PARKES SHIRE COUNCIL

Our Mission: To Deliver Progress and Value to our Community

Our Communities Vision:
In 2022 the Parkes Shire will be a progressive regional centre, embracing a national logistics hub with vibrant communities, diverse opportunities, learning and healthy lifestyles.

MINUTES

TUESDAY 6 SEPTEMBER 2016

Minutes of the Ordinary Meeting of Parkes Shire Council held at the Council Administration Centre, 2 Cecile Street, Parkes, commencing at 2.00 pm for the purpose of considering the items included on the Minutes.

GENERAL MANAGER: Kent Boyd

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Ordinary Meeting

Minutes of the Ordinary Meeting held in the Council Chambers, 2 Cecile Street on Tuesday 6 September 2016 at 2.00pm.

PRESENT

Councillor K J Keith OAM, (in the Chair)
Councillor M J Greenwood OAM
Councillor K M McGrath
Councillor P J Smith
Councillor R C Haddin
Councillor G W Pratt
Councillor AJ Ward

IN ATTENDANCE

Director Technology and Corporate Services - L Finn
Director Planning and Environment - S Campbell
Director Engineering Services - B Howard
Director Infrastructure - A Francis
Chief Financial Officer - O Jensen
Economic and Business Development Manager - A Wyllie
Culture, Education and Library Services Manager - S Buckle
Minutes Secretary - M Wyatt

MEETING COMMENCEMENT

The Meeting commenced at 2.00pm.

1 PRAYER

The Mayor asked the Director Technology and Corporate Services to open proceedings with a prayer.

2 APOLOGIES

16 - 367 Resolution

That

Councillor Barbara Newton be granted leave of absence (REASON: Absent from Parkes) and Councillor Belinda McCorkell be granted leave of absence as per Council resolution 16-131 at Council meeting held 05 April 2016 (REASON: Work commitments) and Councillor Louise O'Leary be granted leave of absence (REASON: Absent from Parkes).

Moved Councillor George Pratt, seconded Councillor Alan Ward

CARRIED

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3 CONFIRMATION OF MINUTES OF PREVIOUS MEETING

16 - 368 Resolution

That the Minutes of the Ordinary Meeting of Parkes Shire Council held on Tuesday 16 August 2016 copies of which have been forwarded to Councillors, be confirmed.

Moved Councillor Michael Greenwood, seconded Councillor Pat Smith

CARRIED

4 DECLARATIONS OF INTEREST

Councillor Haddin declared an interest in item 10.4 (REASON Related to Executive member of organisation mentioned in report)
Director Planning and Environment S Campbell declared an interest in item 10.4 (REASON Related to Executive member of organisation mentioned in report)
Mayor KJ Keith declared an interest in item 11.2 (REASON Related to Executive member of organisation mentioned in report)
Councillor Alan Ward declared an interest in Item 14.1 (REASON Owns property mentioned in report).

5 NOTICES OF MOTION/RESCISSION

Nil

6 LATE BUSINESS

In accordance with Council's Code of Meeting Practice 3.7(c) a decision is now required to determine which, if any Late item/s submitted to the meeting will be dealt with at the meeting or deferred for further consideration at a future Ordinary Meeting of Parkes Shire Council.

16 - 369 Resolution

That Late Item/s
14.2 – (DI) Land Acquisition Lot 7036 DP 1019910
16.1 – Letter of thanks from Trundle Rugby League Football Club

be considered at this Council meeting.

Moved Councillor Alan Ward, seconded Councillor George Pratt.

CARRIED

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7 MAYORAL MINUTES

7.1 Mayoral Minute - Functions Attended by Mayor and Councillors

Executive Summary

A report on functions recently attended by the Mayor, Councillors or Senior Staff in relation to community events or civic matters.

Recommendation

1. That the report of upcoming functions for the Mayor, Councillors or Senior Staff be received and noted.

16 - 370 Resolution

That the information be received and noted.

Moved Councillor Bob Haddin, seconded Councillor Pat Smith

CARRIED

7.2 Mayoral Minute - Coming Known Events For Mayor and Councillors

Executive Summary

A report on the upcoming functions requiring the attendance of the Mayor, Councillors or Senior Staff in relation to community events or civic matters.

Recommendation

1. That the report of upcoming functions for the Mayor, Councillors or Senior Staff be received and noted.

16 - 371 Resolution

That the information be received and noted.

Moved Councillor Michael Greenwood, seconded Councillor George Pratt.

CARRIED

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7.3 Mayoral Minute - Parkes Shire Show Circuit

Executive Summary

Annual Shows have again been conducted with great success and enthusiasm across Parkes Shire in Tullamore, Trundle, Peak Hill and Parkes.

Yet again the Shows provided an effective shop window of the district's resilience and rural productivity.

Appreciation is extended to various Councillors to ensure Council was well represented at each of the four shows.

Recommendation

1. That the information be received and noted and that congratulatory letters be forwarded to the executive of the PA & H Associations in Tullamore, Trundle, Peak Hill and Parkes on the success of their 2016 exhibitions.

16 - 372 Resolution

That the recommendation be adopted.

Moved Councillor Michael Greenwood, seconded Councillor Pat Smith

CARRIED

7.4 Mayoral Minute - Retiring Councillors

Executive Summary

As this is the last Meeting for Councillors Greenwood and McCorkell, I would like to record their periods of service and their particular fields of endeavour.

Recommendation

1. That Council record its appreciation to Councillors Greenwood and McCorkell.

16 - 373 Resolution

That the recommendation be adopted.

Moved Councillor Pat Smith, seconded Councillor Ken McGrath.

CARRIED

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8 COUNCILLORS' REPORTS

Nil

9 INWARDS CORRESPONDENCE

9.1 (ICR) Letters of Appreciation

Executive Summary

During the exercise of its various functions, Council frequently receives letters of appreciation for services rendered or actions taken by Councillors and staff. The most recently received letters are from 2PK Parkes Central West Country Music Awards & Concerts, Arts OutWest and Hugo Llorens US Consul General to Australia, attached.

Recommendation

1. That the information be received and noted.

16 - 374 Resolution

That the information be received and noted.

Moved Councillor Ken McGrath, seconded Councillor George Pratt.

CARRIED

Acting General Manager Mayor

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16.1 Late letter of appreciation from Trundle Rugby Football Club

Executive Summary

A late letter of appreciation has been received from Trundle Rugby League Football Club. A copy of the letter has been distributed to Councillors for their information.

Recommendation

1. That the letter be received and noted.

16 - 375 Resolution

1. That the information be received and noted.
2. That a letter of congratulations be forwarded to Parkes Sports Council staff and other Council staff for their assistance to the Trundle Rugby League Football Club over the weekend.

Moved Councillor Ken McGrath, seconded Councillor Michael Greenwood

CARRIED

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10 GENERAL MANAGER'S REPORT

10.1 (GM) Emergency Services Property Levy

Executive Summary

Advice has been received from NSW Treasury (attached) advising that the current insurance-based emergency services levy, will be replaced by an Emergency Services Property Levy (ESPL). The fund supports the NSW Fire Service, Rural Fire Service and the State Emergency Service.

The NSW Government is preparing legislation which will require Councils to collect the levy on behalf of the NSW Government from land owners commencing July 2017. The charge will be based on an ESPL-classification and land value.

The advice suggests the new scheme will be budget neutral for the NSW Government and reduce the average residential property insurance premium by around $200.

In addition to the ESPL, Council contributes approximately $370,953 per annum.

Recommendation

1. That the Information be received and noted.
2. That Council endorse the attached Memorandum of Understanding

16 - 376 Resolution

That the recommendation be adopted.

Moved Councillor Alan Ward, seconded Councillor Bob Haddin

CARRIED

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10.2 (GM) Operational Plan Progress Report - Yr 3 Delivery Program 2013 - 2017

Executive Summary

A requirement of the Integrated Planning and Reporting provisions of the Local Government Act requires that the General Manager report on the progress of the current Delivery Program on a six monthly basis.

Council has carried out a full review of the Operational Plan/Delivery Program and has provided a detailed report on its progress.

Additionally, an Executive Summary of the Annual Review Report has been developed to provide a quick summary of the activities for each strategic objective formed to set the goals in the Community Strategic Plan during the twelve month reporting period.

Recommendation

1. That the information be received and noted.

16 - 377 Resolution

1. That the information be received and noted.
2. That the staff be congratulated for pulling together this report.

Moved Councillor Bob Haddin, seconded Councillor Ken McGrath.

CARRIED

Acting General Manager Mayor

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10.3 (GM) Policy Review - Payment of Expenses and Provision of Facilities to Mayors, Deputy Mayors and other Councillors

Executive Summary

Under the provisions the Local Government Act 1993 Council is required to adopt or amend a policy annually by 30 November, for the Payment of Expenses and Provision of Facilities to Mayors, Deputy Mayors and other Councillors. Mayors and Councillors can only be reimbursed for expenses and provided with facilities in accordance with this policy. The Policy has now been publicly advertised and can now be adopted.

Recommendation

1. That Council adopt the Payment of Expenses and Provision of Facilities to Mayor, Deputy Mayor and Councillors Policy as advertised and that a copy of the Policy be forwarded to the Department of Local Government as required by the Act.

16 - 378 Resolution

That the recommendation be adopted.

Moved Councillor Alan Ward, seconded Councillor Michael Greenwood

CARRIED

At this time being 2.50pm, Councillor Haddin and Steven Campbell left the room.

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10.4 (GM) Request for Assistance - Meals on Wheels

Executive Summary

A letter has been received from "Meals on Wheels" (MOW) advising that they have relocated out of the Council owned Neighbourhood Central Building to new larger premises in Clarinda Street (East).

The executive have advised that the main freezer has over a long period of occupation been "built-in" at the Neighbourhood Central Building and as a consequence is difficult to relocate, indicating costs of around $3000. Being a not-for-profit organisation this is a substantial cost on top of other relocation expenses, accordingly they are seeking council assistance for the relocation of the freezer.

Additionally, MOW have asked that Council investigate any other areas of support and competitive neutrality issues that may assist them provide this community based service.

Recommendation

1. That Council assist with the relocation of the "Meals on Wheels" freezer from the Neighbourhood Central Building to their new operations centre at 78 Clarinda Street, Parkes.
2. That Council investigate any other areas of support and competitive neutrality issues that may assist them provide their community based service.

16 - 379 Resolution

That the recommendation be adopted.

Moved Councillor Michael Greenwood, seconded Councillor Alan Ward

CARRIED

At this time being 3pm, Councillor Haddin and Steven Campbell rejoined the meeting.

The Mayor temporarily adjourned the meeting at 3pm to conduct a Citizenship ceremony. The following new citizens received their citizenship certificates:

Mr Clarence Kok Leon Goh
Mr Christopher Cheen Yi Goh
Mrs Yee Wern Teh
Mrs Aruna Swamy
Mr Aswin Rajendran
Mr Franco Tiveron

The new citizens and members of the public were invited to join the Councillors for afternoon tea.

The Mayor resumed the meeting at 3.50pm.

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10.5 (GM) End of Term Report 2012 - 2016

Executive Summary

The current term of Council commenced in September 2012 and will conclude with the Local Government Elections on 10 September 2016. Today's meeting marks the last meeting of the 2012 - 2016 term and the outgoing elected body of Council must prepare a final end of term report detailing achievements in implementing the Parkes Shire Community Strategic Plan over the term of the Council.

Recommendation

1. That the Parkes shire Council End of Term Report 2012 - 2016 be received and noted.

16 - 380 Resolution

That the information be received and noted.

Moved Councillor George Pratt, seconded Councillor Bob Haddin

CARRIED

Acting General Manager

Mayor

11 DIRECTOR TECHNOLOGY AND CORPORATE SERVICES REPORT

11.1 (DTCS) Charles Sturt University - Tony McGrane Memorial Scholarship Dinner

Executive Summary

Council has received an invitation, attached, to attend the Tony McGrane OAM Memorial Scholarship Dinner, to be held at Charles Sturt University Dubbo Campus on Monday 12 September 2016. The guest speaker for the dinner will be Mr Angelos Frangopoulos, CEO of Australian News Channel Pty Ltd.

The dinner aims to raise funds for the Tony McGrane Memorial Scholarship Fund, which has provided several Scholarships to assist students study at the CSU Dubbo campus.

A level of Council support is thought appropriate given the intent of the fund and the close working ties which have been established with Charles Sturt University.

Recommendation

1. That 8 tickets be purchased for the Memorial Dinner to aid the Tony McGrane Memorial Scholarship Fund.
2. That the tickets be allocated by the Mayor and General Manager.

16 - 381 Resolution

That the recommendation be adopted.

Moved Councillor Michael Greenwood, seconded Councillor Alan Ward

CARRIED

At this time being 4.02pm, the Mayor left the room. Councillor Ward chaired the meeting.

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11.2 (DTCS) Parkes Masonic Temple Co - 2016/17 Rate Rebate Request

Executive Summary

A request has been received from the Board of the Parkes Masonic Temple requesting that Council give consideration to waiving 50% of the Business General Rate for 2016/17 levied on their property located at 1-7 Short Street, Parkes, as granted in previous years.

Recommendation

1. That Council make a contribution towards the rates levied on assessment 36750-0, being 1-7 Short Street, Parkes owned by the Parkes Masonic Temple Co in the amount of $1,250.45, being 50% of the Business General Rate for 2016/17, under Section 356 of the Local Government Act 1993.

16 - 382 Resolution

That the recommendation be adopted.

Moved Councillor Ken McGrath, seconded Councillor Michael Greenwood

CARRIED

At this time being 4.04pm, the Mayor resumed chairing the meeting.

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12 DIRECTOR PLANNING AND ENVIRONMENT'S REPORT

12.1 (DPE) July 2016 Building Statistics

Executive Summary

During the month of July 2016 there were nine (9) Development Applications received totalling $3,336,542.00 and nine (9) consents were issued. Five (5) Complying Development Certificates were received totalling $706,743.00 and four (4) consents were issued.

Recommendation

1. That the information be received and noted.

16 - 383 Resolution

That the information be received and noted.

Moved Councillor Ken McGrath, seconded Councillor Bob Haddin

CARRIED

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13 DIRECTOR ENGINEERING SERVICES REPORT

13.1 (DES) Bus Shelter Donation to Trundle Multi-Purpose Centre

Prepared By: Director of Engineering, Ben Howard

Executive Summary

Trundle Multi-purpose Centre is seeking a donation of an unused bus shelter to use as a shelter in their new garden.

Recommendation

1. That Council provide the shelter to the Trundle Hospital Auxiliary for the cost of the recent repainting work which is estimated at $1,800.

16 - 384 Resolution

That Council donate the shelter to the Trundle Hospital Auxiliary.

Moved Councillor George Pratt, seconded Councillor Bob Haddin

CARRIED

13.2 (DES) IPWEA NSW Local Roads Congress

Executive Summary

The 2016 IPWEA NSW Local Roads Congress was held in Sydney, New South Wales on 6th June 2016. The Congress, conducted by the Institute of Public Works Engineering Australia, continues to be a very important annual event for local government.

Recommendation

1. For the information of Council.

16 - 385 Resolution

That the information be received and noted.

Moved Councillor Ken McGrath, seconded Councillor Pat Smith

CARRIED

13.3 (DES) Parkes Shire Pedestrian and Cycling Strategy Active Movement Project at Kelly Reserve

Executive Summary

A comprehensive program of infrastructure improvements throughout the Parkes Shire has been developed Based on the Pedestrian & Cycling Strategy. The local community and relevant funding partners are supportive of the Strategy being adopted by Council and implemented over the next 4 to 10 years. The Active Movement Project was identified as part of the program after extensive community consultation. Council has selected a contractor to provide outdoor fitness equipment as a major component of the project to be installed at Kelly Reserve being Parkes Project number 32 as outlined in the strategy.

Recommendation

1. That Council endorses the proposed Active Movement Network at Kelly Reserve for the purposes of additional public exhibition.
2. That Council endorses $8,000 of the Parkes Wellness Plan budget to be allocated to the Tullamore Community Healthy Town Challenge project.

16 - 386 Resolution

That the recommendation be adopted.

Moved Councillor George Pratt, seconded Councillor Bob Haddin

CARRIED

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13.4 (DES) Parkes Shire Pool Season Length

Executive Summary

To assist with the programming of events at all Shire Pools, it is proposed to allocate the Pool Season opening dates for all sites.

Parkes Pool Season is generally open for the duration of 26 weeks, commencing 1 October 2016 and ceasing 1 April 2017.

Village Pool Season is usually from the first week in November until the last week in March, commencing 29 October 2016 and ceasing 1 April 2017.

Recommendation

1. That the Parkes Pool Season commences 1 October 2016 and concludes 2 April 2016.
2. That the Village Pool Season commences 29 October 2016 and concludes 2 April 2016.

16 - 387 Resolution

That the recommendation be adopted.

Moved Councillor Pat Smith, seconded Councillor Ken McGrath.

CARRIED

At this time being 4.33pm, Councillor Ward left the room.

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14 DIRECTOR INFRASTRUCTURE REPORT

14.1 (DI) Unmetered properties

Executive Summary

There are currently 71 properties paying the Unmetered Business CBD water rate (16/17 $620/per year). There are a number of differing business types and connection sizes.

A program for the installation of meters to these 71 properties is under development and could be rolled out over the next two (2) financial years.

Recommendation

1. That Council proceed with the progressive installation of meters to the 71 remaining unmetered urban business properties, as funding permits and in consideration of any proposed main street footpath works.

16 - 388 Resolution

That the recommendation be adopted.

Moved Councillor Ken McGrath, seconded Councillor George Pratt.

CARRIED

At this time being 4.41pm, Councillor Ward rejoined the meeting.

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14.2 (DI) Land Acquisition Lot 7036 DP 1019910

Executive Summary

Council is applying for approval to purchase Crown Land, Lot 7036 DP 1019910 for the purpose of water infrastructure to the new water treatment plant.

Recommendation

1. That Council make an application to the Minister and the Governor for approval to acquire land described as Lot 7036 DP 1019910, by compulsory process under section 186(1) of the Local Government Act 1993 for the purpose of water infrastructure in accordance with the requirements of the Land Acquisition (Just Terms Compensation) Act 1991.
2. That the land be classified as operational..
3. That Council request the Minister for Local Government approve a reduction in the notification period from 90 days to 60 days.

16 - 389 Resolution

That the recommendation be adopted.

Moved Councillor Ken McGrath, seconded Councillor Pat Smith

CARRIED

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15 CONSIDERATION OF COMMITTEE MINUTES

15.1 Committee Minutes - Elvis Festival Committee Meeting held 10 August 2016

Executive Summary

A meeting of the Elvis Festival Committee was held at the Parkes Shire Council on 10 August 2016. The Minutes are attached for Council's endorsement.

Recommendation

1. That the Minutes of the Elvis Festival Committee meeting held on 10 August 2016 be noted and the recommendations of the Committee be endorsed by Council.

16 - 390 Resolution

That the information be received and noted.

Moved Councillor Ken McGrath, seconded Councillor Michael Greenwood

CARRIED

15.2 Committee Minutes - Parkes Shire Cultural Advisory Committee Meeting held 19 July 2016

Executive Summary

The Parkes Shire Cultural Advisory Committee met on 19 July 2016. The Minutes of the meetings are attached.

Recommendation

1. That the Minutes of the Parkes Cultural Advisory Committee meeting held on 19 July 2016 be adopted.

16 - 391 Resolution

That the recommendation be adopted.

Moved Councillor Pat Smith, seconded Councillor George Pratt.

CARRIED

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15.3 Committee Minutes - Road Naming Committee Meeting held 16 August 2016

Executive Summary

A Parkes Shire Council Road Naming Committee Meeting was held on Tuesday 16 August 2016.

Recommendation

1. That the Minutes of the Parkes Shire Council Road Naming Committee held 16 August 2016 be adopted.

16 - 392 Resolution

That the recommendation be adopted.

Moved Councillor Michael Greenwood, seconded Councillor George Pratt.

CARRIED

16 QUESTIONS AND MATTERS OF URGENCY

Nil

17 CONSIDERATION OF CONFIDENTIAL BUSINESS ITEMS

The meeting of the Ordinary Council meeting was closed to the public at 5pm.

The Mayor asked the Meeting whether it agreed that the items listed by the General Manager appeared to be items which should be discussed in closed session for the reasons given.

The General Manager advised that there were no written representations from the public on the proposed closure of the Council meeting.

16 - 393 Resolution

That the meeting be closed for consideration of the listed items as they involve: information that would, if disclosed confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business, personnel matters concerning particular individuals (other than Councillors) and commercial information of a confidential nature that would if disclosed prejudice the commercial position of the person who supplied it.

Moved Councillor Ken McGrath, seconded Councillor Pat Smith.

CARRIED

17.1 (DTCS) Status update on Investment Recoveries

Prepared By: Director of Technology and Corporate Services

Executive Summary

Refer to the Report.

Recommendation

1. That this report be received and noted.
2. That a letter of appreciation be forwarded to Mr Colin Cameron Corporate Executive Manager, City of Swan in recognition of the role he played in maximising the outcome for councils, churches and charities in Australia.

16 - 394 Resolution

That the recommendation be adopted.

Moved Councillor Ken McGrath, seconded Councillor Pat Smith

CARRIED

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17.2 (DTCS) Procurement of Land - Part Laneway

Prepared By: Director of Technology and Corporate Services

Executive Summary

Council has been invited to lodge an Expression of Interest to acquire land in the laneway to the north of the Current Library Centre.

Recommendation

1. That Council endorse the lodgement of an Expression of Interest for the purchase of the land.
2. That the purchase price offered be that specified in the Report.
3. That if the Expression of Interest is successful and purchase proceeds, the land be classified as operational land.
4. That the Seal of Council be affixed to all documents requiring it to give effect to the purchase and this resolution.

16 - 395 Resolution

That the recommendation be adopted.

Moved Councillor Alan Ward, seconded Councillor Bob Haddin

CARRIED

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17.3 (DTCS) Sale of Council Owned Industrial Land - Lot 16, 17, 18 DP1152981

Prepared By: Director Technology and Corporate Services

Executive Summary

Council has received an offer for the purchase of land in the industrial estate.

Recommendation

1. That Council accept the offer for the purchase of Lot 16,17 & 18 DP1152981 being 6, 8 & 10 Boyd Circuit, Parkes and that Council authorise the affixing of the council seal to relevant documents required to give effect to this resolution.

Councillor Ward put forward an amendment that Council negotiate a higher price for the blocks of land at $25 m2 including GST.

Councillor Haddin seconded the amendment.

Amendment was lost 4-2.

The original recommendation was then considered.

16 - 396 Resolution

That the original recommendation be adopted.

Moved Councillor Michael Greenwood, seconded Councillor George Pratt.

Councillors Ward and Haddin against.

Councillors Ward and Haddin requested that their votes against the motion be recorded.

CARRIED

There being no further business the Mayor declared the meeting closed at 5.45pm.

Acting General Manager Mayor

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ORDINARY MEETING AGENDA

1 PRAYER

2 APOLOGIES

3 CONFIRMATION OF MINUTES OF PREVIOUS MEETING

4 DECLARATIONS OF INTEREST

5 NOTICES OF MOTION/RESCISSION

6 LATE BUSINESS

Acting General Manager

Mayor

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7 MAYORAL MINUTES

7.1 Mayoral Minute - Functions Attended by Mayor and Councillors

Executive Summary

A report on functions recently attended by the Mayor, Councillors or Senior Staff in relation to community events or civic matters.

Background Information

Nil

Legislative or Policy Implications

Nil

Budget & Financial Aspects

Nil

Recommendation

1. That the report of upcoming functions for the Mayor, Councillors or Senior Staff be received and noted.

Report

Date	Function
Wednesday 17 August 2016	Trundle PA & H Association Show 16 - 17 August 2016 Full day Public Holiday for Trundle area declared for 17 August 2016
Wednesday 17 August 2016	Tullamore & District Community Consultative Committee meeting **Councillor GW Pratt**
Thursday 18 August 2016	Parkes RSL Long Tan Commemorative Services Day **Councillor GW Pratt**
Thursday 18 August 2016	Skillset Audit Committee meeting **Councillor RC Haddin**
Saturday 20 August 2016	Welcome address for Parkes Junior Rugby Union Finals **Mayor KJ Keith**
Date	Function

Acting General Manager Mayor

Monday 22 August 2016	Meeting with The Hon. Duncan Gay MP **Mayor KJ Keith, General Manager K Boyd, Director Engineering Services B Howard and Economic & Business Development Manager A Wyllie**
Monday 22 August 2016	Parkes Early Childhood Centre meeting **Councillor PJ Smith**
Monday 22 August 2016	Lachlan Health Services and Arts OutWest Official Opening for 'Through the Looking Glass' Exhibition and Parkes Shire Council Art Collection **Mayor KJ Keith**
Monday 22 August 2016	Cookamidgera Community Land Care Inc Annual General Meeting **Councillor RC Haddin and Director Technology Corporate Services L Finn**
Monday 22 August 2016	Peak Hill Community Consultative Committee meeting **Councillor LA O'Leary**
Tuesday 23 August 2016	Meals On Wheels Parkes meeting **Councillor PJ Smith**
Tuesday &Wednesday 23-24 August 2016	Peak Hill PA & H Association Show 23 - 24 August 2016 Full day Public Holiday for Peak Hill area declared for 24 August 2016
Wednesday 24 August 2016	Precious Wildlife Book launch, Parkes Public School **Mayor KJ Keith**
Thursday 25 August 2016	CENTROC Board meeting **Mayor KJ Keith and General Manager K Boyd**
Thursday 25 August 2016	Year 11 Business Studies display, Parkes High School **Mayor KJ Keith**
Thursday 25 August 2016	Neighbourhood Central Board of Management meeting **Deputy Mayor BF Newton**
Thursday 25 August 2016	Trundle Community Consultative Committee meeting **Councillor GW Pratt**

Date	Function

Acting General Manager

Mayor

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Friday 26 August 2016	Skillset Board meeting **Councillor RC Haddin**
Saturday 27 August 2016	Parkes Hockey Associations Presentation Night **Mayor KJ Keith**
Monday, Tuesday, Wednesday 29 - 31 August 2016	Parkes PA & H Association Show 29,30 & 31 August 2016 Half day from 12 noon to 5.00pm Public Holiday for Parkes area declared for 30 August 2016
Tuesday 30 August 2016	Presidents Luncheon, 136th Parkes Show **Mayor KJ Keith and Mrs Sue Keith**
Thursday 01 September 2016	Australian Airports Association NSW Division **Councillor AJ Ward, Director Engineering Services Ben Howard and Manager Support Services Sharon Ross**
Thursday 01 September 2016	Life Education NSW Board Meeting **Mayor KJ Keith**
Saturday 03 September 2016	Trundle Bushtucker Festival **Councillor GW Pratt**
Sunday 04 September 2016	Parkes Shire Concert Band **Mayor KJ Keith and Mrs Sue Keith**
Monday 05 September 2016	Elvis Revival Inc Committee **Mayor KJ Keith**
Monday 05 September 2016	Lachlan LAC Community Safety Precinct Committee meeting **Mayor KJ Keith and Manager Corporate Planning & Strategy B Brynes**
Monday 05 September 2016	Emergency Services Property Levy Webinar **Director Technology & Corporate Services L Finn**

Attachments

Nil.

Acting General Manager

Mayor

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7.2 Mayoral Minute - Coming Known Events For Mayor and Councillors

Executive Summary

A report on the upcoming functions requiring the attendance of the Mayor, Councillors or Senior Staff in relation to community events or civic matters.

Background Information

Nil.

Legislative or Policy Implications

Nil.

Budget & Financial Aspects

Nil.

Recommendation

1. That the report of upcoming functions for the Mayor, Councillors or Senior Staff be received and noted.

Report

Date	Function
Tuesday 06 September 2016	Heritage Advisory Committee meeting **Councillor AJ Ward (Apologies Deputy Mayor BF Newton and Councillor LA O'Leary)**
Tuesday 06 September 2016	Ordinary Council meeting **All Councillors and Senior Staff (Apologies Deputy Mayor BF Newton, Councillor LA O'Leary and Councillor BJ McCorkell**
Wednesday 07 September 2016	Elvis Festival Committee meeting **Mayor KJ Keith and Deputy Mayor BF Newton**
Friday 09 September 2016	RMS/PSC 6 Monthly Liaison meeting **Mayor KJ Keith, General Manager K Boyd and Director Engineering Services B Howard**
Saturday 10 September 2016	**NSW Local Government Elections**
Monday 12 September 2016	Bogan Gate Memorial Hall Community Consultative Committee meeting **Councillor GW Pratt**

Acting General Manager

Mayor

Date	Function
Monday 12 September 2016	Parkes Elvis Festival 2017 Program Launch **Mayor KJ Keith and Economic & Business Development Manager A Wyllie**
Monday 12 September 2016	Australian Logistics Industry Parliamentary Cocktail Function, Canberra Proposed meeting with The Hon Darren Chester and The Hon Michael McCormack, Canberra **Major KJ Keith, General Manager K Boyd and Economic & Business Development Manager A Wyllie**
Tuesday 13 September 2016	Parkes Chamber of Commerce meeting **Councillor AJ Ward**
Tuesday 13 September 2016	Parkes Sports Council meeting **Councillor LA O'Leary**
Wednesday 14 September 2016	Tullamore & District Community Consultative Committee meeting **Deputy Mayor BF Newton**
Friday 16 September 2016	Workshop with new Council **New Councillors and Senior Staff**
Friday 16 September 2016	Civic reception for Mariah Williams **New Councillors and Senior Staff**
Monday 19 September 2016	Parkes Early Childhood Centre meeting **Councillor PJ Smith**
Tuesday 20 September 2016	Ordinary Council meeting (subject to timely declaration of poll) **All Councillors and Senior Staff**
	Meetings prior
	Waste Facilities Committee Economic Development Committee - Airport Sub Committee Economic Development Committee

Attachments

Nil.

Acting General Manager

Mayor

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7.3 Mayoral Minute - Parkes Shire Show Circuit

Executive Summary

Annual Shows have again been conducted with great success and enthusiasm across Parkes Shire in Tullamore, Trundle, Peak Hill and Parkes.

Yet again the Shows provided an effective shop window of the district's resilience and rural productivity.

Appreciation is extended to various Councillors to ensure Council was well represented at each of the four shows.

Background Information

Parkes Shire remains one of the few local government entities in rural NSW to boast four individual show stagings.

All four shows were again a credit to their communities and testament to the amount of effort, enterprise and community support associated with their presentation.

Legislative or Policy Implications

Nil.

Progressive Delivery Program Implications

The resolution in this report will primarily effect the Delivery Program Future Direction relating to: *3. Promote, Support and Grow our Communities*

Predicted positive effect / opportunity for the Delivery Program: *Good*

Predicted negative / challenge to the Delivery Program: *Low*

Quadruple Bottom Line

Economic	★★★★☆	*Environmental*	★★★☆☆
Social	★★★★☆	*Civic Leadership*	★★★☆☆

Budget & Financial Aspects

Nil.

Acting General Manager

Mayor

Recommendation

1. That the information be received and noted and that congratulatory letters be forwarded to the executive of the PA & H Associations in Tullamore, Trundle, Peak Hill and Parkes on the success of their 2016 exhibitions.

Attachments

Nil.

Acting General Manager

Mayor

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7.4 Mayoral Minute - Retiring Councillors

Executive Summary

As this is the last Meeting for Councillors Michael Greenwood and Belinda McCorkell, I would like to record their periods of service and their particular fields of endeavour.

Background Information

Nil

Legislative or Policy Implications

Nil

Budget & Financial Aspects

Nil

Recommendation

1. That Council record its appreciation to Councillors Michael Greenwood and Belinda McCorkell.

Report

Councillor Michael Greenwood OAM PSM
2012 - 2016

Cr Greenwood was employed by Parkes Council from 1976 to 2012 in the fields of tourism, promotion, civic affairs and economic development. In that time he developed an insight into and understanding of the culture of the Parkes Shire and its immense potential for further development and expansion based on mining, agriculture, government services, transport and tourism. Upon retiring from staff duties, his passion for local government convinced him to stand as a candidate in the 2012 elections. He was elected 2nd receiving nearly 19% of primary votes.

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Council Committees

- Economic Development Committee
- Economic Development - Airport Sub Committee
- Parkes Heated Pool Planning Committee
- Parkes Shire Cultural Advisory Committee (alternate)
- Parkes Sports Council
- Sporting Facilities Development Committee

Council Representative/Delegate

- Association of Mining Related Councils Committee
- Australia Day Committee (Parkes)
- Charles Sturt University (CSU) Regional Consultative Committee
- Newell Highway Taskforce Committee (alternate)
- Northparkes Mine Community Consultative Committee
- Scholarships Committee

Councillor Belinda McCorkell

Cr McCorkell has been a resident of Parkes for the past 20 years. Cr McCorkell currently works in the hospitality industry and Service NSW and is a business owner. She has two young children.

Cr McCorkell is the Vice President of the Parkes Chamber of Commerce.

Cr McCorkell is passionate about economic development and creating diverse opportunities for the communities of the Parkes Shire. She has been the driving force behind the establishment of the "UpMarkets". Her strong community links and business achievements persuaded her to stand for the 2012 elections. She was elected 3rd receiving 10% of the primary votes.

Council Committees

- Economic Development Committee
- Economic Development Airport Sub Committee
- Parkes Heated Pool Planning Committee (Chair)
- Parkes Pool Management Committee
- Road Naming Committee

Council Representative/Delegate

- Northparkes Mine Community Consultative Committee
- Parkes/Forbes Community Tenancy Scheme
- Parkes Life Action Group (Life Education)
- Scholarships Committee

Past Community Involvement

- Parkes Liquor Accord
- Parkes/Forbes Business Enterprise Centre
- Parkes Youth Committee

I am sure that the two retiring Councillors will retain some involvement with Council. The effort of these town Councillors was outstanding and on behalf of Council and the community, I record appreciation.

In acknowledging outstanding contributions of Councillors Greenwood and McCorkell, may I also congratulate and thank all other Councillors on the cohesive and professional way the Council Chamber has carried out its duties during this term. A number of significant strategic decisions were not only made but carried through which will strongly position Parkes Shire in the years to come. I sincerely record my gratitude for a job well done.

Attachments

Nil

8 COUNCILLORS' REPORTS

Nil

9 INWARDS CORRESPONDENCE

9.1 (ICR) Letters of Appreciation

Executive Summary

During the exercise of its various functions, Council frequently receives letters of appreciation for services rendered or actions taken by Councillors and staff. The most recently received letters are from 2PK Parkes Central West Country Music Awards & Concerts, Arts OutWest and Hugo Llorens US Consul General to Australia, attached.

Background Information

Nil

Legislative, Policy & Management Planning Implications

Nil

Budget & Financial Aspects

Nil

Recommendation

That the information be received and noted.

Attachments

1. Letter received from 2PK Parkes Central West Country Music Awards & Concerts
2. Card received from Arts OutWest
3. Letter from Hugo Llorens, US Consul General to Australia

2PK PARKES CENTRAL WEST COUNTRY MUSIC AWARDS & CONCERTS

Sponsor 2016

Parkes Shire Council

The Parkes and District Country Music Association
would like to thank you
you for your Sponsorship and Support of our Assoc and the
Central West Country Music Awards

We look forward to your continued support in the future.

THANKYOU
From the committee and Members of the Parkes and District Country Music Association inc.

President
Robert Charlton

Secretary
Margaret Thurn

Acting General Manager

Mayor

30/8/16

Dear Ken Keith & Councillors,

Jocelyn Moles, on behalf of Arts OutWest, would like to thank you for the opportunity of lending your art works for the exhibition at Parkes District Hospital.

Kind regards
Jocelyn

Acting General Manager

Mayor

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CONSULATE GENERAL OF THE UNITED STATES OF AMERICA
SYDNEY, AUSTRALIA
Level 59, MLC Centre - 19-29 Martin Place - SYDNEY NSW 2000

August 17, 2016

Mr. Ken Keith OAM
Mayor
Parkes Shire Council
PO Box 337
PARKES NSW 2870

Dear Ken and Susan:

After three years, my posting in Sydney is coming to an end. Before Lisett and I leave Australia, I wanted to share with you some final reflections:

Australia is a great nation, a beacon of democracy and prosperity across the Asia Pacific and the world. I take great pride in reminding people that our Sydney Consulate, which opened in 1836, is the oldest working U.S. diplomatic mission in the Asia/Pacific. It has been a true honor for me to be a part of that tradition and to build on our remarkable Alliance. Indeed, it's been very exciting to serve in Australia during an incredibly important time in our bilateral relationship, in a period of extraordinary change, as we work together on building an architecture for a better tomorrow. Australia has always been one of our strongest allies. As two Pacific nations (one on the eastern rim and the other on the western rim) we have a vast interest in positive long-term outcomes in the region. We are two nations committed to a multilateral architecture that ensures the continuation of peace, stability and prosperity for the region and around the globe.

I want to underscore my view that the United States, the world's largest economy by a wide margin, is also Australia's most significant economic partner with combined trade and investment flows of $1.2 trillion. Both nations benefit greatly from an economic partnership based on open and transparent trading and investment regimes and enviable property rights. It is no accident that one third of Australia's foreign investment (direct and portfolio), or $500 billion, is in the United States. Conversely, U.S. firms have invested more than $700 billion (direct and portfolio) in all sectors of the Australian economy. U.S. business activity in Australia is of the highest quality and our firms liberally transfer technology, which contributes significantly to making us two of the most productive and richest economies in the world. I am pleased that over the past three years we were able to strengthen those economic ties through bilateral trade promotion missions and our countrywide efforts to make innovation a strategic pillar of this vital link.

1

25.8.16 DW/116136

Acting General Manager

Mayor

Our deepening engagement can be measured in virtually every aspect of our multi-faceted ties. These include joint intelligence and law enforcement cooperation, the conquest of space, our common and shared research in discovering the brain and curing cancer, common efforts in international fora such as the U.N., APEC, the ASEAN Regional Forum and the Paris Convention on Climate Change, military training exercises in Darwin and active advisory and combat operations in Iraq and Afghanistan. I share the view of many long-time experts who say that the relationship between our two countries is as dynamic as it has ever been – reflecting a period of unprecedented change, opportunity and great challenge in the Asia Pacific region. While our ties are driven by core national interest, our alliance is ultimately held together by the devout commitment of Americans and Australians to individual freedom, democracy, and the rule of law.

Our official activities in Australia are reflective of President Obama's Rebalance to the Asia Pacific and his keen commitment to modernize and enhance the relevance of our alliance. In this regard, we worked in tandem with Australian counterparts organizing the annual Australia-U.S. Ministerial Meeting (AUSMIN) with Secretary of State Kerry, Foreign Minister Bishop, Secretary of Defense Hagel and Minister of Defense Johnston held in August of 2014 in Sydney. The 2014 AUSMIN was the venue for the signing of the Force Posture Agreement, which established the framework for the rotational presence of U.S. forces in Australia and provides a long-term path for our military cooperation. Obviously at the top of the list was our work with Australia on the G-20 in 2014 and the participation of Treasury Secretary Lew and Federal Reserve Chair Yellen in two Finance Ministerial Meetings in Sydney and Cairns, U.S. Trade Representative Froman at the Trade Ministerial Meeting in Sydney, and culminating in President Obama's attendance at the historic Leaders' Summit in November 2014 in Brisbane. President Obama's speech at the University of Queensland was certainly a highlight for many of us who worked on the visit.

Professionally, I have relished the opportunity to work with the NSW governments of Premiers Barry O'Farrell and Mike Baird and the Queensland governments of Premiers Campbell Newman and Annastacia Palaszczuk. We have been able to develop a rich agenda with New South Wales and Queensland on trade, investment, innovation, clean energy, the environment, tourism, health, transportation and infrastructure. We also appreciated the opportunity to be accredited to Norfolk Island and have an opportunity to visit and meet officials and the people of that small but marvelous place.

While we have done much in the policy arena, we have celebrated wonderful cultural moments, and participated in many of Sydney and Brisbane's amazing cultural and science festivals. For example, we welcomed the American Ballet Theatre to Queensland's Performing Arts Centre in Brisbane for their first ever performances in Australia. Lisett and I also had the great fortune of traveling to Parkes three times to participate in their iconic and unforgettable Elvis Festival. And, of course, we've been able to enjoy Australian sports (cricket, NRL, and AFL) and shared some of our own pastimes. Memorable was our involvement in opening the Major League Baseball season at the Sydney Cricket Grounds, and participating in the annual Canada vs. USA Ice Hockey Classic.

Acting General Manager Mayor

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Let me take a final moment to thank my staff from the Consulate for all of their hard work over the past three years. And let me underscore that our Consulate is very much an Australian-American institution with 70% of our team, the heart and soul of our organization, Australian. Our team has done a lot of heavy lifting over the past three years and they are as dedicated and professional team as you are likely to come across in any diplomatic mission in the world.

Once again, Lisett and I consider ourselves truly blessed to have had the opportunity to live in one of the world's great urban centers, Sydney, and to be frequent visitors to Brisbane, a city with a big heart and an unparalleled vision for a better tomorrow. We also enjoyed exploring the fascinating and vast interior regions of New South Wales and Queensland and discovering majestic coastlines from Cape York to the Sapphire Coast. Every step of the way we were awed by the spectacular natural beauty of the continent and met amazingly kind, talented, enthusiastic and hospitable people of all walks of life. We certainly won't forget this wondrous land and hope one day to return and visit our many friends.

Valerie Fowler, my successor, will arrive in Sydney in mid-September. I know that she is eager and excited about the chance to build on the solid foundation we have in place. In the meantime, Lisett and I will leave Sydney on August 28, but we are honored to take on a challenging assignment in Afghanistan, a country that is vital to world peace and needs continued international solidarity. Following that assignment, and after more than 35 years of diplomatic life, Lisett and I (I hope!) may finally return to our beloved America. I hope you come someday to share with us our little slice of paradise in Marco Island!

Sincerely,

Hugo Llorens
Consul General
United States of America

Acting General Manager Mayor

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16.1 Late letter of appreciation from Trundle Rugby Football Club

Executive Summary

A late letter of appreciation has been received from Trundle Rugby League Football Club. A copy of the letter has been distributed to Councillors for their information.

Background Information

Nil

Legislative, Policy & Management Planning Implications

Nil

Budget & Financial Aspects

Nil

Recommendation

1. That the letter be received and noted.

Attachments

1. Letter received from Trundle Rugby League Football Club

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TRUNDLE RUGBY LEAGUE FOOTBALL CLUB

Po Box 13 Trundle NSW 2875

trundlesenior.league@yahoo.com.au

6th September 2016

Dear Parkes Shire Council,

On behalf of the Trundle Rugby League Football Club I would like to personally thank you for being a Major Sponsor of the Woodbridge Cup Major Semi Final last Sunday held in Trundle.

