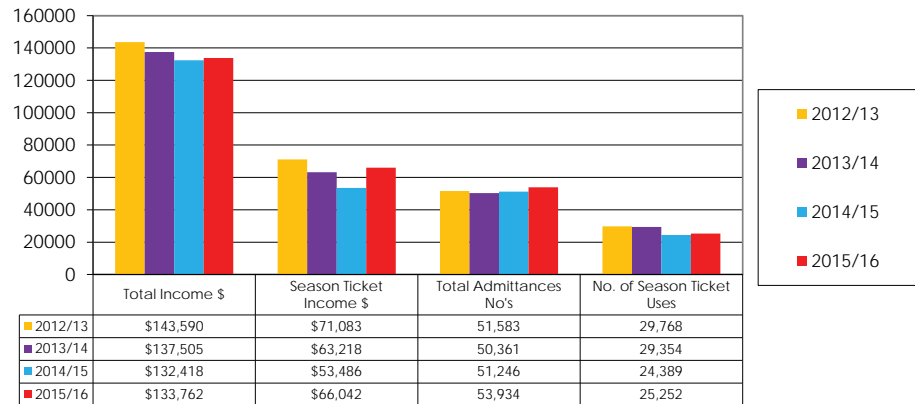


For your primary (main competition) field how would you rate following areas?

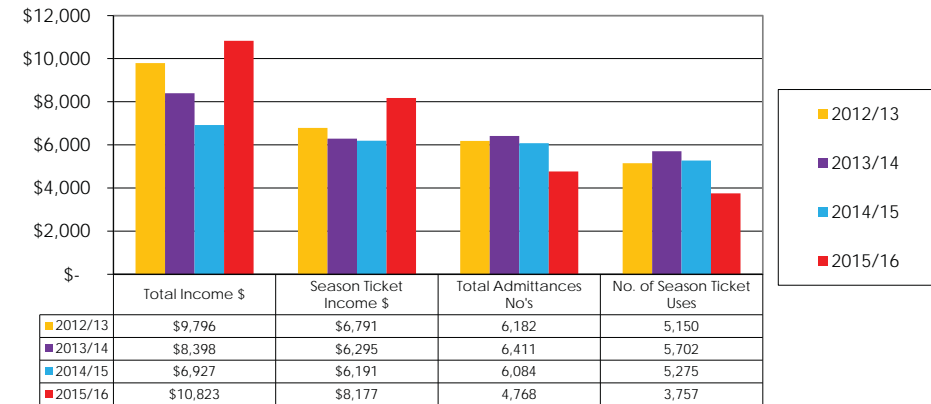


Parkes Shire Swimming Pool Usage 2012/2013 to 2015/2016

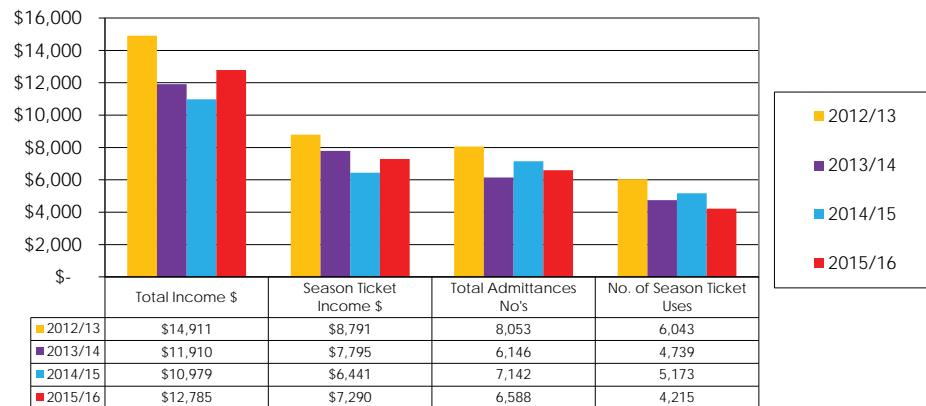
Parkes



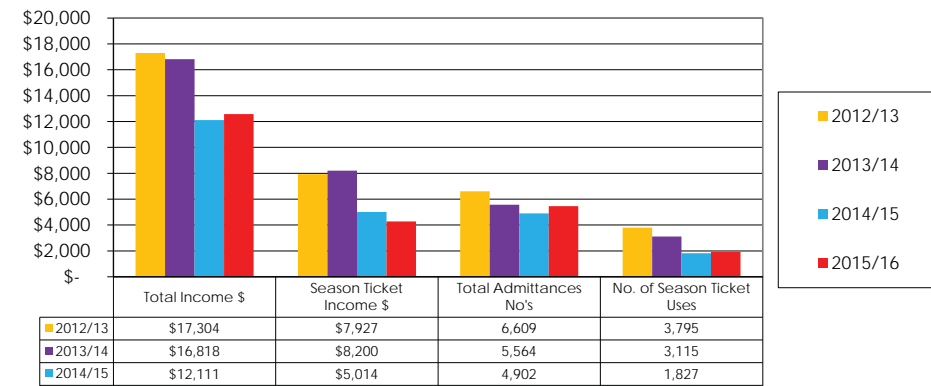
Tullamore



Trundle



Peak Hill



Indicators

Parkes Shire Library Statistics

Parkes Shire Council operates 4 Libraries throughout the Shire.

The tables display (right) inform you of the annual visits, new borrowers and the average of monthly issues each library experiences.

Source: Parkes Shire Library Statistics.

Parkes

	Library Visits	New Borrowers	Average Monthly Issues
2012/13	84900	617	5924
2013/14	84111	864	5944
2014/15	78943	770	6059
2015/16	74509	611	5515

Peak Hill

	Library Visits	New Borrowers	Average Monthly Issues
2012/13	284	41	381
2013/14	148	26	300
2014/15	276	41	314
2015/16	193	33	255

Trundle

	Library Visits	New Borrowers	Average Monthly Issues
2012/13	241	28	300
2013/14	275	18	278
2014/15	259	17	250
2015/16	282	25	266

Tullamore

	Library Visits	New Borrowers	Average Monthly Issues
2012/13	125	24	202
2013/14	89	19	193
2014/15	138	12	207
2015/16	116	28	218

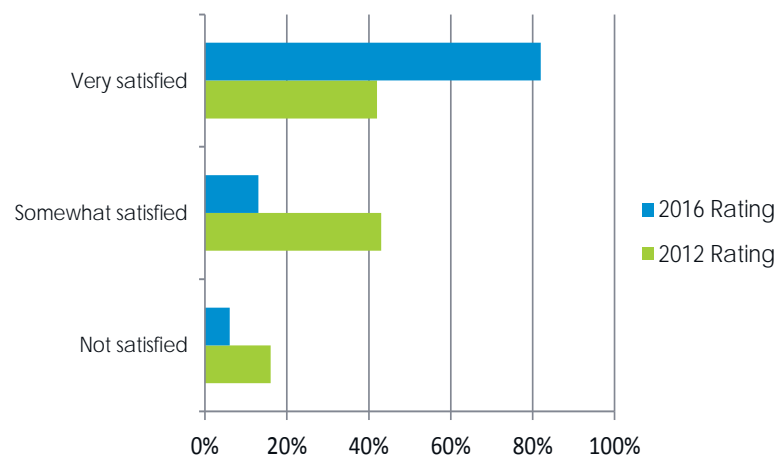


6.1 Improve Aquatic Recreation Facilities

Assessing Progress

Community Survey Outcomes

Satisfaction Rating - Swimming Pools

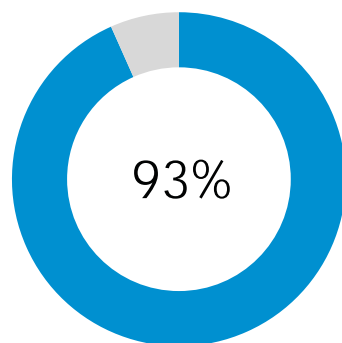


Council Outputs

Operational Plan Actions

14/15

Actions
Complete



Parkes Shire Council Actions

In 2014 Council resolved to allocate \$80,000 to the investigation of an Indoor Heated Pool facility after the mid-term community engagement showed a strong community aspiration for a facility. Since this development council representatives have toured many indoor pool facilities, seeking feedback regarding design, implementation and day to day running of similar facilities.

During the four year period the following projects identified within the PSC Swimming Pool Strategy were completed:

Tullamore Pool

Upgrades to entry, facilities and disabled toilet
New Shade Structure
Improved disabled access (access steps with handrails)
Pool Blanket

Trundle Pool

Amenities Upgrade - asbestos removal and renovations to changerooms, Kiosk, First Aid and Plant room
Upgraded entry, improved disabled access (toilet and disabled (access steps with handrails)
Pool Blanket

Parkes Pool

Kiosk refurbishment and installation of electronic turnstiles
BBQ and Shade structures
Installation of new playground
Additional seating

Peak Hill - Improved disabled access (access steps with handrails)

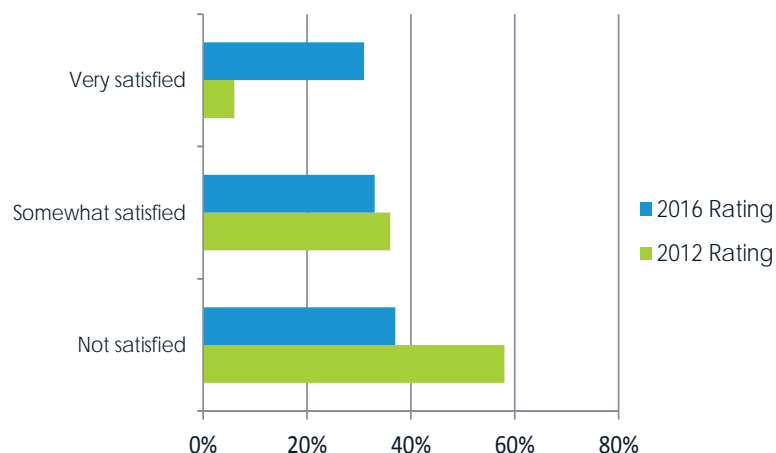
New shade structure
Change room improvements
pool blanket

6.2 Develop and implement pedestrian access and cycling mobility facilities

Assessing Progress

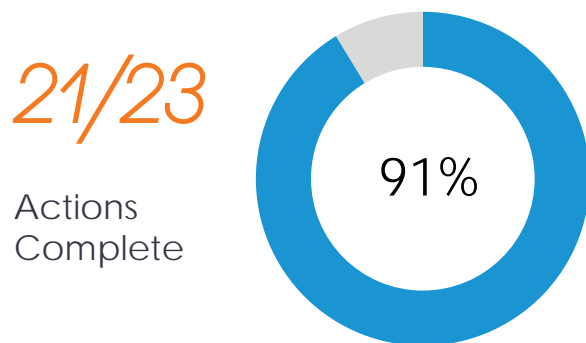
Community Survey Outcomes

Satisfaction Rating - Footpaths



Council Outputs

Operational Plan Actions



Parkes Shire Council Actions

Council has completed a vast number of Priority Pedestrian/Cycling projects over the past 4 years including:

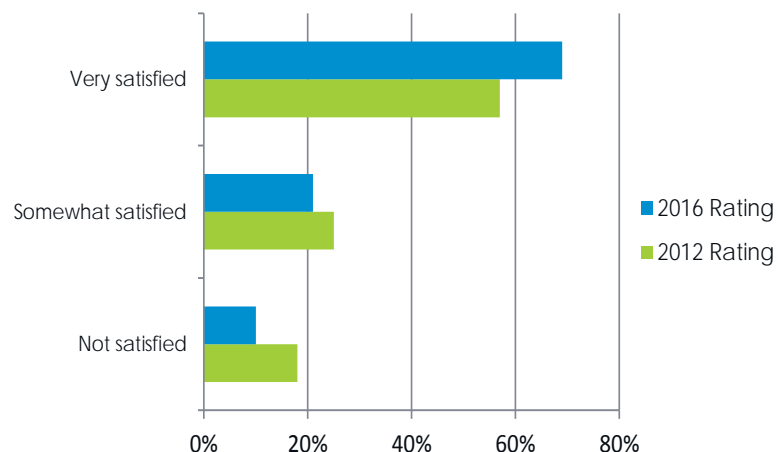
- Disable parking allocated to Clarinda Street Medical Centre
- Gap and Hill Street intersection upgrade works
- Cecile Street Medium works
- Widening of the existing footpath along the Newell Highway (from the Railway Crossing to Clarke St.)
- Construction of a 2.5m wide shared path - from Clarke St to the new Parkes Hospital complete with rest shelter, bench seating and bins
- 2.5m wide shared path along Baker Street from Newell Highway to Station Street, incorporating a median crossing over the Newell Highway
- 2 pedestrian refuges constructed on the north and south side of Hill Street and Bushman streets intersection
- 10 custom bicycle racks installed throughout Parkes - resulting from "Design a Bike Rack" competition
- Completed Footpath Projects in Peak Hill, Trundle and Bogan Gate total \$200,000
- 500m shared path to Visitors Centre
- 350 metres of footpath renewed in school precincts: Medlyn, Bushman (Bogan to Phillip streets) and Want Street (to Parkes Public School)
- School Crossings were renewed at Parkes East Public, Middleton Public and Parkes Public Schools

6.3 Maintain and Develop Sporting and Cultural Facilities

Assessing Progress

Community Survey Outcomes

Satisfaction Rating - Museums

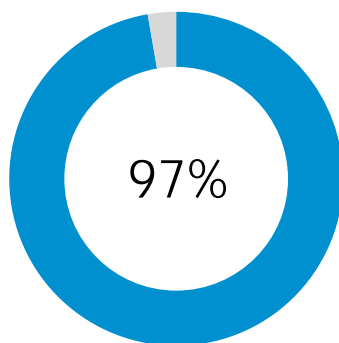


Council Outputs

Operational Plan Actions

71/73

Actions
Complete



Parkes Shire Council Actions

Throughout the term many successful grants, subsequent completed projects and maintenance work provided enhancements to the Shire's sporting and cultural facilities. Some of the major highlights were:

- Parkes Hockey Turf 2 project -Project completed in June 2016
- Duncan McDonald Cricket Nets - Officially opened in October 2014
- Bushmans Hill Cultural Precinct - Opened by Her Excellency Professor The Honourable Dame Marie Bashir AD CVO, in her capacity of NSW Governor in August 2014
- Memorial Hill Monument and Look Out Rejuvenation works - Officially opened by Governor General of the Commonwealth of Australia Sir Peter Cosgrove in May 2015
- PAC Park, Kelly Reserve Improvements, Berryman Oval Playground and Armstrong Park upgrade (Department Trade and Investment Public Reserve Management Fund Project Grants)
- Wes Cheney Pavilion upgrade
- Harrison Oval lighting improvements and Lindner Oval upgrades (Sport and Recreation Grant)
- Australia Council for Festivals Australia (Regional Festivals Project grant for Central West Comics Festival)
- Installation of signs and benches at Keast Park Learn to Ride Track (Road and Maritime Services)

- Peak Hill BMX Track - project commenced
- Berryman Oval Playground
- Installation of the Henry Parkes Interpretive exhibition at Moat Cottage

Council completed masterplans for:

- Berryman Oval
- Lindner Oval
- Northparkes/Spicer/Pioneer Ovals
- Cooke Park
- Keast Park
- Pola Park
- Armstrong Parks
- Woodward Oval

A portable stage for event use and community hire was purchased and has proven a worthwhile investment.

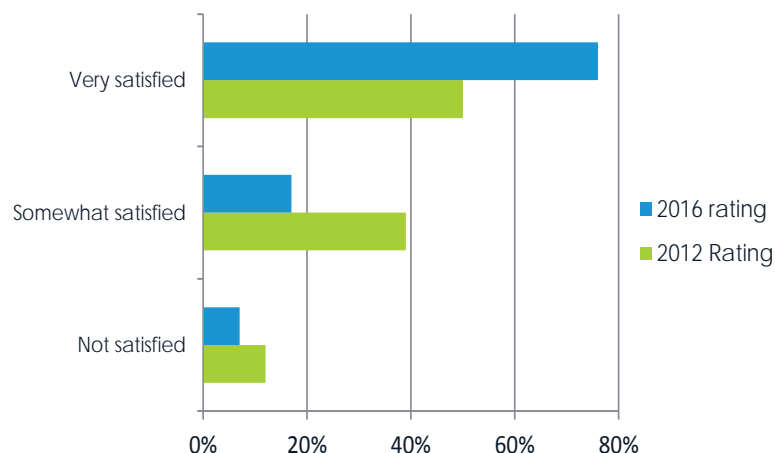
In 2014/15 the Parkes Shire Council Grants program was reinstated with \$10,000 awarded to 4 groups throughout the Shire. These grants continued in 2015/16 with funds awarded to the Parkes Shire Musical and Dramatic Society, Peak Hill Art Gallery Inc, Parkes School of Dance and Trundle Progress Association Inc.

Parkes Shire Pools received high-quality audit results from the Royal Life Saving Society - 5 star rating achieved and maintained since 2013/14.

Assessing Progress

Community Survey Outcomes

Satisfaction Rating - Sporting Grounds



Parkes Shire Council Actions

Council maintained its support for Arts OutWest, with annual financial contributions of \$10,000.00

Accommodation was provided by Council to the Parkes Shire Concert Band, the Parkes Musical and Dramatic Society and Parkes Craft Corner consistently over the past 4 years.

Parkes Sports Council maintained an affiliated membership of 26 sporting groups throughout the term.