The day was a huge success and we could not have done it without your assistance. 650+ adults came through the gate, 200+ children and we broke all records in our canteen and bar.

In particular, I would like to thank Ben Howard and Michael Goodwin.

Ben has been a long-time supporter of our club and I appreciate the efforts he went to, providing assistance when asked without hesitation or complaint.

Michael Goodwin worked tirelessly during the preparation answering any questions I had and supplying the equipment I needed to ensure the Woodbridge Cup standards were adhered too.

During the road closures and heavy rain, Michael kept me informed so I could make accurate decisions throughout the weekend. Sunday morning in particular was a stressful time as I needed to know if the teams could get through to Trundle. From 7am Michael rang me several times to keep me informed.

During the event Michael cleaned the porterloos and public toilets to ensure the crowd were satisfied with the facilities. He has done this throughout the entire football season this year and the club would like to thank him.

The event on the weekend ran very smoothly and the club has received positive praise about the day. I wanted to pass on the information and make sure you know how committed and dedicated your staff on Parkes Shire Council are.

The day was topped off with a Trundle Boomers win, cementing their place in the 2016 Grand Final on 18th September at Canowindra.

Kind regards,

Leisa Rowlands

TRLFC Secretary

10 GENERAL MANAGER'S REPORT

10.1 (GM) Emergency Services Property Levy

Executive Summary

Advice has been received from NSW Treasury (attached) advising that the current insurance-based emergency services levy, will be replaced by an Emergency Services Property Levy (ESPL). The fund supports the NSW Fire Service, Rural Fire Service and the State Emergency Service.

The NSW Government is preparing legislation which will require Councils to collect the levy on behalf of the NSW Government from land owners commencing July 2017. The charge will be based on an ESPL-classification and land value.

The advice suggests the new scheme will be budget neutral for the NSW Government and reduce the average residential property insurance premium by around $200.

In addition to the ESPL, Council contributes approximately $370,953 per annum.

Background Information

Currently the emergency services are funded using an insurance-based emergency services levy which is imposed on insurance companied. The proposed ESPL will be imposed on all property owners.

Legislative or Policy Implications

It is proposed that the levy be mandated via legislation on Councils by the NSW Government and therefore inevitable.

Progressive Delivery Program Implications

The resolution in this report will primarily effect the Delivery Program Future Direction relating to: *Function 4: Governance*

Predicted positive effect / opportunity for the Delivery Program: *Negative*

It is likely that the community will see the levy incorrectly as an increase in Council rates.

Predicted negative / challenge to the Delivery Program: *Moderate*

It is likely that the community will see the levy incorrectly as an increase in Council rates.

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Quadruple Bottom Line

Economic	★★☆☆☆	*Environmental*	★★★☆☆
Social	★★☆☆☆	*Civic Leadership*	★★★☆☆

Budget & Financial Aspects

The attached advice suggests Councils will be reimbursed for collection and set-up costs, including an initial $19,337 subject to signing the attached Memorandum of Understanding.

Recommendation

1. That the Information be received and noted.
2. That Council endorse the attached Memorandum of Understanding

Attachments

1. Letter from NSW Treasury, received 23 August 2016

Acting General Manager Mayor

Contact: Caralee McLiesh
Telephone: (02) 9228 5235
Our Reference: P16/4005

Mr Kent Boyd
General Manager
Parkes Shire Council
PO Box 337
PARKES NSW 2870

Dear Mr Boyd

The NSW Government is undertaking major reform to the funding of fire and emergency services. From 1 July 2017 the insurance-based Emergency Services Levy (ESL) will be replaced by an Emergency Services Property Levy (ESPL) bringing NSW in line with all other mainland states.

I am writing to ask for your assistance in preparing for the move to a property-based emergency services levy. This proposed reform will result in a fairer and simpler way to fund our critical emergency services while at the same time improving the affordability of property insurance.

Your role is vital to the success of the reform. The Government is preparing legislation under which councils will be responsible for collecting the levy from land owners. From July next year, the Government expects the ESPL will appear as a separate line item on council rates notices, distinct from council rates and charges.

Preparing for the introduction of the ESPL

As previously announced, it is intended that the ESPL for individual properties will be based on their ESPL classification and land value. Each council will need to classify all land within their boundaries against one of the ESPL property sectors by 31 December 2016. In order to give you sufficient time to complete this work, I am asking that you begin this task as soon as possible.

To support you, NSW Treasury, in collaboration with the Office of Local Government, Local Government NSW, NSW Revenue Professionals and the Office of State Revenue, will conduct two information sessions by 'webinar'. More detail about these is attached.

Financial support for councils

To further assist in implementing the ESPL, the NSW Government will advance your council $19,337 to meet costs associated with land classification. The allocation will reflect estimated fixed and variable costs of the classification task and will be payable immediately upon signing the attached agreement.

Acting General Manager

Mayor

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Councils will also be reimbursed all reasonable start-up and ongoing costs associated with collecting the ESPL. NSW Treasury has been working with the sector to determine an appropriate reimbursement framework. In the initial years it is expected that you will be required to report costs against agreed cost heads and that these costs will be subject to audit. Further details will be provided at the time of the webinar.

I would like to emphasise that the ESPL reform will be budget neutral to the Government and the level of funding provided to the fire and emergency services will of course not be adversely affected.

The land classification task will be the first of a number of activities we will be asking you to undertake over the next 12 months. We will ensure we provide you with the resources required to make this important reform a success. In the meantime, additional information is available from the attached fact sheet or at emergencyservicespropertylevy.nsw.gov.au.

If you have urgent questions about this process please write to me, or email espl.info@treasury.nsw.gov.au.

I very much appreciate your assistance in implementing this important reform. Should you have any questions please contact Caralee McLiesh, Deputy Secretary, NSW Treasury, on 9228 5235 or via email caralee.mcliesh@treasury.nsw.gov.au

Yours sincerely

Rob Whitfield
Secretary

Attachments:

1. Financial support agreement
2. ESPL fact sheet
3. Further information for councils - webinars information sheet

NSW GOVERNMENT The Treasury

Acting General Manager

Mayor

NSW GOVERNMENT The Treasury

NSW EMERGENCY SERVICES PROPERTY LEVY
MEMORANDUM OF UNDERSTANDING BETWEEN THE STATE AND PARKES SHIRE COUNCIL

Parties

a) The parties to this Memorandum of Understanding are as follows:
   a. Parkes Shire Council
   b. The Crown in right of the State of New South Wales (represented by the Treasury) ('State')

Purpose

b) The purpose of this Memorandum of Understanding is to outline the land classification work to be undertaken to enable timely implementation of the NSW Emergency Services Property Levy (ESPL), and how the State will provide funding in support of this work.

Scope

c) The scope of this Memorandum is limited to the ESPL land classification task and funding provided by the State for the purposes of that work. The Government expects that additional funding will be provided by the State to the Council in support of ESPL implementation for purposes other than land classification. This additional funding will be provided under a separate instrument at a later date.

Legal force

d) This Memorandum is not intended to create legally binding obligations on the Parties.

Undertakings

e) The Council will:
   a. Assess land within its administrative boundaries to determine its ESPL classification (definitions of land classifications will be provided in the week prior to the webinars):

      For the purposes of this classification, each property subject to strata title or company title shall be treated as a separate parcel of land.

   b. Provide land classification data to NSW Treasury by 31 December 2016, in a form to be agreed in consultation with the local government sector, but to include at least, for each parcel of land:
      i. The Valuer General's property ID
      ii. The street address
      iii. The land value
      iv. The ESPL classification determined by Council.

f) State agrees to:
   a. Provide the Council with funding equal to $19,337 within 30 days of both parties having signed this Memorandum.

_____	_____
(signature)	*(signature)*
_____	_____
Date	*Date*
Ms Caralee McLiesh ***Deputy Secretary,*** ***NSW Treasury***	Mr Kent Boyd ***General Manager,*** ***Parkes Shire Council***

Please return the completed MOU to Kevin.Pugh@treasury.nsw.gov.au

Acting General Manager Mayor

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NSW GOVERNMENT The Treasury

Proposed changes to the NSW Emergency Services levy

What is the Emergency Services levy?

The Emergency Services Levy contributes funds from the community to support the work the NSW Fire Service, Rural Fire Service and State Emergency Service do to help NSW residents and business owners protect their properties from fire, flood, storms and other natural disasters.

The levy helps fund the life-saving equipment, firefighters, staff and volunteers, training, infrastructure and community education activities of these important and highly valued community services. The NSW Government and local government also make a direct contribution to funding these services.

What is changing?

There are a number of changes that will occur on 1 July 2017.

- **The way the levy is collected will change**

From 1 July 2017 the levy will no longer be collected by insurance companies as part of property insurance premiums. Modelling suggests that the average residential property insurance premium will fall by around $200 as a result. From 1 July 2017, the levy will be collected by local councils from all property owners. Councils will clearly list the new levy on rates notices as a separate line item and it will be paid in the same way as council rates. The name of the Levy will change. The Emergency Services Levy (ESL) will be replaced by the Emergency Services Property Levy (ESPL).

- **The new levy amount will be based on land value and ESPL property sector**

The levy will be different for different property sectors to be identified in the ESPL legislation, such as residential, industrial, commercial and farmland. These classifications will be used for the new levy and are expected to be finalised in October 2016 after further consultation and modelling.

- **The new system will bring NSW in line with all other mainland states**

The change enacts one of the recommendations of the Henry Review and the Royal Commission into the Victorian Bushfires and will bring NSW in line with all other mainland states.

- **Concessions will apply**

Pensioners, war veterans and other concession cardholders will be eligible for a concession under the ESPL. Eligibility will be consistent with that applying to council rates and charges under the LG Act.

GPO Box 5469, Sydney NSW 2001 ■ Telephone: (02) 9228 4567 ■ www.treasury.nsw.gov.au

Acting General Manager

Mayor

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- **An Insurance Monitor will ensure insurance premium savings are passed on to customers**

Professor Allan Fels AO and Professor David Cousins AM have been appointed as Insurance Monitors and given a range of powers to ensure that the savings that will be generated when the insurance based levy is abolished are passed onto customers. The Insurance Monitor will set guidelines, undertake investigations, share information with the community and take enforcement action against any insurers not passing on the savings to consumers.

Why is this change being made?

- **The new system is fairer**

The Levy provides a significant proportion of the funding for our fire and state emergency services. Currently this levy is only collected from individuals and businesses that buy property insurance, despite these services being available to everybody in our community. Under the new system, nearly all property owners will contribute to the cost of these services.

- **The new system will help make property insurance more affordable**

The change will help address the serious issue of underinsurance in NSW by reducing the cost and improving the affordability of insurance. Abolishing the levy will reduce the cost of insurance, enabling more people and businesses to take out insurance to protect their properties from fire, floods, storms and other natural disasters.

For more information

Go to emergencyservicespropertylevy.nsw.gov.au or send your question to espl.info@treasury.nsw.gov.au.

NSW GOVERNMENT The Treasury

6

Webinars
Information for councils on the new NSW Emergency Services Property Levy

Two web-based seminars, 'webinars' will be provided to support councils towards implementing the Emergency Services Property Levy (ESPL). Attendees will access the webinar through a URL provided closer to the date.

Webinar attendees will watch live video of a panel presentation, simultaneously view presentation slides, lodge questions and receive answers and be able to access hyperlinks to any supporting materials.

Webinar 1. Monday September 05, 2016 11:00am – 12:00pm for General Managers and senior council executives

A panel comprising Treasury, OLG and LGNSW will provide a high level overview of the planned ESPL. This presentation will be followed by an interactive Q&A session. Topics include: context and benefits of emergency services levy reforms, support available for councils, cost reimbursement and timing of implementation.

Webinar 2. Wednesday September 07, 2016 2:00pm – 3:30pm for council finance revenue and rating staff

A panel comprising Treasury, OLG, LGNSW, NSW Revenue Professionals and Offices of the Valuer General and State Revenue will provide a detailed introduction on implementing the ESPL. This presentation will be followed by an interactive Q&A session. Topics include: land classifications, how the Local Government Support Network will work, ESPL manual and other support materials and resources, and timing of implementation.

- *Supporting materials – the proposed ESPL property sector definitions and a first draft of a manual to aid in the classification process – will be provided one week before the webinar. You can raise any questions during the webinar Q&A or afterwards via your Relationship Manager at the Office of Local Government.*
- *The URL for the webinar will be circulated closer to the date.*
- *Recordings of both webinars will be accessible on the webinar site after the broadcast.*

NSW GOVERNMENT The Treasury

10.2 (GM) Operational Plan Progress Report - Yr 3 Delivery Program 2013 - 2017

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Executive Summary

A requirement of the Integrated Planning and Reporting provisions of the Local Government Act requires that the General Manager report on the progress of the current Delivery Program on a six monthly basis.
Council has carried out a full review of the Operational Plan/Delivery Program and has provided a detailed report on its progress. Additionally, an Executive Summary of the Annual Review Report has been developed to provide a quick summary of the activities for each strategic objective formed to set the goals in the Community Strategic Plan during the twelve month reporting period.

Background Information

On June 21 2011, Council adopted its Delivery Program under the Integrated Planning and Reporting (IPR) provisions. There is a minimum requirement for six monthly progress reports by the Local Government Act 1993. These reports must outline Council's accomplishments towards the aspirations of the Community Strategic Plan, as set in the objectives of the 2013/2014 - 2016/2017 Delivery Program and measured in the annual Operational Plan. Council will provide progress reports to Council on a six monthly basis.

Legislative or Policy Implications

Section 404 (5) Local Government Act 1993

Progressive Delivery Program Implications

The resolution in this report will primarily effect the Delivery Program Future Direction relating to: *All Future Directions*

Predicted positive effect / opportunity for the Delivery Program: *Good*

Predicted negative / challenge to the Delivery Program: *Very Low*

Quadruple Bottom Line

Economic	★★★★☆	*Environmental*	★★★★☆
Social	★★★★☆	*Civic Leadership*	★★★★☆

Budget & Financial Aspects

The financial consequences of the tasks performed or planned within the scope of this review form part of the quarterly budget review.

Acting General Manager Mayor

Recommendation

1. That the information be received and noted.

Report

Parkes Shire Council Mid Term Reporting Process - Shire Show Circuit

The 6 monthly review process is an important feature of Council's strategic approach to the IPR process, enabling regular monitoring of Council's activities to determine whether performance against the objectives for the period are on target or require corrective action. The six month reporting period (*January - June 2016*) has been combined with the previous reporting period (*July - December 2015*) to provide an overall Annual Review.

The Operational Plan Annual Review, accompanied by the Executive Summary, will provide the information for Council's upcoming "State of the Shire" Reporting Circuit as outlined in the recently revised Community Engagement Strategy - a continuum. This circuit will entail a Council display at all Shows within the Shire with Information Banners advertising accomplishments from the Delivery Program and Council staff members on hand to meet with residents and receive any questions or comments they may have. The show stand will also include other programs such as the Waste Strategy, Main Street Vibrancy and Health and Wellbeing Program as well as weeds and natural resources information.

The schedule for the Shire Show Circuit is as follows:

Town	Date
Tullamore	Saturday 13 August
Trundle	Wednesday 17 August
Peak Hill	Wednesday 24 August
Parkes	Monday 29 August - Wednesday 31 September

Following the Shire Shows Council will again embark on a program of Shire wide information sessions aimed at informing all residents on "the State of the Shire" and allowing for feedback on asset service levels and Council services. This program will be held in late September, further information will follow as locations and dates are booked in.

Attachments

1. Annual Review of the Operational Plan Year 3 of Delivery Program 2013 - 2017 *(distributed separately)*
2. Executive Summary of the Operational Plan *(distributed separately)*

PARKES SHIRE COUNCIL
Operational Plan 2015- 2016
Progress Report

Year 3 of Delivery Program 2013-2017
January to June 2016

DRAFT

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Acting General Manager

Mayor

Integrated Planning How it works

INTEGRATED PLANNING AND REPORTING FRAMEWORK

In 2009 a new Integrated Planning and Reporting (IP&R) framework was introduced across Local Government in New South Wales. Parkes Shire Council was one of the first Councils to embrace this large and wide ranging reform in becoming what was termed a "Group 1" Council. Being in this grouping saw Parkes Shire Council fully adopt its Integrated Planning and Reporting documentation in 2009/2010 Council year. Since this time the IP&R framework has been rolled out across the State. Parkes Shire has continued to develop its approach whilst regularly reporting on its progress culminating in its End Of Term Report being tabled at the final meeting of the previous Council in September 2012. Council has now prepared its new suite of IP&R documents. The Delivery Plan forms a vital component of this integrated planning approach which is structured primarily to outline what the newly elected Council, elected in September 2012, will "deliver" whilst in office over the next four years and how this will be resourced. To assist the community and other users of these documents Council has prepared a simple summary to outline how each plan fits in to the entire IP&R approach. Figure 1.1 illustrates this interaction by way of a diagram. A brief explanation of each of the plans and how they interact is provided that articulates how the approach all comes together.

THE COMMUNITY ENGAGEMENT STRATEGY (CONTINUUM) 2012 - 2016

The Community Engagement Strategy outlines the mechanisms Parkes Shire Council uses to engage their communities in the issues and decisions that affect them.

Based on a set of guiding principles and a diverse range of processes the outputs and outcomes of the strategy guide and inform the planning, delivery and reporting of all Council's integrated plans and reports.

The strategy is known as the Community Engagement Continuum. As the name implies it is a continuous process, not a collection of isolated activities. It is the way Council does its work and how Council and Community work together.

PARKES SHIRE COUNCIL LOCAL ENVIRONMENT PLAN (LEP) 2012

The Parkes Local Environmental Plan 2012 (PLEP2012) is the legal instrument that imposes standards to control development for the Shire. The LEP reserves land for open space, infrastructure and other public purposes as well as residential, industrial, commercial and agricultural purposes. The purpose of the LEP is to achieve the objects of the Environmental Planning and Assessment Act 1979, as amended. It is also a means to implement the Parkes Shire Land Use Strategy 2011. The PLEP2012 comprises a written document and a series of accompanying maps. The PLEP2012 includes provisions for the protection of the operational environments of the Parkes Radio Telescope and the Parkes National Logistics Hub. The LEP links directly to the Parkes Shire Council Community Plan in Future Direction 3 "Promote, Support and Grow our Communities" and more specifically under the Strategic Objective 3.4. "Utilise an integrated planning framework to guide the development of our communities". This objective is subsequently actioned in both the 4 year Delivery Plan and the Annual Operational Plan in 3.4.2. "Review and implement Council's planning instruments". This sees Council's implementation of the LEP regularly monitored and reported to Council and the community via the Integrated Planning and Reporting Framework reporting mechanisms.

THE 2022 COMMUNITY STRATEGIC PLAN (REVIEWED 2012)

The Community Strategic Plan (CSP) is a high level 10 year plan developed collaboratively by Council with the Parkes Shire Community as part of its Community Engagement Continuum. This plan identifies the community's main priorities and aspirations for the future. It contains the vision for the Parkes Shire and the 8 key Future Directions in achieving this vision by 2022 being;

1. Develop Lifelong Learning Opportunities
2. Improve Health and Wellbeing
3. Promote, Support and Grow Our Communities
4. Grow and Diversify the Economic Base
5. Develop Parkes as a National Logistics Hub
6. Enhance Recreation and Culture
7. Care for the Clime in a Changing Climate
8. Maintain and Improve the Shire Assets and Infrastructure

This CSP articulates the Strategic Objectives Council has set to achieve these Future Directions and considers the "Quadruple Bottom Line" impacts regarding; Civic Leadership, Economic, Social and Environmental outcomes as well as adhering to Council's Social Justice Principles. This CSP also identifies Council's role in these areas as a Provider, Facilitator or Advocate and linkages to the planning process of other levels of Government and Stakeholder groups.

This Community Strategic Plan cascades or flows directly into the key Actions identified in the Delivery Program for Council to implement over its term of office. (See Fig 1.2)

FIGURE 1.2

THE DELIVERY PROGRAM 2013/14 TO 2016/17

The Delivery Program actions the Future Directions and Strategic Objectives of the Community Strategic Plan. It identifies the principal activities that Council will undertake in response to these Objectives. The Delivery Program addresses the full range of Council's operations and who is responsible for their delivery. The Delivery Program cascades or flows on, into the tasks required annually, as identified in the Operational Plan (See Fig 1.2). The Delivery Program is intrinsically linked to the Resourcing Strategy documents being; the 10 Year Asset Management Strategy, the 4 Year Workforce Plan and the 10 Year Long Term Financial Plan. The Long Term Financial Plan has also formed the basis from which the 4 Year Financial Forecasts have been derived, to explain in more detail how the Delivery Program will be funded over the life of the program. This sees that the Delivery Program both informs and is informed by, the Resourcing Strategy.

The Delivery Program has been developed in consultation with the Parkes Shire Community as part of the Community Engagement Strategy 2012 - 2016. Council has had to consider the communities priorities and expected levels of service, and balance these with its resourcing constraints. In the Delivery Program, Council has had to work with the community and make the difficult decision to apply for a Special Rate Variation to address the funding gap that is apparent after this process. More information regarding this process is outlined in the section of this plan **"Funding the Delivery Program".**

THE DELIVERY PROGRAM FINANCIAL FORECASTS 2013/14 TO 2016/17

The Long Term Financial Plan outlines the high level budgeting scenarios over the next 10 years. These estimates and assumptions form the basis from which the 4 Year Financial Forecasts have been derived. This document explains in more detail how the Delivery Program will be funded over the life of the Program and equally what the Operational Budgets will ultimately be in each year of the Program.

THE OPERATIONAL PLAN

The Operational Plan is prepared as a sub-plan of the Delivery Program. It identifies the projects, programs and activities that Council will undertake within the next financial year. These actions cascade or flow down from the Delivery Plan and become the tasks required in each particular year of the Operational Plan (See Fig 1.2). The Operational Plan allocates responsibilities for each project, program and activity and identifies how the effectiveness of the projects, programs and activities will be measured. Council receives reports on these measures on a six monthly basis.

THE OPERATIONAL BUDGET

The Operational Budget details the budgeted funding for the activities to be undertaken in that year. The Operational Budget includes provisions relating to the content of Council's Annual Statement of Revenue Policy.

This includes details of:

Estimated income and expenditure

Ordinary rates and special rates

Proposed fees and charges

Council's proposed pricing methodology

Proposed borrowings.

The Operational Budget is reviewed and reported to Council within two months after the end of each quarter (except the June quarter).

THE 10 YEAR ASSET MANAGEMENT STRATEGY 2013/14 TO 2022/23

The Asset Management Strategy is prepared to assist Council in improving the way it delivers services from infrastructure: These infrastructure services include:

- Transport (roads, bridges, footpaths, etc.)
- Stormwater drainage,
- Water,
- Sewer,
- Open Spaces (parks and recreation),
- Buildings, and
- Aerodrome

These infrastructure assets have a combined replacement value of $760 million.

Acting General Manager

Mayor

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The Asset Management Strategy:

- shows how Councils asset portfolio will meet the service delivery needs of its community into the future,
- enables Council's Asset Management policy to be achieved, and
- ensures the integration of Council's Asset Management with its Long Term Strategic Plan.

The Asset Management Strategy will assist Council in meeting the requirements of the National Sustainability Frameworks, and Integrated Planning and Reporting guidelines (IP&R). Local Councils in NSW are required to undertake their planning and reporting activities in accordance with the Local Government Act 1993 and the Local Government (General) Regulation 2005, and provide services needed by the community in a financially sustainable manner.

The Asset Management Strategy is prepared following a review of Council's service delivery practices, financial sustainability indicators, asset management maturity and fit with Council's vision for the future as outlined in the Community Strategic Plan. The Strategy outlines an Asset Management Improvement Plan detailing a program of tasks to be completed and resources required to bring Council to a minimum 'core' level of asset maturity and competence.

THE 10 YEAR LONG TERM FINANCIAL PLAN 2013/14 TO 2022/23

The Long Term Financial Plan (LTFP) is a part of Council's Resourcing Strategy. The Plan is used to ensure that Council can have an understanding of the current financial situation and the projections of several future directions. The LTFP is developed in conjunction with the Workforce Plan and the Asset Management Plan, and is combined as The Resourcing Strategy, with the same objectives. These Plans are prepared for at least the next 10 years, and are required to be reviewed each year.

The LTFP is set out to show the financial impact of providing different levels of service to the community. The Plan includes projections of revenue and expenditure, the balance sheet and projected cash flows. Behind these projections, there are several assumptions that are used to build the Plan. These assumptions are usually related to the level of asset renewal and maintenance, inflation rate, growth in dwellings, timing of revenue, level of grants, level of service etc. The projections are modified to highlight the major scenarios (or options) that have an economic consequence. Also, within the Plan there are financial indicators (calculated for each scenario). These indicators allow comparisons between scenarios, and enable the monitoring of financial performance.

The LTFP enables Council to improve the connectivity with the Delivery Plan, and allows for a better understanding of the financial consequences of the Plan. The Long Term Financial Plan is a decision making tool that helps Council to model several important scenarios, and it helps Council to identify financial issues at an earlier stage. The Plan presents the effects of these scenarios, over the longer term. These projections help Council to focus on the issues, and analyse the consequences. Planning for at least 10 years, enables the Council to assess the current situation and make decisions for the future.

THE WORK FORCE PLAN 2013/14 TO 2016/17

The 2013 – 2017 Parkes Shire Council Workforce Plan provides the strategic direction to create a sustainable workforce. It provides a supporting framework for those objectives and actions contained in each of the three Departmental Delivery Programs and Operational Plans. The focus will be the alignment of the workforce with the goals, values and objectives of the organisation which includes the management of our asset infrastructure. This will enable us to effectively deliver community expectations into the future.

THE ANNUAL REPORT

The Annual Report is one of the key points of accountability between a Council and its community. It is not a report to the Division of Local Government or the NSW Government, it is a report to the community.

The Annual Report focuses on Council's implementation of the Delivery Program and Operational Plan because these are the Plans that are wholly the Council's responsibility.

The Report also includes some information that is prescribed by the Local Government (General) Regulation 2005. This information has been included in the Regulation because the Government believes that it is important for community members to know about it – to help their understanding of how Council has been performing both as a business entity and a community leader.

THE END OF TERM REPORT 2013/14 TO 2016/17

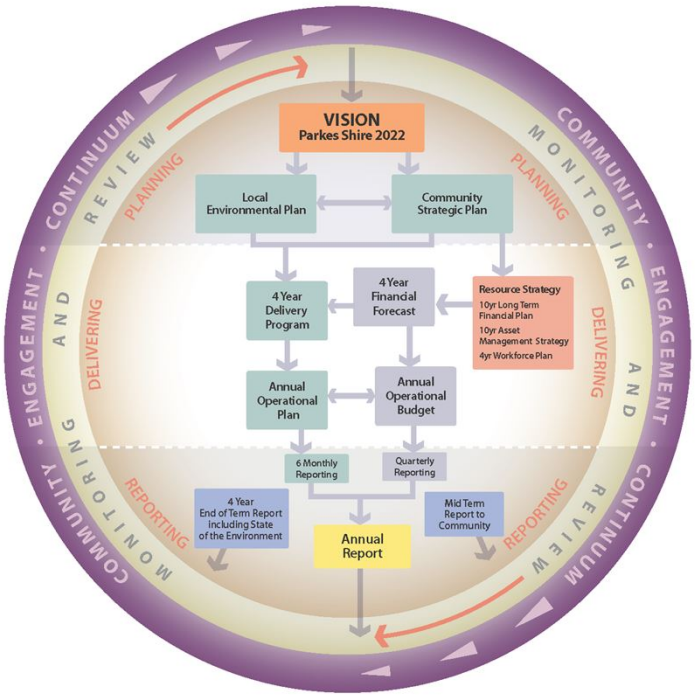
Councils are now required to prepare an End of Term Report which must be tabled prior to the end of Councils 4 year term. This document must include a report as to the Council's achievements in implementing the Community Strategic Plan over the previous four years. This also means drawing upon achievements in the implementation of the four year Delivery Program. It includes information from other organisations, including State Government agencies.

STATE OF THE ENVIRONMENT REPORTING

A comprehensive report on the State of the Environment is required to be included as part of the End Of Term Report. This means that the End Of Term Report will include a report on how Council has met the environmental objectives in the Community Strategic Plan. The report on the State of the Environment includes progress against relevant performance indicators for the environmental objectives of the Community Strategic Plan and Delivery Program.

Parkes Shire Integrated Planning and Reporting Framework

FIGURE 1.1



Acting General Manager

Mayor

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Parkes Shire Council 10 year Community Plan

VISION

In 2022 Parkes Shire will be:

"A progressive regional centre, embracing a national logistics hub, with vibrant communities, diverse opportunities, learning and healthy lifestyles"

- Vibrant communities
- Diverse opportunities
- Learning, healthy lifestyles
- Progressive Regional Centre: National Logistics Hub

OUR VALUES

The following **C.O.R.E.** values will guide our future choices and how we work together

We will be;

C aring and friendly

O pen to new ideas

R espectful, acting with integrity and tolerance

E ngaging and willing to work together

FUTURE DIRECTIONS

As a community we will work together on the following future directions will help us reach our 2020 destination

- Develop education and lifelong learning opportunities
- Improve health and well being
- Promote, support and grow our communities
- Grow and diversify the economic base
- Develop Parkes as a national logistics hub
- Enhance recreation and culture
- Care for the natural and built environment in a changing climate
- Maintain and improve the Shire's assets and infrastructure

Acting General Manager

Mayor

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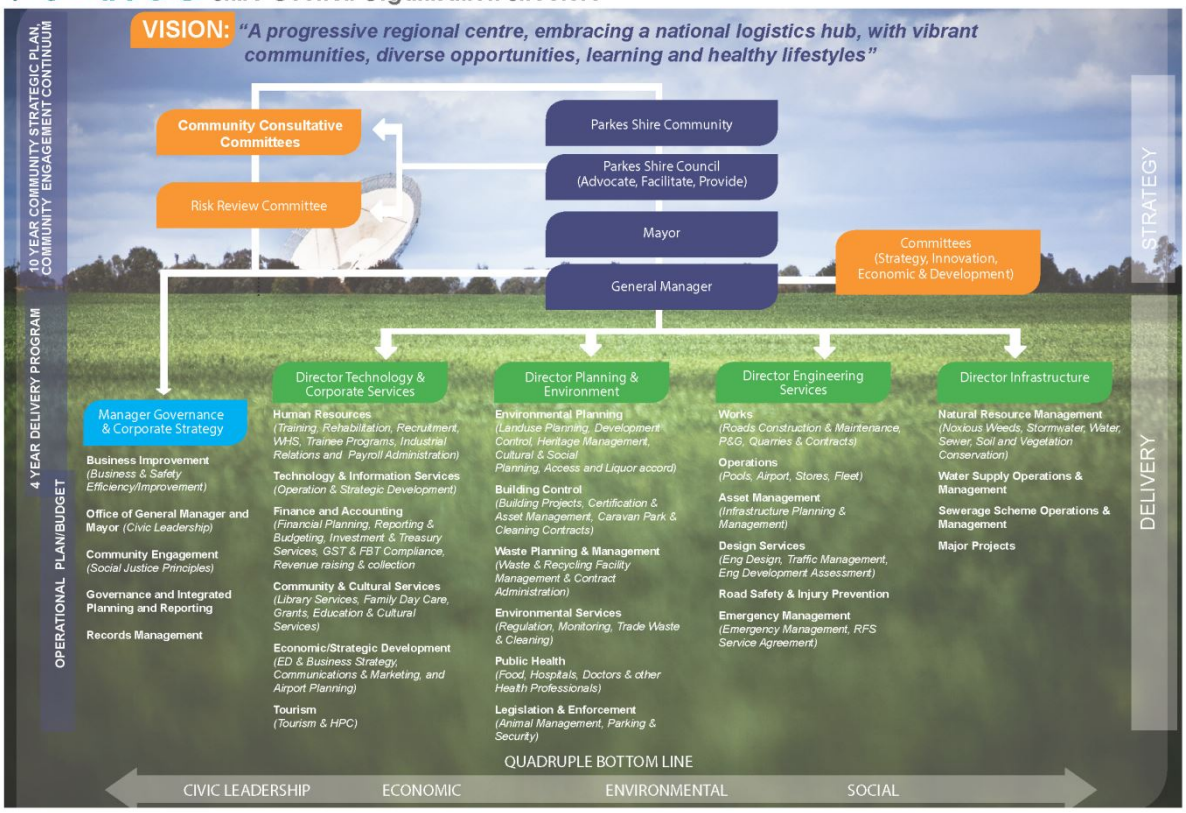
PARKES SHIRE COUNCIL 2012/2016

Seated - left - Les Finn Director Corporate Services & Technology - Kent Boyd General Manager - Cr Barbara Newton Deputy Mayor
Ken Keith Mayor- Ben Howard Director Engineering Services - Andrew Francis Director Infrastructure
Standing - left - Cr Alan Ward - Cr Bob Haddin -Cr George Pratt - Cr Belinda McCorkell
Cr Pat Smith - Cr Louise O'Leary - Cr Ken McGrath - Cr Michael Greenwood
Absent - Steven Campbell Director Planning Environment

Acting General Manager

Mayor

Parkes Shire Council Organisation Structure



Acting General Manager

Mayor

Roles and Responsibilities

Set out below are the details on the five departmental groupings of Council's management structure showing details of the functions and linkages to the activities undertaken by Council. Occupational health and safety and risk management responsibilities traverse all departments of Council. Responsibilities will be allocated as appropriate when Council's Risk Management Policy and Business Continuity Plan are completed and implemented.

General Manager - Kent Boyd

Office of the General Manager: General Manager - Kent Boyd			
Section	**Manager**	**Functions**	**Activity**
Governance & Corporate Strategy	Brad Byrnes	Corporate Development Strategic Management Governance Records Management Business Improvement	Administration
Corporate Services & Technology Department: Director - Les Finn			
Section	**Manager**	**Functions**	**Activity**
Finance	Owen Jensen	Budgeting and Financial Planning Financial Reporting and services Rating	Admnistration
Business & Economic Development	Anna Wyllie	Industrial Development Promotion Economic Development Government Industry Lobbying Civic Promotions Business Development/Management Marketing Destination Management	Economic Affairs
Technology & Information Services	Colin Barker	Information Services	Administration
Human Resources	Rhonda Milgate	Human Resources Pay Office	Administration
Cultural, Education & Library Services	Shellie Buckle	Public Libraries Culture Education	Recreation & Culture
Family Day Care	Ann-Marie Winter	Family Day Care	Community Services & Education

Planning & Environment Department: Director - Steven Campbell			
Section	**Manager**	**Functions**	**Activity**
Development Services	Annalise Cummings/ Michael Carter	Land Use Planning Heritage Management Development Control Project & Risk Management Cultural & Social Planning P & E Certificate, Sec 149/735A/121ZP Economic Development Strategy Access Committee	Housing and Community Amenities
Building Certification	Michelle Bicket	Building Certification Section 68 Approvals Inc Caravan Parks Building & Property Maintenance Contract Management - Cleaning (Admin & HPC), Spicer Caravan Park Swimming Pool Compliance Plumbing & Drainage Regulation	Mining, Manufacturing & Construction Health Housing & Community Amenities
Planning	Steven Campbell	Hospitals & Medical Workplaces	Health
Waste Management		Landfill & Waste Operations Contract Management Policy & Strategy relating to Waste Management Data Collection & monitoring Trade Waste Waste Management	
Legislation and Enforcement	Howard Orr	Animal Control Parking Enforcement Public amenities/sporting ground cleaning Cemeteries	Public Order & Safety

Engineering Services Department: Director - Ben Howard			
Section	**Manager**	**Functions**	**Activity**
Works	Wayne O'Neill	Infrastructure Construction & Maintenance Private Works Operation of Quarries & Pits RMS Contracts Parks & Gardens Sports Field Operations Street Tree Management Cemetery Maintenance Street Cleaning	Transport & Communication Mining, Manufacturing & Construction Economic Affairs Recreation & Culture
Design & Traffic	Nathan Koenig/Joel Cowling	Engineering Survey & Design Traffic Management Engineering Assessment of Developments	Transport and Communication
Assets	Vacant	Asset Planning & Management GIS Mapping Management	Administration
Road Safety & Injury Prevention	Melanie Suitor/Logan Dolbel	Road Safety & Injury Prevention Campaigns	Public Order & Safety
Support Services	Sharon Ross	Procurement Plant Management Stores Management Secretarial Services - Eng Swimming Pool Operations Airport Operations Health and Safety Programs (Wellness)	Administration Recreation & Culture Transport & Communication Health
Emergency Management	Ben Howard	Bush Fire Management Local Emergency Management Committee Executive Support	Public Order & Safety

Infrastructure Department: Director - Andrew Francis			
Section	**Manager**	**Functions**	**Activity**
Infrastructure Operations	Graeme Bayliss	Water Treatment Sewage Treatment Liquid Trade Waste Stormwater Management	Water Supplies Sewerage Services Housing & Community Amenities
Services Projects	Daya Peiris	Water Maintenance & Renewal Sewer Maintenance & Renewal Stormwater Maintenance & Renewal Asset Renewal Projects	Water Supplies Sewerage Services Housing & Community Amenities
Engineering Sustainability	Michael Chambers	Soil Erosion & Prevention of Native Vegetation Environmental Control of Quarries and Pits Sustainability Initiatives Energy & Alternate Energy Management Community Education Water Quality Weeds - Noxious Plants, insect and vermin control	Recreation & Culture Housing & Community Amenities Public Order & Safety
Emergency Management & Local Emergency Management Office (LEMO)	Andrew Francis	Local Emergency Management Committee (LEMC) Executive Support Evacuation & Recovery Support Emergency Operations Centre Management	Public Order & Safety
Major Projects	Andrew Francis	Capital Infrastructure Projects	Housing & Community Amenities Water Supplies Sewerage Services

Acting General Manager Mayor

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Plan Format Explained

This report aims to provide an update of Council's progress against the actions of the Operational Plan 2015/16.

FUTURE DIRECTION

ACTION
This field indicates the relevant task being carried out by Council Staff addressed from the Parkes Shire Council Communtiy Strategic Plan (CSP) 2022.

STRATEGIC OBJECTIVE
This is the high level goal for the community in achieving the Future Direction as set out in the CSP.

COMMENTS This is progress update from the responsible officer of the action. It should inform the reader the status of the action

RESOURCING IMPLICATIONS
Links to the operational budget as well as the estimated staffing and financial resouces identified to achieve the action.

PERFORMANCE MEASUREMENTS
Identifies the increment PSC will use to measure progress towards the actions target.

Future Direction 1
Develop Lifelong Learning Opportunities

1.1 Provide Access to Tertiary Education

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
1.1.1	Provide support and funding for the Jack Scoble Scholarship to support students undertaking full time university studies	Manager Culture, Education & Library Services - 3 days annually, advertising costs and assessment costs. Estimated at $1,303 (Activity 19)	1.1.2.1	Review the criteria and process for the scholarship	S Buckle	Reviewed in consultation with Scholarships Committee	Reviewed	Jack Scoble Scholarship reviewed with Scholarships committee and promotion commenced January 2016.
1.1.1	Provide support and funding for the Jack Scoble Scholarship to support students undertaking full time university studies	Manager Culture, Education & Library Services - 3 days annually, advertising costs and assessment costs. Estimated at $1,303 (Activity 19)	1.1.2.2	Advertise, interview and award scholarship	S Buckle	Suitable pool of applicants received	15	Formal advertisement for the Jack Scoble Scholarship commenced in January 2016. Applications closed Friday 29 January 2016. 15 applications were received from Students from Parkes High School, Peak Hill Central School, Trundle Central School and Red Bend Catholic College.
1.1.1	Provide support and funding for the Jack Scoble	Manager Culture, Education & Library Services - 3				Scholarship awarded to most suitable	2	After the interview stage two scholarships

Acting General Manager

Mayor

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Future Direction 1
Develop Lifelong Learning Opportunities

1.1 Provide Access to Tertiary Education

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
1.1.1	Provide support and funding for the Jack Scoble Scholarship to support students undertaking full time university studies	Manager Culture, Education & Library Services - 3 days annually, advertising costs and assessment costs. Estimated at $1,303 (Activity 19)	1.1.2.1	Review the criteria and process for the scholarship	S Buckle	Reviewed in consultation with Scholarships Committee	Reviewed	Jack Scoble Scholarship reviewed with Scholarships committee and promotion commenced January 2016.
1.1.1	Provide support and funding for the Jack Scoble Scholarship to support students undertaking full time university studies	Manager Culture, Education & Library Services - 3 days annually, advertising costs and assessment costs. Estimated at $1,303 (Activity 19)	1.1.2.2	Advertise, interview and award scholarship	S Buckle	Suitable pool of applicants received	15	Formal advertisement for the Jack Scoble Scholarship commenced in January 2016. Applications closed Friday 29 January 2016. 15 applications were received from Students from Parkes High School, Peak Hill Central School, Trundle Central School and Red Bend Catholic College. After the interview stage two scholarships were awarded to Brooke Carpenter and Luke Watt.
1.1.1	Provide support and funding for the Jack Scoble Scholarship to support students undertaking full time university studies	Manager Culture, Education & Library Services - 3 days annually, advertising costs and assessment costs. Estimated at $1,303 (Activity 19)				Scholarship awarded to most suitable applicant	2	

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
1.1.1	Provide support and funding for the Jack Scoble Scholarship to support students undertaking full time university studies	Manager Culture, Education & Library Services - 3 days annually, advertising costs and assessment costs. Estimated at $1,303 (Activity 19)	1.1.2.3	Funds distributed as part of Council presentation	S Buckle	Presentation to Council is received and adopted	16 February 2016	Brooke Carpenter and Luke Watt were awarded $3,250 Jack Scoble Scholarships for 2016. Presentations were held at Council meeting 16 February 2016.

1.2 Support and Promote Existing TAFE

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
1.2.1	Utilise TAFE as service provide for staff	Carried out annually utilising normal staffing hours	1.2.1.1	Monitor and assist training of staff involved in the program	R Milgate	Evidence of staff activities being monitored	4	4 trainees currently enrolled in TAFE completing Business, Finance, IT and HR. TAFE have been utilised across a broad range of skills set areas including Administration, Finance, Civil Construction, Information Services and Human Resources.