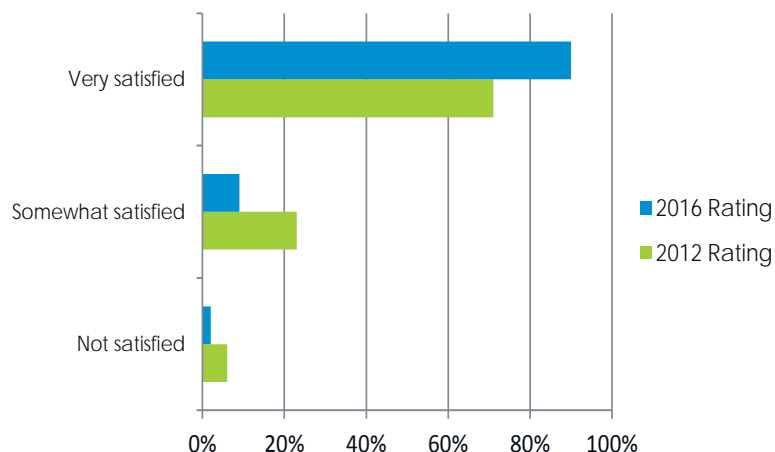
Council developed a Street Tree Management Plan in 2014.

6.4 Ensure the Library is an ongoing cultural, recreational, learning centre for the community

Assessing Progress

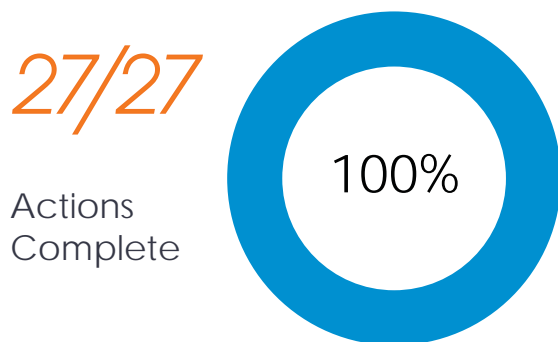
Community Survey Outcomes

Library



Council Outputs

Operational Plan Actions



Parkes Shire Council Actions

Parkes Shire Library provided a wealth of activities for the Shire during the Council Term.

During 2013/14 Parkes Library held an average of 10 workshops/activities per month including:

- Ebook Launch
- Writers Groups
- Computer classes
- Elvis Documentary showings "Kissing Cousins"
- Technology Morning Tea
- International Women's Day
- Summer Reading Club
- emag Open Day
- Aboriginal Family History Workshops
- Visits from Currajong Disability Services and many of the local schools

During 2014/15 held an average of 14 workshops/activities per month including:

- Oral History Launch
- Facebook education sessions
- Fizz Bubble activity
- Rotary ebook Demonstration
- Author visit from Maggie Coulhain
- Fun Palace
- "Authorised" gatherings
- "Paint Like a Pro"
- Elvis Documentary showings "Roustabout"
- Alison Lester "Are We There Yet?" Visit
- Comic Festival sessions
- Parkes Waste to Art Exhibit
- Computer lessons
- Many visits from Currajong Disabilities and the local schools

During 2015/16 Parkes Library held an average of 14 workshops/activities per month including:

- "Box Car Movie Drive In"
- Tony Bones visit
- Balloon Tying Workshop
- Embroiders Guild Exhibition
- ANZAC Postcard Opening
- Elvis Movie Screening - "Fun in Acapulco"
- Elvis Exhibition
- Upcycling Workshops
- Southern Cross Morning Tea Exhibition
- Western Arnhem Land Aboriginal Art travelling exhibition
- Local artist exhibitions from Jacqui Clark and Rosie Johnson

The Parkes Shire Library Local History Service attended to over 900 requests during the Council Term. Across all Shire Libraries there were over 300,000 library issues, over 230,000 Library visitors and over 3000 new borrowers.

During 2015/16 Council commenced scoping works for its own Art Gallery.



Andrew Gee MP, the then Local Member for Orange and Cr Ward officially open the Duncan McDonald Cricket Nets with the McDonald Family



Gordon Pritchard, Greg Townsend, Mayor Keith, Greg Duffy and Cr Greenwood open the Wes Cheney Pavilion (Woodward Oval)



Presentation of Sport and Recreation grant for Harrison Park Soccer Lighting Project - The then Local Member for Dubbo Troy Grant MP, Cr Greenwood, Scott Lowe (Parkes Soccer), Mayor Keith and Ben Howard



Her Excellency Professor The Honourable Dame Marie Bashir AD CVO, along with the then Local Member for Dubbo Troy Grant MP and Mayor Keith officially open the Bushman's Hill Cultural Precinct



Mayor Keith attends the Tribal Consciousness Art Exhibit at Parkes Library with artists Sean Cassidy, Scott Turnbull, Henry Garriock and Sauce Towney



PSC Councillors and the then Local Member for Dubbo Troy Grant MP, attend the opening of the M&D Little Theatre Break Out Area



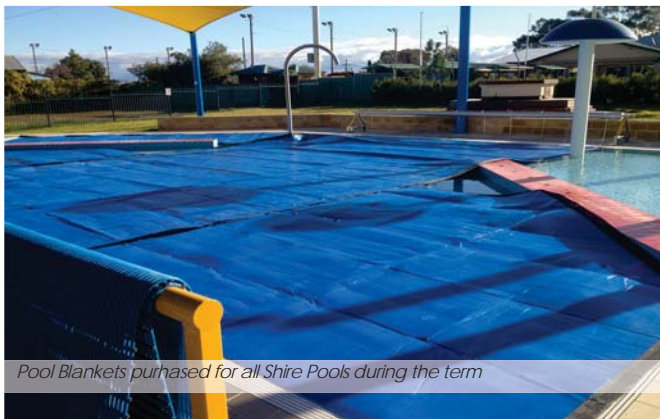
Parkes Library Polaroid Workshop



Parkes Library Staff Shellie Buckle, Sandie Ward, Tracie Mauro and Dan Fredericks dress up for 2014 Book Week



Upgraded amenities building complete with solar panels at Trundle Pool



Pool Blankets purchased for all Shire Pools during the term



New shade structure at Peak Hill Pool



PSC Councillors enjoy the new playground at Parkes Aquatic Centre



COMMUNITY STRATEGIC PLAN GOAL

Parkes Shire Council also needs to work with others to find alternative energy sources for use by the community and industry. Reduction, reuse and recycling need to become a way of life in Parkes Shire. The work of groups such as Landcare in the management of our natural resources should be encouraged, as should innovative and responsive land management practices. Parkes Shire needs to collaborate with its neighbours and the Federal and State Governments to adapt and respond to the availability and use of its precious resource. (The important area of water management is dealt with in Direction 8)

ASSESSING PROGRESS

Council has a clear understanding of its responsibility with regard to its environmental impact. Council will continue towards better measuring and the reduction of its "environmental footprint". Council will further refine and improve its decision making and reporting processes, utilizing the Quadruple Bottom Line Principle and its sustainability initiatives. Council will examine a range of indicators previously utilized in its State of the Environment Reporting mechanisms.

Position Statement

The Local Government Act 1993 requires Councils to submit a State of the Environment Report as to the state of the environment in the Local Government Area in relation to the objectives for the environment established by the Community Strategic Plan.

Parkes Shire Council have opted to address this criteria within the End of Term Report through our review of Future Direction 7 as this directly links to the environmental objectives of the Parkes Shire Council Community Strategic Plan.

Parkes Shire Council is committed to managing our Shire's natural assets effectively and efficiently, placing importance on renewable energy, environmental education, water security and native vegetation protection.

Over the course of the term Council has endeavoured to find alternative energy sources for use by the community and industry, completing major solar installation projects on all Shire pools, greatly reducing the operating cost and environmental footprint of these assets.

Council continues to encourage the reduction, reuse and recycling of all materials, and demonstrated our commitment to reducing landfill and increasing recycling by successfully implementing a three-bin waste collection service in early 2016.

Council continues to actively manage all native vegetation within our Shire, utilising current best practice management techniques to ensure important areas of native vegetation continue to provide habitat for native flora and fauna, greatly increasing biodiversity within our Shire

Indicators

Solar Edge - Solar Monitoring Data

Solar Edge is a solar energy data monitoring service engaged by Council.

The web-based product monitors Council's various solar energy sites through a portal, providing enhanced PV performance monitoring and yield assurance through immediate fault detection and alerts at module level, string level and system level. The data provided (left) has been sourced from Council's Solar Edge Dashboard.

Council Administration Building

Environmental Benefits



CO2 Emission Saved

196,964.52 kg



Equivalent Trees Planted

658.22



Light Bulbs Powered

**543,593.88
For a Day**

Henry Parkes Centre

Environmental Benefits



CO2 Emission Saved

70,319.3 kg



Equivalent Trees Planted

235



Light Bulbs Powered

**543,593.88
For a Day**

Council Works Depot

Environmental Benefits



CO2 Emission Saved

40,058.55 kg



Equivalent Trees Planted

133.87



Light Bulbs Powered

**309,667.19
For a Day**

Water Treatment Plant

Environmental Benefits



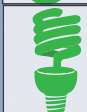
CO2 Emission Saved

21,079.36 kg



Equivalent Trees Planted

70.44



Light Bulbs Powered

**162,951.16
For a Day**

Council Cultural Centre (Library)

Environmental Benefits



CO2 Emission Saved

111,262.76 kg



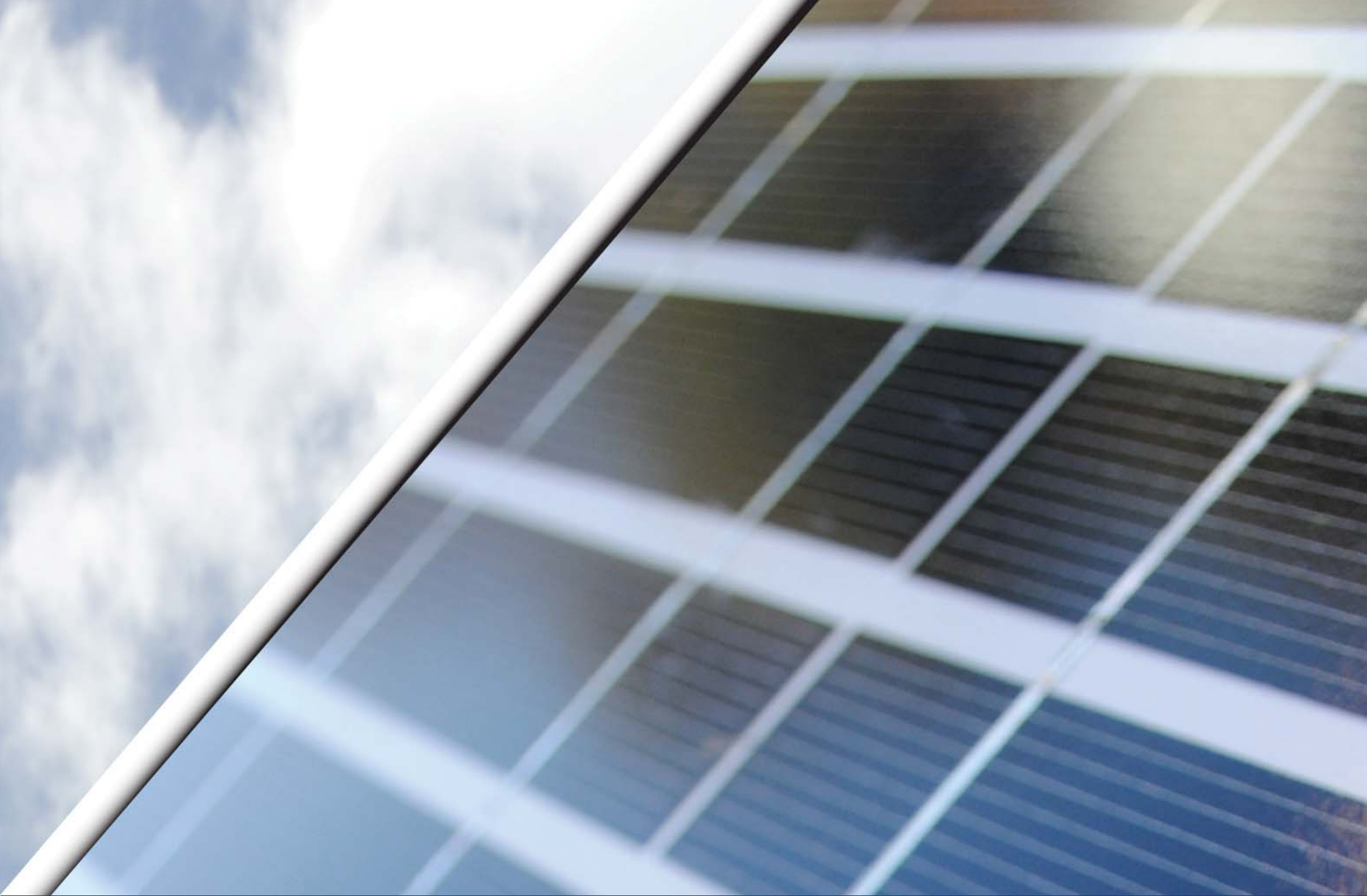
Equivalent Trees Planted

371.82



Light Bulbs Powered

**860,101.75
For a Day**

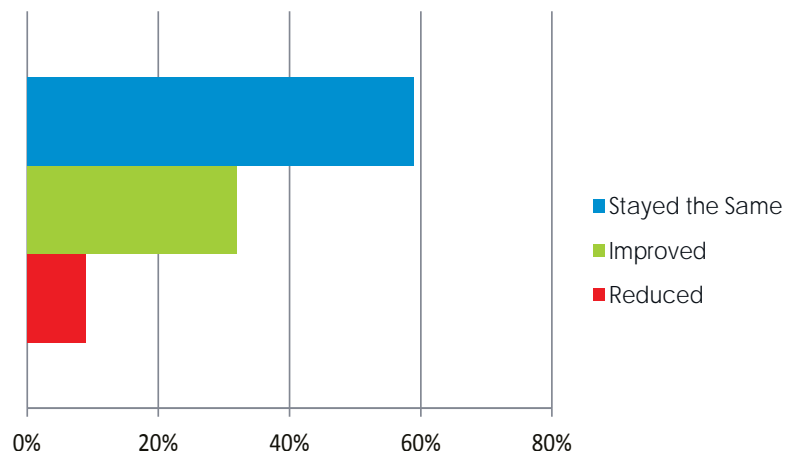


7.1 Improve the environmental outcomes of Council's operations

Assessing Progress

Community Survey Outcomes

Satisfaction Rating - The care taken for the natural environment

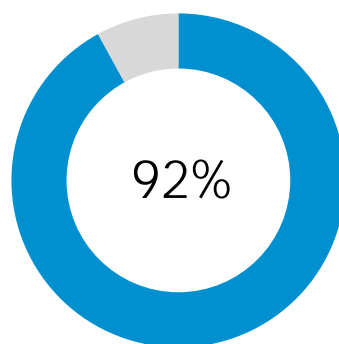


Council Outputs

Operational Plan Actions

23/25

Actions
Complete



Parkes Shire Council Actions

During 2015 Council's PAC Park Wetlands commenced and is now nearing completion. This project was realised through 3 successful grants totalling \$118,000 and by in-kind Council contributions. This project seeks to restore and rehabilitate riparian and remnant vegetation within Parkes Shire. It also aims to improve biodiversity and native flora and fauna habitat.

Council's Environmental and Sustainability Coordinator works frequently with Central West Lachlan Landcare, collaborating on projects which benefit the Parkes Shire and engage the community. Environmental initiatives such as the Sustainable Schools Network and Schools Eco Day have been run in conjunction with Central West Lachlan Landcare each September for the past 3 years with an encouraging response from the local schools.

Throughout the term Council has made both financial and in-kind contributions to Central West Lachlan Landcare for programs such as the above mentioned Schools Eco Day as well as National Tree Day and vegetation conservation programs. The 2015 National Tree Day marked the start of planting activities for Council's successful 20 Million Trees Programme project along Akuna Road. In 2014 the tree planting successfully took place at Bushman's Hill, with 2013 planting along Renshaw-McGirr Way near the Parkes Cemetery experiencing exceptional results with a 96% survival rate.

Council Design and Environmental work areas continue to work collaboratively, aiming to develop sustainable subdivision concepts including specifications for sustainable/eco-friendly housing, solar lighting and WSUD stormwater management techniques.

7.2 Raise awareness of sustainable practices in the community

Assessing Progress

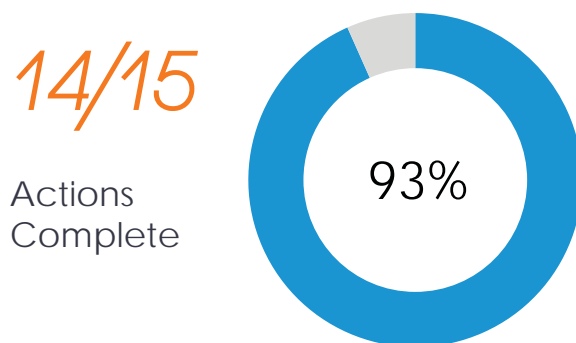
Community Survey Outcomes

Survey details

Survey Data not available for this area of Council activities.

Council Outputs

Operational Plan Actions



Parkes Shire Council Actions

Council's dedication to reducing its environmental footprint was displayed during the term with renewable energy installations completed for Peak Hill, Trundle and Tullamore Pools through a funding partnership with Canada Bay Council.

Council's 20 Million Trees project is currently underway. This project aims to vegetate areas within Parkes.