Acting General Manager Mayor

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1.3 Promote and Support Early Childhood Care and Education

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
1.3.1	Council will provide a Family Day Care Service	Family Day Care operates with a $948,746 budget for 2015/2016. This is affected by Federal Government funding allocations (Activity 15)	1.3.1.1	Family Day Care complies with "Education and Care Services National Regulations and Act 2011" and other relevant regulatory bodies	A Winter	Compliance with all audits		Policy development in regards to Immunisation Status for child enrolments being developed and reviewed for December. All service forms are being reviewed and updated.
1.3.1	Council will provide a Family Day Care Service	Family Day Care operates with a $948,746 budget for 2015/2016. This is affected by Federal Government funding allocations (Activity 15)	1.3.1.2	Family Day Care complies with the Federal Government National Quality Framework, incorporating the 'Early Years Learning Framework', national standards and elements, audits and spot checks	A Winter	Compliance with audits and spot checks on safety, hygiene, wellbeing and education	Electrical tagging completed, Fire evacuations and equipment checks completed.	Individual educator planning and programming formats have been introduced to allow better documentation of all standards and elements. Scanning of evidence is progressing.

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
1.3.1	Council will provide a Family Day Care Service	Family Day Care operates with a $948,746 budget for 2015/2016. This is affected by Federal Government funding allocations (Activity 15)	1.3.1.3	Family Day Care strategic plan is reviewed and updated annually	A Winter	Strategic plan reviewed and report made to Council		New premises business plan completed. Resources & furniture purchased and stored for relocation. Beginning assessment and ratings process with service Quality improvement plan being reviewed and target areas being established - these will include the relocation and expansion of the service, planning and programming formats for educators and the toy library auditing system. Service nominated for NSW Family Day Care service award.
1.3.2	Promote and support the importance of early literacy skills	The Library operates on a budget of $889,459 for 2015/2016. Support of literacy is affected by this budget. (Activity 29)	1.3.2.1	Provide a range of activities to support early literacy	S Buckle	Early childhood literacy sessions (storytime, rhyme time) held during school terms	Storytime - 54 sessions, 1227 participants. Rhyme Time - 63 sessions, 1782 participants.	Storytime and Rhyme Time held at Parkes and Peak Hill Library. School holiday activities held. Highlights for the year include: • Parkes Library Fun Palace held on the October long weekend • Families participated in low-fuss art and science activities, celebrating 'everyone having a go, perfection no required' • Annual Simultaneous Storytime dramatic performance (I Got This Hat).
1.3.2	Promote and support the importance of early literacy skills	The Library operates on a budget of $889,459 for 2015/2016. Support of literacy is affected by this budget. (Activity 29)				Literacy based activities held during school holidays	20 sessions held in July, September and October. 870 participants.	

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
1.3.2	Promote and support the importance of early literacy skills	The Library operates on a budget of $889,459 for 2015/2016. Support of literacy is affected by this budget. (Activity 29)	1.3.2.2	Hold a special 'literacy month'	S Buckle	Literacy month held	13 activities. 718 participants.	Curiosity and Wonder literacy festival commenced 1 September 2015 and concluded with Parkes Fun Palace on the October long weekend. Events included: • Graphic artists in residence • Photography and cartoon drawing workshops • Science based activities • Writers group meeting • Comedian performances Events were held in Parkes, Peak Hill, Trundle and Tullamore.
1.3.3	Provide support to Parkes Early Childhood Centre through a minimum cost accommodation arrangement	Council supports the Parkes Early Childhood Centre (PECC) through a peppercorn lease as well as assisting in some building maintenance, rates and insurance costs. $24,810 budgeted for 2015/2016 (Activity 19)	1.3.3.1	Lease arrangements with PECC	O Jensen	Lease agreement in place and functioning to satisfaction of all parties	New Lease not in place	A new lease with PECC is currently not in place

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
1.3.3	Provide support to Parkes Early Childhood Centre through a minimum cost accommodation arrangement	Council supports the Parkes Early Childhood Centre (PECC) through a peppercorn lease as well as assisting in some building maintenance, rates and insurance costs. $24,810 budgeted for 2015/2016 (Activity 19)	1.3.3.2	Maintenance of PECC building	M Bicket			Maintenance of the PECC building conducted as needed within normal operating budget.

Acting General Manager

Mayor

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1.5 Provide Lifelong Learning Opportunities

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
1.5.1	Provide lifelong learning opportunities for the community through Parkes Shire Library	$29,370 is budgeted in 2015/2016 for exhibitions, special projects and workshops (Activity 29)	1.5.1.1	Provide training programs	S Buckle	Online computer training system provided to community for free	Computer/ technology lessons held over 24 weeks. 75 participants.	Online computer self paced courses provide for free to the Parkes Shire community. Lifelong learning opportunities included computer basic classes, pasta making class, polaroid photography workshop, art classes and upcycling workshops. Writers Group meets once a month.
1.5.1	Provide lifelong learning opportunities for the community through Parkes Shire Library	$29,370 is budgeted in 2015/2016 for exhibitions, special projects and workshops (Activity 29)	1.5.1.2	Provide family and local history resources	S Buckle	Family history workshops are held every year	One on one sessions held as required.	Local history and family history research resources held for use within Parkes Library. Community access provide to Ancestry.com and other family history databases. 21 articles were posted on parkes.history.org. These include stories on Shire sporting ground histories, Anzac local stories and previous Shire Olympians.
1.5.1	Provide lifelong learning opportunities for the community through Parkes Shire Library	$29,370 is budgeted in 2015/2016 for exhibitions, special projects and workshops (Activity 29)				Local family history research services provided	362 enquiries utilising the resources in the local/family history resources.	
1.5.1	Provide lifelong learning opportunities for the community through Parkes Shire Library	$29,370 is budgeted in 2015/2016 for exhibitions, special projects and workshops (Activity 29)	1.5.1.3	Provide community access to the Internet	S Buckle	At least eight computers are available for public Internet access	11 computers available at three libraries.	Public access computers available at Parkes, Peak Hill, and Tullamore libraries. Free wifi available at Parkes, Peak Hill, Trundle and Tullamore libraries. 7305 public computer sessions over the

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
1.5.1	Provide lifelong learning opportunities for the community through Parkes Shire Library	$29,370 is budgeted in 2015/2016 for exhibitions, special projects and workshops (Activity 29)				Wifi access is available at all libraries	Available at all libraries.	year.
1.5.2	Support vocational education programs	HR support and programming - 4 weeks per year, SBATS Mentoring program 100 days over a 2 year period resourced in normal working hours. $410,832 budgeted in 2014/15 for wages for Traineeships/Apprenticeships and Cadetships and mentoring programs (Activity 1)	1.5.2.1	Actively support School and University Work Experience and Work Placement Programs	R Milgate	90% of requests for work placements completed		Council continues to be a big supporter of school work experience, vocational education work placements and university placements across the organisation. Work Experience, Work Placement, University Placements undertaken in Water & Engineering

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
1.5.2	Support vocational education programs	HR support and programming - 4 weeks per year, SBATS Mentoring program 100 days over a 2 year period resourced in normal working hours. $410,832 budgeted in 2014/15 for wages for Traineeships/Apprenticeships and Cadetships and mentoring programs (Activity 1)	1.5.2.2	Support Educational Career days	R Milgate	Number of Events attended	3	Council supports and attends promotional career days and subject selection workshops run by the schools within the shire

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
1.5.2	Support vocational education programs	HR support and programming - 4 weeks per year, SBATS Mentoring program 100 days over a 2 year period resourced in normal working hours. $410,832 budgeted in 2014/15 for wages for Traineeships/Apprenticeships and Cadetships and mentoring programs (Activity 1)	1.5.2.3	Support Parkes University Study Centre initiatives	R Milgate	Number of initiatives supported	0	Discussions being held with Stakeholders regarding future of Parkes University Study Centre

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
1.5.2	Support vocational education programs	HR support and programming - 4 weeks per year, SBATS Mentoring program 100 days over a 2 year period resourced in normal working hours. $410,832 budgeted in 2014/15 for wages for Traineeships/Apprenticeships and Cadetships and mentoring programs (Activity 1)	1.5.2.4	Develop and delivery School based Traineeships program	R Milgate	100% completion rate		The SBAT program has been very successful with Parkes High School, Christian School and Red Bend Catholic College participating. SBAT's currently in Infrastructure and Information Technology

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
1.5.2	Support vocational education programs	HR support and programming - 4 weeks per year, SBATS Mentoring program 100 days over a 2 year period resourced in normal working hours. $410,832 budgeted in 2014/15 for wages for Traineeships/Apprenticeships and Cadetships and mentoring programs (Activity 1)	1.5.2.5	Develop Policy, Programs and allocate resources to initiative	R Milgate	Progressively Increase percentage of traineeships/apprenticeships and cadetships to 6% of workforce		Council has a dedicated Training and Development Policy for staff and commits to a rolling program to support trainees, cadets, school based traineeships/apprenticeships and university internships.
1.5.3	Actively promote lifelong learning in Council Staff Training and Professional Development Policies and Programs	Budgeted at $219,954 for 2015/2016 outlined as part of Council's Corporate Training Plan (see Workforce Plan) (Activity 1)	1.5.3.1	Improve leadership skills for Managers, Supervisors and Team Leaders	R Milgate	Number of staff undergoing courses incorporating leadership skills		Training Within Industry (TWI) has worked closely with Supervisors and Team Leaders throughout the year to improve their leadership skillset. Management Consultancy International (MCI) has delivered diploma courses in Management, Project Management and Human Resources

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
1.5.3	Actively promote lifelong learning in Council Staff Training and Professional Development Policies and Programs	Budgeted at $219,954 for 2015/2016 outlined as part of Council's Corporate Training Plan (see Workforce Plan) (Activity 1)	1.5.3.2	Ensure Individual and Corporate Training Plans developed	R Milgate	Number of plans completed		Training Needs Analysis completed for roles and gaps identified. Next stage is to compile a Personal Development Plan based on Annual Performance Appraisal results
1.5.3	Actively promote lifelong learning in Council Staff Training and Professional Development Policies and Programs	Budgeted at $219,954 for 2015/2016 outlined as part of Council's Corporate Training Plan (see Workforce Plan) (Activity 1)	1.5.3.3	Review Training and Development Policy and Program	R Milgate	Completion, then yearly review		Training and Development Policy and Program reviewed in line with Delivery Strategies and Budget. Policy reviewed on a bi-annual basis.
1.5.3	Actively promote lifelong learning in Council Staff Training and Professional Development Policies and Programs	Budgeted at $219,954 for 2015/2016 outlined as part of Council's Corporate Training Plan (see Workforce Plan) (Activity 1)	1.5.3.4	Commit to succession planning initiatives for critical positions	R Milgate	Number of critical positions with succession plans in place		Workforce plan identifies critical positions with a strategy to succession plan throughout the organisation.

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Future Direction 2
Improve Health and Well Being

2.1 Encourage the Provision of Medical Facilities and Services

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
2.1.1	Support the development of a Health Precinct Plan	This is an advocacy role and there are no costs apportioned	2.1.1.1	Participate in the development of the Health Precinct Plan	S Campbell	Draft Health Precinct Plan Completed		The new Hospital is complete and has been operational from 24 November 2015. The new Hospital was officially opened by the NSW Government on 19 January 2016.
2.1.1	Support the development of a Health Precinct Plan	This is an advocacy role and there are no costs apportioned				Articles in local press		
2.1.1	Support the development of a Health Precinct Plan	This is an advocacy role and there are no costs apportioned	2.1.1.2	Participate in Project development for the new Parkes Hospital	S Campbell	Council represented at local planning meeting		Consultation meetings attended and facility completed and operational.
2.1.1	Support the development of a Health Precinct Plan	This is an advocacy role and there are no costs apportioned				Participate in community consultation relating to Hospital Planning.		

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
2.1.2	Work with and support the Parkes General Practitioners Working Group	Council sponsors the GP Cup which raises funds annually to pay recruitment costs for GP's and incentives for GP's and other health professionals	2.1.2.1	Jointly facilitate meetings of the Parkes GP Working Group	S Campbell	Meetings held quarterly	0	No meetings have been held in this reporting period due to reorganisation of the Public Health Network.
2.1.2	Work with and support the Parkes General Practitioners Working Group	Council sponsors the GP Cup which raises funds annually to pay recruitment costs for GP's and incentives for GP's and other health professionals				Council allocated actions followed up	Yes	
2.1.2	Work with and support the Parkes General Practitioners Working Group	Council sponsors the GP Cup which raises funds annually to pay recruitment costs for GP's and incentives for GP's and other health professionals				Receptions held for new and visiting GP's	One	

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
2.1.2	Work with and support the Parkes General Practitioners Working Group	Council sponsors the GP Cup which raises funds annually to pay recruitment costs for GP's and incentives for GP's and other health professionals				Investigate medical scholarship options	Ongoing	
2.1.2	Work with and support the Parkes General Practitioners Working Group	Council sponsors the GP Cup which raises funds annually to pay recruitment costs for GP's and incentives for GP's and other health professionals	2.1.2.2	Support provided to GP Cup event	S Campbell	Events Officer coordinates the running of the event		No event this financial year. Meetings of Organising committee held to review event scheduled for 2017.
2.1.2	Work with and support the Parkes General Practitioners Working Group	Council sponsors the GP Cup which raises funds annually to pay recruitment costs for GP's and incentives for GP's and other health professionals				Council sponsors event including the provision of teams		

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
2.1.2	Work with and support the Parkes General Practitioners Working Group	Council sponsors the GP Cup which raises funds annually to pay recruitment costs for GP's and incentives for GP's and other health professionals				Council presence at trophy presentation		
2.1.3	Plan and undertake maintenance of medical facilities in Peak Hill, Tullamore and accommodation for Medical Registrars at Parkes	$35,340 has been allocated for maintenance and capital improvements in the 2015/2016 budget. Rent received for Health Centres is fully allocated to maintaining those facilities. Capital improvements are funded by Council as required. (Activity 14)	2.1.3.1	Maintain Assets	M Bicket	Asset maintenance carried out	4	Maintenance of medical facilities and registrar accommodation carried out in accordance with need and within operational budget.

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
2.1.3	Plan and undertake maintenance of medical facilities in Peak Hill, Tullamore and accommodation for Medical Registrars at Parkes	$35,340 has been allocated for maintenance and capital improvements in the 2015/2016 budget. Rent received for Health Centres is fully allocated to maintaining those facilities. Capital improvements are funded by Council as required. (Activity 14)	2.1.3.2	Manage accommodation for Medical Registrars	M Bicket	Leases issued to tenants	2	Property management of Medical Registrars Units carried out.
2.1.3	Plan and undertake maintenance of medical facilities in Peak Hill, Tullamore and accommodation for Medical Registrars at Parkes	$35,340 has been allocated for maintenance and capital improvements in the 2015/2016 budget. Rent received for Health Centres is fully allocated to maintaining those facilities. Capital improvements are funded by Council as required. (Activity 14)				Ingoing and vacating inspections carried out	2	

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
2.1.3	Plan and undertake maintenance of medical facilities in Peak Hill, Tullamore and accommodation for Medical Registrars at Parkes	$35,340 has been allocated for maintenance and capital improvements in the 2015/2016 budget. Rent received for Health Centres is fully allocated to maintaining those facilities. Capital improvements are funded by Council as required. (Activity 14)				Requests for maintenance dealt with	4	

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2.2 Promote and Develop Health Education and Encourage People to take Personal Responsibility for their Health

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
2.2.1	Support and encourage programs that promote health and wellbeing	No cost apportioned support provided to State Government initiatives.	2.2.1.1	Provide information to staff on healthy lifestyles	S Ross	Information distributed by internal email, staff newsletter, toolbox talks and noticeboards	Healthly lifestyles information shared.	Healthy lifestyles information distributed to staff on noticeboards and emails.
2.2.1	Support and encourage programs that promote health and wellbeing	No cost apportioned support provided to State Government initiatives.	2.2.1.2	Facilitate programs aimed at improving health and wellbeing of staff.	S Ross	Annual fitness challenges held	Walking challenge not held.	82 staff participated in the 2016 Flu Vaccination Program.
2.2.1	Support and encourage programs that promote health and wellbeing	No cost apportioned support provided to State Government initiatives.				Flu Vaccination Program implemented	Flu vaccinations held	
2.2.1	Support and encourage programs that promote health and wellbeing	No cost apportioned support provided to State Government initiatives.				Health and Wellbeing Calendar	2016 calendar not created	
2.2.1	Support and encourage programs that promote health and wellbeing	No cost apportioned support provided to State Government initiatives.				Skin Cancer Checks undertaken		

2.5 Maximise Public Safety

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
2.5.01	Continued support to the role and functions of a Road Safety and Injury Prevention Officer and implementation of the Road Safety Strategic Plan	Road Safety position reviewed annually, funding is external. External funding sources are always at delivery risk to this initiative. Financially, Council commits $18,833 to this position as well as providing a vehicle and accommodating the officer with administration support (Activity 9)	2.5.1.1	Participate in Lachlan, Forbes, Parkes combined Road Safety Steering Committee	L Dolbel	Number of meetings attended	3	The Parkes, Forbes and Lachlan Shire Councils' Road Safety Steering Committee is comprised of a Councillor representative from each Council, the Director's at each Council, Roads and Maritime Services, NSW Police and the Road Safety and Injury Prevention Officer. The Committee's role is to provide guidance, feedback and support to the Road Safety and Injury Prevention Officer whilst implementing the Local Government Road Safety Program. Three meetings are held each year (one in each Shire). During this reporting period the Parkes meeting was held and was attended by most Committee members. This meeting was Chaired by Councillor Pratt.

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
2.5.01	Continued support to the role and functions of a Road Safety and Injury Prevention Officer and implementation of the Road Safety Strategic Plan	Road Safety position reviewed annually, funding is external. External funding sources are always at delivery risk to this initiative. Financially, Council commits $18,833 to this position as well as providing a vehicle and accommodating the officer with administration support (Activity 9)				Councillor nominated to represent Council	Achieved	

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
2.5.01	Continued support to the role and functions of a Road Safety and Injury Prevention Officer and implementation of the Road Safety Strategic Plan	Road Safety position reviewed annually, funding is external. External funding sources are always at delivery risk to this initiative. Financially, Council commits $18,833 to this position as well as providing a vehicle and accommodating the officer with administration support (Activity 9)				Meetings hosted and chaired when in Parkes	Achieved	

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
2.5.01	Continued support to the role and functions of a Road Safety and Injury Prevention Officer and implementation of the Road Safety Strategic Plan	Road Safety position reviewed annually, funding is external. External funding sources are always at delivery risk to this initiative. Financially, Council commits $18,833 to this position as well as providing a vehicle and accommodating the officer with administration support (Activity 9)	2.5.1.2	Assist in the development and delivery of the Annual Road Safety Action Plan	L Dolbel	Annual Plan Developed	The 2014 - 2017 Road Safety Action Plan is approved.	The Road Safety Action Plan for 2015/2016 was completed on schedule and involved 5 major projects that received in excess of $27,900 grant funding from RMS. Highlights include: - 'Free Cuppa for the Driver' Scheme being awarded the IPWEA (NSW) Local Government Excellence in Road Safety Award, a silver medal in the 2015 App Design Awards and announced a finalist in the 3M ACRS Diamond Road Safety Award. - 'I'm Counting on You' Child Restraint Project - 'NOT A STATISTIC! Youth Driver Education Program' being attended by over 500 Year 10 students, who observed the mock car crash demonstration at the Parkes PCYC - Graduated Licensing Scheme Learner Driver Workshops - Heavy vehicle safety initiatives, being the 'Heavy Vehicle Breakfast Forum', 'Sharing the Road at Harvest' Educational Campaign and the 'Oversize, Overmass Expo'

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
2.5.02	Maintain community safety through the management and reduction of public nuisances	2015/2016 budget is $277,150. Costs apportioned to Health Administration and Animal Control (Activity 6)	2.5.2.1	Monitor and enforce requirements under various Acts and Regulations	H Orr	Complaints investigated and regulations enforced	129	All complaints relating to public nuisances investigated with appropriate level of action taken relative to the issue.
2.5.02	Maintain community safety through the management and reduction of public nuisances	2015/2016 budget is $277,150. Costs apportioned to Health Administration and Animal Control (Activity 6)				Incidents recorded in CAIRS and followed up	129	
2.5.02	Maintain community safety through the management and reduction of public nuisances	2015/2016 budget is $277,150. Costs apportioned to Health Administration and Animal Control (Activity 6)	2.5.2.2	Develop policies and procedures for enforcement	H Orr			Procedure for handling public nuisances developed. Process continually refined during operations.
2.5.03	Continue to support and participate in the Parkes Interagency to contribute to partnerships in community wellbeing initiatives.	Council has allocated $2,040 in the 2015/2016 budget towards the administration of Interagency (Activity 18)	2.5.3.1	Maintain sponsorship to Parkes Neighbourhood Centre for administration of the Interagency	J McIntyre	Funding in budget	Yes	Sponsorship to Parkes Neighbourhood Central maintained. Interagency supported and regularly attended by Council representatives.

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
2.5.03	Continue to support and participate in the Parkes Interagency to contribute to partnerships in community wellbeing initiatives.	Council has allocated $2,040 in the 2015/2016 budget towards the administration of Interagency (Activity 18)				Evidence of Partnership	Yes	
2.5.03	Continue to support and participate in the Parkes Interagency to contribute to partnerships in community wellbeing initiatives.	Council has allocated $2,040 in the 2015/2016 budget towards the administration of Interagency (Activity 18)				Report annually on the Interagency	Nil to report	
2.5.03	Continue to support and participate in the Parkes Interagency to contribute to partnerships in community wellbeing initiatives.	Council has allocated $2,040 in the 2015/2016 budget towards the administration of Interagency (Activity 18)	2.5.3.2	Provide report on Council activities to the Interagency and Youth Interagency meetings	J McIntyre			Council regularly attends the interagency to network with service providers and give updates and information on Council projects and initiatives as well as matters being considered by Council including development applications. The Youth Interagency no longer functions as a stand alone committee and agenda items and networking are incorporated into the interagency meetings.

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
2.5.04	Work with the NSW Police to Maximise Public Safety	The net annual cost of town planning operations is $226,291 (Activity 21)	2.5.4.1	Maintain protocol with NSW Police Service	M Carter	Review as required to ensure that emerging issues captured by protocol		Development Applications that meet the criteria are referred to the NSW Police for an assessment under the Safer by Design and Crime Prevention Through Environmental Design guidelines. The Police comments and recommendations are considered as part of the development assessment process and appropriate conditions of consent are included to ensure new developments are designed to reduce the likelihood of being targeted by criminal activities.
2.5.04	Work with the NSW Police to Maximise Public Safety	The net annual cost of town planning operations is $226,291 (Activity 21)				Relevant applications referred to Police Service for comment	22	
2.5.04	Work with the NSW Police to Maximise Public Safety	The net annual cost of town planning operations is $226,291 (Activity 21)				Police comments integrated into determinations	22	
2.5.04	Work with the NSW Police to Maximise Public Safety	The net annual cost of town planning operations is $226,291 (Activity 21)	2.5.4.2	Provide administrative support to the Parkes Shire Liquor Accord	M Carter	Agenda and minutes distributed	2	Council provides administrative support to the Parkes Liquor Accord distributing the agendas and taking minutes at quarterly meetings. Councils representatives attend the meeting and provide input.
2.5.04	Work with the NSW Police to Maximise Public Safety	The net annual cost of town planning operations is $226,291 (Activity 21)				Council representative attends meetings		

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
2.5.04	Work with the NSW Police to Maximise Public Safety	The net annual cost of town planning operations is $226,291 (Activity 21)				Council actions completed		
2.5.04	Work with the NSW Police to Maximise Public Safety	The net annual cost of town planning operations is $226,291 (Activity 21)	2.5.4.3	New development assessment staff undertake Safer by Design training	M Carter	Staff trained	1	Council town planner completed the Safer by Design training during this reporting period.
2.5.04	Work with the NSW Police to Maximise Public Safety	The net annual cost of town planning operations is $226,291 (Activity 21)				Staff kept abreast of emerging issues		
2.5.04	Work with the NSW Police to Maximise Public Safety	The net annual cost of town planning operations is $226,291 (Activity 21)	2.5.4.4	Investigate feasibility of roll out of CCTV in Parkes CBD	C Barker	Report to Council	Reported monthly at project managemen t meetings	Main Street has been completed with coverage of all CBD Hotels. Grant Funding to cover the front of the Parkes Hotel and Railway Hotel was rejected.
2.5.05	Inspect and enforce health standards through the Food Regulation Partnership with the NSW Food Authority	The net annual cost of Health Administration and inspection services is $452,014. (Activity 10)	2.5.5.1	Fulfil Council's performance requirements as a Category B Council under the Food Regulation Partnership	H Orr	All High and Medium risk premises inspected at least once per year	76	Food Enforcement activities for this reporting period have included food shop inspectionat fixed food business as well as inspections conducted at the Local Shows and at the Elvis Festival in January. In total 247 Food Safety Inspections conducted during the year.

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
2.5.05	Inspect and enforce health standards through the Food Regulation Partnership with the NSW Food Authority	The net annual cost of Health Administration and inspection services is $452,014. (Activity 10)				Low risk premises inspected following complaints	0	
2.5.05	Inspect and enforce health standards through the Food Regulation Partnership with the NSW Food Authority	The net annual cost of Health Administration and inspection services is $452,014. (Activity 10)				Annual report furnished to the NSW Food Authority	Completed	
2.5.05	Inspect and enforce health standards through the Food Regulation Partnership with the NSW Food Authority	The net annual cost of Health Administration and inspection services is $452,014. (Activity 10)				Support training requirements for Food Safety supervisors	advice provided	
2.5.05	Inspect and enforce health standards through the Food Regulation Partnership with the NSW Food Authority	The net annual cost of Health Administration and inspection services is $452,014. (Activity 10)				Participate where possible in Food Safety campaigns/sur veys	0	

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
2.5.05	Inspect and enforce health standards through the Food Regulation Partnership with the NSW Food Authority	The net annual cost of Health Administration and inspection services is $452,014. (Activity 10)				Investigate food poisoning incidents in accordance with protocols	1	
2.5.05	Inspect and enforce health standards through the Food Regulation Partnership with the NSW Food Authority	The net annual cost of Health Administration and inspection services is $452,014. (Activity 10)				Participate in the Scores on Doors	Yes	
2.5.06	Provide Animal Management Services across the Shire	The cost to Council of Animal Management Services is $265,680. (Activity 6)	2.5.6.1	Operate Animal Shelter Facility	H Orr	Animal Shelter operating in accordance with guidelines		Council Ranger services have been active in providing education and enforcement activities across the shire. Additional patrols have been provided to the village areas of the shire.
2.5.06	Provide Animal Management Services across the Shire	The cost to Council of Animal Management Services is $265,680. (Activity 6)				Community accessing facility		

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
2.5.06	Provide Animal Management Services across the Shire	The cost to Council of Animal Management Services is $265,680. (Activity 6)				Annual report furnished to the Department of Local Government on time		
2.5.06	Provide Animal Management Services across the Shire	The cost to Council of Animal Management Services is $265,680. (Activity 6)				Impounding records up to date		
2.5.06	Provide Animal Management Services across the Shire	The cost to Council of Animal Management Services is $265,680. (Activity 6)				Ranger Activity Report made to Council monthly	4	
2.5.06	Provide Animal Management Services across the Shire	The cost to Council of Animal Management Services is $265,680. (Activity 6)	2.5.6.2	Enforce Companion Animal and Impounding Legislations	H Orr	Number of animals impounded	598	
2.5.06	Provide Animal Management Services across the Shire	The cost to Council of Animal Management Services is $265,680. (Activity 6)				Infringement notices issued	16	

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
2.5.06	Provide Animal Management Services across the Shire	The cost to Council of Animal Management Services is $265,680. (Activity 6)				Information distributed to owners of Companion Animals		
2.5.06. P.	(AUGMENTED PROGRAM) Provide Animal Management Services across the shire	The net cost to Council for enhanced management of Animal Services is $265,680 (Activity 6) Additional $27,680 2015/2016 funded through SRV Application	2.5.6.1. P	Operate Animal Shelter Facility	H Orr	Animal Shelter operating in accordance with guidelines		No additional budget funds allocated to this function for augmented program. All activities carried out within normal operational budget.
2.5.06. P.	(AUGMENTED PROGRAM) Provide Animal Management Services across the shire	The net cost to Council for enhanced management of Animal Services is $265,680 (Activity 6) Additional $27,680 2015/2016 funded through SRV Application				Community accessing facility		

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
2.5.06. P.	(AUGMENTED PROGRAM) Provide Animal Management Services across the shire	The net cost to Council for enhanced management of Animal Services is $265,680 (Activity 6) Additional $27,680 2015/2016 funded through SRV Application				Annual report furnished to the Department of Local Government on time		
2.5.06. P.	(AUGMENTED PROGRAM) Provide Animal Management Services across the shire	The net cost to Council for enhanced management of Animal Services is $265,680 (Activity 6) Additional $27,680 2015/2016 funded through SRV Application				Impounding records up to date		
2.5.06. P.	(AUGMENTED PROGRAM) Provide Animal Management Services across the shire	The net cost to Council for enhanced management of Animal Services is $265,680 (Activity 6) Additional $27,680 2015/2016 funded through SRV Application				Ranger Activity Report made to Council monthly		

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
2.5.06. P.	(AUGMENTED PROGRAM) Provide Animal Management Services across the shire	The net cost to Council for enhanced management of Animal Services is $265,680 (Activity 6) Additional $27,680 2015/2016 funded through SRV Application				Collaborative animal relationship program established		
2.5.06. P.	(AUGMENTED PROGRAM) Provide Animal Management Services across the shire	The net cost to Council for enhanced management of Animal Services is $265,680 (Activity 6) Additional $27,680 2015/2016 funded through SRV Application				Report submitted to IPART regarding utilisation of funding from Special Rate Variation		
2.5.06. P.	(AUGMENTED PROGRAM) Provide Animal Management Services across the shire	The net cost to Council for enhanced management of Animal Services is $265,680 (Activity 6) Additional $27,680 2015/2016 funded through SRV Application	2.5.6.3. P.	Enforce Companion Animal and Impounding Legislations	H Orr	Number of animals impounded		No additional budget funds allocated to this function for augmented program. All activities carried out within normal operational budget.

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
2.5.06. P.	(AUGMENTED PROGRAM) Provide Animal Management Services across the shire	The net cost to Council for enhanced management of Animal Services is $265,680 (Activity 6) Additional $27,680 2015/2016 funded through SRV Application				Increased Infringement notices issued		
2.5.06. P.	(AUGMENTED PROGRAM) Provide Animal Management Services across the shire	The net cost to Council for enhanced management of Animal Services is $265,680 (Activity 6) Additional $27,680 2015/2016 funded through SRV Application				Increased Information distributed to owners of Companion Animal		
2.5.06. P.	(AUGMENTED PROGRAM) Provide Animal Management Services across the shire	The net cost to Council for enhanced management of Animal Services is $265,680 (Activity 6) Additional $27,680 2015/2016 funded through SRV Application				Evidence of support for programs to encourage responsible animal ownership		

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
2.5.06. P.	(AUGMENTED PROGRAM) Provide Animal Management Services across the shire	The net cost to Council for enhanced management of Animal Services is $265,680 (Activity 6) Additional $27,680 2015/2016 funded through SRV Application				Data shows Shire wide approach to companion animal management		
2.5.06. P.	(AUGMENTED PROGRAM) Provide Animal Management Services across the shire	The net cost to Council for enhanced management of Animal Services is $265,680 (Activity 6) Additional $27,680 2015/2016 funded through SRV Application				Report submitted to IPART regarding utilisation of funding from Special Rate Variation		
2.5.06. P.	(AUGMENTED PROGRAM) Provide Animal Management Services across the shire	The net cost to Council for enhanced management of Animal Services is $265,680 (Activity 6) Additional $27,680 2015/2016 funded through SRV Application	2.5.6.4	Develop and Implement Companion Animals Management Plan	H Orr	Develop Companion Animals Act		No additional budget funds allocated to this function for augmented program. All activities carried out within normal operational budget.

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
2.5.06. P.	(AUGMENTED PROGRAM) Provide Animal Management Services across the shire	The net cost to Council for enhanced management of Animal Services is $265,680 (Activity 6) Additional $27,680 2015/2016 funded through SRV Application				Implement Companions Animal Act		
2.5.07	Providing and maintaining cemeteries for Shire Communities	Costs to Council is $160,880. (Activity 27)	2.5.7.1	Maintain Cemetery Records in accordance with adopted procedures	H Orr	Cemetery records up to date	100%	
2.5.07	Providing and maintaining cemeteries for Shire Communities	Costs to Council is $160,880. (Activity 27)				Right of burials and burial permits issued	78 and 123	
2.5.07	Providing and maintaining cemeteries for Shire Communities	Costs to Council is $160,880. (Activity 27)				Approvals given for monumental work in General Cemeteries		
2.5.07	Providing and maintaining cemeteries for Shire Communities	Costs to Council is $160,880. (Activity 27)	2.5.7.2	Cemetery Management Plan developed	H Orr	Draft Cemetery Management Plan adopted		Cemetery Management Plan is continueing to be developed. First stages of consultation have been conducted with Local Furneral Directors.
2.5.07	Providing and maintaining cemeteries for Shire Communities	Costs to Council is $160,880. (Activity 27)				Consultation conducted		

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
2.5.07	Providing and maintaining cemeteries for Shire Communities	Costs to Council is $160,880. (Activity 27)				Policy adopted		
2.5.07	Providing and maintaining cemeteries for Shire Communities	Costs to Council is $160,880. (Activity 27)	2.5.7.3	Long Term Financial Plan for Cemeteries implemented	H Orr	All scheduled works completed		Cemetery have been maintained in accordance with relevant budgetary and community expectations
2.5.07	Providing and maintaining cemeteries for Shire Communities	Costs to Council is $160,880. (Activity 27)				Works within budget		
2.5.07	Providing and maintaining cemeteries for Shire Communities	Costs to Council is $160,880. (Activity 27)	2.5.7.4	Maintain cemeteries within available funding levels	D Ramsay	Customer complaints		Cemeteries have been maintained to a high standard. Mowing, spraying and grave topping up is conducted to meet seasonal conditions.
2.5.07	Providing and maintaining cemeteries for Shire Communities	Costs to Council is $160,880. (Activity 27)				Budgetary compliance		The new burial area at Peak Hill is progressing with site prep and concrete beam work completed as at 15/8/16. Inspection of Goobang Cemetery was undertaken on 2 August with Heritage Adviser with a view to restoring the gateway and replacing the place sign. CAIRs relating to cemetery work are given priority due to their generally emotive nature. Any issues raised through CAIR's are inspected and assessed by SPC

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
2.5.08	Inspect and enforce health standards through enforcement of the Local Government Act and Public Health Act	The net annual cost of Health Administration and Inspection Services is $452,014. (Activity 10)	2.5.8.1	Investigate complaints and enforce Local Government Act and Public Health Act	H Orr	Complaints investigated	486	
2.5.08	Inspect and enforce health standards through enforcement of the Local Government Act and Public Health Act	The net annual cost of Health Administration and Inspection Services is $452,014. (Activity 10)				Orders and directions issued	3	
2.5.08	Inspect and enforce health standards through enforcement of the Local Government Act and Public Health Act	The net annual cost of Health Administration and Inspection Services is $452,014. (Activity 10)				Registers maintained of regulated premises		
2.5.08	Inspect and enforce health standards through enforcement of the Local Government Act and Public Health Act	The net annual cost of Health Administration and Inspection Services is $452,014. (Activity 10)				CAIRS followed up	100%	

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
2.5.08	Inspect and enforce health standards through enforcement of the Local Government Act and Public Health Act	The net annual cost of Health Administration and Inspection Services is $452,014. (Activity 10)	2.5.8.2	Determine applications under Section 68 of the Local Government Act	M Bicket	Applications determined	87 Received	Approvals issued for Septic Tank, Plumbing and Drainage, Section 68 Roads and Community Land, Amusement Devices.
2.5.08	Inspect and enforce health standards through enforcement of the Local Government Act and Public Health Act	The net annual cost of Health Administration and Inspection Services is $452,014. (Activity 10)				Premises and conditions monitored as required		
2.5.08. P.	(AUGMENTED PROGRAM) Inspect and enforce health standards through enforcement of the Local Government Act and Public Health Act	The net annual cost of Health Administration Inspection Services and the regulation of overgrown properties is approximately $452,014 per annum (Activity 10) Additional $20,350 in 2015/2016 funded through SRV applications.	2.5.8.1. P.	Investigate complaints and enforce Local Government Act and Public Health Act with an emphasis of overgrown and untidy property	H Orr	Increased number of complaints investigated	477	All customer service requests investigated. Additional patrols conducted in villages continued during this period.

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
2.5.08. P.	(AUGMENTED PROGRAM) Inspect and enforce health standards through enforcement of the Local Government Act and Public Health Act	The net annual cost of Health Administration Inspection Services and the regulation of overgrown properties is approximately $452,014 per annum (Activity 10) Additional $20,350 in 2015/2016 funded through SRV applications.				Increased numbers of orders and directions issued	477	
2.5.08. P.	(AUGMENTED PROGRAM) Inspect and enforce health standards through enforcement of the Local Government Act and Public Health Act	The net annual cost of Health Administration Inspection Services and the regulation of overgrown properties is approximately $452,014 per annum (Activity 10) Additional $20,350 in 2015/2016 funded through SRV applications.				Registers maintained of regulated premises		

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
2.5.08. P.	(AUGMENTED PROGRAM) Inspect and enforce health standards through enforcement of the Local Government Act and Public Health Act	The net annual cost of Health Administration Inspection Services and the regulation of overgrown properties is approximately $452,014 per annum (Activity 10) Additional $20,350 in 2015/2016 funded through SRV applications.				CAIRS followed up	100%	
2.5.08. P.	(AUGMENTED PROGRAM) Inspect and enforce health standards through enforcement of the Local Government Act and Public Health Act	The net annual cost of Health Administration Inspection Services and the regulation of overgrown properties is approximately $452,014 per annum (Activity 10) Additional $20,350 in 2015/2016 funded through SRV applications.				Strategy developed and implemented to deal with overgrown/untidy properties		

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
2.5.08. P.	(AUGMENTED PROGRAM) Inspect and enforce health standards through enforcement of the Local Government Act and Public Health Act	The net annual cost of Health Administration Inspection Services and the regulation of overgrown properties is approximately $452,014 per annum (Activity 10) Additional $20,350 in 2015/2016 funded through SRV applications.				Report submitted to IPART regarding utilisation of funding from Special Rate Variation		

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
2.5.09	Provide support for Emergency Management in Parkes Shire in accordance with the S.E.R.M Act	Under the State Emergency and Rescue Management (S.E.R.M) Act, Council has an obligation to provide a support role which is significant and a specialist has been employed to meet Council's obligations * Council must contribute 11.7% of the operating costs of the State Emergency Service, NSW Rural Fire Service and the NSW Fire Brigade. Limited grants may be accessed for some aspects such as disaster mitigation projects (Activity 5)	2.5.9.1	Provide executive support to the Local Emergency Operations Controller and the Local Emergency Management Committee	A Francis	Manager Infrastructure organises and attends meetings	LEMC meetings held in August and November as per schedule, chaired by DI with administrative support from Admin Team Leader	Council fulfilled obligations under the SERM Act by providing Executive Support the Local Emergency Management Committee, including a Chair for the committee, being the Director Infrastructure. Two meetings were held for the period, August and November. Local and Regional Agency attendance at meetings has been about 50% strong. This has reduced the effectiveness of the meetings and slowly progress on the new EMPlan, which is to replace the existing Displan. The plan current has the Community Profile and Key Sites in draft form, with Consequence Management Guides to be prepared by agencies.

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
2.5.09	Provide support for Emergency Management in Parkes Shire in accordance with the S.E.R.M Act	Under the State Emergency and Rescue Management (S.E.R.M) Act, Council has an obligation to provide a support role which is significant and a specialist has been employed to meet Council's obligations * Council must contribute 11.7% of the operating costs of the State Emergency Service, NSW Rural Fire Service and the NSW Fire Brigade. Limited grants may be accessed for some aspects such as disaster mitigation projects (Activity 5)				Annual exercise conducted with support Council	No exercises held during first half	

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
2.5.09	Provide support for Emergency Management in Parkes Shire in accordance with the S.E.R.M Act	Under the State Emergency and Rescue Management (S.E.R.M) Act, Council has an obligation to provide a support role which is significant and a specialist has been employed to meet Council's obligations * Council must contribute 11.7% of the operating costs of the State Emergency Service, NSW Rural Fire Service and the NSW Fire Brigade. Limited grants may be accessed for some aspects such as disaster mitigation projects (Activity 5)				DISPLAN reviewed	New EMPlan template adopted, Sections 1 & 2 completed with Community Information. Draft reviewed by Committee with individual agency plans still requiring completion	

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
2.5.09	Provide support for Emergency Management in Parkes Shire in accordance with the S.E.R.M Act	Under the State Emergency and Rescue Management (S.E.R.M) Act, Council has an obligation to provide a support role which is significant and a specialist has been employed to meet Council's obligations * Council must contribute 11.7% of the operating costs of the State Emergency Service, NSW Rural Fire Service and the NSW Fire Brigade. Limited grants may be accessed for some aspects such as disaster mitigation projects (Activity 5)				The LEOC is maintained in a state of readiness	Audit of the LEOC undertaken in October, ready in need	

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
2.5.09	Provide support for Emergency Management in Parkes Shire in accordance with the S.E.R.M Act	Under the State Emergency and Rescue Management (S.E.R.M) Act, Council has an obligation to provide a support role which is significant and a specialist has been employed to meet Council's obligations * Council must contribute 11.7% of the operating costs of the State Emergency Service, NSW Rural Fire Service and the NSW Fire Brigade. Limited grants may be accessed for some aspects such as disaster mitigation projects (Activity 5)	2.5.9.2	Support the operations of the SES	B Howard	Plant and Equipment funded	Plant and maintenance funds allocated	Council continually provides assistance and support to the State Emergency Service (SES) through plant and maintenance funding throughout the reporting period. No major events during this period.