The existing renewable energy installations found at Council's Administration Building, Library and Cultural Centre proved worthwhile with the volume of power generated paying for the installation expenses within 4 years.

Council has implemented a monitoring system for the energy consumption at non solar sites, aiming to identify potential savings.

Both the future new Sewage Treatment Plant and Water Treatment Plant have been identified as sites that will utilise renewable energy once operational.

A Local community Household and Small Business Energy Efficiency Toolkit was created by Council and Local Landcare Services distributed amongst the community.

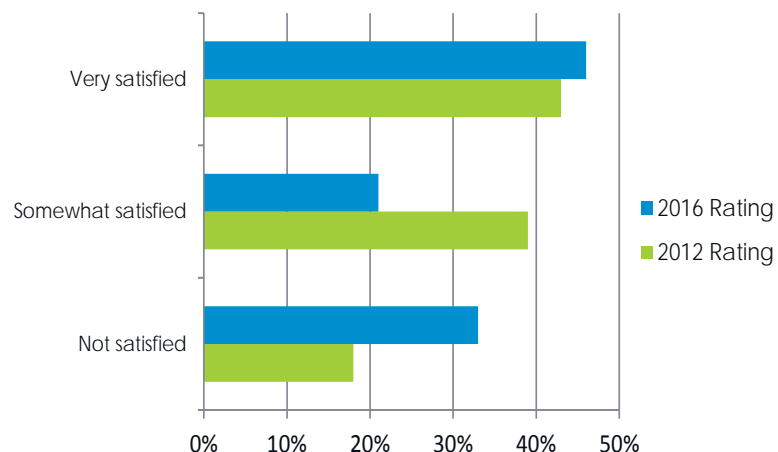
To promote energy efficiency measures as part of the Sustainable Water and Energy Plan, Council in conjunction with CENTROC facilitated the "Parkes Solar Communities" program in 2012. The project was designed to help residents within a 100km radius of Parkes get access to affordable domestic solar panels by combining their purchasing power and achieving the best bulk price possible. The program came to fruition during late 2012 and early 2013 with many Installations made.

7.3 Care for the environment in a changing climate

Assessing Progress

Community Survey Outcomes

Satisfaction Rating - Rubbish

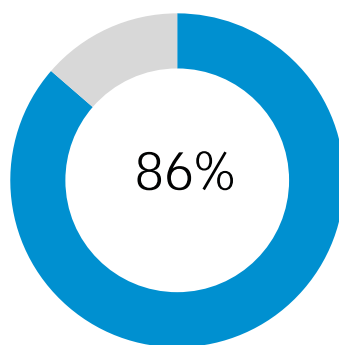


Council Outputs

Operational Plan Actions

19/22

Actions
Complete



Parkes Shire Council Actions

Parkes Shire Council Waste Management Strategy 2015 was adopted by Council in June 2015, with actions. This strategy outlines improvements to the delivery and planning of waste management in the shire including the new 3 bin collection service which was implemented in April 2016.

Significant steps have been taken towards providing modern purpose built waste facilities and increasing kerbside collection services during the term.

Major elements of the construction of the Peak Hill Waste Transfer Station are complete with only minor works remaining before operations can commence.

Improvements to the Parkes Waste and Recycling Facility are under construction with operation expected to commence at both facilities late 2016.

Environmental improvements to the waste landfill depots at Parkes, Bogan Gate, Trundle and Tullamore have been completed.

Council continues its active involvement with NetWaste, attending forums and Steering Committee Meetings and participating in its Regional Initiatives.

During the term Council took part in many Netwaste projects such as:

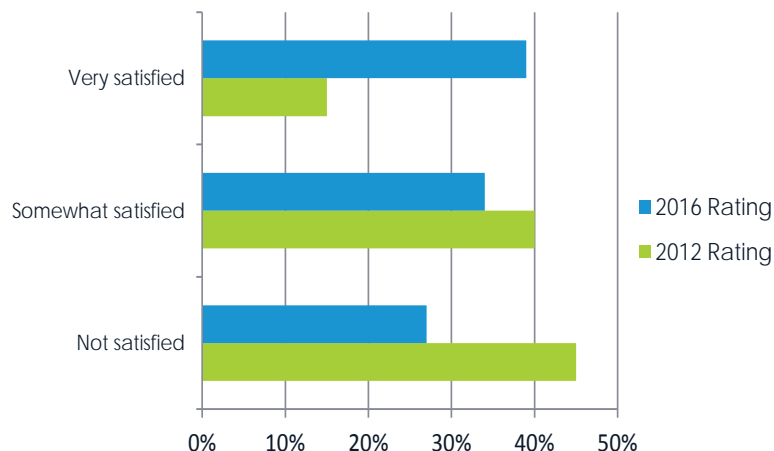
- Household Hazardous Waste Collection
- Scrap Steel Collection
- Greenwaste chipping/mulching program
- Cover Your Load Program
- Education programs such as Waste to Art
- Waste Oil Collection
- Regional Waste Recycling Collection
- Litter Prevention Program

7.4 Implement environmental regulations and controls in Council's Sphere of operations

Assessing Progress

Community Survey Outcomes

Satisfaction Rating - Animals, weeds and pest management

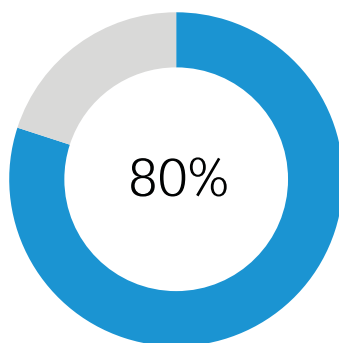


Council Outputs

Operational Plan Actions

20/25

Actions
Complete



Parkes Shire Council Actions

During the term Council conducted an average of 100 private property weed inspections and 80 inspections on Crown and/or Council land. 2014/15 saw 100% of shire roads inspected for weeds for the first time.

All noxious outbreaks identified are recorded in PSC's Weed Mapper program

Weeds Officers work with private landholders to outline control techniques for infestations based on property inspections and current best practice management techniques.

Promotion and education regarding weed control was provided at the Parkes and Township Shows during the term. Council exhibits displayed samples of weeds and reading material for any interested residents. Council's Weed Officers are always on duty at the exhibit, ready to answer any queries.

Standard drawings and procedures developed based upon information in the Department of Housing Management of Stormwater Guidelines (The Blue Book) and Department of Environment and Heritage Soil and Water Management for Construction guideline series.

Council has incorporated Stormwater Capital Works Plans and Standard Water quality Management Systems into the PSC Long Term Financial Plan.

Since the Special Rate Variation took effect, Ranger activities have been increased to enhanced Council's capabilities to investigate complaints and carry out necessary enforcement actions. Since October 2014 Council has measured over 271 patrol trips outside Parkes totalling over 29,844 kilometres.



PSC's Environment and Sustainability Officer Michael Chambers provides weed control information at the Tullamore Show 2015



PSC's Manager Regulation and Compliance Howard Orr explains the new 3 bin system to Parkes resident Vicki Williams



The completed works at PAC Park



2016 Sims Metal Waste to Art Competition winners pictured with Cr Newton and judge Helend Standen - Coady Cantrell, Laney Cantrell, Breanna Green and Danielle Diener



City of Canada Bay visit Parkes, touring PAC Park and the Carbon Reduction Project, a partnership between PSC and City of Canada Bay -2015



Parkes Public Students attend the Environmental Education Field Day at Kelly Reserve



Currajong Disability Services help out Council with tree planting as part of the 20 Million Trees Project



City of Canada Bay representatives along with Cr O'Leary and Cr Newton mark the success of Peak Hill Pool Solar Panels - generating equivalent power to match installation costs within 12 months



COMMUNITY STRATEGIC PLAN GOAL

The Local Government Act requires Council to bear in mind that it is the custodian and trustee of public assets and to effectively account for and manage the assets for which it is responsible. With over \$470,000 of public assets listed, Council considers the collection of asset information, valuing and the development of asset management plans, a high priority and core responsibility. As a consequence of ageing assets and diminishing resources, asset management, in particular asset maintenance and renewal, represents the single biggest financial challenge facing Council. A primary consideration in the development of new assets will accordingly be the whole of life maintenance and renewal affordability.

ASSESSING PROGRESS

Asset management plans will be the Communities' performance assessment guide and Council's management guide to ensure the longevity of the Shire's assets. Therefore, Council's demonstration of efficient asset management will be the development and promulgation of Asset Management Plans for all classes of assets, which clearly define the level of service that can be provided by asset groups, with the funding available and the articulation of those plans to the community.

Position Statement

Parkes Shire Council has been proactively working towards future proofing the Shire through many asset and infrastructure additions and enhancements.

Water security for the Shire will be ensured through a combination of projects such as the Lake Endeavour Dam Upgrade, Bore 8 Reurbishment and Lachlan River Intake Upgrade, the Recycled Water Ring Main, a new Water Treatment Plant as well as a new Sewage Treatment Plant. These projects hold great sustainability and business efficiency features and will allow for sustainable economic growth of the Shire, supporting current and future expansion both residential, industrial/commercial.

Projects such as the Parkes Regional Airport Redevelopment are strong facilitators to boost the Shire's economy, making it easy for people to visit and conduct business.

Parkes Airport Redevelopment

"It's an exciting time in Parkes' history; this upgrade provides our region with a significant regional infrastructure asset."

"I think we can all agree the Robert Wilson Terminal has certainly been worth the wait."

"Passenger demand for services from Parkes Airport has grown from 8,000 passengers a year to over 30,000 passengers in a ten year period."

"With a strong focus on continued economic development and investment this upgrade and new terminal places Parkes in a positive position to capitalise on future opportunities and growth,"

Cr Alan Ward



The redevelopment of the Parkes Regional Airport was opened by Michael McCormack MP, Member for Riverina on June 16, 2016.

Over the past three years, Council has undertaken a \$3 million redevelopment of the Parkes Regional Airport precinct which has included:

- New runway lighting
- Installation of new runway lighting including Precision Approach Path Indicator (PAPI) and Runway Threshold Lighting (RTIL)
- Upgraded new Airport Terminal including security readiness
- NBN installation at the terminal
- Connection of potable water
- Additional car parking
- Upgrades to the Parkes Aero Club
- New entry treatment and widening of entry road

The new terminal, built 2015/16, has delivered a facility that includes infrastructure to future proof the facility including terminal refurbishment and expansion, infrastructure and technology improvements, accessible design, improved baggage handling and new security regime readiness.

The contract was awarded to Hines Constructions who used 27% (\$465,185 value) local and nearby suppliers to deliver the project.



Lake Endeavour Dam

This significant project strengthened the 1940s dam to ensure the long term stability and integrity of Lake Endeavour, a key water reservoir for the Shire, as well as providing increased flood security.

Lake Endeavour Dam had performed satisfactorily for 76 years, however in studies carried out by the NSW Dams Safety Committee, the spillway capacity was considered inadequate by modern standards and required strengthening and flood security works.

The contract was let to Entracon Civil in 2014 and the project was administered by Parkes Shire Council. Design technical advice during construction was provided by the dam designer, NSW Public Works.

The upgrade works involved strengthening and raising of the existing earthen embankment and spillway training wall, construction of a new auxiliary fuse plug spillway and raising the current embankment crest.

Total expenditure for the project was \$12.2 million, with \$3.4 million local procurement.

"This infrastructure upgrade is a significant investment into maintaining Lake Endeavour as a key water reservoir for the Parkes Shire and to ensure its continued safe operation over the next several decades."

Cr Ken Keith, Mayor OAM

"Turf 2" Hockey Pitch

"Parkes Hockey Inc have been advocating and fundraising for a second synthetic hockey pitch for over ten years and it is a testament to their dedication and effort that has seen this project come to fruition."

Cr Michael Greenwood



Parkes Shire Council worked with Parkes Hockey Inc to construct a second synthetic international standard hockey pitch to enable the sport to continue to grow and host competitions. The pitch was completed on 10 June 2016.

Parkes Hockey Inc have been advocating and fundraising for a second synthetic hockey pitch for over 10 years. Due to the popularity of the sport (400+ members) players were restricted to playing and training times on synthetic surface.

A Development Application was approved in December 2010 for the construction of the pitch, however it wasn't until November 2014 that the final funding partner was secured (Clubgrants Category 3) and the project could finally go ahead.

This facility has given Parkes Hockey Inc the opportunity to bid for significant regional and state competitions and events which bring huge economic benefit to Parkes and the surrounding region.

Total project expenditure was \$1.3 million with \$528,448 spent in local procurement, this equates to approximately 40% of the total project.



New Water Treatment Plant

The new Water Treatment Plant will produce a robust water supply with a minimal power requirement due to the utilisation of gravity filters and usage of PV panels, have a 'zero discharge', be a fully automated plant requiring minimal operator supervision and utilise the latest technologies for water production and water quality monitoring.



New Sewage Treatment Plant

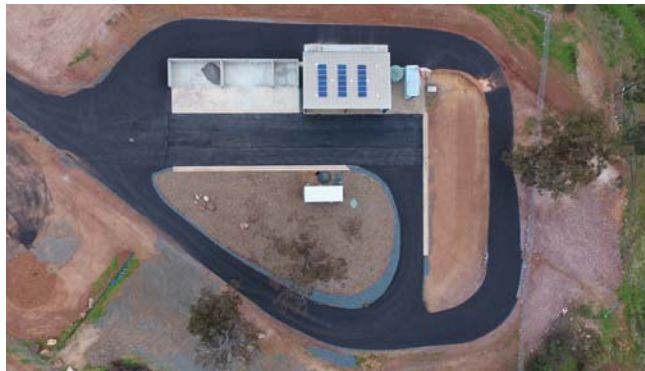
The Parkes Sewage Treatment Plant upgrade is a new 15,000 EP (equivalent people) treatment plant to be constructed on a green-field site.

The new plant is based on an aerobic biological process which can be driven to produce a high quality effluent, suitable for a range of reuse applications and environmental discharge.



Lachlan River Pump Station

The proposed River Intake Pump Upgrade and Bore 8 Refurbishment are associated with the new water treatment plant and are designed to have positive long term socioeconomic benefits for the community by providing high quality and secure water sources.



Peak Hill Waste Transfer Station

The construction of the new Waste Transfer Station at Peak Hill is to provide enhanced services to customers, including undercover waste drop-off areas, new sealed roads, staff amenities and signage.

Works in Progress

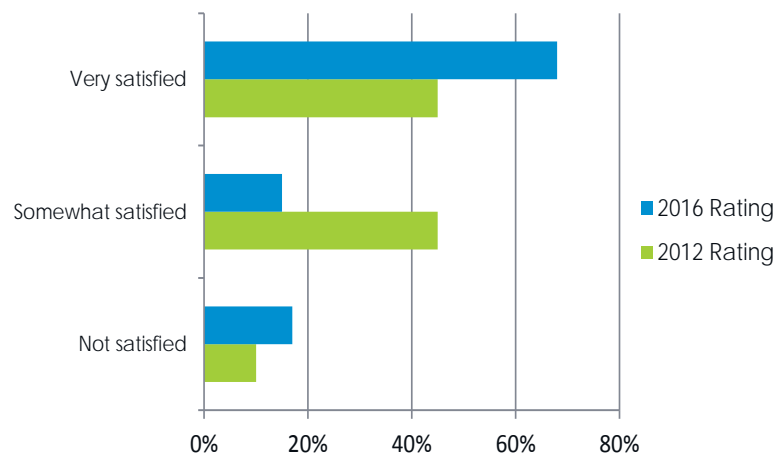
Throughout the term of Council significant time and effort has been dedicated to the following works all with completion dates scheduled for the 2016/17 year. This page gives a brief update to their status as at the end of 2015/16 year.

8.1 Ensure shire water management is in line with best practice

Assessing Progress

Community Survey Outcomes

Satisfaction Rating - Water Supply

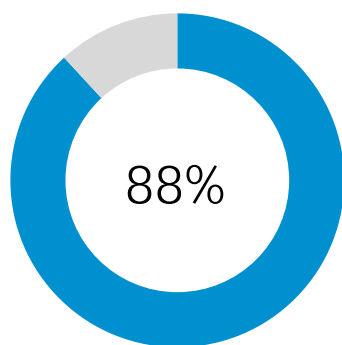


Council Outputs

Operational Plan Actions

52/59

Actions
Complete



Parkes Shire Council Actions

Parkes Shire Council's water infrastructure saw considerable upgrades throughout the term with the Lake Endeavour Dam Upgrade project completed in December 2015. This project included dam wall strengthening as well as an Early Warning Detection System which has proved greatly to be valuable since implementation.

A successful grant application under the Restart NSW Water Security Grant for \$2.6 million has allowed for the upgrade of the Lachlan River Intake and the refurbishment of Bore 8. This project is nearing completion and once operational will meet Council's Secure Yield Strategy for a further 30 years.

The Recycled Water Ring Main Project will create a new local water source, reducing the need to pump from the borefield in Forbes and the pressure on limited natural water sources. It is expected this new water source will meet 87% of the future demand on non potable water in the Shire. As at the end of 2015/16 this project is at final planning stage.

After a selective tender process, the tender for the new Water Treatment Plant was awarded to John Holland Pty Ltd in October 2015.