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
2.5.09	Provide support for Emergency Management in Parkes Shire in accordance with the S.E.R.M Act	Under the State Emergency and Rescue Management (S.E.R.M) Act, Council has an obligation to provide a support role which is significant and a specialist has been employed to meet Council's obligations * Council must contribute 11.7% of the operating costs of the State Emergency Service, NSW Rural Fire Service and the NSW Fire Brigade. Limited grants may be accessed for some aspects such as disaster mitigation projects (Activity 5)				Provide accommodation and support for SES units	Nil required during this reporting period	

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
2.5.10	Work with the NSW Rural Fire Service in accordance with the Service Agreement to prevent and control bushfires	The Service Agreement with NSW RFS delegates the majority of Council's obligations under Rural Fires Act to the RFS. Council must contribute 11.7 % of the funding required $285,000 (Activity 5)	2.5.10.1	Attend Rural Fire Service meetings	B Howard	Attendance at the Mid Lachlan Valley Bush Fire Management Committee	Meetings Attended as scheduled with actions completed during this period	Director Engineering Services along with Councillor representation from Councillors Haddin and Newton have attended regular meetings in line with Councils level of service provided for the Rural Fire Service. These meetings include attendance at: Senior Management Team meeting held 8 October 2015 & 17 March 2016 Bush Fire Management Committee Meeting held 14 October 2015 and 23 May 2016 Service Agreement Meeting held 16 December 2015
2.5.10	Work with the NSW Rural Fire Service in accordance with the Service Agreement to prevent and control bushfires	The Service Agreement with NSW RFS delegates the majority of Council's obligations under Rural Fires Act to the RFS. Council must contribute 11.7 % of the funding required $285,000 (Activity 5)				Attendance at the Senior Management Team meetings	Meetings Attended as scheduled with actions completed during this period	

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
2.5.10	Work with the NSW Rural Fire Service in accordance with the Service Agreement to prevent and control bushfires	The Service Agreement with NSW RFS delegates the majority of Council's obligations under Rural Fires Act to the RFS. Council must contribute 11.7 % of the funding required $285,000 (Activity 5)	2.5.10.2	Operation and review of the Rural Fire Service Agreement	B Howard	Agreement reviewed twice a year through the Liaison Committee	Agreement Reviewed	The Service Agreement between Parkes Shire Council and the Rural Fire Service has been reviewed at its meeting held 16 December 2015 Councils Contribution has been allocated in the operational budget to support the funding agreement.
2.5.10	Work with the NSW Rural Fire Service in accordance with the Service Agreement to prevent and control bushfires	The Service Agreement with NSW RFS delegates the majority of Council's obligations under Rural Fires Act to the RFS. Council must contribute 11.7 % of the funding required $285,000 (Activity 5)				Funds allocated to support RFS under the agreement	Funds Allocated	

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Future Direction 3

Promote, Support and Grow our Communities

3.1 Develop and Implement individual township plans

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
3.1.1	Community Strategic plans to be developed for townships and regularly reviewed	DTCS and MGCS collectively 5 days annually Costs associated with incorporation and planning to be assigned to Town Improvement (TI) Funds One of minor allocation to TI funds to cover costs	3.1.1.1	Continue to assist with Community Plans including "A town like Trundle" plans	J McIntyre	Evidence of projects being supported		Three of the four townships now have finalised community strategic plans. Priority projects from each township plan have been included in Council's search for grants and applications for funding. Council continues to liaise with Peak Hill Community Consultative Committee to finalise their strategic plan and has made significant progress in the past 6 months.
3.1.2	Financially assist with annual incorporation costs	DTCS and MGCS collectively 5 days annually Costs associated with incorporation and planning to be assigned to TI Funds One off minor allocation to TI Funds to Cover Costs	3.1.2.1	Budget allocation to include minor consideration to cover ongoing Incorporations.	B Byrnes	Budget Allocation	nil requests received.	No requests for assistance were received by Council during the reporting period.

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3.2 Develop Strategies to Work with and Support the Townships Endeavours

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
3.2.1	Liaise with relevant government agencies to provide appropriate levels of resources and assistance to Shire communities when applicable	DTCS and EDM to advocate through correspondence and letters of support to relevant agencies - 2 days annually	3.2.1.1	Identify and assist in securing external funding	A Wyllie	Funding achieved	$120,000	Council has developed Strategic Plans for all of the Townships in the Shire. Council has been working with the CCC to ensure that the objectives of each Township has been achieved. Council has also worked with the local communities to achieve funding for several projects such as the Peak Hill Open Cut Mine, Berryman Oval, Lindner Oval Peak Hill
3.2.1	Liaise with relevant government agencies to provide appropriate levels of resources and assistance to Shire communities when applicable	DTCS and EDM to advocate through correspondence and letters of support to relevant agencies - 2 days annually				Successful grant applications	1	
3.2.2	Liaise with Parkes and Forbes Business Enterprise Centres and local Chambers of Commerce to promote business links and opportunities	EDM to liaise with Chambers in the Shire - 3 days annually	3.2.2.1	Regularly attend meetings and provide information and advice	A Wyllie	Meetings being attended	10	The EBDM meets with the Chamber of Commerce on a monthly basis. In the last 12 months the EBDM was involved in organising: • Breakfast meeting for the Chamber - 40 people attended • Business award - 200 attendees

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
3.2.2	Liaise with Parkes and Forbes Business Enterprise Centres and local Chambers of Commerce to promote business links and opportunities	EDM to liaise with Chambers in the Shire - 3 days annually				Evidence of consultation occurring	5	• Two procurement workshop - 70 attendees Additionally Council hosted its three Business Advisory Committee meeting, with 14 local business people attending. A Christmas advertising campaign was also launched as a joint campaign between Council and the Chamber of Commerce. The aim of the Christmas SPARKLES campaign was to encourage people from the region to shop locally. Council has also worked with the Chamber on a number of initiatives including the Parkes brand and the "Shop + Win" retail campaign.
3.2.2	Liaise with Parkes and Forbes Business Enterprise Centres and local Chambers of Commerce to promote business links and opportunities	EDM to liaise with Chambers in the Shire - 3 days annually	3.2.2.2	Work Strategically with the chamber of Commerce to expand membership	A Wyllie	Strategic Plan and feedback received indicating an increase		Council has been working with the Chamber of Commerce to increase their membership by increasing the value of being a member. The Chamber is now a member of the NSW Business Chamber this gives local businesses who are members of the Parkes Chamber of Commerce direct access to all of the NSW Business Chamber services. The Parkes Chamber of Commerce has one of the highest memberships in the State with between 100-110 members. Council promotes the membership of the Chamber through marketing campaigns such as SPARKLES and "Shop + Win" which gives a discount to Chamber members. Council also worked with the Chamber to rebrand the Chamber inline with the new Parkes "it all adds up" brand to ensure that both organisations are promoting the Parkes Shire as a place to live, work, play and invest.

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
3.2.3	Facilitate opportunities for advancement of technology	Liaise with communities - DTCS, EBDM and ISM collectively - 5 days per annum Liaise and lobby Government NBN with regards to roll out - DTSC, EDM and ISM collectively - 5 days per annum	3.2.3.1	Regularly interact and provide information about technology advancement within communities	A Wyllie	Evidence of interaction	1 submission	Over the last 12 months Council has been lobbying strongly for better telecommunications access for the entire Shire. In July 2015 it was announced that 400 houses in Peak Hill and 1800 in Parkes would receive NBN over the next 18 months. A wireless NBN tower has also been constructed in Parkes to service the south east side of town. Council will continue to lobby for better telecommunication services for all of its communities and has recently written to the Federal Member for the Riverina Michael McCormack MP to discuss the challenges that Trundle is having in regarding to ADSL connections within the Township. Council has also made a submission to the federal Government regarding mobile phone black spots.
3.2.3	Facilitate opportunities for advancement of technology	Liaise with communities - DTCS, EBDM and ISM collectively - 5 days per annum Liaise and lobby Government NBN with regards to roll out - DTSC, EDM and ISM collectively - 5 days per annum	3.2.3.2	Liaise with communities regarding the NBN roll out	A Wyllie	Evidence of regular meetings	Letter written	In July 2015 it was announced that 400 houses in Peak Hill and 1800 in Parkes would recive NBN over the next 18 months. A wireless NBN tower has also been constructed in Parkes to service the south east side of town. Council has been in regular contact with Trundle CCC regarding the issue of access to ADSL.

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
3.2.4	Promote relocating to the Parkes Shire	EBDM and Tourism Manager core function costs Take advantage of opportunities to leverage exposure as they arise - Country Expos, mass media, web page etc. Budgets exist for this purpose	3.2.4.1	Participate in events that aim to attract industry and population to the Shire	A Wyllie	Evidence of an increase in people / businesses relocating to the Shire	3	Council has attended and spoken at several conferences such as Australian Logistics Council Conference AusIntermodal, Ausrail and the Rail freight alliance Conference to promote businesses moving to Parkes. Council will continue to strategically promote Parkes through targeted advertising campaigns in Industry publications.
3.2.4	Promote relocating to the Parkes Shire	EBDM and Tourism Manager core function costs Take advantage of opportunities to leverage exposure as they arise - Country Expos, mass media, web page etc. Budgets exist for this purpose	3.2.4.2	Prepare and distribute a range of information packages that describe the benefits of the Shire	A Wyllie	Material professionally produced, which includes a suite of marketing material aimed at specific sections of the market. Implement recommendations of the Economic Development Plan	4	Over the last 12 months the EBDM has been concentrating on rebranding the Parkes Shire image. Parkes now has a new brand which is PARKES it all adds up, which is represented by a plus sign meaning that there are many positive things that go into making Parkes a great place to live, work, visit and invest. A new business and investment flyer has been produced by marketing to promote investing and working in Parkes. Council has also advertised in the ALC Freight Network magazine where the Parkes National Logistics Hub was features. Council has also made a submission to the state Government regarding the relocation of the RFS head quarters to Parkes from its current site in Sydney.

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3.3 Strengthen Council's relationship with the smaller townships

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
3.3.1	Regular consultation with Community Consultative Committees and Stakeholders	Councillors attend meetings, travel and administration costs involved. Actioning reports to Council describing Community needs Directors costs dealing with matters raised TI Funds provided for in budget for agreed prioritised projects	3.3.1.1	Increased use of local media with regard to Shire townships	A Wyllie	Increased editorial and content in local media outlets.	185	Council's Communications & Marketing team has made a concerted effort to increase the volume of communication and information distributed to the media and the community through Council media releases. Over the last months Council have been averaging 22.5 media releases a month. Council have taken a weekly Mayor message in the new Parkes Phoenix community paper and have continues with a Monthly message in the Champion Post.

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
3.3.1	Regular consultation with Community Consultative Committees and Stakeholders	Councillors attend meetings, travel and administration costs involved. Actioning reports to Council describing Community needs Directors costs dealing with matters raised TI Funds provided for in budget for agreed prioritised projects	3.3.1.2	Ensure that townships are aware of the IPR process including how priorities are set	B Byrnes			Council committed to a "State of the Shire" engagement campaign during the reporting period. which included Council exhibits at the Parkes and village shows. Council's exhibit provided infographic banners displaying Council's work from the previous financial year as well as the upcoming programs and initiatives. Council created a State of the Shire Report, a summary document based on the 2015/16 Parkes Shire Council Annual Report which was distributed to local agencies. A Council stand was held at the Peak Hill Meet You Up the Street, presenting the infographic banners, the new State of the Shire Report and other Integrated Planning documents. Council held an exhibit at the Parkes Christmas Markets in Cooke Park, again providing Integrated Planning documents and council related material. Council Staff were present at all stands/exhibits to discuss any issues and provided the opportunity to document their requests.

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
3.3.2	Council's meetings rotated amongst Shire townships	Executive Secretary to arrange administration and travel costs as allowed for in Administration budget. Advertising costs and liaison with community groups. Core costs for Administration and meeting expenses	3.3.2.1	Hold two meetings annually in Shire townships on rotation and include inspections and public forum on the agenda	B Byrnes	Meeting held in a township twice a year	Held in Peak Hill and Bogan Gate/	Township Meeting were held at Peak Hill on 4 August 2015 and at Bogan Gate on 1 March 2016.

3.4 Utilise an Integrated Planning Framework to Guide the Development of our Communities

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
3.4.1	Fulfil Council's obligation under the EP&A Act 1979 and Associated Acts	The cost of Town Planning Operations is $329,511. (Activity 21)	3.4.1.1	Assess applications for development	M Carter	All applications assessed and determined in accordance with NSW Department of Planning Timeframes.	Yes	Council's Development Assessment team provides a free pre-lodgement service to assist people with the preparation and submission of an application. Weekly Initial Check Meetings are held to determine whether any further information is required and notification requirements. This process ensures that applications are assessed and determined within the required timeframes. No forums have been held in this reporting period.
3.4.1	Fulfil Council's obligation under the EP&A Act 1979 and Associated Acts	The cost of Town Planning Operations is $329,511. (Activity 21)				Report to Council monthly on DA/CC/CDC processing times	11	
3.4.1	Fulfil Council's obligation under the EP&A Act 1979 and Associated Acts	The cost of Town Planning Operations is $329,511. (Activity 21)				Initial check meetings held	25	
3.4.1	Fulfil Council's obligation under the EP&A Act 1979 and Associated Acts	The cost of Town Planning Operations is $329,511. (Activity 21)				Hold at least one forum with building and developers each year	No	
3.4.1	Fulfil Council's obligation under the EP&A Act 1979 and Associated Acts	The cost of Town Planning Operations is $329,511. (Activity 21)				Prelodgement service maintained	Yes	

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
3.4.1	Fulfil Council's obligation under the EP&A Act 1979 and Associated Acts	The cost of Town Planning Operations is $329,511. (Activity 21)	3.4.1.2	Assess Planning Certificates	M Carter	Section 149 Certificates processed in accordance with statutory requirements	64	Council processed 63 Section 149 Certificates in accordance with statutory requirements
3.4.1	Fulfil Council's obligation under the EP&A Act 1979 and Associated Acts	The cost of Town Planning Operations is $329,511. (Activity 21)				All applications assessed and determined in accordance with statutory and Council timeframes	Yes	
3.4.1	Fulfil Council's obligation under the EP&A Act 1979 and Associated Acts	The cost of Town Planning Operations is $329,511. (Activity 21)	3.4.1.3	Assess Complying Development, Construction, Occupation and other certificates	M Bicket	735A/1212P Certificates processed in accordance with statutory requirements	23	23 735A/1212P Certificates were addressed within statutory requirements
3.4.1	Fulfil Council's obligation under the EP&A Act 1979 and Associated Acts	The cost of Town Planning Operations is $329,511. (Activity 21)				Building and other certificates assessed and determined		
3.4.1	Fulfil Council's obligation under the EP&A Act 1979 and Associated Acts	The cost of Town Planning Operations is $329,511. (Activity 21)				Building certification carried out in accordance with function as Local Government Certifying Authority		

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
3.4.1	Fulfil Council's obligation under the EP&A Act 1979 and Associated Acts	The cost of Town Planning Operations is $329,511. (Activity 21)				All Mandatory Critical Stage inspections carried out in a timely manner		
3.4.1	Fulfil Council's obligation under the EP&A Act 1979 and Associated Acts	The cost of Town Planning Operations is $329,511. (Activity 21)				Inspection reports completed and copies issued for all inspections.		
3.4.1	Fulfil Council's obligation under the EP&A Act 1979 and Associated Acts	The cost of Town Planning Operations is $329,511. (Activity 21)				Occupation/interim occupation certificates issued following satisfactory final inspection		
3.4.2	Review and implement Council's Planning Instruments	$30,000 has been allocated in the 2015/2016 budget for the development of and review of Section 94 plan.	3.4.2.1	Review Development Control Plans	M Carter	Development Control Plans reviewed in compliance with new format		The Parkes Shire Development Control Plan (DCP) 2013 came into force on 19 March 2014. The new single DCP replaces Council's eight existing DCPs from 1998.
3.4.2	Review and implement Council's Planning Instruments	$30,000 has been allocated in the 2015/2016 budget for the development of and review of Section 94 plan.	3.4.2.2	Review Policies	M Carter	Policies reviewed as necessary		Council is currently reviewing the Policy for the Control of Footway Restaurants and Footpath Obstructions. This matter has been progressed/included in the DCP Review. Section 94 Contributions Plans/Policy review completed.

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
3.4.3	Encourage the Conservation and Management of Heritage through the Parkes Shire Heritage Study.	Funding is jointly provided by Council and by the NSW Heritage Office. Cost to Council is $24,290 and forms part of the Henry Parkes Centre Budget (Activity 30)	3.4.3.1	Facilitate Parkes Shire Heritage Committee	M Carter	Parkes Shire Heritage Committee meets at least four times per year and otherwise as required.		The Parkes Shire Heritage Committee met five times during this reporting period. Key matters considered by the Committee include the the progression of the Parkes Shire Heritage Study and allocation of Local Heritage Fund.
3.4.3	Encourage the Conservation and Management of Heritage through the Parkes Shire Heritage Study.	Funding is jointly provided by Council and by the NSW Heritage Office. Cost to Council is $24,290 and forms part of the Henry Parkes Centre Budget (Activity 30)	3.4.3.2	Continue Heritage Advisory Service	M Carter	Heritage Advisory Service provided on request		The Heritage Advisory Service offers free professional advice from Council's Heritage Advisor, who visits the Parkes Shire each month. Free advice is available to owners who want to renovate or redevelop private homes or commercial buildings. This advice can include the topics of colour scheme, extensions, verandahs, awnings and fences as well as more comprehensive advice on the integration of new development in older areas.
3.4.3	Encourage the Conservation and Management of Heritage through the Parkes Shire Heritage Study.	Funding is jointly provided by Council and by the NSW Heritage Office. Cost to Council is $24,290 and forms part of the Henry Parkes Centre Budget (Activity 30)				Examples of promotion of the Service		

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
3.4.3	Encourage the Conservation and Management of Heritage through the Parkes Shire Heritage Study.	Funding is jointly provided by Council and by the NSW Heritage Office. Cost to Council is $24,290 and forms part of the Henry Parkes Centre Budget (Activity 30)				Coordinate appointments for the Heritage Advisor		
3.4.3	Encourage the Conservation and Management of Heritage through the Parkes Shire Heritage Study.	Funding is jointly provided by Council and by the NSW Heritage Office. Cost to Council is $24,290 and forms part of the Henry Parkes Centre Budget (Activity 30)	3.4.3.3	Administer Local Heritage Fund	M Carter	Annual grants program for Local Heritage Fund administered		Council's Local Heritage Fund has been in operation since early 2000. Since this time Council has provided financial assistance to hundreds of heritage projects throughout the Shire. Council has a total of $17,500.00 allocated for the 2015/2016 Local Heritage Fund. Fund was properly administered.
3.4.3	Encourage the Conservation and Management of Heritage through the Parkes Shire Heritage Study.	Funding is jointly provided by Council and by the NSW Heritage Office. Cost to Council is $24,290 and forms part of the Henry Parkes Centre Budget (Activity 30)				Grants from previous year acquitted		

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
3.4.3	Encourage the Conservation and Management of Heritage through the Parkes Shire Heritage Study.	Funding is jointly provided by Council and by the NSW Heritage Office. Cost to Council is $24,290 and forms part of the Henry Parkes Centre Budget (Activity 30)	3.4.3.4	Record interactive history of Bogan River Wiradjuri pre and post European settlement	M Carter	Interactive history recorded		The Parkes Aboriginal Heritage Study titled "Restoring the Past to Build the Future: Indigenous Culture, Heritage and Economy in Rural New South Wales" is being undertaken by two PHD students and is nearing completion. Part of the project is the development of a course in Aboriginal cultural heritage management specifically designed for the Bogan Wiradjuri. It is being designed at Cert III and IV level and accredited with Australian Skills Quality Authority (ASQA).
3.4.3	Encourage the Conservation and Management of Heritage through the Parkes Shire Heritage Study.	Funding is jointly provided by Council and by the NSW Heritage Office. Cost to Council is $24,290 and forms part of the Henry Parkes Centre Budget (Activity 30)				Annual progress report to Council		

3.5 Provide Equitable Access to Community Services

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
3.5.1	Advocate and Facilitate equitable service provision for; Women, Older People (over 55 years), Aboriginals, People with Disabilities, People from Culturally and Linguistically Diverse Backgrounds	Council provides financial and intellectual support to Parkes Neighbourhood Centre which houses many of the Shire's Community Services Council sponsors and supports ongoing Interagency meetings Budget is $18,860 (Activity 31)	3.5.1.1	Work with Social Justice groups within the community in collaboration with the Parkes Neighbourhood Centre	J McIntyre	Evidence of assistance and support provided to the Neighbourhood Centre on a regular basis		Parkes Shire Council has provided assistance and support to the Neighbourhood Central financially, strategically and operationally over the reporting period. Council regularly attends the Inter-agency meetings held at Neighbourhood Central and contributes to other committees operating out of the Neighbourhood Central including the Parkes Domestic Violence Committee. Council provides 50% of the Salary for the Aboriginal Project Officer (auspiced by Neighbourhood Central) in partnership with Northparkes Mines and provides strategic direction and support for this role. Council also maintains a excellent working relationship with Centre Management and has collaborated on many projects including grant submissions over the period. The Neighbourhood Central building is owned and maintained by Parkes Shire Council and is leased by Neighbourhood Central on a peppercorn lease.

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
3.5.1	Advocate and Facilitate equitable service provision for; Women, Older People (over 55 years), Aboriginals, People with Disaibilities, People from Culturally and Linguistically Diverse Backgrounds	Council provides financial and intellectual support to Parkes Neighbourhood Centre which houses many of the Shire's Community Services Council sponsors and supports ongoing Interagency meetings Budget is $18,860 (Activity 31)	3.5.1.2	Support and assist the Aboriginal Working Parties in Parkes and Peak Hill in objectives of their respective action plans	J McIntyre	Actions supported		The Parkes Shire Aboriginal Project Officer (APO) attends meeting on behalf of Parkes Shire Council.The Aboriginal Project Officer and representatives from the Parkes and Peak Hill working parties are also members of the Three Rivers Regional Assembly, an advisory group under the NSW State Governments OCHRE program.
3.5.1	Advocate and Facilitate equitable service provision for; Women, Older People (over 55 years), Aboriginals, People with Disaibilities, People from Culturally and Linguistically Diverse Backgrounds	Council provides financial and intellectual support to Parkes Neighbourhood Centre which houses many of the Shire's Community Services Council sponsors and supports ongoing Interagency meetings Budget is $18,860 (Activity 31)				Attendance at working party meetings as requested.		

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
3.5.2	Support youth initiatives and collaborate with other youth groups and support agencies	Council supports youth initiatives and collaborates with other youth groups Budget allocation is $14,160. (Activity 16)	3.5.2.1.	Participate in and support Youth Week programs	J McIntyre	Matching grant	Funding provided	In this reporting period Youth Week 2016 (April 8-17) took place with a pop up cinema screening around the Shire.
3.5.2	Support youth initiatives and collaborate with other youth groups and support agencies	Council supports youth initiatives and collaborates with other youth groups Budget allocation is $14,160. (Activity 16)				Providing staff support to Youth Week Events	5 staff involved in Youth Week events	
3.5.2	Support youth initiatives and collaborate with other youth groups and support agencies	Council supports youth initiatives and collaborates with other youth groups Budget allocation is $14,160. (Activity 16)	3.5.2.2.	Increase youth engagement in initiatives undertaken by Local Government	J McIntyre	Number of initiatives where youth input is sought		During the reporting Parkes Shire Council provided sporting and recreational improvements for young people. Master Planning for sports fields during the period also included opportunities for young people to comment and make suggestions on the future of the sporting precincts in the Parkes Shire. Youth Week also provided an opportunity for young people to be involved.
3.5.2	Support youth initiatives and collaborate with other youth groups and support agencies	Council supports youth initiatives and collaborates with other youth groups Budget allocation is $14,160. (Activity 16)				Evidence of working with partner stakeholders on youth based initiatives		

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
3.5.3.P.	(NEW PROGRAM) Provide support for a Parkes Shire Aboriginal Project Officer to assist the Shires Indigenous community to achieve enhance and equitable access to opportunities	A three year funding partnership has been negotiated with Northparkes Mines for this position. Council's contribution under the Progressive Delivery Program is $40,000 (Activity 18)	3.5.3.1. P.	Provides Financial and Strategic support with funding partners to the Aboriginal Project Officer auspiced through the Parkes Neighbourhood Centre	J McIntyre	Funding provided	Yes	Funding in partnership with Northparkes Mines has been provided during the reporting period. The Aboriginal Project Officer continues to report six monthly to the Council in the form of a report and is overseen strategically by Parkes Shire Council and operationally by the Manager of Neighbourhood Central. Steering committee meetings are no longer held in favour of regular operational and strategic meetings between Neighbourhood Centre Manager, Parkes Shire Council staff and the Aboriginal Project Officer.
3.5.3.P.	(NEW PROGRAM) Provide support for a Parkes Shire Aboriginal Project Officer to assist the Shires Indigenous community to achieve enhance and equitable access to opportunities	A three year funding partnership has been negotiated with Northparkes Mines for this position. Council's contribution under the Progressive Delivery Program is $40,000 (Activity 18)				APO Workplan actions assisted		Reporting on the utilisation of Special Rate Variation Funding will be supplied to IPART including Aboriginal Project Officer activities and accomplishments.
3.5.3.P.	(NEW PROGRAM) Provide support for a Parkes Shire Aboriginal Project Officer to assist the Shires Indigenous community to achieve enhance and equitable access to opportunities	A three year funding partnership has been negotiated with Northparkes Mines for this position. Council's contribution under the Progressive Delivery Program is $40,000 (Activity 18)				Steering Committee Meetings attended	Nil	

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
3.5.3.P.	(NEW PROGRAM) Provide support for a Parkes Shire Aboriginal Project Officer to assist the Shires Indigenous community to achieve enhance and equitable access to opportunities	A three year funding partnership has been negotiated with Northparkes Mines for this position. Council's contribution under the Progressive Delivery Program is $40,000 (Activity 18)				Report submitted to IPART regarding utilisation of funding from Special Rate Variation	Yes	

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Future Direction 4
Grow and Diversify the Economic Base

4.1 Support Mining Operations and Development

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
4.1.1	Maintain and enhance working relationships with Northparkes Mines & other mining operations	Mayor, GM and EBDM regularly commit time to meetings and consultation with Mines officials on a range of issues Council contributes resources to a number of Community initiatives and programs in partnership with Northparkes Mine	4.1.1.1	Council participates in the Northparkes Mines Community Consultative Committee	A Wyllie	Number of meetings attended	4	Councillor Greenwood continues to represent Council on the Northparkes Mine (NPM) Community Consolation Committee and Council continues to enjoy a good working relationship with NPM.

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
4.1.1	Maintain and enhance working relationships with Northparkes Mines & other mining operations	Mayor, GM and EBDM regularly commit time to meetings and consultation with Mines officials on a range of issues Council contributes resources to a number of Community initiatives and programs in partnership with Northparkes Mine				Communication of meeting outcomes to Council	4	
4.1.1	Maintain and enhance working relationships with Northparkes Mines & other mining operations	Mayor, GM and EBDM regularly commit time to meetings and consultation with Mines officials on a range of issues Council contributes resources to a number of Community initiatives and programs in partnership with Northparkes Mine	4.1.1.2	Explore opportunities to partner with mining operations for the benefit of the community	A Wyllie	Number of projects supported	2	Parkes Shire Council and Northparkes Mine continue to work on projects together. Notable work that the two organisations have completed together is works on Memorial Hill and the work that they did at PAC park. Council and NPM continue to explore ways that they can work together are have started to discuss the possibility of holding another GP cup. Northparkes Mines continues to support the Aboriginal Liaison Officer. Northparkes Mine is also a sponsor of the Parkes Elvis Festival.

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
4.1.1	Maintain and enhance working relationships with Northparkes Mines & other mining operations	Mayor, GM and EBDM regularly commit time to meetings and consultation with Mines officials on a range of issues Council contributes resources to a number of Community initiatives and programs in partnership with Northparkes Mine				Evidence of ventures being collaborated	2	
4.1.2	Actively support endeavours to advance the longevity and expansion of mining within the Parkes Shire	Mayor, GM and EBDM regularly commit time to meetings and consultation with Mines and devote time within their duties to support this action	4.1.2.1	Provide assistance in major State Planning Approvals if appropriate	A Wyllie	Evidence of support supplied by Council in processes	4 meetings	Council has been working with a potential new mine development near Fifield to help facilitate its development in line with State regulatons. Council has also made submissions regarding new State Significant projects including a new 50MW solar farm to the west of Parkes.
4.1.2	Actively support endeavours to advance the longevity and expansion of mining within the Parkes Shire	Mayor, GM and EBDM regularly commit time to meetings and consultation with Mines and devote time within their duties to support this action	4.1.2.2	Actively lobby all levels of Government for support for mining activities if appropriate	A Wyllie	Evidence of representations made to levels of Government	1	The Mayor and the Economic and Business Development Manager met with the State Planning Minister Rob Stokes MP and the Parliamentary Secretary for Western NSW Hon Sarah Mitchel MLC at Northparkes Mine along with representatives from Forbes Shire Council. The discussion focused on the community relationship that the mine had with Parkes and Forbes.

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
4.1.3	Explore benefits in attracting additional mineral resource ventures benefiting the Parkes Shire.	This is carried out as part of the role and functions of the EBDM and Senior Executive Staff Link to time allocation of Economic Development Plan	4.1.3.1	Liaise with mining companies undertaking exploration if appropriate	A Wyllie	Evidence of consultation or meetings held	4	Council has held several meetings with a mining company ho is undertaking exploration outside of the Shire.
4.1.3	Explore benefits in attracting additional mineral resource ventures benefiting the Parkes Shire.	This is carried out as part of the role and functions of the EBDM and Senior Executive Staff Link to time allocation of Economic Development Plan				Implement recommendations of the Parkes Shire Economic Development Plan in accordance with available measures		
4.1.3	Explore benefits in attracting additional mineral resource ventures benefiting the Parkes Shire.	This is carried out as part of the role and functions of the EBDM and Senior Executive Staff Link to time allocation of Economic Development Plan	4.1.3.2	Actively approach industries/ businesses which support and add value to the mining sector	A Wyllie	Implement recommendations of the Parkes Shire Economic Development Plan		Due to the down turn in mining globally this has not been a priority of Council

4.2 Develop and Support the Tourism Industry in the Shire

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
4.2.1	To provide the resources and structure needed to effectively support and grow the Shires Tourism Sector	Council had budgeted $815,805 including provision for a Tourism Trainee position (Activity 47)	4.2.1.1	To maintain Council's marketing and promotional standards over the period of the Delivery Program	K Dwyer	Review the financial commitment by Council to the marketing and promotional budget	Budget maintained during the reporting period, however, marketing funds utilised from Economic Development for campaigns under the new team structure	Marketing and development activities that have been undertaken during the reporting period have included the Destination Brand Development and roll out of Parkes it all adds up, 50,000 copies of the Parkes Destination Guide, 'Parkes, it all adds up.' destination awareness campaign, Peak Hill Gold Mine Experience Masterplan and preliminary works, Destination Management Plan scoped and expressions of interest sought from qualified suppliers, Public Artworks installed in Parkes CBD, Destination Marketing workshops, Shop Local promotion June 2016 (2795 entries captured), Discover the Magic Campaign - September/October including attendance at the Canberra Home & Leisure Show, Strategic Marketing Plan for the Parkes Elvis Festival delivered, HPC Masterplan developed, Heritage Interpretation Plan developed and adopted by Council and Travel Oz segment commissioned for Parkes Region.
4.2.1	To provide the resources and structure needed to effectively support and grow the Shires Tourism Sector	Council had budgeted $815,805 including provision for a Tourism Trainee position (Activity 47)	4.2.1.2	Encourage tourism operators and the business community to become more involved in the	K Dwyer	Evidence of increased marketing participation from the business sector	shop local campaign (june 2016) attracted over 30 businesses	Council's Brand Development project was well received by community stakeholders. Operators and event coordinators have the opportunity to further leverage their presence online and through packaging when participating in the Tourism partnership

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
4.2.1	To provide the resources and structure needed to effectively support and grow the Shires Tourism Sector	Council had budgeted $815,805 including provision for a Tourism Trainee position (Activity 47)		marketing and promotion of the Shire by identifying opportunities for industry participation in market development and marketing and promotion.		Evidence of material produced	Partnership Packages for Elvis and Destination were rolled out and retail activation kits were produced for both the Sparkles illumination and the Elvis Festival	program or Parkes Elvis Festival partnership program. The Discover the Magic Campaign implemented in September also invited participation from local operators to submit a special offer to be redeemed by visitors who acknowledged the campaign. The Sparkles Campaign which ran in December 2015 and was complemented by illumination was well received by businesses that not only participated in the campaign but also decorated shop windows to fit in with the "Sparkles" theme of the illumination. The 2016 Destination Guide also provided opportunity for local operator buy-in along with an associated marketing campaign,

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
4.2.1	To provide the resources and structure needed to effectively support and grow the Shires Tourism Sector	Council had budgeted $815,805 including provision for a Tourism Trainee position (Activity 47)	4.2.1.3	Explore opportunities for the Tourism Unit to generate additional revenue that can be applied to marketing and promotion	K Dwyer	Evidence of new merchandise sought	Consolidation of product lines at the Parkes Visitor Information and increased lines for Parkes Elvis Festival merchandise that can now carry Elvis' image due to agreement reached with Elvis Presley Enterprises.	Tourism and Elvis Partnership Programs proving successful with funds channelled back into marketing and promotion. Discover the Magic campaign implemented in September with buy-in from local operators. Consolidation of product lines at the Parkes Visitor Information and increased lines for Parkes Elvis Festival merchandise. $150,000 in funding secured for the Parkes Elvis Festival through a strategic 3 year partnership with Destination NSW. Launch of online store for the Parkes Elvis Festival and budget secured to implement an online booking system for the Parkes Visitor Information Centre. Successful grant application of $120,000 matched funding for the Peak Hill Open Cut Mine to improve the visitor experience. $16,000 in sales revenue for the 2016 Parkes Destination Guide, special offers submitted by local businesses for the 'Parkes, it all adds up.' campaign in April 2016

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
4.2.1	To provide the resources and structure needed to effectively support and grow the Shires Tourism Sector	Council had budgeted $815,805 including provision for a Tourism Trainee position (Activity 47)				Evidence of increased merchandise sales through the Visitor Information Centre	Launch of online store for the Parkes Elvis Festival and budget secured to implement an online booking system for the Parkes Visitor Information Centre.	Shop + Win local campaign included over 30 local retail outlets in June 2016

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
4.2.1	To provide the resources and structure needed to effectively support and grow the Shires Tourism Sector	Council had budgeted $815,805 including provision for a Tourism Trainee position (Activity 47)				Evidence of co-operative marketing with the industry/business community	Discover the Magic campaign implemented in September with buy-in from local operators. Parkes it all adds up campaign in April 2016 with special offers from local operators. Shop local promotion in une 2016 with over 30 participating local businesses	

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
4.2.1	To provide the resources and structure needed to effectively support and grow the Shires Tourism Sector	Council had budgeted $815,805 including provision for a Tourism Trainee position (Activity 47)				Evidence of grants funds being attained	Successful grant application of $120,000 matched funding for the Peak Hill Open Cut Experience to improve the visitor experience and install a shelter at the site.	
4.2.2	To diversify the attraction base of the Shire, providing more things for visitors to 'see and do' in the area	This is part of the core function of the Tourism Unit, funds to be allocated to bi-annual workshops Funds put aside for development of marketing material from existing budget	4.2.2.1	To attract, foster and support the development of external tourist attractions throughout the Shire.	K Dwyer	Evidence of cooperation, communication and marketing by Council for attractions	2 destination appeal campaigns delivered with special offers from local attractions including the Dish, Peak Hill Gold Mine, HPC	Continued management and promotion of the Peak Hill Gold Mine and fostering development through $120,000 state government funding (matched by Council) to improve the visitor experience. Various meetings held with all stakeholders including Alkane, Peak Hill Aboriginal Lands Council, Working Party, and Peak Hill Consultative Committee. Meetings held with marketing representatives at CSIRO to explore further cooperative marketing opportunities to encourage dispersal of visitors to the region. Heritage Interpretive Plan developed

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
4.2.2	To diversify the attraction base of the Shire, providing more things for visitors to 'see and do' in the area	This is part of the core function of the Tourism Unit, funds to be allocated to bi-annual workshops Funds put aside for development of marketing material from existing budget				Evidence of meetings with stakeholders and potential investors - 6 meetings annually	over 70 stakeholders consulted in Brand Development Workshops, 28 tourism operators attended Destination Marketing Workshops in February, meetings with Peak Hill Gold Mine Stakeholders re: developments, Meeting with HPC stakeholders re: masterplan, HARS meeting for new musuem development, new operator enquiry for Farm Stays	consultation workshops held with key heritage groups in the community. Management of the Henry Parkes Centre and coordination of stakeholders & management committee. Development of the Henry Parkes Centre Master Plan and marketing strategy with consultation workshops. Promotion and facilitation of HARS visit to Parkes airport, facilitated opening of a permanent exhibition at Parkes Airport. Destination Marketing Workshops held in February.

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4.2.2	To diversify the attraction base of the Shire, providing more things for visitors to 'see and do' in the area	This is part of the core function of the Tourism Unit, funds to be allocated to bi-annual workshops Funds put aside for development of marketing material from existing budget	4.2.2.2	Successfully utilise the resources/ tourism opportunities that the Henry Parkes Centre provides	K Dwyer	Evidence of system structures in place to co-ordinate and manage the effective operation of the Henry Parkes Centre	HPC/VIC operations manual, HPC Masterplan and Marketing Plan, Economic Development Strategy	The Henry Parkes Centre continues to house Council's Tourism and Events team and houses the Level 2 Accredited Visitor Information Centre. The retail space of the centre is maximised with branded merchandise, stock on consignment and space for visitor information brochures and maps for the local offering and the wider region. The Henry Parkes Centre is promoted through a strategic marketing plan and is now further promoted with the installation of a major billboard sign on the southern side of Parkes on the Newell Highway alerting travellers to stop to see the museums and visitor information centre. Henry Parkes Centre Open day was held in November 2015 which saw the 50,000th visitor recorded to the museums since opening in 2010.
4.2.2	To diversify the attraction base of the Shire, providing more things for visitors to 'see and do' in the area	This is part of the core function of the Tourism Unit, funds to be allocated to bi-annual workshops Funds put aside for development of marketing material from existing budget				Evidence of HPC being promoted as a tourism attraction	50,000th visitor recorded to the centre at the Open Day in November 2015; 8198 ticket sales for the year, 27000 enquiries recorded by the VIC, 13% increase based on last financial year	

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
4.2.2	To diversify the attraction base of the Shire, providing more things for visitors to 'see and do' in the area	This is part of the core function of the Tourism Unit, funds to be allocated to bi-annual workshops Funds put aside for development of marketing material from existing budget	4.2.2.3	Facilitate the operation/expansion and management of the Kings Castle 'Elvis' attraction	K Dwyer	Continued staffing of the facility. Maximisation of visitation to the attraction	King's Castle continues to occupy two gallery spaces in the complex, 8198 entries recorded for 2015-16	The King's Castle expansion was considered in the development of the Henry Parkes Centre Masterplan and has been identified to expand into a larger space as part of the long-term strategy. Consultation was undertaken with Greg Page during the masterplanning process. Regular communications and meetings are undertaken with Greg Page to ensure the continued success of the exhibit.

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
4.2.2	To diversify the attraction base of the Shire, providing more things for visitors to 'see and do' in the area	This is part of the core function of the Tourism Unit, funds to be allocated to bi-annual workshops Funds put aside for development of marketing material from existing budget				Ongoing cooperation with the attraction owner	Consultation was undertaken with Greg Page during the masterplanning process. Regular communications and meetings are undertaken with Greg Page to ensure the continued success of the exhibit.	

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
4.2.2	To diversify the attraction base of the Shire, providing more things for visitors to 'see and do' in the area	This is part of the core function of the Tourism Unit, funds to be allocated to bi-annual workshops Funds put aside for development of marketing material from existing budget	4.2.2.4	Package and promote activities available in the Shire to special interest groups.	K Dwyer	Evidence of package developed and distributed to targeted special interest groups - Visitation by special interest groups.	package developed for all visitors to major events and inclusion of tourism stand at events to encourage greater visitation of all Shire attractions	The tourism partnership program and range of print and digital promotions coordinated by the Tourism Unit all aim to promote and package experiences in Parkes Shire. The caravan and camping market are actively targeted through the RV Friendly Town scheme, with Parkes now joining Peak Hill and Tullamore as RV Friendly. Through an effective relationship with the Parkes Antique Motor Club, visiting car clubs are targeted and promoted to hold their major rallies and events. The Henry Parkes Centre provides and ideal venue for this and the added attraction of the museums add to the package. The Heritage Trail project has been completed and will be rolled out, creating an added attraction for visitors to Parkes Shire and to communicate the history and heritage of the region. Major Shire events also feature a tourism satellite stand which encourages visitors to experience all the attractions of the Shire and displays packaged tourist attractions.

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4.2.2	To diversify the attraction base of the Shire, providing more things for visitors to 'see and do' in the area	This is part of the core function of the Tourism Unit, funds to be allocated to bi-annual workshops Funds put aside for development of marketing material from existing budget	4.2.2.5	Explore initiatives to further develop the attractions and infrastructure available at the Henry Parkes Centre and continue to seek funding to roll out initiatives for the HPC Stage 3 Masterplan	K Dwyer	Evidence of Funding sort and initiatives being implemented	master plan has been developed but is yet to be adopted by Council, once the masterplan is adopted initiatives will be implemented	A Master Plan has been completed for the Henry Parkes Centre to address the short term and long term aspirations for the complex. This Master Plan is yet to be adopted by Council. Source Architects were engaged to develop the plan and consider improvements to the visitor experience and deliver a high level marketing plan for the complex. The plan considers previous plans and studies conducted for the complex. Other initiatives implemented during the reporting period included the conduct of a community open day in November and the launch of the Local Loyalty Program to encourage advocacy of the complex to the visiting friends and relatives market.