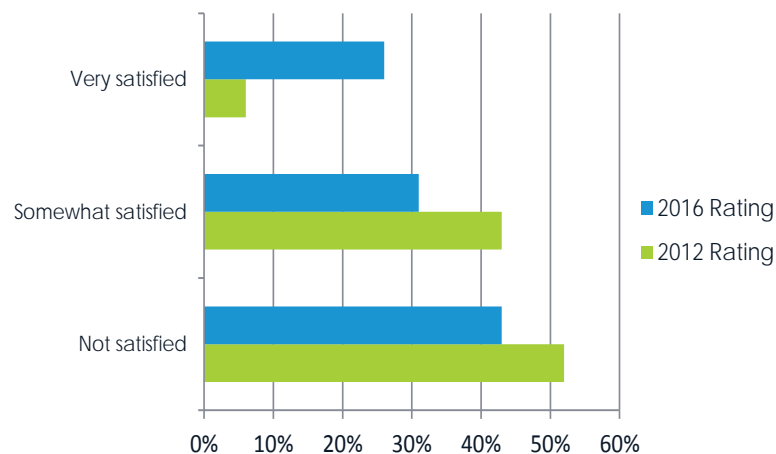
Pump Stations on Eugowra Road, Back Yamma Road and High Street were all retrofitted with high efficiency pumps and VFD's as well as power factor correction, funded under the Community Energy Efficiency Grant in 2014.

8.2 Manage road assets

Assessing Progress

Community Survey Outcomes

Satisfaction Rating - Local Roads

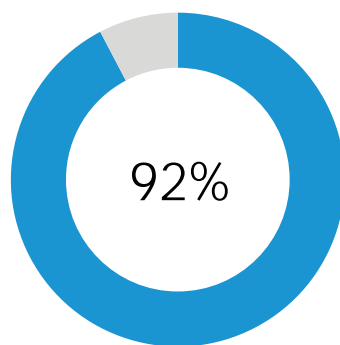


Council Outputs

Operational Plan Actions

84/91

Actions
Complete



Parkes Shire Council Actions

During the term road assets within the Parkes Shire received the following treatments;

2015/16:

Council adopted its inaugural 10 year Long Term Road Improvement Program (LTRIP)

Successful Bridges Renewal Program application - \$297,000 (equivalent of 50% of costing) for the replacement of Kadina Bridge - north of Bogan Gate.

40 kms of Regional Sealed roads were upgraded including:

- Nelungaloo Road
 - The Bogan Way
 - Blackstock Hill Road
- 39 kms of Unsealed Local Roads were upgraded by gravel re-sheeting including:
- Kamandra Lane
 - Lake Metcalfe Road
 - Numulla Road
 -

2,580 square metres of footpaths upgraded or constructed in areas such as:

- Orange Street
- Bushman Street
- Forbes Road
- Peak Hill Road

2014/15:

Completion of Road Projects including:

- Middle Trundle Road and Nelungaloo Rail Crossing
- Wyatts Lane Intersection upgrade

- Numulla Road and Back Peak Hill Road Widening
- Southern Ring Road Stage 1 intersection
- Bedgerabong Road - 2kms of reseal from Condobolin Road South
- Bogan Road Rehabilitation at Goonumbla - co-contribution with Northparkes Mine
- MR350N Rehabilitation - near Kadungla for approximately 9kms
- Parkes Transport Interchange which included new bus shelter, passenger carparking, intersection channelization and bicycle parking

2013/14

- Final 2kms upgraded of Bogan Road between Goonumbla and Northparkes Lane
- MR348 Re Sheet Program
- Roads to Recovery projects on Brolgan Road, Back Peak Hill Road, Warregal Road and Yarrabandai Road
- REPAIR program works on MR348 Road Alignments and sight distance improvements to the value of \$200,000
- 350N Shoulder Widen and Reseal
- Completion of Middle Trundle Road project which facilitated Road Train Access
- \$5 million flood damage Repair works

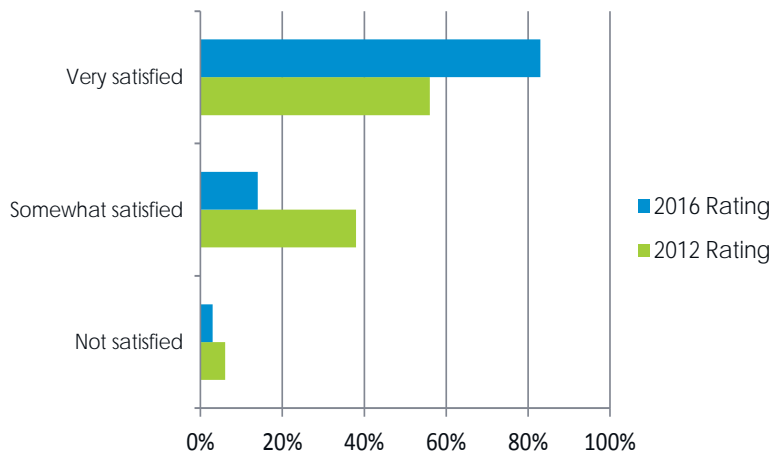
In 2013 Council formed the Rural Roads Advisory Group to receive input from community representatives regarding the Shire road network and Council's approach to planning works.

8.3 Ensure Shire liquid waste management is in line with best practice

Assessing Progress

Community Survey Outcomes

Satisfaction Rating - Sewerage



Parkes Shire Council Actions

The Parkes Shire Council New Sewage Treatment Plant Project progressed from planning phase to construction phase during the council term. The Expression of Interest for the Treatment Plant was formally called on the 18 May 2015 and closed on the 19 June 2015. The selective tender process was completed in October 2015 - awarded to John Holland Pty Ltd.

\$8.5 million of funding was secured through the National Stronger Regions fund to construct a new water recycling facility at the new Sewage Treatment Plant.

Throughout the term treated effluent was provided to Peak Hill and Parkes Golf Courses.

Only 1 environmental license breach was recorded throughout the entire term.

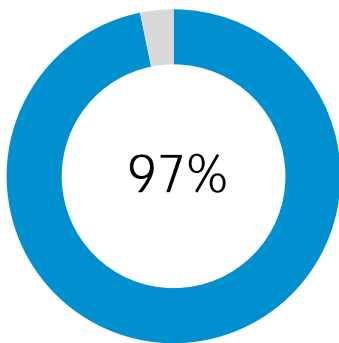
Council maintained pipelines through a CCTV manhole inspection program.

Council Outputs

Operational Plan Actions

20/26

Actions
Complete

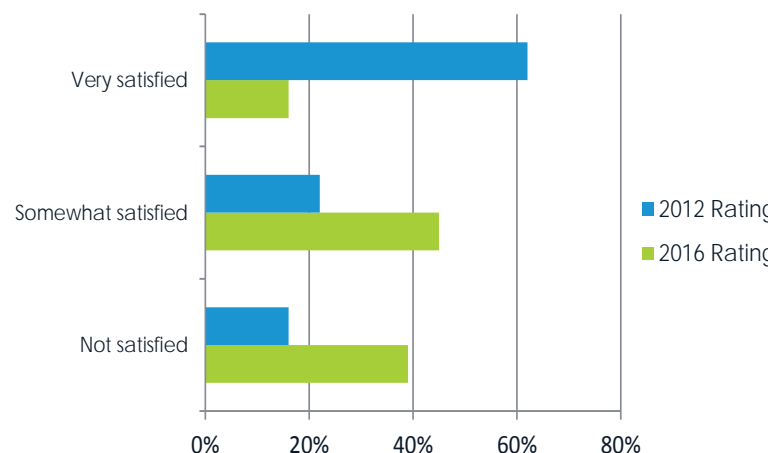


8.4 Ensure Shire storm water management minimises negative impacts and maximises reuse

Assessing Progress

Community Survey Outcomes

Survey details



Parkes Shire Council Actions

Major works in the area of stormwater management for the term included:

2015/16

- Council's new Wetland Treatment system project began construction in March 2016 at PAC Park, aiming to improve storm water quality flowing through into Goobang Creek
- Peak Hill culvert renewal designs for Peak Hill were completed
- Major Works at Thomas Street conducted to reduce flooding impacts in the area
- Completion of augmented drainage works in Nash Street

2014/15

- Stormwater Management Plans work for Bogan Gate Parkes completed
- Installation of a Rain Garden and vegetation project completed and chosen for inclusion in Industry paper 2015

2013/14

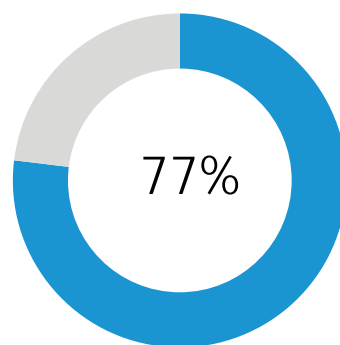
- Hartigan Avenue drainage project completed