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4.2.2	To diversify the attraction base of the Shire, providing more things for visitors to 'see and do' in the area	This is part of the core function of the Tourism Unit, funds to be allocated to bi-annual workshops Funds put aside for development of marketing material from existing budget	4.2.2.6	Hold bi-annual meetings/ workshops with tourism stakeholders to establish networking opportunities and explore new opportunities	K Dwyer	Bi-annual meetings held	completed	Elvis Festival networking evenings were held with Peak Hill and Forbes to establish more intricate networks for promotion of each town as a place to stay during the Elvis Festival given the pressure on accommodation availability in Parkes. Increased support from Forbes Council and also operators in Peak Hill resulted in the establishment of transport links and promotion of a Forbes Home Hosting program to ultimately increase accommodation capacity and visitation to the Festival. A post event community feedback night was held in Parkes in January 2015. A Destination Marketing Workshop for local tourism operators was held on the 2nd February 2016.
4.2.2.P.	To diversify the attraction base of the Shire, providing more things for visitors to 'see and do' in the area		4.2.2.1.P	Implement initiatives to further develop the attractions and infrastructure available at the Henry Parkes Centre and continue to seek funding to roll out initiatives for the HPC Stage 3 Masterplan	K Dwyer	Moat Cottage improvements initiated	completed in May 2015	A Master Plan has been developed for the Henry Parkes Centre and is yet to be adopted by Council. The masterplan addresses the short term and long term aspirations for the complex. Source Architects were engaged to develop the plan and consider improvements to the visitor experience and deliver a high level marketing plan for the complex.
4.2.2.P.	To diversify the attraction base of the Shire, providing more things for visitors to 'see and do' in the area					Report on works carried out utilising SRV to IPART	completed	

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4.2.3.	To improve the Tourist Infrastructure available within the Shire	Advocacy and facilitative roles carried out within staff normal hours and existing tourism budget (Activity 47)	4.2.3.1	To foster and support the improvement and development of tourist accommodation throughout the Shire	K Dwyer	Evidence of cooperation, communication and marketing by Council of accommodation throughout the Shire	partnership program and regular communications with accomodation providers	Council's Destination and Marketing Team continue to promote the accommodation offering of the Shire to potential visitors. The Tourism Partnership program and Elvis Partnership Programs also provide accommodation operators the opportunity to further increase their presence online and be part of stay, play and eat packages. The grant received through the Regional Visitor Economy Fund program administered

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4.2.3.	To improve the Tourist Infrastructure available within the Shire	Advocacy and facilitative roles carried out within staff normal hours and existing tourism budget (Activity 47)				Maximisation of accommodation resources for special events throughout the Shire	Parkes Visitor Information Centre continues to manage an accomodation listing for high volume events such as Elvis and Abba, advising visitors of which accomodation providers have vacancies, Elvis accomodation options continue to be maximised through applications for camping and caravan sites on Council sports	by Destination NSW has now been acquitted and all works have been completed. The new cabin prices have been set and the managers have commenced letting the cabins to visitors. The Elvis home hosting rights have been awarded after an expression of interest period.

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4.2.3.	To improve the Tourist Infrastructure available within the Shire	Advocacy and facilitative roles carried out within staff normal hours and existing tourism budget (Activity 47)	4.2.3.2	To ensure that comprehensive, up to date visitor information is available in each town, village and at gateways such as the airport/ train station within the Shire.	K Dwyer	Parkes and Peak Hill Visitor Information Centres to maintain their accredited status	Level 2 for Parkes and Level 2 for Peak Hill accreditation maintained. AVIC audit conducted in June of the Parkes Visitor Information Centre. Total of 34,000+ visitor enquiries recorded to the centres during the 2015-16 period representing a 12% average increase in enquiries based on the previous year.	The Parkes Destination Guide and associated marketing material for key attractions and events are placed in each town and visitor gateways including the Parkes & Peak Hill Visitor Information Centres, the Parkes Airport, Dubbo Airport, coffee shops, service stations, McDonalds Parkes, newsagency and more. New visitor information signage and brochure displays have been installed at the new Parkes Airport Terminal and at the project office in the Parkes CBD.

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4.2.3.	To improve the Tourist Infrastructure available within the Shire	Advocacy and facilitative roles carried out within staff normal hours and existing tourism budget (Activity 47)				Development of satellite Information Points in Bogan Gate, Trundle and Tullamore	Bogan Gate Pub, Trundle Hotel and Tullamore Hotel all display visitor information and destination guides	

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
4.2.3.	To improve the Tourist Infrastructure available within the Shire	Advocacy and facilitative roles carried out within staff normal hours and existing tourism budget (Activity 47)				Maintain information boards throughout Parkes	Civic guides maintained throughout Parkes Shire, community information boards in each township maintained. New sigange under development for Peak Hill as a template for the new brand.	

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4.2.3.	To improve the Tourist Infrastructure available within the Shire	Advocacy and facilitative roles carried out within staff normal hours and existing tourism budget (Activity 47)				Maintain and supply information leaflets for each town, village, airport and train station	Destination guides and associated event and attraction collateral displayed in all townships, airport and train station	
4.2.3.	To improve the Tourist Infrastructure available within the Shire	Advocacy and facilitative roles carried out within staff normal hours and existing tourism budget (Activity 47)	4.2.3.3	Further lobby for the footpath to be extended from Webb Street to the Henry Parkes Centre along the Newell Highway to allow for pedestrian access to site	K Dwyer	Evidence of business case developed and lobby	Footpath completed November 2016	The shared footpath linking the Henry Parkes Centre to the existing Webb Street footpath was completed in November prior to the conduct of the Henry Parkes Centre Open Day. The footpath extends into the grounds of the complex and links to the pedestrian crossing creating a smooth path and ease of access to the facility for visitors.
4.2.3.	To improve the Tourist Infrastructure available within the Shire	Advocacy and facilitative roles carried out within staff normal hours and existing tourism budget (Activity 47)				Evidence of funding identified and sort	footpath completed November 2016	

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4.2.4	To increase visitation to Parkes and the townships of Peak Hill, Bogan Gate, Trundle and Tullamore with the villages becoming attractions for the Shire	Estimated costs for Open Cut Experience, Shire events and promotion and advertising advantages of area to increase visitation to Parkes, Peak Hill, Bogan Gate, Trundle and Tullamore. Budgeted $37,410. (Activity 47)	4.2.4.1	Continue to improve the presentation of each town and village	D Ramsay	Customer complaints responded to within Council's agreed timeframes	Majority of CAIRS & other requests actioned within 2 weeks	Urban maintenance generally receives favorable feedback from stakeholders. Comments range from "The town looks great, I love coming home when it looks this good" to "I don't know why you waste money on this when my road needs fixing". CAIRs received rarely relate to unsatisfactory maintenance standards, usually one off issues or issues requiring longer term planning and budgeting to rectify. Budget for the 2015-16 financial year came in at 3.5% over allocation. Up until May it had been constant at 5% under for the time of year.
4.2.4	To increase visitation to Parkes and the townships of Peak Hill, Bogan Gate, Trundle and Tullamore with the villages becoming attractions for the Shire	Estimated costs for Open Cut Experience, Shire events and promotion and advertising advantages of area to increase visitation to Parkes, Peak Hill, Bogan Gate, Trundle and Tullamore. Budgeted $37,410. (Activity 47)				Improvements made to visually enhance each town and village within the Shire	Anecdotal evidence suggests a general improvement has been acheived	

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4.2.4	To increase visitation to Parkes and the townships of Peak Hill, Bogan Gate, Trundle and Tullamore with the villages becoming attractions for the Shire	Estimated costs for Open Cut Experience, Shire events and promotion and advertising advantages of area to increase visitation to Parkes, Peak Hill, Bogan Gate, Trundle and Tullamore. Budgeted $37,410. (Activity 47)	4.2.4.2	Market and promote the retail centres as shopping and service destinations	K Dwyer	Tourism Unit cooperation and communication with business groups in each town and village	Partnership Program for tourism and events. Meetings held with business groups and consultative committees to develop and outline initiatives.	Print and digital collateral produced by Council's Tourism Unit actively promotes each towns shopping and service offering. Operators have the opportunity to further leverage their presence online and through packaging when participating in the Tourism partnership program. Council's Tourism team also supported the promotion of the annual Sparkles Campaign coordinated by Council and the Chamber of Commerce. The annual Christmas market event was also heavily promoted and attended by the Visitor Information Centre team and Elvis Festival team to promote events and attractions to the community and visitors. As part of the Elvis Festival Marketing Plan,

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4.2.4	To increase visitation to Parkes and the townships of Peak Hill, Bogan Gate, Trundle and Tullamore with the villages becoming attractions for the Shire	Estimated costs for Open Cut Experience, Shire events and promotion and advertising advantages of area to increase visitation to Parkes, Peak Hill, Bogan Gate, Trundle and Tullamore. Budgeted $37,410. (Activity 47)	4.2.4.3	Support events with a tourism focus	K Dwyer	New events attracted to the Shire	4 new events attracted	Council's Events Development Officer continued to support and grow major existing events and Festivals including the Trundle Bush Tucker Day, Country Music Festival, AstroFest and more. New events secured included the NSW State Under 15's Football Championships that took place in Parkes over 4 days.
4.2.4	To increase visitation to Parkes and the townships of Peak Hill, Bogan Gate, Trundle and Tullamore with the villages becoming attractions for the Shire	Estimated costs for Open Cut Experience, Shire events and promotion and advertising advantages of area to increase visitation to Parkes, Peak Hill, Bogan Gate, Trundle and Tullamore. Budgeted $37,410. (Activity 47)				Maintenance and promotion of existing events throughout the Shire	Support for major festivals and events in marketing, infrastrucutre and development. 78 events supported by Council to varying degrees.	

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4.2.4	To increase visitation to Parkes and the townships of Peak Hill, Bogan Gate, Trundle and Tullamore with the villages becoming attractions for the Shire	Estimated costs for Open Cut Experience, Shire events and promotion and advertising advantages of area to increase visitation to Parkes, Peak Hill, Bogan Gate, Trundle and Tullamore. Budgeted $37,410. (Activity 47)				Evidence of increased number of visitors to events and investment into the community during events	increased visitation recorded to the Elvis Festival 22,000, increase to Trundle ABBA Festival by 200% to 4,500	
4.2.4	To increase visitation to Parkes and the townships of Peak Hill, Bogan Gate, Trundle and Tullamore with the villages becoming attractions for the Shire	Estimated costs for Open Cut Experience, Shire events and promotion and advertising advantages of area to increase visitation to Parkes, Peak Hill, Bogan Gate, Trundle and Tullamore. Budgeted $37,410. (Activity 47)				Cooperation and communication with the business community to capitalise on and actively support events	significant support for Trundle ABBA Festival which saw major increases in attendance	

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4.2.4	To increase visitation to Parkes and the townships of Peak Hill, Bogan Gate, Trundle and Tullamore with the villages becoming attractions for the Shire	Estimated costs for Open Cut Experience, Shire events and promotion and advertising advantages of area to increase visitation to Parkes, Peak Hill, Bogan Gate, Trundle and Tullamore. Budgeted $37,410. (Activity 47)				Officer Tasked	Events Development Officer provided support to events.	
4.2.4	To increase visitation to Parkes and the townships of Peak Hill, Bogan Gate, Trundle and Tullamore with the villages becoming attractions for the Shire	Estimated costs for Open Cut Experience, Shire events and promotion and advertising advantages of area to increase visitation to Parkes, Peak Hill, Bogan Gate, Trundle and Tullamore. Budgeted $37,410. (Activity 47)	4.2.4.4	Promote touring throughout the Shire	K Dwyer	Tourism loops and drives developed and promoted		Touring is actively promoted by Council's Tourism team through the Parkes Visitor Information Centre brochures, Visitor Guide, maps, through communications with visiting groups for events and online through visitparkes.com.au. Groups are also targeted through marketing of the Peak Hill Open Cut Experience, the Henry Parkes Centre and the Dish. The Tourism Partnership Program has also been successful in promoting stay, play and eat packages with participating operators.

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4.2.4	To increase visitation to Parkes and the townships of Peak Hill, Bogan Gate, Trundle and Tullamore with the villages becoming attractions for the Shire	Estimated costs for Open Cut Experience, Shire events and promotion and advertising advantages of area to increase visitation to Parkes, Peak Hill, Bogan Gate, Trundle and Tullamore. Budgeted $37,410. (Activity 47)				Visitor Information Centres actively promoting day tripping and touring		
4.2.4	To increase visitation to Parkes and the townships of Peak Hill, Bogan Gate, Trundle and Tullamore with the villages becoming attractions for the Shire	Estimated costs for Open Cut Experience, Shire events and promotion and advertising advantages of area to increase visitation to Parkes, Peak Hill, Bogan Gate, Trundle and Tullamore. Budgeted $37,410. (Activity 47)	4.2.4.5	Continue to market Parkes Shire through the production and distribution of the Parkes Visitor Guide and support Parkes Shire's presence in the Newell Highway Touring Guide	K Dwyer	Visitor Guide is kept up to date including electronic, web based or app. based information	2016 edition launched in April, 50,000 printed copies, online version on visitparkes .com.au	The 2016/17 Destination Guide was launched in April 2016 with 50,000 copies printed and strategically placed in key visitor information outlets throughout Australia. The Destination Guide is currently being distributed through Murray Media Distribution and TIFS. The Destination Guide is also available for viewing online at www.visitparkes.com.au. Parkes Shire also occupies prominent space in the current Newell Highway Touring Guide both in print and online.

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4.2.4	To increase visitation to Parkes and the townships of Peak Hill, Bogan Gate, Trundle and Tullamore with the villages becoming attractions for the Shire	Estimated costs for Open Cut Experience, Shire events and promotion and advertising advantages of area to increase visitation to Parkes, Peak Hill, Bogan Gate, Trundle and Tullamore. Budgeted $37,410. (Activity 47)				Evidence of Parkes featuring in the Newell Highway Touring Guide	5 pages in Newell Highway touring guide for Parkes Region	
4.2.4	To increase visitation to Parkes and the townships of Peak Hill, Bogan Gate, Trundle and Tullamore with the villages becoming attractions for the Shire	Estimated costs for Open Cut Experience, Shire events and promotion and advertising advantages of area to increase visitation to Parkes, Peak Hill, Bogan Gate, Trundle and Tullamore. Budgeted $37,410. (Activity 47)	4.2.4.6	Work with Central NSW Tourism and CENTROC to further enhance the tourism profile, tourism infrastructure and tourism marketing of the Central NSW region.	K Dwyer	Evidence of meetings attended	Meetings attended by Council's Brand & Marketing Manager and Destination Development Manager	Council participated as a financial partner in the 2015 Unearth Campaign with Central NSW Tourism that was matched in funding by the State Government. The campaign centred around Heritage which resulted in media attention and exposure of local attractions and experiences. Two media visits were facilitated as a result of the campaign to the Henry Parkes Centre and The Dish. Workshops were attended in September and October to review the Destination Management Plan for Central NSW Tourism and set objectives for the next 4 -10 years

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4.2.4	To increase visitation to Parkes and the townships of Peak Hill, Bogan Gate, Trundle and Tullamore with the villages becoming attractions for the Shire	Estimated costs for Open Cut Experience, Shire events and promotion and advertising advantages of area to increase visitation to Parkes, Peak Hill, Bogan Gate, Trundle and Tullamore. Budgeted $37,410. (Activity 47)				Parkes as a tourism destination being mentioned within the media	Daily Telegraph article for Trundle ABBA Festival, 2 media visits to the Henry Parkes Centre.	and to ensure that the Parkes region and its operators had a strong presence in the plan.
4.2.4	To increase visitation to Parkes and the townships of Peak Hill, Bogan Gate, Trundle and Tullamore with the villages becoming attractions for the Shire	Estimated costs for Open Cut Experience, Shire events and promotion and advertising advantages of area to increase visitation to Parkes, Peak Hill, Bogan Gate, Trundle and Tullamore. Budgeted $37,410. (Activity 47)	4.2.4.7	Ensure that Parkes Shire continues to have a strong online/ digital presence	K Dwyer	Evidence of a social media policy	social media procedures developed and policy in draft.	Council's Tourism team continue to manage an online presence for the Shire and key events and attractions through the visitparkes website, Parkes Elvis Festival website, Henry Parkes Centre website and the Modern Mining Trail website. Parkes Shire Tourism and Parkes Elvis Festival is also managed through social media streams on Facebook, Twitter and Instagram under an agreed way of working with a combination of a structured scheduling program and opportunistic posts, shares and engagement. The Visitparkes website underwent a re-

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4.2.4	To increase visitation to Parkes and the townships of Peak Hill, Bogan Gate, Trundle and Tullamore with the villages becoming attractions for the Shire	Estimated costs for Open Cut Experience, Shire events and promotion and advertising advantages of area to increase visitation to Parkes, Peak Hill, Bogan Gate, Trundle and Tullamore. Budgeted $37,410. (Activity 47)				Evidence of media monitoring that shows a strong online presence	Monthly reporting on social and online statistics. Key metrics analysed for campaigns. 33,000+ website hits to visitparkes.com.au	design to align with the new Parkes it all adds up destination brand and launched in April in conjunction with the release of the new Destination Guide. A 1 minute promo video was created and shared on website and social channels promoting the Parkes region and new brand.
4.2.4.P.	(AUGMENTED PROGRAM) To increase visitation to Parkes, Peak Hill and the villages of Bogan Gate, Trundle and Tullamore, with the villages becoming attractions for the Shire	At a cost to Council of $10,180 per annum (Activity 47) Other village events approx $5,000 per annum (Activity 47) Under the Progressive Parkes Shire Delivery Program, Town Improvement Vote has been increased to $80,000. (Activity 36)	4.2.4.1.P	Continue to improve the presentation of each town and township	D Ramsay	Improvements made to visually enhance each town and village within the Shire	Additional servicing prior to and during special events. Ongoing maintenance and refurbishment of green assets	Council is currently working with Town Planners and the Economic & Business Development Manager to develop furniture and embellishments pallet for Shire streetscapes and open space. Shire Presentation provides additional servicing in the lead up to town shows, major sporting events and of course the Parkes Elvis Festival, Tullamore Irish Festival and Trundle Abba Festival.

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4.2.4.P.	(AUGMENTED PROGRAM) To increase visitation to Parkes, Peak Hill and the villages of Bogan Gate, Trundle and Tullamore, with the villages becoming attractions for the Shire	At a cost to Council of $10,180 per annum (Activity 47) Other village events approx $5,000 per annum (Activity 47) Under the Progressive Parkes Shire Delivery Program, Town Improvement Vote has been increased to $80,000. (Activity 36)				Report submitted to IPART regarding utilisation of funding from Special Rate Variation		
4.2.4.P.	(AUGMENTED PROGRAM) To increase visitation to Parkes, Peak Hill and the villages of Bogan Gate, Trundle and Tullamore, with the villages becoming attractions for the Shire	At a cost to Council of $10,180 per annum (Activity 47) Other village events approx $5,000 per annum (Activity 47) Under the Progressive Parkes Shire Delivery Program, Town Improvement Vote has been increased to $80,000. (Activity 36)	4.2.4.2.P	Support events with a tourism focus	K Dwyer	New events attracted to the Shire	3 major events NSW Squash Championships in May 2016, NSW U15's Regional Touch Championships April 2016, Back to Bulgandramine June 2016.	Council's Events Development Officer continued to support and grow major existing events and Festivals including the Trundle Bush Tucker Day, Country Music Festival, AstroFest and more. A total of 78 events were supported by Council during the 2015/16 period. New events attracted included NSW Squash Championships in May 2016, NSW U15's Regional Touch Championships April 2016, Back to Bulgandramine June 2016.

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4.2.4.P.	(AUGMENTED PROGRAM) To increase visitation to Parkes, Peak Hill and the villages of Bogan Gate, Trundle and Tullamore, with the villages becoming attractions for the Shire	At a cost to Council of $10,180 per annum (Activity 47) Other village events approx $5,000 per annum (Activity 47) Under the Progressive Parkes Shire Delivery Program, Town Improvement Vote has been increased to $80,000. (Activity 36)				Maintenance and promotion of existing events throughout the Shire	Coordination and promotion of the Parkes Elvis Festival, continued support for other major events including Tullamore Irish Festival, Trundle ABBA Festival, Trundle Bush Tucker Day, AstroFest. 78 events supported in total by Council during 2015-16	

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4.2.4.P.	(AUGMENTED PROGRAM) To increase visitation to Parkes, Peak Hill and the villages of Bogan Gate, Trundle and Tullamore, with the villages becoming attractions for the Shire	At a cost to Council of $10,180 per annum (Activity 47) Other village events approx $5,000 per annum (Activity 47) Under the Progressive Parkes Shire Delivery Program, Town Improvement Vote has been increased to $80,000. (Activity 36)				Evidence of increased number of visitors to events and investment into the community during events	Increases in visitation realised for the Parkes Elvis Festival 2016 22,000 visitors, Trundle ABBA Festival increased by 200% to 4,500 visitors, 2,000 visitors each to Tullamore Irish and Trundle Bush Tucker Day events	

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4.2.4.P.	(AUGMENTED PROGRAM) To increase visitation to Parkes, Peak Hill and the villages of Bogan Gate, Trundle and Tullamore, with the villages becoming attractions for the Shire	At a cost to Council of $10,180 per annum (Activity 47) Other village events approx $5,000 per annum (Activity 47) Under the Progressive Parkes Shire Delivery Program, Town Improvement Vote has been increased to $80,000. (Activity 36)				Cooperation and communication with the business community to capitalise on and actively support events	Regular meetings and communication with the Parkes Chamber of Commerce, retail activiation kits developed and distributed for Parkes Elvis Festival 2016 to local businesses, Presentation to Regional Events Conference, Presentation to Central West Business Summit	

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4.2.4.P.	(AUGMENTED PROGRAM) To increase visitation to Parkes, Peak Hill and the villages of Bogan Gate, Trundle and Tullamore, with the villages becoming attractions for the Shire	At a cost to Council of $10,180 per annum (Activity 47) Other village events approx $5,000 per annum (Activity 47) Under the Progressive Parkes Shire Delivery Program, Town Improvement Vote has been increased to $80,000. (Activity 36)				Report submitted to IPART regarding utilisation of funding from Special Rate Variation	complete d	
4.2.5	To diversify the market base of the Shire, with a focus on events (including sporting and cultural events) and to develop the domestic touring market in conjunction with Tourism NSW, Central NSW Tourism and the Newell Highway Promotions Committee	Events Development Officer to diversify the market base of the Shire with a focus on sporting and cultural events. Figure estimated at $83,894 indicates portion allocated to Events Role from Tourism Budget. (Activity 47)	4.2.5.1	Grow events and sporting markets	K Dwyer	Evidence of an increase in events with a tourism focus	4 new major events secured. 200% increase in attendan ce to Trundle ABBA Festival	The Parkes Shire event calendar continues to grow and develop. The annual events fridge calendar was distributed in June to all shire residents and businesses to promote what's on for the coming year in order for them to plan to attend or plan to leverage from the conduct from these events. The calendar was also produced in December to change the promotional period to a calendar year rather than a financial year for ease of planning the year ahead. New events secured included the NSW State Under 15's Football Championships that took place in Parkes over 4 days. Council's Events Development Officer continued to support and grow major existing events and Festivals including the Trundle Bush Tucker Day,

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4.2.5	To diversify the market base of the Shire, with a focus on events (including sporting and cultural events) and to develop the domestic touring market in conjunction with Tourism NSW, Central NSW Tourism and the Newell Highway Promotions Committee	Events Development Officer to diversify the market base of the Shire with a focus on sporting and cultural events. Figure estimated at $83,894 indicates portion allocated to Events Role from Tourism Budget. (Activity 47)				Evidence of Cooperation and communication with event stakeholders	Events Developm ent Officer has coordinat ed and commun icated with all events. Total of 78 events received some level of support from Council during the period.	Country Music Festival, AstroFest and more.

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4.2.5	To diversify the market base of the Shire, with a focus on events (including sporting and cultural events) and to develop the domestic touring market in conjunction with Tourism NSW, Central NSW Tourism and the Newell Highway Promotions Committee	Events Development Officer to diversify the market base of the Shire with a focus on sporting and cultural events. Figure estimated at $83,894 indicates portion allocated to Events Role from Tourism Budget. (Activity 47)	4.2.5.2	Promotion of Parkes as a destination to hold business/ industry events, conferences and exhibitions	K Dwyer	Attraction of small to medium sized conferences and meetings	Central West Business Summit in June 2016	The Events Development Officer and Visitor Information Centre continue to maintain the Conference and Event Planning Guide. The Guide is distributed to industry networks and event organisers planning to hold business events and conferences in the Parkes region. The visitparkes website and Council's website is also maintained to hold current information on venues and services available to potential event organisers.

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4.2.5	To diversify the market base of the Shire, with a focus on events (including sporting and cultural events) and to develop the domestic touring market in conjunction with Tourism NSW, Central NSW Tourism and the Newell Highway Promotions Committee	Events Development Officer to diversify the market base of the Shire with a focus on sporting and cultural events. Figure estimated at $83,894 indicates portion allocated to Events Role from Tourism Budget. (Activity 47)	4.2.5.3	Foster, support and promote major existing events	K Dwyer	Major existing events supported, including Tullamore Irish Festival, Trundle Bush Tucker Day, Peak Hill Spit and Spud, June Long Weekend Activities and the Local Government Touch Football Carnival	All events supported, with the exception of the Peak Hill "spit and spud" which is no longer held	Council's Events Development Officer continues to work with event committees to deliver promotion and marketing activity, facilitate infrastructure support and delivery and program development. Successful results for the Trundle Bush Tucker Day were evident this year with record crowd numbers and media exposure for the event. Other new events attracted included the 2015 NSW Under 15's Football Championships which saw over 300 visitors staying in Parkes across the 4 day event. The annual Local Government Touch Football Carnival was once again successfully held and attracted over twenty-five teams. The Trundle ABBA Festival continued its success with a 200% increase in attendance

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4.2.5	To diversify the market base of the Shire, with a focus on events (including sporting and cultural events) and to develop the domestic touring market in conjunction with Tourism NSW, Central NSW Tourism and the Newell Highway Promotions Committee	Events Development Officer to diversify the market base of the Shire with a focus on sporting and cultural events. Figure estimated at $83,894 indicates portion allocated to Events Role from Tourism Budget. (Activity 47)				Evidence of promotion throughout the year	Strategic marketing plan implemented, PR company engaged to deliver communications plan	media and an effective accreditation program developed. A procurement strategy has been rolled out for Elvis Central and location secured. Industry recognition was also achieved with multiple award wins for the Festival.
4.2.5	To diversify the market base of the Shire, with a focus on events (including sporting and cultural events) and to develop the domestic touring market in conjunction with Tourism NSW, Central NSW Tourism and the Newell Highway Promotions Committee	Events Development Officer to diversify the market base of the Shire with a focus on sporting and cultural events. Figure estimated at $83,894 indicates portion allocated to Events Role from Tourism Budget. (Activity 47)				Positive and professional media coverage obtained	80M media reach recorded, national and international publications including National Breakfast TV, The Australian, The Guardian	

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4.2.5	To diversify the market base of the Shire, with a focus on events (including sporting and cultural events) and to develop the domestic touring market in conjunction with Tourism NSW, Central NSW Tourism and the Newell Highway Promotions Committee	Events Development Officer to diversify the market base of the Shire with a focus on sporting and cultural events. Figure estimated at $83,894 indicates portion allocated to Events Role from Tourism Budget. (Activity 47)				Participation of Parkes Shire at consumer shows	Attendance at the Canberra Home & Leisure Show. Brochures sent to Newell Highway exhibit at the Brisbane, Sydney & Melbourne shows	

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
4.2.5	To diversify the market base of the Shire, with a focus on events (including sporting and cultural events) and to develop the domestic touring market in conjunction with Tourism NSW, Central NSW Tourism and the Newell Highway Promotions Committee	Events Development Officer to diversify the market base of the Shire with a focus on sporting and cultural events. Figure estimated at $83,894 indicates portion allocated to Events Role from Tourism Budget. (Activity 47)				Participation of Parkes Shire in regional cooperative projects and promotions	participation in two unearth campaigns - Heritage and Events	
4.2.5	To diversify the market base of the Shire, with a focus on events (including sporting and cultural events) and to develop the domestic touring market in conjunction with Tourism NSW, Central NSW Tourism and the Newell Highway Promotions Committee	Events Development Officer to diversify the market base of the Shire with a focus on sporting and cultural events. Figure estimated at $83,894 indicates portion allocated to Events Role from Tourism Budget. (Activity 47)	4.2.5.6	Capitalise on Newell Highway traffic	K Dwyer	Maintain a leading role in the Newell Highway Promotions Committee	Brand & Marketing Manager Vice Chair (South)	

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
4.2.5	To diversify the market base of the Shire, with a focus on events (including sporting and cultural events) and to develop the domestic touring market in conjunction with Tourism NSW, Central NSW Tourism and the Newell Highway Promotions Committee	Events Development Officer to diversify the market base of the Shire with a focus on sporting and cultural events. Figure estimated at $83,894 indicates portion allocated to Events Role from Tourism Budget. (Activity 47)				Participation of Parkes Shire at Consumer Shows	Brochures and collateral sent to Newell Highway stand at Brisbane, Sydney and Melbourne. Attendance by Parkes Shire Council at the Canberra Home & Leisure Show	

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4.2.5	To diversify the market base of the Shire, with a focus on events (including sporting and cultural events) and to develop the domestic touring market in conjunction with Tourism NSW, Central NSW Tourism and the Newell Highway Promotions Committee	Events Development Officer to diversify the market base of the Shire with a focus on sporting and cultural events. Figure estimated at $83,894 indicates portion allocated to Events Role from Tourism Budget. (Activity 47)	4.2.5.7	Work interdepartmentally with other Council units to ensure that events held across the Shire are well executed and managed, and seek support for non tourism specific events	K Dwyer	Regular inter-department communication /meetings held prior/ during the event	event process AWOW, planning meetings and debrief meetings for events held throughout the year.	Now into the second year of Council managing the entire delivery of the Parkes Elvis Festival, key Council staffs from all departments are working effectively to manage individual components to support the Festival team in delivering a premier tourism event for the region. Key bodies of work include Operations, Traffic Management, Infrastructure, Volunteers, Administration, Marketing and Merchandising. Briefing and progress meetings are held regularly with key work teams to ensure all aspects of event management are discussed and responsibilities for delivery understood, planned and implemented.
4.2.5	To diversify the market base of the Shire, with a focus on events (including sporting and cultural events) and to develop the domestic touring market in conjunction with Tourism NSW, Central NSW Tourism and the Newell Highway Promotions Committee	Events Development Officer to diversify the market base of the Shire with a focus on sporting and cultural events. Figure estimated at $83,894 indicates portion allocated to Events Role from Tourism Budget. (Activity 47)				Evidence of a debrief meeting post event	Elvis Festival Debrief meetings held with all stakeholders, debrief meeting held for ABBA Festival with council work crews	Regular inter-departmental meetings have also been held in preparation or large council managed events early in 2017. These events include Australia Day and the Local Government Touch Carnival in February. Council also participated in the regional marketing campaign with Central NSW Tourism, 'Unearth Heritage' drawing attention to key attractions and experiences in the region.

4.3 Maintain a Strong, Innovative Agricultural Sector

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
4.3.1	Remain Conversant with agricultural innovations and opportunities	This is carried out as part of the role and functions of the EBDM and Senior Executive Staff - 7 days annually	4.3.1.1	Encourage/ attend and support agricultural forums	A Wyllie	Number of forums encouraged/ attended & support	1	The General Manager and the Economic and Business Development Manager attended a workshop in Forbes hosted by CENTROC. The workshop focused on the opportunities and challenges facing the agricultural sectors as farms get bigger and production more sophisticated. Council also supported a RDA report into Agriculture 'value add' in the central west.
4.3.1	Remain Conversant with agricultural innovations and opportunities	This is carried out as part of the role and functions of the EBDM and Senior Executive Staff - 7 days annually	4.3.1.2	Monitor industry information channels for innovative ideas and investment opportunities	A Wyllie	relevant information passed onto stakeholders	1	Council monitors relevant industry channels such as #agchat and subscribes to several industry publications. When information is relevant Council will pass it onto interested parties.
4.3.2	Ensure continued involvement with Agricultural based representative bodies	Council has staff provide representation on a number of regional groups within their roles and functions - 4 days annually	4.3.2.1	Support and collaborate with NSW Farmers Federation and other Agricultural Representative bodies.	A Wyllie	Evidence of support and advocacy	2	Council regularly liaises with local NSW Farmer Federation reps. Council also held a meeting for local growers, transport companies and Graincorp to discuss how we could work together to better facilitate the movement of grain in the Shire during harvest. Council discussed the benefits of the Inland Rail with agricultural representations. The benefits of better rail connection for agricultural producers was one of the focuses of the submission that Council gave to the State Government regarding regional intermodals.

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
4.3.3	Explore and promote opportunities for agricultural "Value Adding Industries".	This is carried out as part of the role and functions of the EBDM and Senior Executive Staff - 5 days annually	4.3.3.1	Identify potential industries suited to the Parkes Shire	A Wyllie	Number and types of industries identified	4	Council has received several requests from agricultural related businesses over the last 6 months. These included Grain businesses as well as abattoirs and intensive agricultural. Council has worked proactively with the potential investors to try and facilitate the developments. These sorts of developments have very long lead times.
4.3.3	Explore and promote opportunities for agricultural "Value Adding Industries".	This is carried out as part of the role and functions of the EBDM and Senior Executive Staff - 5 days annually				Implement recommendations of the Parkes Shire Economic Development Plan within available resources	4	
4.3.3	Explore and promote opportunities for agricultural "Value Adding Industries".	This is carried out as part of the role and functions of the EBDM and Senior Executive Staff - 5 days annually	4.3.3.2	Develop marketing material aimed at value add industries which also highlights the "good news" stories in agriculture	A Wyllie	Marketing material developed and kept up to date		Council is currently updating all marketing material in line with the new Brand. Agricultural Value add marketing will be updated in line with the new brand over the next 12 months.
4.3.3	Explore and promote opportunities for agricultural "Value Adding Industries".	This is carried out as part of the role and functions of the EBDM and Senior Executive Staff - 5 days annually	4.3.3.3	Identify potential locations and sites for industries to be established	A Wyllie	Evidence of this type of functional consideration in planned land uses for the Parkes Shire	1	Potential sites have been identified for the development of Agricultural Value add industries. These sites remain commercial in confidence at this stage.

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4.3.3	Explore and promote opportunities for agricultural "Value Adding Industries".	This is carried out as part of the role and functions of the EBDM and Senior Executive Staff - 5 days annually	4.3.3.4	Examine benefits of niche market opportunities	A Wyllie	Evidence of markets being identified		No niche markets opportunities were identified this financial year
4.3.3	Explore and promote opportunities for agricultural "Value Adding Industries".	This is carried out as part of the role and functions of the EBDM and Senior Executive Staff - 5 days annually				Implement the recommendations of the Economic Development Plan within available resources		

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4.4 Improve the Availability and Accessibility of New Technology

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4.4.1	Promote availability of existing and seek access to new/emerging key communications infrastructure/technology	Reliant on external providers support as they possess details of their infrastructure Requires expertise from IT and Engineering staff and is principally funded from existing Engineering and IT salaries	4.4.1.1	Identify and promote infrastructure, particularly unique communications infrastructure (redundancy in optical fibre for example)	C Barker	Documentation of existing infrastructure and identification of unique/beneficial infrastructure	Documented through monthly department reporting.	NBN installation in key areas such as Parkes Regional Airport and the Sewage Treatment Plant construction site office to provide free WiFi is complete. The installation of an NBN tower in Parkes is complete. Towers scheduled for Bogan Gate, Trundle and Tullamore areas were cancelled in favour of satallite coverage. Council have been working Downer and Telstra regarding the Fibre Network routes and pit locations. Council has also installed a service from a local internet supplier (Bitwave) to provide faster internet access.
4.4.1	Promote availability of existing and seek access to new/emerging key communications infrastructure/technology	Reliant on external providers support as they possess details of their infrastructure Requires expertise from IT and Engineering staff and is principally funded from existing Engineering and IT salaries	4.4.1.2	Identify emerging technologies and seek implementation in Shire	C Barker	Investigation of new technologies		Blackspot funding sought for Eastern Parkes and Orange road areas. Grant was not approved. Another round of funding is now available and Council is actively pursuing the grants available.

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
4.4.1	Promote availability of existing and seek access to new/emerging key communications infrastructure/technology	Reliant on external providers support as they possess details of their infrastructure Requires expertise from IT and Engineering staff and is principally funded from existing Engineering and IT salaries				Lobbying for implementation of new technologies	Les Finn is in contact with Telstra and NBN representatives	
4.4.1	Promote availability of existing and seek access to new/emerging key communications infrastructure/technology	Reliant on external providers support as they possess details of their infrastructure Requires expertise from IT and Engineering staff and is principally funded from existing Engineering and IT salaries	4.4.1.3	Monitor and respond to reported fluctuations in broadband services by making representations to providers and government	C Barker	Representations made	Completed	The Director of Technology and Corporate Service has established a working relationship with both Telstra and NBN representatives.

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
4.4.2	Promote and continue relationships with communities and special interest groups	All Directors, the GM and Councillors work with the Consultative Committees Councillors routinely attend Consultative Committee meetings and staff assist as required Funded from existing staff salaries and Councillor disbursements Projects arising are addressed with existing maintenance votes where appropriate or Town Improvement budgets	4.4.2.1	Support initiatives of Community Consultative Committees to introduce key new technology into their communities	L Finn	Documentation of existing infrastructure and identification of unique/beneficial infrastructure		Council continues to raise issues of access to fast broadband in the villages as an equity issue. NBN advises the Sky Muster Satellite network is now available for applications which will meet the minimum requirements for communities in these regional areas. Letters have been written and representations made in relation to fast broadband for villages. Trundle is currently without ADSL and Ministerial intervention has been requested. Peak Hill has been investigated by the NBN rollout team to assess readiness for fibre laying in pits and conduits.

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4.4.2	Promote and continue relationships with communities and special interest groups	All Directors, the GM and Councillors work with the Consultative Committees Councillors routinely attend Consultative Committee meetings and staff assist as required Funded from existing staff salaries and Councillor disbursements Projects arising are addressed with existing maintenance votes where appropriate or Town Improvement budgets	4.4.2.2	Hold Community meeting (s) to gauge community feedback on service levels and expectations	C Barker	Meeting(s) held and feedback analysed	Awaiting Meeting Schedule	Technology will be discussed with the next round of community engagement regarding Council's next 4 year delivery plan. A desire for Wifi services in the key parks could be raised.

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
4.4.3	Lobby for equitable access to communication and technology for our entire Shire	Mayor, GM and Directors actively seek to remedy inequities Assistance is sought from Local, Federal (and State) Members on Government related issues Council Staff support lobbying activities as required Funded predominately from existing staff salaries and Councillor disbursements	4.4.3.1	Lobbying for mobile telephone coverage in Tullamore area	C Barker	Liaison with major mobile phone service providers. Evidence of representations to government for mobile telephone coverage in Tullamore area		Tullamore has had coverage for 3 years now.

4.5 Increase the Number of Residents and Work Opportunities across Parkes Shire

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
4.5.1	Promote relocation to the Parkes Shire	Mayor, GM, EBDM and Senior Staff regularly commit time to meetings and consultation with groups and developers and devote time within their duties to support this action	4.5.1.1	Circulate appropriate information via web/ social media and other channels promoting the regions benefits	A Wyllie	Council website current	1	Several Marketing campaigns were developed including TV commercials into Canberra which saw a significant increase in the number of visitors from the ACT visiting Parkes especially during the September School Holidays. Website & Social Statistics highlights: • 197% increase in annual average from June 2015 to June 2016 • 20% increase in e-news subscribers = 267 subscribers • 12,000+ users reached via Twitter and Facebook • 12% increase in Instagram followers
4.5.1	Promote relocation to the Parkes Shire	Mayor, GM, EBDM and Senior Staff regularly commit time to meetings and consultation with groups and developers and devote time within their duties to support this action				Implement recommendations of Economic Development Plan	2	
4.5.1	Promote relocation to the Parkes Shire	Mayor, GM, EBDM and Senior Staff regularly commit time to meetings and consultation with groups and developers and devote time within their duties to support this action	4.5.1.2	Develop marketing material aimed at businesses/ industry/ people wanting to relocate to the Shire	A Wyllie	Marketing material is developed		This material has previously been developed and is being reviewed as part of Council's rebranding strategy and the introduction of a new website.

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
4.5.1	Promote relocation to the Parkes Shire	Mayor, GM, EBDM and Senior Staff regularly commit time to meetings and consultation with groups and developers and devote time within their duties to support this action				Implement recommendations of Economic Development Plan		
4.5.2	Attract professional and Government Services to the Parkes Shire	Mayor, GM, EBDM and Senior Staff regularly commit time to meetings and consultation with groups and developers and devote time within their duties to support this action	4.5.2.1	Have regular meetings with established businesses and Government agencies to help assist with the retention/ development and expansion of businesses	A Wyllie	Evidence of meetings - 100 per year (average 2 per week) as per recommendations of Economic development Plan. Record Management Report	60	The Economic and Business Development Manager has regular formal and informal meetings with established businesses and those wishing to relocate. The Economic and Business Development Manager has helped businesses looking to expand and relocate by providing support through the planning process, identify suitable land and establishing supplier networks. This has also involved introducing businesses to Government Agencies such as the Department of Industry who may be able to help facilitate investment.

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
4.5.2	Attract professional and Government Services to the Parkes Shire	Mayor, GM, EBDM and Senior Staff regularly commit time to meetings and consultation with groups and developers and devote time within their duties to support this action	4.5.2.2	Market benefits of living in Parkes Shire to professional associations and government agencies	A Wyllie	Evidence of marketing be carried out	2	Council has been working with Centroc on their "Beyond the Range" program which focuses on trying to attract medical professionals to the Central West. The website highlights good news stories from medical professionals across the region and explains why they such consider moving to the Central West http://www.beyondtherange.com.au. Council also believes with the opening of the new hospital that there is now an opportunity to attract more medical professionals.
4.5.2	Attract professional and Government Services to the Parkes Shire	Mayor, GM, EBDM and Senior Staff regularly commit time to meetings and consultation with groups and developers and devote time within their duties to support this action	4.5.2.3	Use current market information to develop a business case about "Why Relocate to Parkes"	A Wyllie	In line with the KPI's set out in the Economic Development Plan	1	"Why Relocate to Parkes" business case has been updated as part of a submission regarding decentralisation to the State Government.
4.5.2	Attract professional and Government Services to the Parkes Shire	Mayor, GM, EBDM and Senior Staff regularly commit time to meetings and consultation with groups and developers and devote time within their duties to support this action				Evidence of research being carried out	1	

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
4.5.2	Attract professional and Government Services to the Parkes Shire	Mayor, GM, EBDM and Senior Staff regularly commit time to meetings and consultation with groups and developers and devote time within their duties to support this action	4.5.2.5	Actively lobby Government to continue the trend of decentralisation and regionalisation of Government Departments with a natural fit to regional areas	A Wyllie	Submissions/ lobbying to Government Ministers/ Local Members	1	Council continues to lobby Government for decentralisation of Government services. A rebranded submission was made to the RFS regarding the benefits of relocating to Parkes. The Mayor and General Manager held several meetings with State Government Ministers to including Minister Elliot - Minister Emergency Services.

4.6 Promote and develop industry, retail and Government Services in Parkes Shire

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
4.6.1	Explore and promote opportunities for the retention of industry, retail and Government Services	GM, DTCS, DPE, DES and Senior Planner regularly commit time to meetings and consultation to support this action	4.6.1.1	Facilitate the provision of infrastructure, services and residential land to attract residents and achieve population growth	A Wyllie	Master Plan created	1	Council continues to plan for the future of Parkes. This can be seen with Council planning for new Water Treatment Plant and Sewage Treatment Plant as well as developing Master Plans for all of the sporting fields and major parks. Council is taking a proactive stance in ensuring that the main street and retail sector remains vibrant and has produced a new CBD Vibrancy Strategy. The Parkes CBD Vibrancy Strategy represents the latest phase of planning of the town centre, with an integrated land-use, transport and urban design study being rolled-out throughout the 2015/16 Financial Year. The Strategy involved extensive community engagement through the public exhibition of the CBD Issues Paper, Inquiry-by-Design Workshops and the public exhibition of the Parkes CBD Vibrancy Strategy. Council has also been proactively working with several developers who have been releasing residential land.

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Future Direction 5

Develop Parkes as a National Logistics Hub

5.1 Develop and promote the 'Parkes National Logistics Hub' (PNL HUB)

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
5.1.1	Continually liaise with key stakeholders to develop and promote the PNL HUB project.	GM, Mayor and EBDM actively identify and engage with stakeholders Funded predominately from existing staff salaries and Councillor disbursements	5.1.1.1	Actively engage with key industry to identify potential obstacles and opportunities.	A Wyllie	Meetings held and communications made	7	Council has held regular meetings with the major land owners in the Hub. Through Council's association with the Australian Logistics Council, Council is kept up to date on many of the issues and challenges facing the Transport and Logistics industry such as access to Port and the cost of rail. Council hosted a meeting of rail users and stakeholders as part of the State Governments Taskforce into Regional Intermodals. There were over 50 people in attendance in February 2016. Council submitted a submission. Council wrote a submission to the State Government regarding fixing Country Rail which focused on removing the rail pinch points from regional NSW into the NSW ports and the Port of Newcastle.

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
5.1.1	Continually liaise with key stakeholders to develop and promote the PNL HUB project.	GM, Mayor and EBDM actively identify and engage with stakeholders Funded predominately from existing staff salaries and Councillor disbursements	5.1.1.2	Advocate to Government the merit and potential of the PNL HUB	A Wyllie	Meetings held with local members and relevant Ministers	3	Council proactively seeks opportunities to promote the Parkes National Logistics hub at industry events and conferences. The Parkes National Logistics Hub is strategically located to allow the flow of freight north, south, east and west. Council also made a submission to the NSW Regional Intermodal Taskforce in which it stated that Council believes that Governments at all levels need to work together to ensure that the supply chain is efficient and that Intermodals add value to the supply chain. Council give thanks to the State Government for programs such as Fixing Country Roads and its ongoing support and funding of the Newell Highway and Parkes Heavy Vehicle Bypass. Parkes Shire Council also believes that there are opportunities for the agricultural sector to value add, including processing facilities, centralised storage and distribution points for fertiliser, chemicals and fuel among other commodities and products

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
5.1.2	Implement and refine the Parkes Shire Marketing Strategy for the PNL HUB	Economic Development Manager actively seeks funding for marketing activities State Government grants have been helpful in developing marketing materials Web pages are updated by IT staff Funded predominately from existing staff salaries and minor budgetary considerations	5.1.2.1	Review and update promotional information both print and web based	A Wyllie	Information is up to date and available on web		The Marketing and Communications team has started to update the Parkes Hub collateral. The first step was the development of a new logo for the Hub inline with the new brand. The next steps will be part of the redevelopment of the website.

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
5.1.2	Implement and refine the Parkes Shire Marketing Strategy for the PNL HUB	Economic Development Manager actively seeks funding for marketing activities State Government grants have been helpful in developing marketing materials Web pages are updated by IT staff Funded predominately from existing staff salaries and minor budgetary considerations	5.1.2.2	Actively target potential investors/ businesses	A Wyllie	Implement recommendations of the Economic Development Plan	4	Council is continually refining the marketing material for the Parkes National Logistics Hub. Our marketing strategy over the last 12 months has been to attend industry conferences and forums and present to large audiences of transport and logistic representatives. Council has also advertised in the ALC Freight Networks magazine.

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
5.1.3	Plan and provide further infrastructure for the operation of the Logistics Hub	Engineering, Planning staff and EBDM cooperate to identify, scope and cost necessary infrastructure in advance of it being required. State and Federal Governments have assisted with provision of funds for infrastructure provision, as has Council and the private sector. These are also the likely finding sources for future infrastructure	5.1.3.1	Review adequacies of infrastructure	A Wyllie	Infrastructure does not limit the development of the PNL HUB. Infrastructure gaps identified	3	The Economic and Business Development Manager and General Manager are constantly reviewing the infrastructure needs of the hub to ensure that it has accurate rail and road access. An application under Resources for Regions has been submitted to upgrade Broglan Rd, which is one of the main connecting road to the Hub.

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
5.1.3	Plan and provide further infrastructure for the operation of the Logistics Hub	Engineering, Planning staff and EBDM cooperate to identify, scope and cost necessary infrastructure in advance of it being required. State and Federal Governments have assisted with provision of funds for infrastructure provision, as has Council and the private sector. These are also the likely finding sources for future infrastructure	5.1.3.2	Actively seek funding for infrastructure gaps	A Wyllie	Required infrastructure gaps scoped to facilitate to facilitate funding requests		Council has been liaising with the Roads and Maritime Services regarding the future Parkes Heavy Vehicle Bypass to ensure access by HML trucks. Council has also been liaising with ARTC to ensure that the Inland Rail alignment complements the bypass and that connectivity to the north, south, east and west is maintained.

5.2 Develop a ring-Road to Divert Heavy Vehicle Traffic to the Parkes National Logistics HUB (PNL HUB)

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
5.2.1	Continue to update the Transport Strategic Plan and associated strategies	Engineering staff are the developers of the Strategic Plan. Funding is a major limiting factor No significant funding is currently available for necessary road infrastructure The Delivery Program for a Progressive Parkes Shire provides additional funding that may support significant infrastructure which maybe allocated for future works for the Hub	5.2.1.1	Survey investigation and design of route	J Cowling	Degree of completion of design works	20	Funding from the Federal Government for the completion of Stage 1 of the Southern Ring Road was not successful. Council is consulting with the Roads and Maritime Services regarding the Parkes Heavy Vehicle Bypass.

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
5.2.1	Continue to update the Transport Strategic Plan and associated strategies	Engineering staff are the developers of the Strategic Plan. Funding is a major limiting factor No significant funding is currently available for necessary road infrastructure The Delivery Program for a Progressive Parkes Shire provides additional funding that may support significant infrastructure which maybe allocated for future works for the Hub	5.2.1.2	Investigation land Acquisitions	J Cowling	Extent of acquisition determined		Stage 1 design complete. No further progress with Stage 2 as funding was unsuccessful.

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
5.2.1	Continue to update the Transport Strategic Plan and associated strategies	Engineering staff are the developers of the Strategic Plan. Funding is a major limiting factor No significant funding is currently available for necessary road infrastructure The Delivery Program for a Progressive Parkes Shire provides additional funding that may support significant infrastructure which maybe allocated for future works for the Hub				Acquisition constraints identified		

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
5.2.1	Continue to update the Transport Strategic Plan and associated strategies	Engineering staff are the developers of the Strategic Plan. Funding is a major limiting factor No significant funding is currently available for necessary road infrastructure The Delivery Program for a Progressive Parkes Shire provides additional funding that may support significant infrastructure which maybe allocated for future works for the Hub	5.2.1.3	Environmental Impact analysis	J Cowling	Impacts are assessed before any work decisions are made.	Stage 1 approved	Land acquisition application with Crown Lands. Federal and State funding not successful.

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
5.2.1	Continue to update the Transport Strategic Plan and associated strategies	Engineering staff are the developers of the Strategic Plan. Funding is a major limiting factor No significant funding is currently available for necessary road infrastructure The Delivery Program for a Progressive Parkes Shire provides additional funding that may support significant infrastructure which maybe allocated for future works for the Hub				Critical impacts identified early and strategy to mitigate or eliminate development	Key stakeholders identified for future route	

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
5.2.2.	Engage with Stakeholders on the Ring Road Project	The Ring Road is currently unfunded, but a high priority. Cautioned by the fact that there is no current mechanism to deliver the work, engagement with stakeholders is based on increments of work that require stakeholder input. Engineering staff activities are funded predominately from existing salaries	5.2.2.1.	Advocate and promote the Ring Road project with key stakeholders	J Cowling	Evidence of engagement with key stakeholders on the project		Meetings with the Roads and Maritime Services were held to discuss progress and detail for Bypass.

5.3 Promote Development of the Inland Rail Corridor

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
5.3.1	Be an active supporter and advocate of the Inland Rail Project connecting Melbourne to Brisbane through Parkes and inland NSW	Council's General Manager, Economic Business Development Manager and Senior Staff monitor all developments with the Inland Rail Project General Manager is a member of the Great Australian Trunk Railway Group (GATR) and collectively provide proactive advocacy for the Inland Rail Project Activities are funded predominately from existing salaries	5.3.1.2	Advocate the synergies of the inland rail with the Parkes National Logistics Hub	A Wyllie	Promotion material developed & distributed. Level of advocacy to key stakeholders	2	Council continues to be a strong advocate for the Inland Rail. Over the last 12 months the Mayor and General Manager have spoken at several conferences regarding the Inland Rail and the links to the Parkes National Logistics Hub including in Toowoomba, AustIntermodal in Sydney, Rail Fright Alliance meeting & AUSRAIL in Melbourne, SEGRA in Bathurst and the Australian Logistics Council in Sydney, ARA Conference in Melbourne. Council has also developed a video discussing the importance of the Inland Rail as well as some new material for the Hub.

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
5.3.1	Be an active supporter and advocate of the Inland Rail Project connecting Melbourne to Brisbane through Parkes and inland NSW	Council's General Manager, Economic Business Development Manager and Senior Staff monitor all developments with the Inland Rail Project General Manager is a member of the Great Australian Trunk Railway Group (GATR) and collectively provide proactive advocacy for the Inland Rail Project Activities are funded predominately from existing salaries	5.3.1.3	Coordinate regular meetings/ communications with Councils/ Local MPs both State and Federal/ Ministers and stakeholders along the Inland Rail Route	K Boyd	Meetings held every 6 months/ letters of support received/ communications / media releases sent out		Parkes Council continues to be a driver of the Melbourne to Brisbane Inland Railway (MBIR) project, in particular as the Chair and Secretariat of the MBIR Alliance, as an Associate Member of the Australian Logistics Council and Australasian Railway Association. Council has generated multiple media releases and met with numerous Political and Industry representative to promote both the MBIR and the Parkes National Logistics HUB. In the 2016 Federal budget the larges commitment to the project was made with a $594m commitment to the project in addition to the pervious $300m.

5.4 Make Parkes Regional Airport Progressive and Profitable

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
5.4.1	Develop a Strategic Master Plan for the Airport	Funds have been set aside for external consultants to develop the plan	5.4.1.1	Use Master Plan to attract potential investors	A Wyllie	As per recommendations of the Economic Development Plan	2	The Airport Master Plan was developed in 2013 and has been used to attracted grant money such as the Restart NSW money and set the priorities for the development of the airport. The Master Plan is referred to when discussing development with potential investors. Current Council is exploring subdivision and leasing options for the Airport
5.4.2	Ensure that Parkes Regional Airport remains commercially viable	Requires new market research to be completed In-house delivery most likely means of production	5.4.2.1	Frequent liaison with REX airlines to assist in marketing and promotion initiatives to ensure adequate passenger numbers	A Wyllie	Evidence of meetings and correspondence. Increased passenger numbers	4	Over the last financial year REX's passenger figures have increased 6.83% from 25,656 in the Financial Year ending June 2015 to 27,408 for the Financial Year ending June 2016.
5.4.2	Ensure that Parkes Regional Airport remains commercially viable	Requires new market research to be completed In-house delivery most likely means of production	5.4.2.2	Ensure that the airport is seen as a gate way to the Parkes Shire and suitable promotional/ tourism information is available	A Wyllie	Marketing material available at Airport	8	The first half of the year saw Tourism and promotional material available at the Temporary Airport Terminal. The new terminal features the new Parkes brand and promotes the Parkes Shire and region. Tourism information is available in the terminal as well as a new interpretive historic panel representing the History of the Airport.

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
5.4.3	Increase the number of passengers through the airport	The Airport is currently a cost centre and is not self funding. Any activity to increase income would assist to maintain the facility	5.4.3.1	Frequent liaison with REX airlines to assist in marketing and promotion when applicable	A Wyllie	Evidence of meetings and correspondence		Council has regular contact with REX at various levels. Council actively promotes the RPT service through marketing material and on its website. The new Airport terminal has been developed to be a vibrant gateway entrance to the Shire.
5.4.3	Increase the number of passengers through the airport	The Airport is currently a cost centre and is not self funding. Any activity to increase income would assist to maintain the facility				Increase in passenger numbers	5% increase	
5.4.3	Increase the number of passengers through the airport	The Airport is currently a cost centre and is not self funding. Any activity to increase income would assist to maintain the facility	5.4.3.2	Ensure the Airport is to satisfactory standard to promote increased use	S Ross	Compliance with CASA regulations and standards for type of craft	Airport Complies	The Obstacle Limitation Surface Survey was undertaken in August 2015 which identified some trees within the transitional surfaces. The regulatory technical inspection was carried out by Airports Plus in September 2015 with minor corrective actions. The lighting inspection in October 2015 found no non-conformances. Regular liaison with CASA ensures the on-going compliance of the Parkes Regional Airport.

5.5 Improve Road Access to Sydney

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
5.5.1	Continue to canvass the Roads and Maritime Services for improvements of the Henry Parkes Way	Henry Parkes Way is a state road and therefore not funded by Council. Works are completed by Council on a contract basis. Improvements are reliant on external funding	5.5.1.1	Road deficiencies identified	J Cowling	Strategic level review of road deficiencies	Review underway with CENTROC	Parkes Shire Council continue to lobby for Bells Line of Way up grade
5.5.1	Continue to canvass the Roads and Maritime Services for improvements of the Henry Parkes Way	Henry Parkes Way is a state road and therefore not funded by Council. Works are completed by Council on a contract basis. Improvements are reliant on external funding	5.5.1.2	Submissions to RMS and government to address deficiencies, including Higher Mass Limit (HML) Vehicle Access from Parkes to Orange	J Cowling	Submissions made	CENTROC spreadsheet	Continued involvement with CENTROC Transport group developing strategic transport routes across the Shire.

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
5.5.2	Continue to work the groups advocating improved road access to Sydney and monitor advocacy groups.	Council participates in the Bells Line Expressway Group (BLEG) and CENTROC programs which advocate improved access. Numerous meetings involved annually for Mayor and senior staff	5.5.2.1.	Support the Bells Line Expressway Group (BLEG)	A Wyllie	Evidence of support provided to BLEG	1	The Mayor continues to be a member of the Bells Line Expressway Group. Access to Sydney by road was one of Council's election priorities for the Federal Election.
5.5.2	Continue to work the groups advocating improved road access to Sydney and monitor advocacy groups.	Council participates in the Bells Line Expressway Group (BLEG) and CENTROC programs which advocate improved access. Numerous meetings involved annually for Mayor and senior staff	5.5.2.2.	Support CENTROC in endeavours to improve access to Sydney	A Wyllie	Evidence of support provided	1	Improved access to Sydney remains an objective for the Council and was identified in Council election priorities for Federal Election. Council also continues to lobby the State on this issue.

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Future Direction 6
Enhance Recreation & Culture

6.1 Improve Aquatic Recreation Facilities

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
6.1.1	Facilitate the implementation of Parkes Shire Council Swimming Pool Strategy	Funding options need to be identified and sourced to enable further implementation of recommendations . Without grants or loan funding major works could not be undertaken. A $2 million loan over 20 years was obtained for Parkes Pool upgrading (Activity 33) The Shire Pools are staffed during the swimming season. Currently these positions are filled by both full time and casual staffing	6.1.1.1	Develop a program of future works to suit varying funding scenarios	S Ross	Pool Planning Sub Committee meetings are held to review Strategy and develop priorities	For Indoor Pool Only	Future works at Shire Pools have been submitted for approval within Council's Budgetary processes. Once the Indoor Pool Feasibility study is complete a review of the 2010 Parkes Shire Swimming Pool Strategy will be carried out to identify future works.

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
6.1.1	Facilitate the implementation of Parkes Shire Council Swimming Pool Strategy	Funding options need to be identified and sourced to enable further implementation of recommendations . Without grants or loan funding major works could not be undertaken. A $2 million loan over 20 years was obtained for Parkes Pool upgrading (Activity 33) The Shire Pools are staffed during the swimming season. Currently these positions are filled by both full time and casual staffing				Possible avenues for funding are listed and explored		

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
6.1.1	Facilitate the implementation of Parkes Shire Council Swimming Pool Strategy	Funding options need to be identified and sourced to enable further implementation of recommendations . Without grants or loan funding major works could not be undertaken. A $2 million loan over 20 years was obtained for Parkes Pool upgrading (Activity 33) The Shire Pools are staffed during the swimming season. Currently these positions are filled by both full time and casual staffing	6.1.1.2	Provision is made in budget to address components of the Strategy as funding levels allow	S Ross	Components included in budget		Projects for the improvement of pool facilities identified in the 2010 Parkes Shire Swimming Pool Strategy have been submitted for assessment to be included in Budget considerations.

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
6.1.1	Facilitate the implementation of Parkes Shire Council Swimming Pool Strategy	Funding options need to be identified and sourced to enable further implementation of recommendations . Without grants or loan funding major works could not be undertaken. A $2 million loan over 20 years was obtained for Parkes Pool upgrading (Activity 33) The Shire Pools are staffed during the swimming season. Currently these positions are filled by both full time and casual staffing	6.1.1.3	Applications are prepared and submitted for funding under Government programs as they arise.	S Ross	Applications are submitted on time	Yes	Successful grant funding application with Crown Lands for Trundle Pool Amenities upgrade which included asbestos removal and renovations to the changerooms, Kiosk, First id Room and Plant Room.

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
6.1.1	Facilitate the implementation of Parkes Shire Council Swimming Pool Strategy	Funding options need to be identified and sourced to enable further implementation of recommendations . Without grants or loan funding major works could not be undertaken. A $2 million loan over 20 years was obtained for Parkes Pool upgrading (Activity 33) The Shire Pools are staffed during the swimming season. Currently these positions are filled by both full time and casual staffing				Success of applications	100%	

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
6.1.1	Facilitate the implementation of Parkes Shire Council Swimming Pool Strategy	Funding options need to be identified and sourced to enable further implementation of recommendations . Without grants or loan funding major works could not be undertaken. A $2 million loan over 20 years was obtained for Parkes Pool upgrading (Activity 33) The Shire Pools are staffed during the swimming season. Currently these positions are filled by both full time and casual staffing	6.1.1.4	Review of Parkes Shire Council Swimming Pool Strategy undertaken	S Ross	Parkes Shire Council Swimming Pool Strategy Adopted	2010	Once the Indoor Pool Feasibility study is complete a review of the 2010 Parkes Shire Swimming Pool Strategy will be carried out to identify future works.

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
6.1.1	Facilitate the implementation of Parkes Shire Council Swimming Pool Strategy	Funding options need to be identified and sourced to enable further implementation of recommendations . Without grants or loan funding major works could not be undertaken. A $2 million loan over 20 years was obtained for Parkes Pool upgrading (Activity 33) The Shire Pools are staffed during the swimming season. Currently these positions are filled by both full time and casual staffing				Pool Planning Sub Committee Meetings are held to review Strategy	With Indoor Pool	

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
6.1.1.P.	(AUGMENTED PROGRAM) Facilitate the implementation of Parkes Shire Council Swimming Pool Strategy	The Shire pools are staffed during the swimming season. Currently these positions are filled by both full time and casual staff. $340,817 has been budgeted. The Delivery Program for a Progressive Parkes Shire has a SRV budget of $400,000 and will enable works at the smaller town pools to be undertaken within the strategy. (Activity 33)	6.1.1.1. P.	Implement program of works in accordance with the Shire Pools Strategy	S Ross	Relevant Projects completed at Shire Pools		Works outlined in the 2010 Parkes Shire Swimming Pool Strategy have been undertaken as part of the Special Rate Variation Program. These works include: Shade at Parkes, Trundle, Tullamore and Peak Hill Pools Upgraded entry, facilities and disabled toilet at Trundle Pool Upgraded amenities at Peak Hill Pool Upgraded entry, facilities and disabled toilet at Tullamore Pool Disabled access steps with handrails at Trundle, Tullamore and Peak Hill Pools

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
6.1.1.P.	(AUGMENTED PROGRAM) Facilitate the implementation of Parkes Shire Council Swimming Pool Strategy	The Shire pools are staffed during the swimming season. Currently these positions are filled by both full time and casual staff. $340,817 has been budgeted. The Delivery Program for a Progressive Parkes Shire has a SRV budget of $400,000 and will enable works at the smaller town pools to be undertaken within the strategy. (Activity 33)				Report regarding expenditure of SRV funds submitted to IPART		
6.1.2	Facilitate the Parkes Shire Council's Indoor Heated Pool Strategy	$80,000 has been committed in 2014/2015. These funds will be carried forward to facilitate the Parkes Shire Council's Indoor Heated Pool Strategy.		6.1.2.1 Undertake Capital and Operational Expenditure reviews.	S Ross	Funding is provided within the budget to assist with delivery of strategy	fsdfds	Concept designs have been provided by the consultants for consideration. Once the concept designs have been accepted, capital and operational costs will be provided.

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
6.1.2	Facilitate the Parkes Shire Council's Indoor Heated Pool Strategy	$80,000 has been committed in 2014/2015. These funds will be carried forward to facilitate the Parkes Shire Council's Indoor Heated Pool Strategy.				Indoor Heated Pool Brief completed and adopted	fdsfdsfsdfds	
6.1.2	Facilitate the Parkes Shire Council's Indoor Heated Pool Strategy	$80,000 has been committed in 2014/2015. These funds will be carried forward to facilitate the Parkes Shire Council's Indoor Heated Pool Strategy.		6.1.2.2 Identify existing funding, potential funding and funding gaps	S Ross	Funding sources are clearly identified		Once the concept plans have been selected, and capital and operational costs established, funding opportunities through grant applications will be sought.
6.1.2	Facilitate the Parkes Shire Council's Indoor Heated Pool Strategy	$80,000 has been committed in 2014/2015. These funds will be carried forward to facilitate the Parkes Shire Council's Indoor Heated Pool Strategy.				Funding gaps are clearly identified		

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6.2 Develop and Implement Pedestrian Access and Cycling Mobility Facilities

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
6.2.1	Progressively implement the priority actions from the Pedestrian Access and Mobility Plan (PAMP)	Funding for this program will be sourced from the Footpath Budget. Grant funding has been received to complete total works of $465,560 in 2015/2016.The 2015/2016 budget only allocates funds to this program under current funding model, no further funding has been identified. Funding is maximised where possible with traffic facility grants from the RMS which are usually on a 50/50 basis (Activity 39)	6.2.1.1	Develop an annual implementation plan of priority pedestrian/cycling projects	J Cowling	PAMP is used to identify remaining priority projects	2016 Parkes Pedestrian & Cycling Plan complete	Significant footpath renewal and capital works undertaken include: 500m shared path to Visitor Information Centre Shared path along Baker Street including a new median crossing across the Newell Hwy Upgrading of footpath along Want Street to Parkes East Public School and along Bushman Street from Bogan Street to Phillip Street Renewed children's crossings at Parkes East Public School, Middleton Public School & Parkes Public School Renewed footpaths in Peak Hill, Tullamore & Trundle Completed the Parkes Pedestrian & Cycling Plan

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
6.2.1	Progressively implement the priority actions from the Pedestrian Access and Mobility Plan (PAMP)	Funding for this program will be sourced from the Footpath Budget. Grant funding has been received to complete total works of $465,560 in 2015/2016.The 2015/2016 budget only allocates funds to this program under current funding model, no further funding has been identified. Funding is maximised where possible with traffic facility grants from the RMS which are usually on a 50/50 basis (Activity 39)				Projects complaint with RMS traffic facility and pedestrian/cycleway funding guidelines are identify and considered in preparation of the plan to maximise funding potential	5 new projects lodged for 2016/17 program	

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
6.2.1	Progressively implement the priority actions from the Pedestrian Access and Mobility Plan (PAMP)	Funding for this program will be sourced from the Footpath Budget. Grant funding has been received to complete total works of $465,560 in 2015/2016.The 2015/2016 budget only allocates funds to this program under current funding model, no further funding has been identified. Funding is maximised where possible with traffic facility grants from the RMS which are usually on a 50/50 basis (Activity 39)				Results of funding arrangements reported to Council	$175,000 worth of projects 50% RMS funded	

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
6.2.1	Progressively implement the priority actions from the Pedestrian Access and Mobility Plan (PAMP)	Funding for this program will be sourced from the Footpath Budget. Grant funding has been received to complete total works of $465,560 in 2015/2016.The 2015/2016 budget only allocates funds to this program under current funding model, no further funding has been identified. Funding is maximised where possible with traffic facility grants from the RMS which are usually on a 50/50 basis (Activity 39)	6.2.1.2	Implement the annual pedestrian/cycling projects plan	J Cowling	Degree of implementation	80%	Design and estimate for shared pathway, East and Clarinda Street completed. 100% Roads and Maritime funding

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
6.2.1.P.	(AUGMENTED PROGRAM) Progressively implement the priority actions from the Pedestrian Access and Mobility Plan (PAMP)	Funding for this Augmented Program will be sourced from the footpath budget Funding is maximised where possible with traffic facility grants from the RMS which are usually on a 50/50 basis (Activity 39) Under the Delivery Program for a Progressive Parkes Shire additional work can be undertaken in this year with $350,000 allocated for footpaths	6.2.1.1.P.	Develop an annual implementation plan of priority pedestrian/cycling projects	J Cowling	PAMP is used to identify remaining priority projects	PAMP under review	Pedestrian and Access Mobility Plan completed. Works program for Aged Care and School Precinct footpaths upgrades completed.

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
6.2.1.P.	(AUGMENTED PROGRAM) Progressively implement the priority actions from the Pedestrian Access and Mobility Plan (PAMP)	Funding for this Augmented Program will be sourced from the footpath budget Funding is maximised where possible with traffic facility grants from the RMS which are usually on a 50/50 basis (Activity 39) Under the Delivery Program for a Progressive Parkes Shire additional work can be undertaken in this year with $350,000 allocated for footpaths				Projects complaint with RMS traffic facility and pedestrian/cycleway funding guidelines are identify and considered in preparation of the plan to maximise funding potential	5 new projects submitted for 2016/17 funding	

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
6.2.1.P.	(AUGMENTED PROGRAM) Progressively implement the priority actions from the Pedestrian Access and Mobility Plan (PAMP)	Funding for this Augmented Program will be sourced from the footpath budget Funding is maximised where possible with traffic facility grants from the RMS which are usually on a 50/50 basis (Activity 39) Under the Delivery Program for a Progressive Parkes Shire additional work can be undertaken in this year with $350,000 allocated for footpaths				Results of funding arrangements reported to Council	$175,000 worth of projects, 50% funded by RMS	

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
6.2.1.P.	(AUGMENTED PROGRAM) Progressively implement the priority actions from the Pedestrian Access and Mobility Plan (PAMP)	Funding for this Augmented Program will be sourced from the footpath budget Funding is maximised where possible with traffic facility grants from the RMS which are usually on a 50/50 basis (Activity 39) Under the Delivery Program for a Progressive Parkes Shire additional work can be undertaken in this year with $350,000 allocated for footpaths	6.2.1.2. P.-	Implement the annual pedestrian/cycling projects plan	J Cowling	Increased degree of implementation	70%	Completed shared pathway plans for submission to Roads and Maritime Service.
6.2.2	Liaise with the Parkes Access Committee to identify and address priority access issues	Council's Manager Design and Traffic participates on the Parkes Access Committee Priority street side issues identified are assessed against existing priorities and scheduled where appropriate for implementation	6.2.2.1	Participate in the Parkes Access Committee	J Cowling	Access Committee Meetings attended	0	No change to Committee status

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
6.2.2	Liaise with the Parkes Access Committee to identify and address priority access issues	Council's Manager Design and Traffic participates on the Parkes Access Committee Priority street side issues identified are assessed against existing priorities and scheduled where appropriate for implementation				Actions resulted from committee meeting are addressed in a timely matter within budget constraints	0	
6.2.3	Ensure new facilities have compliant pedestrian access	Council's Manager Design and Traffic reviews development applications and Council projects to ensure the street side access is compliant with access standards	6.2.3.1	Review adequacy of street-side access for new developments	J Cowling	Street-side access issues are assessed as a routine component of DA assessment	Yes	Undertaken in the course of diligent engineering assessment of developments. Consents are conditioned to ensure compliance with applicable standards.
6.2.3	Ensure new facilities have compliant pedestrian access	Council's Manager Design and Traffic reviews development applications and Council projects to ensure the street side access is compliant with access standards				Development consent included conditions for access where nexus to development is established	Yes	

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
6.2.3	Ensure new facilities have compliant pedestrian access	Council's Manager Design and Traffic reviews development applications and Council projects to ensure the street side access is compliant with access standards				Access inadequacies are not identified after operation of new facilities	If so, are rectified	
6.2.3	Ensure new facilities have compliant pedestrian access	Council's Manager Design and Traffic reviews development applications and Council projects to ensure the street side access is compliant with access standards	6.2.3.2	Review adequacy of streetscape access for Council projects	J Cowling	Design plans are checked against standards for access	Always	Works conducted for pedestrians or in areas of pedestrian activity are designed and reviewed for adequacy prior to construction.
6.2.3	Ensure new facilities have compliant pedestrian access	Council's Manager Design and Traffic reviews development applications and Council projects to ensure the street side access is compliant with access standards				Access inadequacies are not identified after construction of new facilities	If so, are rectified	

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
6.2.3	Ensure new facilities have compliant pedestrian access	Council's Manager Design and Traffic reviews development applications and Council projects to ensure the street side access is compliant with access standards	6.2.3.3	Priority streetscape access issues identified by the Access Committee are assessed and included in implementation programs where assessed priority warrants	J Cowling	Streetscape access issues identified are assessed and included in future works programs where warranted		Committee defunct. Concerns and complaints handled by Council's customer request system. Response within 10 days, rectification works prioritised if required.

6.3 Maintain and Develop Sporting and Cultural Facilities

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
6.3.1	Maintain and Operate Council owned pools at Parkes, Peak Hill, Trundle and Tullamore	The net cost to Council of operating and maintaining the Council pools is estimated to be $647,500 in 2015/2016. (Activity 33) This equates to approximately $112 per rate assessment.	6.3.1.1	Ensure compliance with pool operation health guidelines	S Ross	Audit reports	Reports in January 2016	Royal Life Savings Society Audits were undertaken in January 2016. Parkes, Tullamore and Peak Hill Pools received 5-star accreditation. Testing results of water samples have been undertaken with all results proving compliance with water quality standards as outlined in the Guidelines for Safe Pool Operations.
6.3.1	Maintain and Operate Council owned pools at Parkes, Peak Hill, Trundle and Tullamore	The net cost to Council of operating and maintaining the Council pools is estimated to be $647,500 in 2015/2016. (Activity 33) This equates to approximately $112 per rate assessment.				Customer Complaints	Nil	

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
6.3.1	Maintain and Operate Council owned pools at Parkes, Peak Hill, Trundle and Tullamore	The net cost to Council of operating and maintaining the Council pools is estimated to be $647,500 in 2015/2016. (Activity 33) This equates to approximately $112 per rate assessment.	6.3.1.2	Work towards meeting the Royal Life Saving Society Guidelines for Safe Pool Operations	S Ross	Audit reports	annual audit - January 2016	Parkes Tullamore and Peak Hill Pools were audited by Royal Life Savings Society in January 2016 and achieved the five star rating. Water testing was undertaken by Sonic Laboratories with excellent results for all pools.
6.3.1	Maintain and Operate Council owned pools at Parkes, Peak Hill, Trundle and Tullamore	The net cost to Council of operating and maintaining the Council pools is estimated to be $647,500 in 2015/2016. (Activity 33) This equates to approximately $112 per rate assessment.				Deviations from the Guidelines	No deviations	

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
6.3.1	Maintain and Operate Council owned pools at Parkes, Peak Hill, Trundle and Tullamore	The net cost to Council of operating and maintaining the Council pools is estimated to be $647,500 in 2015/2016. (Activity 33) This equates to approximately $112 per rate assessment.				Customer complaints	No complaints	
6.3.1	Maintain and Operate Council owned pools at Parkes, Peak Hill, Trundle and Tullamore	The net cost to Council of operating and maintaining the Council pools is estimated to be $647,500 in 2015/2016. (Activity 33) This equates to approximately $112 per rate assessment.	6.3.1.3	Comply with the Department of Local Government Practice No. 15 - Water Safety	S Ross	Audit Reports	Audit reports in January 2016	Risk Assessment on Supervision in line with Practice Note 15 undertaken in March 2016. Strategies formulated to ensure compliance for the requirement of pool deck supervision.

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
6.3.1	Maintain and Operate Council owned pools at Parkes, Peak Hill, Trundle and Tullamore	The net cost to Council of operating and maintaining the Council pools is estimated to be $647,500 in 2015/2016. (Activity 33) This equates to approximately $112 per rate assessment.				Deviations from the Practice Note	No deviations	
6.3.1	Maintain and Operate Council owned pools at Parkes, Peak Hill, Trundle and Tullamore	The net cost to Council of operating and maintaining the Council pools is estimated to be $647,500 in 2015/2016. (Activity 33) This equates to approximately $112 per rate assessment.				Customer complaints	No customer complaints	

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
6.3.1	Maintain and Operate Council owned pools at Parkes, Peak Hill, Trundle and Tullamore	The net cost to Council of operating and maintaining the Council pools is estimated to be $647,500 in 2015/2016. (Activity 33) This equates to approximately $112 per rate assessment.	6.3.1.4	Maintain facilities to a satisfactory standard	S Ross	Regular reports from Pool Supervisors for maintenance requirements	Yes	Pool staffs do an exemplary job of providing quality and inviting facilities for their respective communities. Visitation rates of the facilities equates to over 50,000 visits during the 2015-2016 pool season.
6.3.1	Maintain and Operate Council owned pools at Parkes, Peak Hill, Trundle and Tullamore	The net cost to Council of operating and maintaining the Council pools is estimated to be $647,500 in 2015/2016. (Activity 33) This equates to approximately $112 per rate assessment.				Audit reports	In January 2016	

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
6.3.1	Maintain and Operate Council owned pools at Parkes, Peak Hill, Trundle and Tullamore	The net cost to Council of operating and maintaining the Council pools is estimated to be $647,500 in 2015/2016. (Activity 33) This equates to approximately $112 per rate assessment.				Customer complaints	Two	
6.3.2	Provide beautification and recreation opportunities through parks, gardens, street trees and amenities	Expenses for 2015/2016 are estimated at $1,628,514 and Capital Works at $13,000 (Activity 35) Increasing demand for parkland and associated gardens will require additional funding to be allocated with a corresponding increase in staff and equipment to provide maintenance required	6.3.2.1	Maintain parks and gardens within available funding levels	D Ramsay	Customer complaints		Final wash up of budget revealed a 3.5% over expenditure. Current individual budget allocations for minor parks need to be consolidated as these allocations are rarely utilized in their allocated areas on a consistent basis.

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
6.3.2	Provide beautification and recreation opportunities through parks, gardens, street trees and amenities	Expenses for 2015/2016 are estimated at $1,628,514 and Capital Works at $13,000 (Activity 35) Increasing demand for parkland and associated gardens will require additional funding to be allocated with a corresponding increase in staff and equipment to provide maintenance required				Budgetary compliance	Final result was 103.5% spent at 100% of year	

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
6.3.2	Provide beautification and recreation opportunities through parks, gardens, street trees and amenities	Expenses for 2015/2016 are estimated at $1,628,514 and Capital Works at $13,000 (Activity 35) Increasing demand for parkland and associated gardens will require additional funding to be allocated with a corresponding increase in staff and equipment to provide maintenance required				Audit reports		

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
6.3.2	Provide beautification and recreation opportunities through parks, gardens, street trees and amenities	Expenses for 2015/2016 are estimated at $1,628,514 and Capital Works at $13,000 (Activity 35) Increasing demand for parkland and associated gardens will require additional funding to be allocated with a corresponding increase in staff and equipment to provide maintenance required	6.3.2.2	Develop a Parks and Gardens Management Plan incorporating achievable service levels	D Ramsay	Management plan progress	Master plans for all sports grounds are complete	Maintenance activities appeared to hit the target of majority of stakeholders satisfied. Development of some sort of metric to gauge ongoing customer satisfaction would be useful. It is planned to develop agreed service levels for open space during 2016-17. These will be consulted with stakeholders during development and at adoption. This will provide a known datum for future service provision. Some capital improvement work carried over the financial year due to weather, external provider and internal management issues.

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
6.3.2	Provide beautification and recreation opportunities through parks, gardens, street trees and amenities	Expenses for 2015/2016 are estimated at $1,628,514 and Capital Works at $13,000 (Activity 35) Increasing demand for parkland and associated gardens will require additional funding to be allocated with a corresponding increase in staff and equipment to provide maintenance required	6.3.2.3	Review Council's Street Tree Management Plan incorporating a replacement program	D Ramsay	Management plan progress	Street tree manage ment plan complete, replacem ent strategy to be develope d by April 2017	The Street Tree Management Plan was completed in 2014. In respect of the replacement strategy Council are currently updating database to incorporate works completed since original data collection. There are allegedly issues with the tablet used for field data collection and also the data transfer and update process. Resourcing for the field data updating has relied on internal labour. More specific tasking for that resource will assist. It is planned to present the draft replacement strategy to Council at the 2017 meeting in April.

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
6.3.2	Provide beautification and recreation opportunities through parks, gardens, street trees and amenities	Expenses for 2015/2016 are estimated at $1,628,514 and Capital Works at $13,000 (Activity 35) Increasing demand for parkland and associated gardens will require additional funding to be allocated with a corresponding increase in staff and equipment to provide maintenance required				Audit reports		

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
6.3.2	Provide beautification and recreation opportunities through parks, gardens, street trees and amenities	Expenses for 2015/2016 are estimated at $1,628,514 and Capital Works at $13,000 (Activity 35) Increasing demand for parkland and associated gardens will require additional funding to be allocated with a corresponding increase in staff and equipment to provide maintenance required	6.3.2.4	Manage playgrounds to maximise compliance with Australian Standards	D Ramsay	Customer complaints	Few customer complaints relating to playground maintenance.	Playground inspections are carried out by qualified staff. Cyclic maintenance identifies repair and maintenance issues. All new facilities comply with current applicable standards. An issue of concern in 2015 was the discovery of syringes and broken glass in some playground soft fall areas. These issues are now targeted in all inspections

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
6.3.2	Provide beautification and recreation opportunities through parks, gardens, street trees and amenities	Expenses for 2015/2016 are estimated at $1,628,514 and Capital Works at $13,000 (Activity 35) Increasing demand for parkland and associated gardens will require additional funding to be allocated with a corresponding increase in staff and equipment to provide maintenance required				Audit reports		

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
6.3.2	Provide beautification and recreation opportunities through parks, gardens, street trees and amenities	Expenses for 2015/2016 are estimated at $1,628,514 and Capital Works at $13,000 (Activity 35) Increasing demand for parkland and associated gardens will require additional funding to be allocated with a corresponding increase in staff and equipment to provide maintenance required	6.3.2.5	Seek additional funding for identified beautification and recreation projects	D Ramsay	Applications are prepared and submitted for funding under Government programs as they arise	Applications for identified projects are prepared and submitted through Grants Officers	Master plans are developed to identify service and facility requirements. Funding for proposed projects is then sought through Council's capital program and grants. Additional resources used for enhancement of facilities in the past year have been Work for the Dole and Green Army. Council is currently working on enhancement work for the Memorial Hill/Rotary Arboretum precinct with Parkes Rotary.

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
6.3.2	Provide beautification and recreation opportunities through parks, gardens, street trees and amenities	Expenses for 2015/2016 are estimated at $1,628,514 and Capital Works at $13,000 (Activity 35) Increasing demand for parkland and associated gardens will require additional funding to be allocated with a corresponding increase in staff and equipment to provide maintenance required				Success of application		
6.3.3	In conjunction with the Shire's Sports Council's, maintain and develop sporting fields to meed the need of the Shire's strong sporting base	Sporting Ground Maintenance for 2015/2016 is $235,120. Greater demands are being placed on Council to provide higher standards of sporting facilities. Development will be dependent on access to grant funding (Activity 34)	6.3.3.1	Support the operation of the Sports Council's through financial and resource allocation	D Ramsay	Funding is provided in the budget to assist with operating costs	Sports Council activities are funded to a total of $226,000	The former Sports Council employees continue to be integrated into Parkes Shire Council. Sharing of resources continues. Financial support for sporting facility operation and maintenance continues

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6.3.3	In conjunction with the Shire's Sports Council's, maintain and develop sporting fields to meed the need of the Shire's strong sporting base	Sporting Ground Maintenance for 2015/2016 is $235,120. Greater demands are being placed on Council to provide higher standards of sporting facilities. Development will be dependent on access to grant funding (Activity 34)				Other resources are provided as available within budgetary limits	Shared resourcing with P&G as needed	
6.3.3	In conjunction with the Shire's Sports Council's, maintain and develop sporting fields to meed the need of the Shire's strong sporting base	Sporting Ground Maintenance for 2015/2016 is $235,120. Greater demands are being placed on Council to provide higher standards of sporting facilities. Development will be dependent on access to grant funding (Activity 34)	6.3.3.2	Seek additional funding for sporting field development projects	D Ramsay	Applications are prepared and submitted for funding under Government programs as they arise	Whenever a suitable funding source is identified applicatio ns are made	Sports grounds continue to be managed and maintained to provide best possible service. Funding for improvement projects identified in master plans is continually being sought through Council's capital works program, club resources and relevant grants

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
6.3.3	In conjunction with the Shire's Sports Council's, maintain and develop sporting fields to meed the need of the Shire's strong sporting base	Sporting Ground Maintenance for 2015/2016 is $235,120. Greater demands are being placed on Council to provide higher standards of sporting facilities. Development will be dependent on access to grant funding (Activity 34)				Success of application		
6.3.3	In conjunction with the Shire's Sports Council's, maintain and develop sporting fields to meed the need of the Shire's strong sporting base	Sporting Ground Maintenance for 2015/2016 is $235,120. Greater demands are being placed on Council to provide higher standards of sporting facilities. Development will be dependent on access to grant funding (Activity 34)	6.3.3.3	Representations are made through the local State and Federal Members of Parliament for assistance to obtain funding	B Howard	Details of representations made are recorded including outcomes		Council continues to lobby through Local, State and Federal members for funding assistance for a variety of projects within Parkes Shire. Council has met with new Ministers as appointed at recent announcements and openings during this period.