Council Outputs

Operational Plan Actions

20/26

Actions
Complete

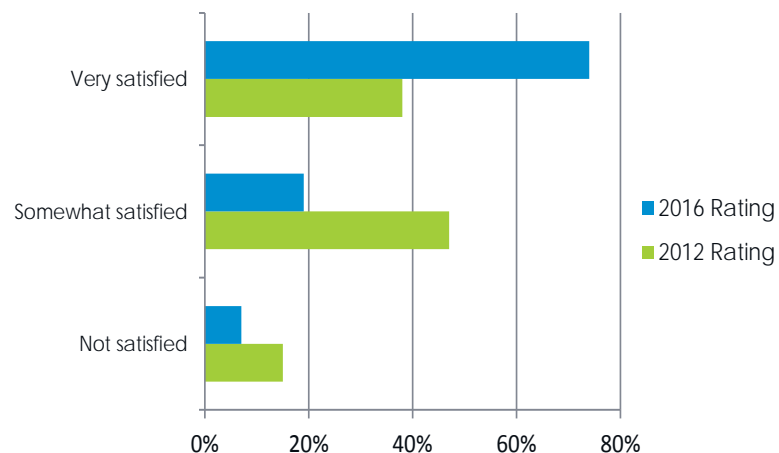


8.5 Maintain and operate Parkes Airport

Assessing Progress

Community Survey Outcomes

Survey details

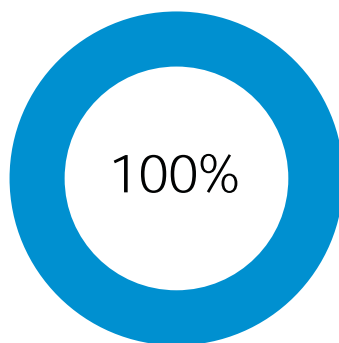


Council Outputs

Operational Plan Actions

24/24

Actions
Complete



Parkes Shire Council Actions

The Parkes Shire Council Parkes Airport Terminal Redevelopment Project was officially opened in June 2016 by Michael Mc Cormack MP.

Works throughout the term at the Airport in addition to the Terminal Redevelopment Project include:

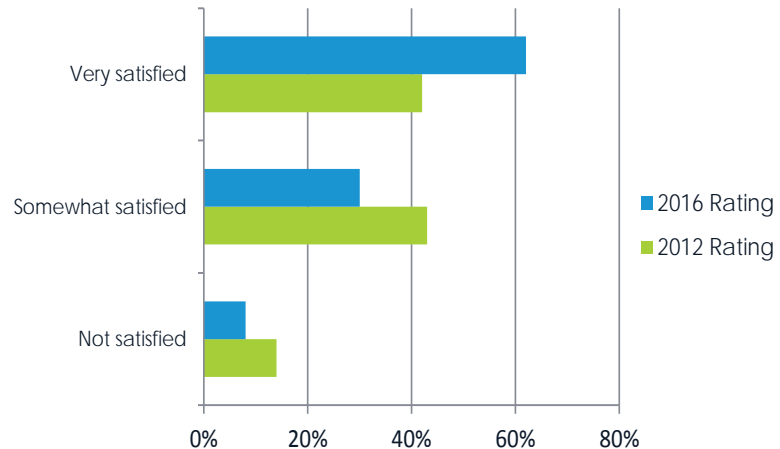
- Entryway enhancements
- Airport masterplan creation
- Transport Security Plan updated - Gazetted January 2014
- HARS Hanger upgrades - Electricals, Sky lights and painting
- Carpark upgrade
- Runway Lighting
- Boundary fencing
- Linemarking
- Resealing of cross runway and aprons

8.6 Manage, maintain and update Council owned buildings and property

Assessing Progress

Community Survey Outcomes

Satisfaction Rating - Caravan Park



Parkes Shire Council Actions

Throughout the term Spicer Park Caravan Park received the following upgrades:

- 2 new cabins -1 duplex, 1-2 bedroom disabled cabins (The completion of this project satisfied Parkes application for RV friendly status)
- New air conditioning units
- Hot water systems to amenities
- BBQ Shelter

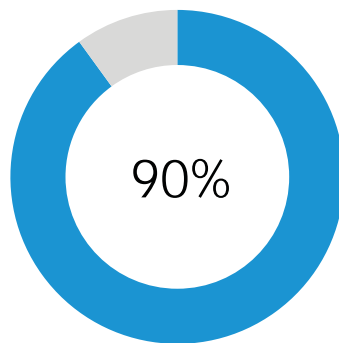
Other Improvement works included Cooke Park Bus Shelter refurbishments and Trundle Library works.

Council Outputs

Operational Plan Actions

18/20

Actions
Complete





2015/16 works on MR350N



PSC Councillors and staff visit on site at the Parkes Airport Redevelopment Project



One of the new cabins at Spicer Park Caravan Park



Official opening of Middle Trundle Road Upgrade- Council's first SRV project.
Pictured L-R: Cr Pratt, Mayor Keith, Graham Coleman, Brad Teague, Matthew Byrnes, Andrew Klein, Daniel Morgan and Kent Boyd

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PARKES SHIRE



Lake Endeavour Dam Upgrade Sod Turning in May 2014. (Front L-R) Brad Byrnes, Robert Davis, Mayor Keith, the then Local Member for Dubbo Troy Grant MP, Cr Pratt, Cr Haddin. (Back L-R) and Kent Boyd, Ben Howard, Andrew Francis, Louise Peebles, Cathie Thompson, Jason Myers, Owen Jenson

Overall Council performance for the term

Community Survey Outcomes - Key Findings

Micromex Research - Parkes Shire Council Community Research Report summarises its finding as per the following:

Overview (Overall satisfaction)

90% of residents rated their overall satisfaction with Council's performance as at least 'somewhat satisfied'. This is a very good result for Council, being significantly higher than the Regional, All of NSW, and Metropolitan benchmarks.

Residents aged 65+ were significantly more satisfied with Council's performance in the last 12 months.

Q1b. Overall for the last 12 months, how satisfied are you with Council's performance, not just on one or two issues, but across all responsibility areas.

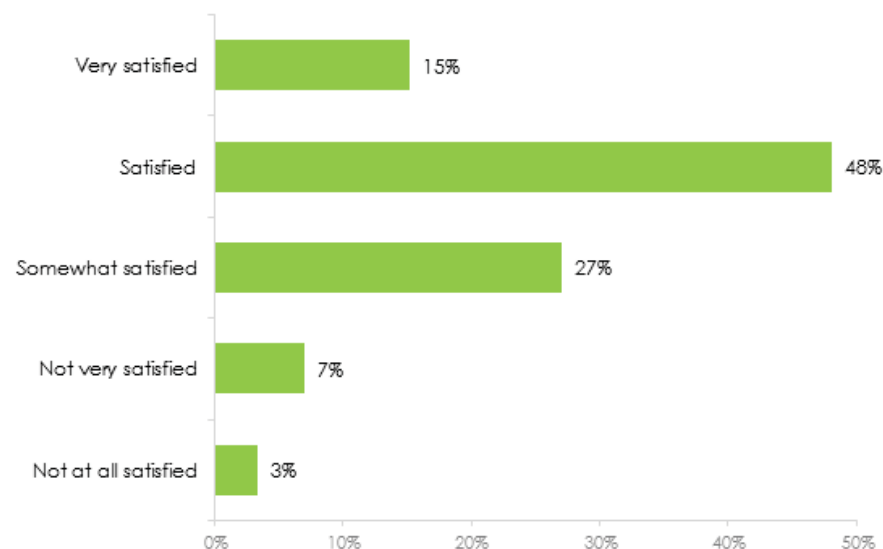
	Overall	Male	Female	18-34	35-49	50-64	65+	Town	Village	Farm
Mean Ratings	3.65	3.62	3.68	3.41	3.52	3.71	3.98	3.66	3.90	3.56

NSW LGA Brand Scores	Metro	Regional	All of NSW	Parkes Council
Mean Ratings	3.45	3.22	3.31	3.65

Scale: 1 = not at all satisfied, 5 = very satisfied

A significantly higher/lower level of satisfaction (by group)

Base: N=270

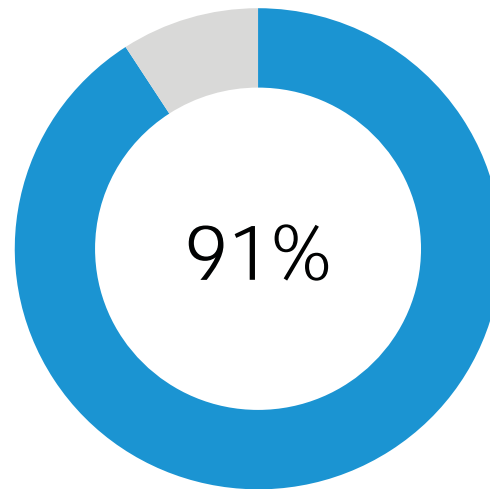


Council Outputs - *Operational Plan Actions*

Based on Operational Plan Action completions for each financial year from 2012/13 to 2015/16, Parkes Shire Council assesses total outputs complete to be the following:

228/251

Actions
Complete





PARKES SHIRE COUNCIL

Delivering progress and value to our community