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6.3.3.-P	(AUGMENTED PROGRAM) In conjunction with the Shire's Sports Council's, maintain and develop sporting fields to meet the need of the Shire's strong sporting base	Additional funding is provided in the augmented program for master planning to commence, total budget $100,00 for 2015/2016. (Activity 34)	6.3.3.1. P.	Develop Master Plans	D Ramsay	Master Plans Completed	Master plans for all sports grounds are complete	Master plans for skate parks within the shire have been prepared to draft stage. One remaining plan dealing with the strategic provision of playgrounds should be developed to ensure optimised service provision.
6.3.3.-P	(AUGMENTED PROGRAM) In conjunction with the Shire's Sports Council's, maintain and develop sporting fields to meet the need of the Shire's strong sporting base	Additional funding is provided in the augmented program for master planning to commence, total budget $100,00 for 2015/2016. (Activity 34)	6.3.3.2. P.	Implement Master Plans	D Ramsay	Works identified in Master Plan program implemented	Identified works are implemented as resources become available	Master plan actions continue to be implement as funding and other resources become available.
6.3.4	To assist Parkes Hockey Association (PHA) in continuing the development and progress towards the establishment of the "Turf2" project	PHA has received Capital Grant Funding of $500,000 towards this project. Budget for Turf 2 in 2015/2016 is $1,200,00.	6.3.4.1	Identify existing funding, potential funding and funding gaps	D Ramsay	Funding sources are clearly identified	Funding Sources Identified	Turf 2 is complete. Identification and quantification of funding gaps for all master plan recommended projects is ongoing.

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
6.3.4	To assist Parkes Hockey Association (PHA) in continuing the development and progress towards the establishment of the "Turf2" project	PHA has received Capital Grant Funding of $500,000 towards this project. Budget for Turf 2 in 2015/2016 is $1,200,00.				Funding gaps are clearly identified	Funding gaps identified and funded	
6.3.6	Support cultural facilities and groups	Parkes total budget for 2015/2016 is $319,186. (Activity 32). No funding for the building of new cultural facilities has been allocated. Parkes Cultural Spaces 2014/2015 adopted March 2014 - priorities from this plan will be allocated funding as part of Council's budgeting process. Some projects will be dependent on grant funding.	6.3.6.1	Support music development within the Shire	S Buckle	Provide financial support for the Parkes Shire Concert Band Musical Director through the Mitchell Conservatorium on a needs basis	Not required.	In April the Parkes Shire Cultural Committee and Council presented $3,000 to the Lachlan Regional Community Orchestra and $10,000 to the Parkes Shire Concert Band for the development of music within the Shire.

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6.3.6	Support cultural facilities and groups	Parkes total budget for 2015/2016 is $319,186. (Activity 32). No funding for the building of new cultural facilities has been allocated. Parkes Cultural Spaces 2014/2015 adopted March 2014 - priorities from this plan will be allocated funding as part of Council's budgeting process. Some projects will be dependent on grant funding.	6.3.6.2	Coordinate information sharing and event promotion	S Buckle	Distribute culturally related information to cultural groups on a regular basis	31 specific cultural emails sent.	Cultural contacts database kept current. Cultural event information distributed via email.

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
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6.3.6	Support cultural facilities and groups	Parkes total budget for 2015/2016 is $319,186. (Activity 32). No funding for the building of new cultural facilities has been allocated. Parkes Cultural Spaces 2014/2015 adopted March 2014 - priorities from this plan will be allocated funding as part of Council's budgeting process. Some projects will be dependent on grant funding.	6.3.6.4	Support Parkes Shire Cultural Committee	S Buckle	Meetings held as required	Five meetings held.	Five Parkes Shire Cultural Committee meetings held. Meeting minutes reported to Council and adopted.

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
6.3.6	Support cultural facilities and groups	Parkes total budget for 2015/2016 is $319,186. (Activity 32). No funding for the building of new cultural facilities has been allocated. Parkes Cultural Spaces 2014/2015 adopted March 2014 - priorities from this plan will be allocated funding as part of Council's budgeting process. Some projects will be dependent on grant funding.	6.3.6.5	Implement priorities from the Parkes Cultural Spaces plan as funding allowed	S Buckle	Cultural Spaces Plan priorities planned for implementation	Parkes art gallery and public art.	Parkes Library expansion/renovation plans prepared and included art gallery option for discussion. Civic precinct planning to commence 2016/17. A series of public art installations in Clarinda Street Parkes were commissioned by local artists Jac Clark. A launch of the five installations was held in May.

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6.3.6	Support cultural facilities and groups	Parkes total budget for 2015/2016 is $319,186. (Activity 32). No funding for the building of new cultural facilities has been allocated. Parkes Cultural Spaces 2014/2015 adopted March 2014 - priorities from this plan will be allocated funding as part of Council's budgeting process. Some projects will be dependent on grant funding.				Cultural Plan projects are completed efficiently and on budget	Scoping and costing for teired seating at Little Theatre prepared.	

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
6.3.6	Support cultural facilities and groups	Parkes total budget for 2015/2016 is $319,186. (Activity 32). No funding for the building of new cultural facilities has been allocated. Parkes Cultural Spaces 2014/2015 adopted March 2014 - priorities from this plan will be allocated funding as part of Council's budgeting process. Some projects will be dependent on grant funding.	6.3.6.6	Investigate the possibility of developing a mining history exhibition at the Henry Parkes Centre	K Dwyer	Investigation carried out	Feasibility study complete d	A feasibility study was conducted in 2013 for the Henry Parkes Centre and the possibility to incorporate a mining interpretive centre. Consideration continues for the implementation of a mining exhibition at the complex subject to funding and support from Northparkes Mines. The concept is included and considered in future masterplanning for the Henry Parkes Centre.

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6.3.6	Support cultural facilities and groups	Parkes total budget for 2015/2016 is $319,186. (Activity 32). No funding for the building of new cultural facilities has been allocated. Parkes Cultural Spaces 2014/2015 adopted March 2014 - priorities from this plan will be allocated funding as part of Council's budgeting process. Some projects will be dependent on grant funding.				Recommendations made	Study presented to Council and stakeholders subject to funding for implementation in the future	

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
6.3.6	Support cultural facilities and groups	Parkes total budget for 2015/2016 is $319,186. (Activity 32). No funding for the building of new cultural facilities has been allocated. Parkes Cultural Spaces 2014/2015 adopted March 2014 - priorities from this plan will be allocated funding as part of Council's budgeting process. Some projects will be dependent on grant funding.	6.3.6.7	Provide accommodation support for key groups in the Shire	S Buckle	Parkes Musical & Dramatic Society accommodated	Accommodation provided.	Parkes Shire Concert Band located in Parkes Pool administration building. Parkes Musical & Dramatic Society located in Parkes Little Theatre. Parkes Craft Corner accommodation at 227 Clarinda Street, Parkes.

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
6.3.6	Support cultural facilities and groups	Parkes total budget for 2015/2016 is $319,186. (Activity 32). No funding for the building of new cultural facilities has been allocated. Parkes Cultural Spaces 2014/2015 adopted March 2014 - priorities from this plan will be allocated funding as part of Council's budgeting process. Some projects will be dependent on grant funding.				Parkes shire Concert Band accommodated	Accomm odation provided.	

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
6.3.6	Support cultural facilities and groups	Parkes total budget for 2015/2016 is $319,186. (Activity 32). No funding for the building of new cultural facilities has been allocated. Parkes Cultural Spaces 2014/2015 adopted March 2014 - priorities from this plan will be allocated funding as part of Council's budgeting process. Some projects will be dependent on grant funding.	6.3.6.8	Support local art and craft exhibitions	S Buckle	Provide support as requested to local art and craft exhibitions	Eleven exhibiton hosted.	**Local exhibitions held:** Jacqui Clarke and Rosie Johnston Parkes Embroiderers Guild History Week local exhibition Victoria Street Child Care Southern Cross Seniors Week exhibition Annual Waste2Art exhibition **Travelling exhibitions held:** ANZAC Postcards **Other exhibitions held:** Marcelo Baez and Matt Linn graphic artists Western Arnhem Land Aboriginal art Canon Collection Parkes Elvis Festival photography exhibition

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
6.3.6	Support cultural facilities and groups	Parkes total budget for 2015/2016 is $319,186. (Activity 32). No funding for the building of new cultural facilities has been allocated. Parkes Cultural Spaces 2014/2015 adopted March 2014 - priorities from this plan will be allocated funding as part of Council's budgeting process. Some projects will be dependent on grant funding.	6.3.6.9	Sponsor and administer Parkes Shire Cultural Grants	S Buckle	Grants program offered	Five cultural grant applications were received.	The 2015/16 Parkes Shire Cultural Grants were awarded to Parkes Musical & Dramatic Society ($3,000), Peak Hill Art Gallery Inc ($2,000), Parkes School of Dance ($2,000) and Trundle Progress Ass. ($2,000).

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
6.3.6	Support cultural facilities and groups	Parkes total budget for 2015/2016 is $319,186. (Activity 32). No funding for the building of new cultural facilities has been allocated. Parkes Cultural Spaces 2014/2015 adopted March 2014 - priorities from this plan will be allocated funding as part of Council's budgeting process. Some projects will be dependent on grant funding.				Grants allocated to appropriate applicants	Four Cultural grants awarded.	

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6.4 Ensure the Library is an Ongoing Cultural, Recreational, Learning Centre for the Community

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
6.4.1	Ensure the library is the gateway to material, services and activities for the community's information, life enriching and leisure needs	$95,970 is budgeted for the purchase of Library collection resources. (Activity 29)	6.4.1.1	Increase the usage of the Library	S Buckle	Library usage increases by 1% annually	52% increase in events attended. 8% decrease in items circulated.	Statistically a mixed year for Parkes Shire Library. There has been more than double people attend events throughout the year (52% increase), but a decrease in items borrowed by members (8%)
6.4.1	Ensure the library is the gateway to material, services and activities for the community's information, life enriching and leisure needs	$95,970 is budgeted for the purchase of Library collection resources. (Activity 29)	6.4.1.2	Provide a range of activities and workshops	S Buckle	Events appropriate for youth held monthly	10 sessions of Author-rised. 8 cartoon sessions. 1 photogra phy workshop.	Monthly writing group. Curiosity + Wonder events included one act play, three artists in residence, cartooning workshops, Parkes Fun Palace, and pasta making and polaroid photography workshops. Three six week art classes programs were facilitates by a qualified art teacher. Upcycling workshops were held, linking in with the Waste2Art exhibition. Creative play based activities were held for children during the April, July and September/October school holidays.
6.4.1	Ensure the library is the gateway to material, services and activities for the community's information, life enriching and leisure needs	$95,970 is budgeted for the purchase of Library collection resources. (Activity 29)				A program for adults/ seniors/ people with a disability/cultural diverse people is held once per month	20 Currajong disability sessions. 7 Author-rised sessions. 1 dramatic performa nce. 7 computer classes.	

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
6.4.1	Ensure the library is the gateway to material, services and activities for the community's information, life enriching and leisure needs	$95,970 is budgeted for the purchase of Library collection resources. (Activity 29)				A housebound service is provided in conjunction with the Parkes Neighbourhood Centre	Fortnightly service.	
6.4.1	Ensure the library is the gateway to material, services and activities for the community's information, life enriching and leisure needs	$95,970 is budgeted for the purchase of Library collection resources. (Activity 29)				Hold events for Seniors Week, Library Week, Book Week and History Week	History Week ANZAC display. Book Week dramatic performa nce and themed Storytime and Rhyme Time.Sout hern Cross resident exhibition and morning team for Seniors Week.	

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
6.4.1	Ensure the library is the gateway to material, services and activities for the community's information, life enriching and leisure needs	$95,970 is budgeted for the purchase of Library collection resources. (Activity 29)	6.4.1.3	Collect material suited to the needs of the community	S Buckle	Collections are weeded as required	Older and un-borrowed non-fiction items withdrawn.	Library collections continue to grow. Emphasis has been on purchasing items for the talking book and DVD collections as these are very well circulated collections. 47% of customer item reservations were filled within 7 days. 3% satisfied in more than 30 days. Books On Prescription mental wellbeing collection launched in May.
6.4.1	Ensure the library is the gateway to material, services and activities for the community's information, life enriching and leisure needs	$95,970 is budgeted for the purchase of Library collection resources. (Activity 29)				The Collection Development Policy is reviewed every 2 years (due 2015)	Council adoption in January 2016	
6.4.1	Ensure the library is the gateway to material, services and activities for the community's information, life enriching and leisure needs	$95,970 is budgeted for the purchase of Library collection resources. (Activity 29)				New Collections added as required	None required.	
6.4.1	Ensure the library is the gateway to material, services and activities for the community's information, life enriching and leisure needs	$95,970 is budgeted for the purchase of Library collection resources. (Activity 29)	6.4.1.4	Provide quality customer service that meets customer needs	S Buckle	Library customer survey carried out every three years (due 2018)	Not required.	The Parkes Shire Library team continues to make excellent customer service its priority. This commitment has been recognised by the community in a recent customer survey. The Library continues to be the Council service the community is most satisfied with.

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
6.4.1	Ensure the library is the gateway to material, services and activities for the community's information, life enriching and leisure needs	$95,970 is budgeted for the purchase of Library collection resources. (Activity 29)	6.4.1.5	Inspire and nurture the joy of reading for people of all ages and background	S Buckle	Participate in literacy related activities and programs	Curiosity and Wonder month and Parkes Fun Palaces.	Parkes Shire Library continues to promote the joy of reading through a variety of activities and events. 114 Storytime and Rhyme Time sessions were held over the year. Author visits from Marcelo Baez, Matt Linn and Kim Kelly. Curiosity + Wonder month long celebration of literacy. Summer Reading Club Dramatic performance of "I Got This Hat" for Simultaneous Storytime Customers continue to make us of the "Request To Purchase" service. A book club commenced in June. School visits are regularly supported by Parkes and Trundle libraries.
6.4.1	Ensure the library is the gateway to material, services and activities for the community's information, life enriching and leisure needs	$95,970 is budgeted for the purchase of Library collection resources. (Activity 29)				Provide a 'Request for Purchase' service	Provided.	
6.4.1	Ensure the library is the gateway to material, services and activities for the community's information, life enriching and leisure needs	$95,970 is budgeted for the purchase of Library collection resources. (Activity 29)				Provide early childhood literacy sessions	114 Storytime and Rhyme Time sessions.	
6.4.1	Ensure the library is the gateway to material, services and activities for the community's information, life enriching and leisure needs	$95,970 is budgeted for the purchase of Library collection resources. (Activity 29)				Facilitate author visits to the Shire	Matt Linn, Marcelo Baez and Kim Kelly.	

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
6.4.2	Capitalise on new technologies to provide enhanced services and access to information	$21,570 is budgeted to support existing technology replacements and maintenance. Additional funding will be required to enhance technological services (Activity 29)	6.4.2.1	Actively manage Parkes Shire Library's web presence	S Buckle	Timely maintain Library section on www.parkes.nsw.gov.au	Weekly updates.	Parkes Shire Library's social media presence continues to grow. 467 Twitter followers, with the top tweet being "Gold panning #Parkes style! Kids went home today a little bit richer! Holidays @ParkesLibrary". VoiceThread is an interactive collaboration and sharing tool is being used for online book club interactions. Library information is updated regularly on www.parkes.nsw.gov.au and posted to the Library Facebook presence.
6.4.2	Capitalise on new technologies to provide enhanced services and access to information	$21,570 is budgeted to support existing technology replacements and maintenance. Additional funding will be required to enhance technological services (Activity 29)				Timely maintain the Library's social media sites, Facebook, Twitter and Blog	467 followers on Twitter. Facebook updated at least weekly.	

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
6.4.2	Capitalise on new technologies to provide enhanced services and access to information	$21,570 is budgeted to support existing technology replacements and maintenance. Additional funding will be required to enhance technological services (Activity 29)				New social networking opportunities are assessed and implemented if suitable	VoiceThread implemented for book club discussions.	
6.4.2	Capitalise on new technologies to provide enhanced services and access to information	$21,570 is budgeted to support existing technology replacements and maintenance. Additional funding will be required to enhance technological services (Activity 29)	6.4.2.2	Actively participate in usage of and development of the Library Management system (LMS)	S Buckle	LMS updates are installed within three months of release	Yes.	Two members of the Parkes Shire Library team attended the annual Libero User Group meeting. Libero upgrades implemented as available.

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
6.4.2	Capitalise on new technologies to provide enhanced services and access to information	$21,570 is budgeted to support existing technology replacements and maintenance. Additional funding will be required to enhance technological services (Activity 29)				Library staff attend LMS User Group Annual Meeting	Two staff attended.	
6.4.2	Capitalise on new technologies to provide enhanced services and access to information	$21,570 is budgeted to support existing technology replacements and maintenance. Additional funding will be required to enhance technological services (Activity 29)				Where funding allows implement new LMS features	None required.	

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
6.4.3	Provide opportunities for all to experience cultural activities	No funding is budgeted to provide exhibitions, special projects and workshops. The budget relies on funding from Netwaste, Elvis Festival sponsors and the provision of travelling exhibitions from other institutions	6.4.3.1	Provide a range of traveling and local exhibitions and displays	S Buckle	Coordinate and host Waste to Art local exhibition and competition	Held April - May 2016.	**Local exhibitions held:** Jacqui Clarke and Rosie Johnston Parkes Embroiderers Guild History Week local exhibition Victoria Street Child Care Southern Cross Seniors Week exhibition Annual Waste2Art exhibition **Travelling exhibitions held:** ANZAC Postcards
6.4.3	Provide opportunities for all to experience cultural activities	No funding is budgeted to provide exhibitions, special projects and workshops. The budget relies on funding from Netwaste, Elvis Festival sponsors and the provision of travelling exhibitions from other institutions				Coordinate and host an exhibition/activity for the Parkes Elvis Festival	Photography exhibition and 11 movie showings.	**Other exhibitions held :** Marcelo Baez and Matt Linn graphic artists Western Arnhem Land Aboriginal art Canon Collection Parkes Elvis Festival photography exhibition.

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
6.4.3	Provide opportunities for all to experience cultural activities	No funding is budgeted to provide exhibitions, special projects and workshops. The budget relies on funding from Netwaste, Elvis Festival sponsors and the provision of travelling exhibitions from other institutions				Host at least one travelling exhibition per year	ANZAC Postcard Exhibition and West Arnhem Land Aboriginal Art.	
6.4.3	Provide opportunities for all to experience cultural activities	No funding is budgeted to provide exhibitions, special projects and workshops. The budget relies on funding from Netwaste, Elvis Festival sponsors and the provision of travelling exhibitions from other institutions				Host at least one other local exhibition/displa y per year	Exhibitions by Marcelo Baez, Matt Linn, Rosie Johnston, Jac Clarke, Parkes Embroider ers Guild, Sourthern Cross residents.	

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
6.4.4	Seek to comply with State Library NSW baseline service requirements	The Library Service budget is $897,151.. Any modifications or enhancements to ensure compliance will require additional funding (Activity 29)	6.4.4.1	Report to Council on options required to meet baselines via Library committee and implement changes where necessary	S Buckle	A Review comparing Parkes Shire Library against Library Council of NSW standards and guidelines is prepared and adopted every three to four years (last adopted 2012)	Review adopted October 2015.	Library Service Review carried out and report adopted by Council October 2015. Report outlined 12 recommendations. As at 30 June 2016 six of these recommendations had been actioned.

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Future Direction 7

Care for the Environment in a Changing Climate

7.1 Improve the Environmental Outcomes of Council's Operations

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
7.1.1	Parkes Shire Council develops a planned approach to reduce its operational environmental impact	Estimated costs of environmental support budgeted for 2015/2016 is $13,270. (Activity 26)	7.1.1.1	Implement Environmental Management Plan for Council works	M Chambers	Internal consultation ongoing	Yes	Internal consultation undertaken between Planning and Environment, Design staff and Works staff. Project specific Management Plans developed for the Major Projects to be used as a template for smaller work packages.
7.1.1	Parkes Shire Council develops a planned approach to reduce its operational environmental impact	Estimated costs of environmental support budgeted for 2015/2016 is $13,270. (Activity 26)				Works included in PIMP	Yes	
7.1.1	Parkes Shire Council develops a planned approach to reduce its operational environmental impact	Estimated costs of environmental support budgeted for 2015/2016 is $13,270. (Activity 26)	7.1.1.2	Develop standard erosion and sediment control plans and systems	M Chambers	Internal and external contacts advised of standards (i.e. builders)		Standard drawings adopted by Design staff for inclusion in project works. Standard drawings and information delivered to Planning and Environment staff for implementation with external contacts. Standard drawings and procedures

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
7.1.1	Parkes Shire Council develops a planned approach to reduce its operational environmental impact	Estimated costs of environmental support budgeted for 2015/2016 is $13,270. (Activity 26)				Plans comply with relevant guidelines	Full compliance	developed based upon information in the Department of Housing Management of Stormwater Guidelines (The Blue Book) and Department of Environment and Heritage Soil and Water Management for Construction guideline series.
7.1.1	Parkes Shire Council develops a planned approach to reduce its operational environmental impact	Estimated costs of environmental support budgeted for 2015/2016 is $13,270. (Activity 26)	7.1.1.3	Integrate environmentally sustainable development practices into construction plans	M Chambers	Policy developed		No Comments
7.1.1	Parkes Shire Council develops a planned approach to reduce its operational environmental impact	Estimated costs of environmental support budgeted for 2015/2016 is $13,270. (Activity 26)				Breaches of environmental standards		
7.1.1	Parkes Shire Council develops a planned approach to reduce its operational environmental impact	Estimated costs of environmental support budgeted for 2015/2016 is $13,270. (Activity 26)				Infringement notices		

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
7.1.1	Parkes Shire Council develops a planned approach to reduce its operational environmental impact	Estimated costs of environmental support budgeted for 2015/2016 is $13,270. (Activity 26)				Education material made available to developers and builders		
7.1.1	Parkes Shire Council develops a planned approach to reduce its operational environmental impact	Estimated costs of environmental support budgeted for 2015/2016 is $13,270. (Activity 26)	7.1.1.4	Seek a Grant for Environmental initiatives	M Chambers	Success of application	A total of four environmental grants were applied for, with a 75% success rate totaling over $70,000 in funds awarded to PSC	4 grants applied for by Environmental and Sustainability Coordinator with assistance from Grants Officer. 3 grants successful totaling $75,000 to be supplemented by in-kind PSC contributions. Grant funds seek to restore and rehabilitate riparian and remnant vegetation within Parkes Shire as well as improve biodiversity and native flora and fauna habitat
7.1.2	Actively participate in environmental improvement programs	Estimated costs of environmental support budgeted at $13,270. (Activity 26)	7.1.2.1	Integrate Netwaste/CENTROC programs into the PSC environmental education program	M Chambers	Continue implementation of Netwaste RESAP plan		Environmental and Sustainability Coordinator increased engagement with local schools through the Sustainable Schools Network and Schools Eco Day (run in conjunction with Forbes Shire Council and Central West Lachlan Landcare), utilising NetWaste programs. RESAP plan
7.1.2	Actively participate in environmental improvement programs	Estimated costs of environmental support budgeted at $13,270. (Activity 26)				Degree and use of programs		

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
7.1.2	Actively participate in environmental improvement programs	Estimated costs of environmental support budgeted at $13,270. (Activity 26)	7.1.2.2	Integrate LCMA/PSC Natural Resource Delivery Plan for funding opportunities	M Chambers	Measure against Delivery Program outcomes		PSC continues to deliver environmental improvement programs within the Shire, utilising environmental grants to undertake projects such as the PAC Park Rehabilitation project and the 20 Million Trees project.
7.1.2	Actively participate in environmental improvement programs	Estimated costs of environmental support budgeted at $13,270. (Activity 26)	7.1.2.3	Support Parkes and Districts LandCare	M Chambers	Council representative to attend Land/Care Enviro Hub	Environmental and Sustainability Coordinator attends monthly steering committee meetings	Environmental and Sustainability Coordinator works with Central West Lachlan Landcare regularly to collaborate on projects which benefit the Parkes Shire and engage the community in environmental initiatives. Currently working with a CWLL Green Army team to undertake plantings for Council's 20 Million Trees and PAC Park Rehabilitation projects. Financial and in-kind contributions made to CWLL programs such as National Tree Day, Schools Eco Day and other tree planting and vegetation conservation programs
7.1.2	Actively participate in environmental improvement programs	Estimated costs of environmental support budgeted at $13,270. (Activity 26)				Support LandCare initiatives through procurement of small items such as tube stock and advertising	PSC has supported Landcare through the procurement of tubestock for National Tree Day and printing/advertising costs.	

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
7.2.2	Actively encourage subdivisions to be sustainable built environments	Estimated capital cost for site works and subdivisions for sale to progress towards sustainable housing for 2015/2016 $125,000 (Activity 48)	7.2.2.1	Actively encourage subdivisions to develop sustainable build environments	M Chambers	Progress towards sustainable housing		Continued to work with the Design section to develop sustainable subdivision concepts including specifications for sustainable/eco-friendly housing, solar lighting and WSUD stormwater management techniques

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7.2 Raise Awareness of Sustainable Practices the Community

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
7.2.1	Investigate opportunities for the use of renewable/alternative energy sources.	Currently budget items for sustainability initiatives or investigations is $2,000 (Activity 26)	7.2.1.1	Continue to monitor Parkes Shire Council energy usage	M Chambers	High energy consumption areas identified	Sites with high energy consumption monitored through e21, with potential savings measures identified	Environmental and Sustainability Coordinator monitors PSC solar installations monthly with anomalies identified and rectified as needed. Non-solar energy consumption at all other PSC sites monitored through e21, with potential savings calculated through a spreadsheet developed by ISF.
7.2.1	Investigate opportunities for the use of renewable/alternative energy sources.	Currently budget items for sustainability initiatives or investigations is $2,000 (Activity 26)				Monitor high energy consumption sites	All PSC sites monitored through e21 and Solaredge	
7.2.1	Investigate opportunities for the use of renewable/alternative energy sources.	Currently budget items for sustainability initiatives or investigations is $2,000 (Activity 26)	7.2.1.2	Continue to determine energy consumption areas that could be converted to renewable energy under the PSC Distributed Energy Plan	M Chambers	Areas identified	New STP and WFP to utilise renewable energy once operational	Both the future new STP and WFP have been identified as sites that will utilise renewable energy once operational. Currently liaising with CENTROC to determine feasibility of solar battery storage at PSC sites
7.2.1	Investigate opportunities for the use of renewable/alternative energy sources.	Currently budget items for sustainability initiatives or investigations is $2,000 (Activity 26)				Installations completed		

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
7.2.1	Investigate opportunities for the use of renewable/alternative energy sources.	Currently budget items for sustainability initiatives or investigations is $2,000 (Activity 26)	7.2.1.3	Parkes Shire Council will be an advocate for sustainable energy choices and work with CENTROC on Community awareness strategies	M Chambers	Number of Initiatives identified		Renewable energy measures at future STP and WFP will demonstrate PSC commitment to renewable energy options for all future major infrastructure. Existing and new PSC solar installations, especially on the Administration Building, Library and Cultural Centre and all public pools, continue to generate community interest in renewable energy initiatives through PSC promotion of these installations in local media and at shire shows.
7.2.1	Investigate opportunities for the use of renewable/alternative energy sources.	Currently budget items for sustainability initiatives or investigations is $2,000 (Activity 26)				Evidence of raised community awareness of energy choices		
7.2.1	Investigate opportunities for the use of renewable/alternative energy sources.	Currently budget items for sustainability initiatives or investigations is $2,000 (Activity 26)	7.2.1.4	Through the Savewater! Alliance, Council will educate the community regarding carbon emission reductions	M Chambers	Number of website hits	N/A	Savewater Alliance ended March 2015. Annual subscription funds used for locally based water conservation education activities through Sustainable Schools Network, local school education field days and Schools Eco Day.
7.2.1	Investigate opportunities for the use of renewable/alternative energy sources.	Currently budget items for sustainability initiatives or investigations is $2,000 (Activity 26)				Customer feedback survey on Website	N/A	

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7.3 Encourage recycling and the reduction of waste

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
7.3.1	Manage the operation of Council's Waste Landfill Depots	Council proposes to spend $509,660 in 2015/2016 for the upgrade of landfill facilities (Activity 22 & 23)	7.3.1.1	Commence implementation of the Parkes Shire Council Waste Management Strategy 2015	S Campbell	Waste Management Strategy commenced	1	Parkes Shire Waste Strategy 2015 adopted and priority tasks undertaken.
7.3.1	Manage the operation of Council's Waste Landfill Depots	Council proposes to spend $509,660 in 2015/2016 for the upgrade of landfill facilities (Activity 22 & 23)	7.3.1.2	Upgrade Parkes Waste Landfill and establish a waste transfer station at Peak Hill	S Campbell	Development Applications lodged and determined	2	Peak Hill Transfer Station completed. Parkes Landfill upgrade 80% complete.
7.3.1	Manage the operation of Council's Waste Landfill Depots	Council proposes to spend $509,660 in 2015/2016 for the upgrade of landfill facilities (Activity 22 & 23)				Tenders called and awarded	1	
7.3.1	Manage the operation of Council's Waste Landfill Depots	Council proposes to spend $509,660 in 2015/2016 for the upgrade of landfill facilities (Activity 22 & 23)				Landfill Upgrade Works and Peak Hill Transfer Station Completed	2	

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
7.3.2	Continue involvement with NetWaste to improve the delivery and planning of waste/resource management	Regional programs to improve delivery and planning of waste/resource management for 2015/2016 $15,640 (Activity 22 & 23)	7.3.2.1	Implement NetWaste Regional and Sub-Regional Strategies	S Campbell	Evidence of adoption of Regional Strategies Initiatives	8	Parkes Shire participated in 8 NetWaste regional initiatives.
7.3.2	Continue involvement with NetWaste to improve the delivery and planning of waste/resource management	Regional programs to improve delivery and planning of waste/resource management for 2015/2016 $15,640 (Activity 22 & 23)	7.3.2.2	Participate in appropriate actions and programs	S Campbell	Number of projects in which Council participates	8	Parkes Shire Council participated in 8 NetWaste regional initiatives.
7.3.2	Continue involvement with NetWaste to improve the delivery and planning of waste/resource management	Regional programs to improve delivery and planning of waste/resource management for 2015/2016 $15,640 (Activity 22 & 23)	7.3.2.3	Maintain representation on NetWaste Steering Committee and Forum	S Campbell	Quarterly meetings attended	4	Council represented at all NetWaste Steering Committee and Forum Meetings
7.3.3	Manage Contracts for Waste and Recycling Collection Services	Council participates in a Regional Domestic Waste and Recycling contract with four other Councils	7.3.3.1	Participate on the Regional Domestic Waste and Recycling Contract Management Committee	S Campbell	Evidence of adoption of Regional Strategies Initiatives		Regional Domestic Waste and Recycling Contract Management Committee meetings attended. Contract in place. New service to commence from 4 April 2016.

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7.3.3	Manage Contracts for Waste and Recycling Collection Services	Council participates in a Regional Domestic Waste and Recycling contract with four other Councils	7.3.3.2	Undertake education programs in Waste/Resource Management	S Campbell	Tonnes recovered	950.045 tonnes	Education Plan Actions Implemented.
7.3.3	Manage Contracts for Waste and Recycling Collection Services	Council participates in a Regional Domestic Waste and Recycling contract with four other Councils				Contamination minimised below 10%	7%	
7.3.3	Manage Contracts for Waste and Recycling Collection Services	Council participates in a Regional Domestic Waste and Recycling contract with four other Councils				Evidence of diversion		
7.3.3	Manage Contracts for Waste and Recycling Collection Services	Council participates in a Regional Domestic Waste and Recycling contract with four other Councils	7.3.3.3	Commence and implement Regional Waste, Recycling & Organics Collection Service	S Campbell	Cross Council Committee meets quarterly	4	New regional 3 bin collection service commenced on 4 April 2016.

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
7.3.3	Manage Contracts for Waste and Recycling Collection Services	Council participates in a Regional Domestic Waste and Recycling contract with four other Councils				New Services Commenced	4 April 2016	
7.3.3	Manage Contracts for Waste and Recycling Collection Services	Council participates in a Regional Domestic Waste and Recycling contract with four other Councils				Education Strategy Implemented	1	

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7.4 Implement Environmental Regulations and Controls in Council's Sphere of Operations

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
7.4.1	Controls noxious/ environmental weeds in accordance with its regulatory obligations	Staffed currently, budget components exist and must match DPI grants. 2015/2016 budget allocation is $253,838.	7.4.1.1	Conduct regular inspections of private and public land in relation to weeds	M Chambers	Number of inspections conducted	112 formal inspections with 5 follow up letters	112 formal private property inspections were undertaken during the reporting period. 5 follow up letters identifying landholder issues.
7.4.1	Controls noxious/ environmental weeds in accordance with its regulatory obligations	Staffed currently, budget components exist and must match DPI grants. 2015/2016 budget allocation is $253,838.				Compliance with access and inspection legislation	Full compliance	
7.4.1	Controls noxious/ environmental weeds in accordance with its regulatory obligations	Staffed currently, budget components exist and must match DPI grants. 2015/2016 budget allocation is $253,838.	7.4.1.2	Seek funding under the National WONS program and other funding opportunities	M Chambers	WONS within the Parkes area identified	No additional WONS identified	Areas of outbreaks of WONS are mapped within the PCS Weed Mapper program. No new WONS species incursions identified. One additional grant applied for through the Public Reserves Management Fund Program. Council will continue to work with Grants Officers to secure grant funds to undertake additional programs within Shire
7.4.1	Controls noxious/ environmental weeds in accordance with its regulatory obligations	Staffed currently, budget components exist and must match DPI grants. 2015/2016 budget allocation is $253,838.				Other funding opportunities sought	Yes; continually investigating weeds funding opportunities	

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
7.4.1	Controls noxious/ environmental weeds in accordance with its regulatory obligations	Staffed currently, budget components exist and must match DPI grants. 2015/2016 budget allocation is $253,838.				Funding applications are lodged	Yes; one application lodged	
7.4.1	Controls noxious/ environmental weeds in accordance with its regulatory obligations	Staffed currently, budget components exist and must match DPI grants. 2015/2016 budget allocation is $253,838.	7.4.1.3	Conduct Council's annual weed control program	M Chambers	Infestations are identified	Infestations continue to be identified and controlled as necessary	All noxious outbreaks identified are recorded in PSC's Weed Mapper program. Weeds Officers work with private landholders to outline control techniques for infestations based on property inspections and current best practice management techniques. Community engagement regarding weeds and regulatory obligations to increase in 2016/2017. Infestations continue to be controlled regularly and mapped in Weed Mapper, with new infestations controlled and recorded accordingly.
7.4.1	Controls noxious/ environmental weeds in accordance with its regulatory obligations	Staffed currently, budget components exist and must match DPI grants. 2015/2016 budget allocation is $253,838.				Private landholders are made aware of their control obligations	Weeds Officers work with private landholders to outline control methods for infestations	

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7.4.1	Controls noxious/ environmental weeds in accordance with its regulatory obligations	Staffed currently, budget components exist and must match DPI grants. 2015/2016 budget allocation is $253,838.				Infestations are controlled	All existing infestation s are controled	
7.4.1	Controls noxious/ environmental weeds in accordance with its regulatory obligations	Staffed currently, budget components exist and must match DPI grants. 2015/2016 budget allocation is $253,838.				Infestations are mapped in Weed Mapper	Yes	
7.4.1.P	Controls noxious/ environmental weeds in accordance with its regulatory obligations	Staff currently, budget components exist and must match DPI grants. 2015/2016 Budget allocation is $253,838.	7.4.1.1. P	Conduct additional inspections of private and public land in relation to weeds	M Chambers	Number of inspections Conducted	0	No follow-up inspections of private or public land have been conducted during this reporting period as no issues were identified that needed follow-up action within this reporting period.
7.4.1.P	Controls noxious/ environmental weeds in accordance with its regulatory obligations	Staff currently, budget components exist and must match DPI grants. 2015/2016 Budget allocation is $253,838.				Compliance with access and inspection legislation	N/A	

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
7.4.3	Undertake works provided to limit the impact of erosion and gross pollutants	Estimated capital costs (General and Stormwater Levy) to limit the impact of erosion and gross pollutants in the 2015/2016 budget $758,000. (Activity 25)	7.4.3.1	Develop standard water quality management systems for Council's works	M Chambers	Principles of site water management are incorporated into works		Standard drawings adopted by Design staff for inclusion in project works. Standard drawings and information delivered to Planning and Environment staff for implementation with external contacts. Standard drawings and procedures developed based upon information in the Department of Housing Management of Stormwater Guidelines (The Blue Book) and Department of Environment and Heritage Soil and Water Management for Construction guideline series.
7.4.3	Undertake works provided to limit the impact of erosion and gross pollutants	Estimated capital costs (General and Stormwater Levy) to limit the impact of erosion and gross pollutants in the 2015/2016 budget $758,000. (Activity 25)				RMS requirements are met for RMS projects		
7.4.3	Undertake works provided to limit the impact of erosion and gross pollutants	Estimated capital costs (General and Stormwater Levy) to limit the impact of erosion and gross pollutants in the 2015/2016 budget $758,000. (Activity 25)				OEH requirements are met for Council projects		

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
7.4.3	Undertake works provided to limit the impact of erosion and gross pollutants	Estimated capital costs (General and Stormwater Levy) to limit the impact of erosion and gross pollutants in the 2015/2016 budget $758,000. (Activity 25)	7.4.3.2	Work with the Soil Conservation Service to determine areas of improvement	M Chambers	Liaise on soil conservation issues	Remediation of previous Soil Con works, and additional works at PAC Park including dredging and waterway stabilisation	Contracted Soil Conservation Service to remediate, rehabilitate and revegetate PAC Park. Soil Conservation Service engaged to consult on the design of the project, and carry out dredging and earth shaping works. Potential for Soil Conservation Service to further undertake works at PAC Park in future, as well as other PSC sites.
7.4.3	Undertake works provided to limit the impact of erosion and gross pollutants	Estimated capital costs (General and Stormwater Levy) to limit the impact of erosion and gross pollutants in the 2015/2016 budget $758,000. (Activity 25)				Issues identified	Remediation of previous Soil Con works, and additional works at PAC Park	
7.4.3	Undertake works provided to limit the impact of erosion and gross pollutants	Estimated capital costs (General and Stormwater Levy) to limit the impact of erosion and gross pollutants in the 2015/2016 budget $758,000. (Activity 25)				Works identified are incorporated into subsequent budgets	Works to be funded through environmental grants and Drainage/ Sewer budget	

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
7.4.4	Ensure proposed and existing developments comply with environmental regulations	Estimated net cost of town planning operations includes income from fees and costs recovered from regulatory action 2015/2016 $226,291. (Activity 21)	7.4.4.1	Manage Council's obligations under the Protection of the Environment Operations Act, 1997	H Orr	Monitor Environmental Pollution		All Environmental Pollution complaints investigated
7.4.4	Ensure proposed and existing developments comply with environmental regulations	Estimated net cost of town planning operations includes income from fees and costs recovered from regulatory action 2015/2016 $226,291. (Activity 21)				Environmental Incidents managed		
7.4.4	Ensure proposed and existing developments comply with environmental regulations	Estimated net cost of town planning operations includes income from fees and costs recovered from regulatory action 2015/2016 $226,291. (Activity 21)				All CAIRS followed up		

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Future Direction 8

Maintain & Improve the Shire Assets & Infrastructure

8.1 Ensure that Shire's water management is in line with Best Practice

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.1.1	Ensure the security of Parkes Shire water sources to meet the needs of the community	2015/2016 budget allocation of $1,140,255 to completion of Upgrade of Lake Endeavour Dam wall and raw water transfer infrastructure will require significant funds with some grant funding available. Most work will require outsourcing. (Activity 50) $300,000 is allocated in 2015/2016 budget for pipeline to Lake Endeavour.	8.1.1.1	Manage the Shire water supply dams to maximise safety and water availability	G Bayliss	Conduct regular Dam Safety inspections	Metcalfe Dam was inspected in the reporting period. With Lake Endeavour project now complete, regular inspection will now commence	The Lake Endeavour Dam Safety Upgrade was completed in December 2015. During that time, routine inspections were carried out by the contractor of the dam construction site including the wall parts of the catchment. Regular inspections by Council staff to commence now construction activity has finished. The Early Warning System has been upgraded and installed on Councils website. Regular dam inspections have been carried out by Council's water operators. The training wall anchor points had the first calibration conducted by contractors Entracon and Council staff.

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.1.1	Ensure the security of Parkes Shire water sources to meet the needs of the community	2015/2016 budget allocation of $1,140,255 to completion of Upgrade of Lake Endeavour Dam wall and raw water transfer infrastructure will require significant funds with some grant funding available. Most work will require outsourcing. (Activity 50) $300,000 is allocated in 2015/2016 budget for pipeline to Lake Endeavour.				Implement Lake Endeavour wall upgrade		

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.1.1	Ensure the security of Parkes Shire water sources to meet the needs of the community	2015/2016 budget allocation of $1,140,255 to completion of Upgrade of Lake Endeavour Dam wall and raw water transfer infrastructure will require significant funds with some grant funding available. Most work will require outsourcing. (Activity 50) $300,000 is allocated in 2015/2016 budget for pipeline to Lake Endeavour.				Monitor catchment conditions	Revised Catchment reports are to be implemented in the next reporting period.	

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8.1.1	Ensure the security of Parkes Shire water sources to meet the needs of the community	2015/2016 budget allocation of $1,140,255 to completion of Upgrade of Lake Endeavour Dam wall and raw water transfer infrastructure will require significant funds with some grant funding available. Most work will require outsourcing. (Activity 50) $300,000 is allocated in 2015/2016 budget for pipeline to Lake Endeavour.	8.1.1.2	Manage the array of water supply bores on the Lachlan River to provide a secure supply of water to the Shire	G Bayliss	Pump downtime	No pump downtime on bore pumps was experienced.	Water quality from the borefields continued to be tested as part of the work into the new Water Treatment Plant. Aquifer levels are monitored at the water treatment plant the SCADA system. No unavailability of bore raw water was experienced in this period.

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.1.1	Ensure the security of Parkes Shire water sources to meet the needs of the community	2015/2016 budget allocation of $1,140,255 to completion of Upgrade of Lake Endeavour Dam wall and raw water transfer infrastructure will require significant funds with some grant funding available. Most work will require outsourcing. (Activity 50) $300,000 is allocated in 2015/2016 budget for pipeline to Lake Endeavour.				Aquifer levels maintained	The bores have been rotated regularly over the last six months	

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.1.1	Ensure the security of Parkes Shire water sources to meet the needs of the community	2015/2016 budget allocation of $1,140,255 to completion of Upgrade of Lake Endeavour Dam wall and raw water transfer infrastructure will require significant funds with some grant funding available. Most work will require outsourcing. (Activity 50) $300,000 is allocated in 2015/2016 budget for pipeline to Lake Endeavour.				Monitor aquifer water quality	The quality of the water from the bores has remained constant.	

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.1.1	Ensure the security of Parkes Shire water sources to meet the needs of the community	2015/2016 budget allocation of $1,140,255 to completion of Upgrade of Lake Endeavour Dam wall and raw water transfer infrastructure will require significant funds with some grant funding available. Most work will require outsourcing. (Activity 50) $300,000 is allocated in 2015/2016 budget for pipeline to Lake Endeavour.				Maintain and pursue bore licences and comply with conditions	Work on Bore 8 is nearing completio n.	

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8.1.1	Ensure the security of Parkes Shire water sources to meet the needs of the community	2015/2016 budget allocation of $1,140,255 to completion of Upgrade of Lake Endeavour Dam wall and raw water transfer infrastructure will require significant funds with some grant funding available. Most work will require outsourcing. (Activity 50) $300,000 is allocated in 2015/2016 budget for pipeline to Lake Endeavour.	8.1.1.3	Provide a secure supply of water to the Shire through the Lachlan River intake	G Bayliss	Pump downtime	No periods of river water unavailability due to pump failure. The recent rain events has resulted in high levels of turbidity being experienced in the river. Extraction from the river has stopped during this period.	Work on the Lachlan River Pump Station Upgrade has slowed with the rise in the level of the Lachlan river. The project is currently running six months behind schedule.

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.1.1	Ensure the security of Parkes Shire water sources to meet the needs of the community	2015/2016 budget allocation of $1,140,255 to completion of Upgrade of Lake Endeavour Dam wall and raw water transfer infrastructure will require significant funds with some grant funding available. Most work will require outsourcing. (Activity 50) $300,000 is allocated in 2015/2016 budget for pipeline to Lake Endeavour.				Investigate river pump upgrade		

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.1.1	Ensure the security of Parkes Shire water sources to meet the needs of the community	2015/2016 budget allocation of $1,140,255 to completion of Upgrade of Lake Endeavour Dam wall and raw water transfer infrastructure will require significant funds with some grant funding available. Most work will require outsourcing. (Activity 50) $300,000 is allocated in 2015/2016 budget for pipeline to Lake Endeavour.				Maintain river licence and comply with conditions	The licence conditions have been complied with	

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.1.1	Ensure the security of Parkes Shire water sources to meet the needs of the community	2015/2016 budget allocation of $1,140,255 to completion of Upgrade of Lake Endeavour Dam wall and raw water transfer infrastructure will require significant funds with some grant funding available. Most work will require outsourcing. (Activity 50) $300,000 is allocated in 2015/2016 budget for pipeline to Lake Endeavour.				Manage water allocation	Water allocation continued to be monitored	

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8.1.1	Ensure the security of Parkes Shire water sources to meet the needs of the community	2015/2016 budget allocation of $1,140,255 to completion of Upgrade of Lake Endeavour Dam wall and raw water transfer infrastructure will require significant funds with some grant funding available. Most work will require outsourcing. (Activity 50) $300,000 is allocated in 2015/2016 budget for pipeline to Lake Endeavour.				Monitor river water quality	River water turbidity is monitored by online metering.	

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8.1.1	Ensure the security of Parkes Shire water sources to meet the needs of the community	2015/2016 budget allocation of $1,140,255 to completion of Upgrade of Lake Endeavour Dam wall and raw water transfer infrastructure will require significant funds with some grant funding available. Most work will require outsourcing. (Activity 50) $300,000 is allocated in 2015/2016 budget for pipeline to Lake Endeavour.	8.1.1.4	Utilise treated effluent and harvested stormwater to reduce demand on the Shire's potable water supply	G Bayliss	Brick Pit pump downtime	No downtime in the brick pit pump has been experienced	Council liaise with the Golf Club staff regularly to maintain effluent levels at the golf club dam. Regular inspections of the pump and dam are carried out during pumping periods with meter readings recorded. The brick pit pump is inspected infrequently. The pump has had minimal downtime. Councils Environmental Officer continues to investigate stormwater harvesting grant funding options. Grant funding for the recycled water ring main and Advanced Recycled Water Facility at the new Sewerage Treatment Plant has been successful

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.1.1	Ensure the security of Parkes Shire water sources to meet the needs of the community	2015/2016 budget allocation of $1,140,255 to completion of Upgrade of Lake Endeavour Dam wall and raw water transfer infrastructure will require significant funds with some grant funding available. Most work will require outsourcing. (Activity 50) $300,000 is allocated in 2015/2016 budget for pipeline to Lake Endeavour.				Conduct regular brick pit inspections	Visual inspection of Brick pit conducte d irregularly	

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.1.1	Ensure the security of Parkes Shire water sources to meet the needs of the community	2015/2016 budget allocation of $1,140,255 to completion of Upgrade of Lake Endeavour Dam wall and raw water transfer infrastructure will require significant funds with some grant funding available. Most work will require outsourcing. (Activity 50) $300,000 is allocated in 2015/2016 budget for pipeline to Lake Endeavour.				Monitor brick pit water quality		

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.1.1	Ensure the security of Parkes Shire water sources to meet the needs of the community	2015/2016 budget allocation of $1,140,255 to completion of Upgrade of Lake Endeavour Dam wall and raw water transfer infrastructure will require significant funds with some grant funding available. Most work will require outsourcing. (Activity 50) $300,000 is allocated in 2015/2016 budget for pipeline to Lake Endeavour.				Investigate stormwater harvesting options including grant opportunities		

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.1.1	Ensure the security of Parkes Shire water sources to meet the needs of the community	2015/2016 budget allocation of $1,140,255 to completion of Upgrade of Lake Endeavour Dam wall and raw water transfer infrastructure will require significant funds with some grant funding available. Most work will require outsourcing. (Activity 50) $300,000 is allocated in 2015/2016 budget for pipeline to Lake Endeavour.				Investigate recycled water ring main	Investigations into the recycled water ring main continued with possible locations inspected onsite.	

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8.1.1	Ensure the security of Parkes Shire water sources to meet the needs of the community	2015/2016 budget allocation of $1,140,255 to completion of Upgrade of Lake Endeavour Dam wall and raw water transfer infrastructure will require significant funds with some grant funding available. Most work will require outsourcing. (Activity 50) $300,000 is allocated in 2015/2016 budget for pipeline to Lake Endeavour.				Manage Golf Club pipeline and pumps	No problems were experienced with the Golf Club pump	

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.1.1	Ensure the security of Parkes Shire water sources to meet the needs of the community	2015/2016 budget allocation of $1,140,255 to completion of Upgrade of Lake Endeavour Dam wall and raw water transfer infrastructure will require significant funds with some grant funding available. Most work will require outsourcing. (Activity 50) $300,000 is allocated in 2015/2016 budget for pipeline to Lake Endeavour.				Manage volume of effluent used for irrigation	PSC staff have worked with the Golf Club greenskeeper to maintain dam levels for irrigation	
8.1.2	Provide an adequate raw water transfer system	$550,000 for raw water transfer pump (Activity 50)	8.1.2.1	Maintain Trunk Mains to effectively deliver raw water	G Bayliss	Trunk main leakage is monitored	Trunk main flows continued to be monitored to identify leaks.	Consultants engaged to conduct condition assessment on Parkes to Peak Hill and B-section pipelines with problem areas identified. 5 main breaks were experienced on the B-Section pipeline and 10 on the Parkes - Peak Hill main.
8.1.2	Provide an adequate raw water transfer system	$550,000 for raw water transfer pump (Activity 50)				Response times for repairs	Main breaks responded to within 2 hours.	Main breaks responded to within 2 hour service level. Flow meters installed on B-section pipeline and flows to Peak Hill monitored to recognise

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.1.2	Provide an adequate raw water transfer system	$550,000 for raw water transfer pump (Activity 50)				Trunk mains are able to deliver annual water needs	B-Section pipeline operating near capacity	possible leaks.
8.1.2	Provide an adequate raw water transfer system	$550,000 for raw water transfer pump (Activity 50)	8.1.2.2	Manage Pumps, Pump Stations and Balance Tanks to maximise energy efficiency while maintaining supply	G Bayliss	Energy efficiency is monitored	Pump power consumption conitues to be monitored monthly	Pumps are monitored frequently and routinely programmed for refurbishment by contractors. No major pump failures were experienced. Mine demands have increased this period due to the construction of a new tailings dam. Energy efficiency monitored monthly.
8.1.2	Provide an adequate raw water transfer system	$550,000 for raw water transfer pump (Activity 50)				Preventative maintenance prevents failure	Variable speed pumps optimised at constant flows to save on maintenance costs.	

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.1.2	Provide an adequate raw water transfer system	$550,000 for raw water transfer pump (Activity 50)				Meet mine demand requirements	Increased mine demands were met by Councils river pump station. Recent high turbidity levels in the river water has led to mine demands being met by bore water.	
8.1.2	Provide an adequate raw water transfer system	$550,000 for raw water transfer pump (Activity 50)				Pumps are able to meet peak demand	Pumps more than able to meet paek demands	

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.1.2	Provide an adequate raw water transfer system	$550,000 for raw water transfer pump (Activity 50)	8.1.2.3	Maintain the SCADA/ Telemetry Network to allow for efficient management of the water system	G Bayliss	SCADA/Telemetry systems operate efficiently	Minor SCADA issues resolved, system conitued to operate effectively.	Councils Radtel SCADA system continued to be maintained by contractors. A new SCADA system to incorporate the new Water Treatment Plant is being developed. Work on the new system is expected to commence shortly.
8.1.2	Provide an adequate raw water transfer system	$550,000 for raw water transfer pump (Activity 50)				SCADA/Telemetry systems are updated to ensure efficiency	Communication strategy for new treatment plants is progressing	
8.1.3	Provide treated water to meet Australian Drinking Water Guidelines	No capital budget for the 2015/2016 year. Tasks carried out in normal staffing resources (Activity 50)	8.1.3.1	Maintain and operate current Filtration Plant	G Bayliss	Quality of treated water	Treated water tested daily and meets ADWG standards.	Review of current treatment plant undertaken by consultants with operational procedures developed. Treated water tested to ADWG standards and results recorded in Health NSW database. Planned maintenance performed on plant. A report into Councils Drinking Water Management System has been completed by consultants and will sent to NSW Health.
8.1.3	Provide treated water to meet Australian Drinking Water Guidelines	No capital budget for the 2015/2016 year. Tasks carried out in normal staffing resources (Activity 50)				Review of existing infrastructure undertaken and options to upgrade explored	Review undertaken by consultants and a report has been drafted.	

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.1.3	Provide treated water to meet Australian Drinking Water Guidelines	No capital budget for the 2015/2016 year. Tasks carried out in normal staffing resources (Activity 50)				Preventative maintenance prevents plant failure	Plant maintained to schedules	
8.1.3	Provide treated water to meet Australian Drinking Water Guidelines	No capital budget for the 2015/2016 year. Tasks carried out in normal staffing resources (Activity 50)	8.1.3.2	Investigate progress new WTP	A Francis	Consultation	REF finalised and placed on public exhibition, including engagement with direct stakeholders.	Support provided where requested. Inspection of high level reservoir undertaken in March 2016.

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.1.3	Provide treated water to meet Australian Drinking Water Guidelines	No capital budget for the 2015/2016 year. Tasks carried out in normal staffing resources (Activity 50)				Degree of progress	Selective tender process completed for WTP in October, with tender evaluation completed in November. Tender awarded to John Holland Pty Ltd. Contract negotiations continuing, as well as preliminary design and Regulator engagement for final approvals	

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.1.3	Provide treated water to meet Australian Drinking Water Guidelines	No capital budget for the 2015/2016 year. Tasks carried out in normal staffing resources (Activity 50)				Funding sources identified	Subsidy funding secured through NSW DPI Water Country Towns Water Supply and Sewerage Scheme. Offer from Minister being 46% of total project cost.	
8.1.3	Provide treated water to meet Australian Drinking Water Guidelines	No capital budget for the 2015/2016 year. Tasks carried out in normal staffing resources (Activity 50)	8.1.3.3	Conduct frequent testing of water samples to meet ADWG	G Bayliss	Testing completed as required by NSW Health	Weekly testing of Parkes drinking water. Monthly testing of drinking water at villages as required by NSW Health completed.	Town drinking water continues to be tested daily with weekly samples sent to NSW Health as per ADWG.

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.1.3	Provide treated water to meet Australian Drinking Water Guidelines	No capital budget for the 2015/2016 year. Tasks carried out in normal staffing resources (Activity 50)	8.1.3.4	Implement and review drinking water quality plan in line with legislation	G Bayliss	Consultation undertaken		A review of Council's Drinking Water Management Plan was undertaken by Atom Consulting this period. A report is due to be sent to NSW Health in the coming weeks.
8.1.3	Provide treated water to meet Australian Drinking Water Guidelines	No capital budget for the 2015/2016 year. Tasks carried out in normal staffing resources (Activity 50)				Plan Review completed	Review completed by Atom consulting.	
8.1.4	Deliver potable water to Shire customers	Estimated capital expenditure for new reservoir for 2015/2016 $1,800,000 (Activity 50)	8.1.4.1	Maintain the reticulated pipe network to provide level of service including renewals and expansion as required	G Bayliss	Computer modelling used to determine network expansion required	Computer modelling ongoing	A condition analysis report on the Parkes to Peak Hill and the B-Section line was undertaken to develop renewal programs. A renewal program has been developed for the Parkes reticulation system for the upcoming year.
8.1.4	Deliver potable water to Shire customers	Estimated capital expenditure for new reservoir for 2015/2016 $1,800,000 (Activity 50)				Network is able to service new development areas	Demand analysis conducted	
8.1.4	Deliver potable water to Shire customers	Estimated capital expenditure for new reservoir for 2015/2016 $1,800,000 (Activity 50)				Network leakage is monitored	Night flows monitored daily.	

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.1.4	Deliver potable water to Shire customers	Estimated capital expenditure for new reservoir for 2015/2016 $1,800,000 (Activity 50)	8.1.4.2	Maintain service reservoirs to meet service demand and provide minimum service pressure	G Bayliss	Preventative maintenance program for reservoirs developed	Maintenance program ongoing	Batron Street No 1 and 2 Reservoirs and Botfield Reservoir cleaned in accordance to maintenance schedule.
8.1.4	Deliver potable water to Shire customers	Estimated capital expenditure for new reservoir for 2015/2016 $1,800,000 (Activity 50)				Reservoirs are cleaned every 4 years	Barton Street reservoirs cleaned during period by contractors	
8.1.4	Deliver potable water to Shire customers	Estimated capital expenditure for new reservoir for 2015/2016 $1,800,000 (Activity 50)	8.1.4.3	Manage pumps to provide continuity of service and provide adequate pressure during times of high demand	G Bayliss	Pressure in the reticulated network is above 120kPa	Pressure within the network maintained above 120kpa	Work on the pressure zones for the new High Level Reservoir has commenced to ensure minimum pressures to be maintained above 120kpa. No pressure complaints received during the period.
8.1.4	Deliver potable water to Shire customers	Estimated capital expenditure for new reservoir for 2015/2016 $1,800,000 (Activity 50)				Number of complaints/service level	No pressure complaints received	
8.1.4	Deliver potable water to Shire customers	Estimated capital expenditure for new reservoir for 2015/2016 $1,800,000 (Activity 50)	8.1.4.4	Maintain customer service connections including meters	G Bayliss	Leakage is monitored	Meter usage monitored quarterly.	Meters reconciled against previous reading. Faulty services replaced as required. Meter replacement program commenced.

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8.1.4	Deliver potable water to Shire customers	Estimated capital expenditure for new reservoir for 2015/2016 $1,800,000 (Activity 50)				Services are replaced as required	meters older than twenty years prioritised for a replacement program	
8.1.5	Ensure that the Shire's water management policies and procedures achieve Best Practice including Demand Management, Strategic Business Planning, Drought Management	Estimated expenditure for demand management and community education 2015/2016 $55,450. (Activity 50)	8.1.5.1	Conduct water loss investigations including leak detection	A Francis	Progress with investigations	Investigations completed and infrastructure solutions implemented.	Water Loss Management project processed with addition infrastructure added to allow monitoring of increased area of network. Funding received from LGSA in 2012. Further funding received from the CEEP2 Federal funding program, through a joint Centroc Water Utilities Alliance application. Trial completed, pilot of online monitoring project continuing, with data currently being analysed by Council's Infrastructure Technical Manager.

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.1.5	Ensure that the Shire's water management policies and procedures achieve Best Practice including Demand Management, Strategic Business Planning, Drought Management	Estimated expenditure for demand management and community education 2015/2016 $55,450. (Activity 50)				Leaks detected	Water Loss Management project processed with addition infrastructure added to allow monitoring of increased area of network	Investigations completed and infrastructure solutions implemented. An annual ongoing saving of 300ML current realised through project. This has also led to significant energy savings due to the reduce volume of water pumped from the Lachlan River and associated borefield.
8.1.5	Ensure that the Shire's water management policies and procedures achieve Best Practice including Demand Management, Strategic Business Planning, Drought Management	Estimated expenditure for demand management and community education 2015/2016 $55,450. (Activity 50)				Leakage trials conducted	Trial completed, pilot of online monitoring project continuing, with data currently being analysed by Council's Infrastructure Technical Manager	

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.1.5	Ensure that the Shire's water management policies and procedures achieve Best Practice including Demand Management, Strategic Business Planning, Drought Management	Estimated expenditure for demand management and community education 2015/2016 $55,450. (Activity 50)				Water saved	An annual ongoing saving of 300ML current realised through project. This has also led to significant energy savings due to the reduce volume of water pumped from the Lachlan River and associated borefield	

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.1.5	Ensure that the Shire's water management policies and procedures achieve Best Practice including Demand Management, Strategic Business Planning, Drought Management	Estimated expenditure for demand management and community education 2015/2016 $55,450. (Activity 50)				Funding delivered	Funding received from LGSA in 2012. Further funding received from the CEEP2 Federal funding program, through a joint Centroc Water Utilities Alliance application	
8.1.5	Ensure that the Shire's water management policies and procedures achieve Best Practice including Demand Management, Strategic Business Planning, Drought Management	Estimated expenditure for demand management and community education 2015/2016 $55,450. (Activity 50)	8.1.5.2	Update the Developer Services Policy and Financial Planning in relation to water services	A Francis	Consultation done	Plan yet to be placed on pubic exhibition	Developer Services Plan updated to final draft version with the assistance of consultants, in line with the new State Government guidelines. Plan yet to be placed on pubic exhibition.

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.1.5	Ensure that the Shire's water management policies and procedures achieve Best Practice including Demand Management, Strategic Business Planning, Drought Management	Estimated expenditure for demand management and community education 2015/2016 $55,450. (Activity 50)				Policy updated	Developer Services Plan updated to final draft version with the assistance of consultants, in line with the new State Government guidelines	
8.1.5	Ensure that the Shire's water management policies and procedures achieve Best Practice including Demand Management, Strategic Business Planning, Drought Management	Estimated expenditure for demand management and community education 2015/2016 $55,450. (Activity 50)	8.1.5.3	Investigate recommendations from the IWCM Plan	J Fyfe	Explore avenues to implement IWCM	Most IWCM options already being implemented. Recycled water scheme and CENTROC water grid still being developed.	Most IWCM options already being implemented. Recycled water scheme and CENTROC water grid still being developed. Consultants and contractors have been closely involved with the development and delivery of all IWCM options. Most options identified in the previous and updated IWCM have entered implementation phase.

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.1.5	Ensure that the Shire's water management policies and procedures achieve Best Practice including Demand Management, Strategic Business Planning, Drought Management	Estimated expenditure for demand management and community education 2015/2016 $55,450. (Activity 50)				Seek additional expertise to assist with implementation	Consultants and contractors have been closely involved with the development and delivery of all IWCM options.	
8.1.5	Ensure that the Shire's water management policies and procedures achieve Best Practice including Demand Management, Strategic Business Planning, Drought Management	Estimated expenditure for demand management and community education 2015/2016 $55,450. (Activity 50)				Degree of implementation of the IWCM	Most options identified in the previous and updated IWCM have entered implementation phase.	

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.1.5	Ensure that the Shire's water management policies and procedures achieve Best Practice including Demand Management, Strategic Business Planning, Drought Management	Estimated expenditure for demand management and community education 2015/2016 $55,450. (Activity 50)	8.1.5.4	Review Best Practice Compliance	A Francis	Review undertaken	Completed	Parkes Shire Council engaged a NSW DPI Water pre-approved third party auditor to conduct a full audit of the Annual Performance Monitoring data submitted to DPI Water on an annual basis. This audit included a full review of Council's Best Practice compliance across the 21 indicators. Council currently has achieved full Best Practice compliance with the submission of the updated Integrated Water Cycle Management Plan. It should be noted that a re-calculation and application for deemed compliance will need to be completed next financial year as this approval only last for a 2 year period.
8.1.5	Ensure that the Shire's water management policies and procedures achieve Best Practice including Demand Management, Strategic Business Planning, Drought Management	Estimated expenditure for demand management and community education 2015/2016 $55,450. (Activity 50)				Compliance gaps identified	No gaps identified	
8.1.5	Ensure that the Shire's water management policies and procedures achieve Best Practice including Demand Management, Strategic Business Planning, Drought Management	Estimated expenditure for demand management and community education 2015/2016 $55,450. (Activity 50)				Action plan developed to address gaps	No gaps currently require filling	

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.1.5	Ensure that the Shire's water management policies and procedures achieve Best Practice including Demand Management, Strategic Business Planning, Drought Management	Estimated expenditure for demand management and community education 2015/2016 $55,450. (Activity 50)	8.1.5.5	Water Asset Plan updated	D Peiris	Consultation	Consultation with Community reference group undertaken in line with IWCM planning process	Consultants conducted network wide desktop assessment to determine at risk pipes for detailed, destructive testing. A community reference group was created based on a selected members from the Parkes Community Strategic Plan consultation group, based on a cross-section of experience and representation. This reference group was engaged with to test assumptions developed and optional outcomes, from the IWCM planning process. This was an opportunity to realign Level of Service expectations between Council's Water Asset Management Plan and the end users.
8.1.5	Ensure that the Shire's water management policies and procedures achieve Best Practice including Demand Management, Strategic Business Planning, Drought Management	Estimated expenditure for demand management and community education 2015/2016 $55,450. (Activity 50)				Service Level	Service level thresholds updated based on community reference group feedback	
8.1.5	Ensure that the Shire's water management policies and procedures achieve Best Practice including Demand Management, Strategic Business Planning, Drought Management	Estimated expenditure for demand management and community education 2015/2016 $55,450. (Activity 50)				Conditional Assessment	Pipes selected for assessment based on risk	

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.1.5	Ensure that the Shire's water management policies and procedures achieve Best Practice including Demand Management, Strategic Business Planning, Drought Management	Estimated expenditure for demand management and community education 2015/2016 $55,450. (Activity 50)				Plan reviewed	Plan updated	
8.1.5	Ensure that the Shire's water management policies and procedures achieve Best Practice including Demand Management, Strategic Business Planning, Drought Management	Estimated expenditure for demand management and community education 2015/2016 $55,450. (Activity 50)				Information updated	Water Asset Management Plan updated to reflect new LOS and risk categories	

8.2 Manage Road Assets

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.2.1	Manage Local Road Network to agreed service levels	Local Road Network to agreed service levels are provided from several funding sources including Financial Assistance Grants, Roads to Recovery & Internal Rates & Revenue. 2015/2016 budget $6,166,352. (Activity 39)	8.2.1.1	Sealed Roads are provided to meet the needs of road users within financial constraints	W O'Neill	Asset inspections carried out on a regular basis		Carry over of FAGS reseal to the value of $200,000. Will be incorporated in the 2016/17 Reseal Programme. **Resealing totalling 40km as follows:** MR350N - The Bogan Way, SR40 - Brolgan Road, SR40 - Nelungaloo Road, SR85 - Blow Clear Road, SR13 - Staircase Road, SR27 - Coobang Road, Alder Ave, Goobang Street, Mitchell Street, Thornbury Street, Moon Crescent, Thurlstone Street, Gallop Avenue, Royal Street, Blaxland Street, Armstrong Street, Mill Street, Pearce Street, Woodward Street, Station Street, Saleyards Road, High Street, West Street, Long Street.
8.2.1	Manage Local Road Network to agreed service levels	Local Road Network to agreed service levels are provided from several funding sources including Financial Assistance Grants, Roads to Recovery & Internal Rates & Revenue. 2015/2016 budget $6,166,352. (Activity 39)				Asset management data updated	Updated following sealing work	Reseal on MR350S =1.14km Reseal on MR350N for 13km

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.2.1	Manage Local Road Network to agreed service levels	Local Road Network to agreed service levels are provided from several funding sources including Financial Assistance Grants, Roads to Recovery & Internal Rates & Revenue. 2015/2016 budget $6,166,352. (Activity 39)				Construction program set & completed	Ongoing	
8.2.1	Manage Local Road Network to agreed service levels	Local Road Network to agreed service levels are provided from several funding sources including Financial Assistance Grants, Roads to Recovery & Internal Rates & Revenue. 2015/2016 budget $6,166,352. (Activity 39)				Reseal program set & completed	Ongoing	

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.2.1	Manage Local Road Network to agreed service levels	Local Road Network to agreed service levels are provided from several funding sources including Financial Assistance Grants, Roads to Recovery & Internal Rates & Revenue. 2015/2016 budget $6,166,352. (Activity 39)				Customer complaints responded to within Council's agreed timeframes	Met	
8.2.1	Manage Local Road Network to agreed service levels	Local Road Network to agreed service levels are provided from several funding sources including Financial Assistance Grants, Roads to Recovery & Internal Rates & Revenue. 2015/2016 budget $6,166,352. (Activity 39)	8.2.1.2	Unsealed Roads are provided to meet the needs of road users within financial constraints	W O'Neill	Asset inspections carried out on a regular basis	Routine inspections carried out	Maintenance and inspections were carried out in accordance with the Assets Management Plan to ensure the intervention and response times provide service levels agreed to. On the following roads completed the total value was $830,000 FAGS. **Re-sheets totalling 50km included:** Five Chain Lane, Adavale Lane, Bruie Plains Road, ,Gunningbland Road, Kamandra Lane, Lake Medcalfe Road, Plowmans Lane and Numulla Road.

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.2.1	Manage Local Road Network to agreed service levels	Local Road Network to agreed service levels are provided from several funding sources including Financial Assistance Grants, Roads to Recovery & Internal Rates & Revenue. 2015/2016 budget $6,166,352. (Activity 39)				Asset management data updated	data updated from resheet program	
8.2.1	Manage Local Road Network to agreed service levels	Local Road Network to agreed service levels are provided from several funding sources including Financial Assistance Grants, Roads to Recovery & Internal Rates & Revenue. 2015/2016 budget $6,166,352. (Activity 39)				Gravel resheeting program set & completed	Ongoing, nearing completio n	

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.2.1	Manage Local Road Network to agreed service levels	Local Road Network to agreed service levels are provided from several funding sources including Financial Assistance Grants, Roads to Recovery & Internal Rates & Revenue. 2015/2016 budget $6,166,352. (Activity 39)				Customer complaints responded to within Council's agreed timeframes	Met	
8.2.1	Manage Local Road Network to agreed service levels	Local Road Network to agreed service levels are provided from several funding sources including Financial Assistance Grants, Roads to Recovery & Internal Rates & Revenue. 2015/2016 budget $6,166,352. (Activity 39)				Length of road maintained (e.g. graded, patched, table drains) for each classification	50km resheeted	

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.2.1	Manage Local Road Network to agreed service levels	Local Road Network to agreed service levels are provided from several funding sources including Financial Assistance Grants, Roads to Recovery & Internal Rates & Revenue. 2015/2016 budget $6,166,352. (Activity 39)				Response times	Response time to complaints <10days	

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.2.1.P	(AUGMENTED PROGRAM) Manage Local Road Network to agreed service levels	Local Road Network to agreed service levels are provided from several funding sources including Financial Assistance Grants, Roads to Recovery & Internal Rates & Revenue (Activity 39). The Delivery Program for a Progressive Parkes Shire will provide an additional $1,000,000 towards Resealing Programs, Pavement Rehabilitation Program, Unsealed Maintenance Program and Resheeting Program in 2015/2016 to address Council's backlog of works as per Transport Asset Management Plan Section 5,7 and Appendix "B" Asset Management Strategy Section 3	8.2.1.1.P	Sealed Roads are provided to an enhanced standard to meet the needs of road users within financial constraints	W O'Neill	Asset inspections carried out on a regular basis	routine inspections undertaken	Maintenance and inspections were carried out in accordance with the Assets Management Plan to ensure the intervention and response times provide service levels agreed to. **Reseals totalling 40 km as follows:** MR350N - The Bogan Way, SR40 - Brolgan Road, SR40 - Nelungaloo Road, SR85 - Blow Clear Road, SR13 - Staircase Road, SR27 - Coobang Road, Alder Ave, Goobang Street, Mitchell Street, Thornbury Street, Moon Cr, Thurlstone Street, Gallop Avenue, Royal Street, Blaxland Street, Armstrong Street, Mill Street, Pearce Street, Woodward Street, Station Street, Saleyards Road, High Street, West Street, Long Street. Reseal on MR350S =1.14km Reseal on MR350N = 13km

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.2.1.P	(AUGMENTED PROGRAM) Manage Local Road Network to agreed service levels	Local Road Network to agreed service levels are provided from several funding sources including Financial Assistance Grants, Roads to Recovery & Internal Rates & Revenue (Activity 39). The Delivery Program for a Progressive Parkes Shire will provide an additional $1,000,000 towards Resealing Programs, Pavement Rehabilitation Program, Unsealed Maintenance Program and Resheeting Program in 2015/2016 to address Council's backlog of works as per Transport Asset Management Plan Section 5,7 and Appendix "B" Asset Management Strategy Section 3				Asset management data updated	Updated following sealing program	

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.2.1.P	(AUGMENTED PROGRAM) Manage Local Road Network to agreed service levels	Local Road Network to agreed service levels are provided from several funding sources including Financial Assistance Grants, Roads to Recovery & Internal Rates & Revenue (Activity 39). The Delivery Program for a Progressive Parkes Shire will provide an additional $1,000,000 towards Resealing Programs, Pavement Rehabilitation Program, Unsealed Maintenance Program and Resheeting Program in 2015/2016 to address Council's backlog of works as per Transport Asset Management Plan Section 5,7 and Appendix "B" Asset Management Strategy Section 3				Augmented Construction program set & completed	Ongoing	

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.2.1.P	(AUGMENTED PROGRAM) Manage Local Road Network to agreed service levels	Local Road Network to agreed service levels are provided from several funding sources including Financial Assistance Grants, Roads to Recovery & Internal Rates & Revenue (Activity 39). The Delivery Program for a Progressive Parkes Shire will provide an additional $1,000,000 towards Resealing Programs, Pavement Rehabilitation Program, Unsealed Maintenance Program and Resheeting Program in 2015/2016 to address Council's backlog of works as per Transport Asset Management Plan Section 5,7 and Appendix "B" Asset Management Strategy Section 3				Augmented Reseal program set & completed	Reseals undertaken to program, works for completion scheduled	299

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.2.1.P	(AUGMENTED PROGRAM) Manage Local Road Network to agreed service levels	Local Road Network to agreed service levels are provided from several funding sources including Financial Assistance Grants, Roads to Recovery & Internal Rates & Revenue (Activity 39). The Delivery Program for a Progressive Parkes Shire will provide an additional $1,000,000 towards Resealing Programs, Pavement Rehabilitation Program, Unsealed Maintenance Program and Resheeting Program in 2015/2016 to address Council's backlog of works as per Transport Asset Management Plan Section 5,7 and Appendix "B" Asset Management Strategy Section 3				Customer Complaints	Kept to minimum	300

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.2.1.P	(AUGMENTED PROGRAM) Manage Local Road Network to agreed service levels	Local Road Network to agreed service levels are provided from several funding sources including Financial Assistance Grants, Roads to Recovery & Internal Rates & Revenue (Activity 39). The Delivery Program for a Progressive Parkes Shire will provide an additional $1,000,000 towards Resealing Programs, Pavement Rehabilitation Program, Unsealed Maintenance Program and Resheeting Program in 2015/2016 to address Council's backlog of works as per Transport Asset Management Plan Section 5,7 and Appendix "B" Asset Management Strategy Section 3				Response times\	Met response for patching	301

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.2.1.P	(AUGMENTED PROGRAM) Manage Local Road Network to agreed service levels	Local Road Network to agreed service levels are provided from several funding sources including Financial Assistance Grants, Roads to Recovery & Internal Rates & Revenue (Activity 39). The Delivery Program for a Progressive Parkes Shire will provide an additional $1,000,000 towards Resealing Programs, Pavement Rehabilitation Program, Unsealed Maintenance Program and Resheeting Program in 2015/2016 to address Council's backlog of works as per Transport Asset Management Plan Section 5,7 and Appendix "B" Asset Management Strategy Section 3				Report to IPART on expenditure on projects subject to SRV	Reseal expenditure documented against progressive budget	302

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.2.1.P	(AUGMENTED PROGRAM) Manage Local Road Network to agreed service levels	Local Road Network to agreed service levels are provided from several funding sources including Financial Assistance Grants, Roads to Recovery & Internal Rates & Revenue (Activity 39). The Delivery Program for a Progressive Parkes Shire will provide an additional $1,000,000 towards Resealing Programs, Pavement Rehabilitation Program, Unsealed Maintenance Program and Resheeting Program in 2015/2016 to address Council's backlog of works as per Transport Asset Management Plan Section 5,7 and Appendix "B" Asset Management Strategy Section 3	8.2.1.2.P	Unsealed Roads are provided to an enhanced standard to meet the needs of road users within financial constraints	W O'Neill	Asset inspections carried out on a regular basis	routine inspections carried out on local roads	Maintenance and inspections were carried out in accordance with the Assets Management Plan to ensure the intervention and response times provide service levels agreed to. **Re-sheets totalling 50km included:** Five Chain Lane, Adavale Lane, Bruie Plains Road, ,Gunningbland Road, Kamandra Lane, Lake Medcalfe Road, Plowmans Lane and Numulla Road. Specified maintenance to meet Asset Management targets includes current spend of: • Maintenance Grade (grader only) - $216,200 • Grade Water & Roll - $214,000 • Patching with Gravel - $99,400 303

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.2.1.P	(AUGMENTED PROGRAM) Manage Local Road Network to agreed service levels	Local Road Network to agreed service levels are provided from several funding sources including Financial Assistance Grants, Roads to Recovery & Internal Rates & Revenue (Activity 39). The Delivery Program for a Progressive Parkes Shire will provide an additional $1,000,000 towards Resealing Programs, Pavement Rehabilitation Program, Unsealed Maintenance Program and Resheeting Program in 2015/2016 to address Council's backlog of works as per Transport Asset Management Plan Section 5,7 and Appendix "B" Asset Management Strategy Section 3				Asset management data updated	data updated following resheet program	304

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.2.1.P	(AUGMENTED PROGRAM) Manage Local Road Network to agreed service levels	Local Road Network to agreed service levels are provided from several funding sources including Financial Assistance Grants, Roads to Recovery & Internal Rates & Revenue (Activity 39). The Delivery Program for a Progressive Parkes Shire will provide an additional $1,000,000 towards Resealing Programs, Pavement Rehabilitation Program, Unsealed Maintenance Program and Resheeting Program in 2015/2016 to address Council's backlog of works as per Transport Asset Management Plan Section 5,7 and Appendix "B" Asset Management Strategy Section 3				Augmented Gravel resheeting program set & completed	Ongoing, nearing completio n	305

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.2.1.P	(AUGMENTED PROGRAM) Manage Local Road Network to agreed service levels	Local Road Network to agreed service levels are provided from several funding sources including Financial Assistance Grants, Roads to Recovery & Internal Rates & Revenue (Activity 39). The Delivery Program for a Progressive Parkes Shire will provide an additional $1,000,000 towards Resealing Programs, Pavement Rehabilitation Program, Unsealed Maintenance Program and Resheeting Program in 2015/2016 to address Council's backlog of works as per Transport Asset Management Plan Section 5,7 and Appendix "B" Asset Management Strategy Section 3				Customer complaints	kept to a minimum	306

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8.2.1.P	(AUGMENTED PROGRAM) Manage Local Road Network to agreed service levels	Local Road Network to agreed service levels are provided from several funding sources including Financial Assistance Grants, Roads to Recovery & Internal Rates & Revenue (Activity 39). The Delivery Program for a Progressive Parkes Shire will provide an additional $1,000,000 towards Resealing Programs, Pavement Rehabilitation Program, Unsealed Maintenance Program and Resheeting Program in 2015/2016 to address Council's backlog of works as per Transport Asset Management Plan Section 5,7 and Appendix "B" Asset Management Strategy Section 3				Increased Length of road maintained (e.g. graded, patched, table drains) for each classification	21.53km completed so far	307

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.2.1.P	(AUGMENTED PROGRAM) Manage Local Road Network to agreed service levels	Local Road Network to agreed service levels are provided from several funding sources including Financial Assistance Grants, Roads to Recovery & Internal Rates & Revenue (Activity 39). The Delivery Program for a Progressive Parkes Shire will provide an additional $1,000,000 towards Resealing Programs, Pavement Rehabilitation Program, Unsealed Maintenance Program and Resheeting Program in 2015/2016 to address Council's backlog of works as per Transport Asset Management Plan Section 5,7 and Appendix "B" Asset Management Strategy Section 3				Response times	<10 days	308

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.2.1.P	(AUGMENTED PROGRAM) Manage Local Road Network to agreed service levels	Local Road Network to agreed service levels are provided from several funding sources including Financial Assistance Grants, Roads to Recovery & Internal Rates & Revenue (Activity 39). The Delivery Program for a Progressive Parkes Shire will provide an additional $1,000,000 towards Resealing Programs, Pavement Rehabilitation Program, Unsealed Maintenance Program and Resheeting Program in 2015/2016 to address Council's backlog of works as per Transport Asset Management Plan Section 5,7 and Appendix "B" Asset Management Strategy Section 3				Report to IPART on expenditure on projects subject to SRV	Resheeting program expenditure tracked against progressive budget	

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.2.2	Manage Regional Road Network to agreed service levels	Managing Regional Road Network to agreed service levels are dependent on funding from the NSW Government through the Block Grant ($1,162,000) and Repair Program ($400,000). Funding levels are consistent over the budget period depending success of grant applications (Activity 39)	8.2.2.1	Sealed Roads are provided to meet the needs of road users within financial constraints	W O'Neill	Asset inspections carried out on a regular basis	Routine inspections undertaken - priority segments identified for grant projects	Maintenance and inspections were carried out in accordance with the Assets Management Plan to ensure the intervention and response times provide service levels agreed to. Block Grant Funding provided. **Following works conducted on Regional Sealed roads:** Rehab on MR348= 0.650km Widen, Seal and Rehab on MR350S = 4.2km (Fixing Country Roads and HVSPP funded) Widen and Reseal on MR350N = 13km (Fixing Country Roads, REPAIR grant and HVSPP funded) Upgrade intersection at GrainCorp Site MR238 Repair to culvert on Back Creek MR233

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.2.2	Manage Regional Road Network to agreed service levels	Managing Regional Road Network to agreed service levels are dependent on funding from the NSW Government through the Block Grant ($1,162,000) and Repair Program ($400,000). Funding levels are consistent over the budget period depending success of grant applications (Activity 39)				Asset management data updated	Asset register updated following works	

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.2.2	Manage Regional Road Network to agreed service levels	Managing Regional Road Network to agreed service levels are dependent on funding from the NSW Government through the Block Grant ($1,162,000) and Repair Program ($400,000). Funding levels are consistent over the budget period depending success of grant applications (Activity 39)				Construction program set & completed	ongoing, nearing completio n	

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.2.2	Manage Regional Road Network to agreed service levels	Managing Regional Road Network to agreed service levels are dependent on funding from the NSW Government through the Block Grant ($1,162,000) and Repair Program ($400,000). Funding levels are consistent over the budget period depending success of grant applications (Activity 39)				Customer Complaints kept to a minimum	kept to minimum	

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.2.2	Manage Regional Road Network to agreed service levels	Managing Regional Road Network to agreed service levels are dependent on funding from the NSW Government through the Block Grant ($1,162,000) and Repair Program ($400,000). Funding levels are consistent over the budget period depending success of grant applications (Activity 39)				Customer complaints responded to within Council's agreed timeframes	<10 days	

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.2.2	Manage Regional Road Network to agreed service levels	Managing Regional Road Network to agreed service levels are dependent on funding from the NSW Government through the Block Grant ($1,162,000) and Repair Program ($400,000). Funding levels are consistent over the budget period depending success of grant applications (Activity 39)	8.2.2.2	Unsealed Roads are provided to meet the needs of road users within financial constraints	W O'Neill	Asset inspections carried out on a regular basis	Routine inspections undertaken for defect collection	MR348 rehab 0.65km and sealed

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.2.2	Manage Regional Road Network to agreed service levels	Managing Regional Road Network to agreed service levels are dependent on funding from the NSW Government through the Block Grant ($1,162,000) and Repair Program ($400,000). Funding levels are consistent over the budget period depending success of grant applications (Activity 39)				Asset management data updated	Updated following construction	

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.2.2	Manage Regional Road Network to agreed service levels	Managing Regional Road Network to agreed service levels are dependent on funding from the NSW Government through the Block Grant ($1,162,000) and Repair Program ($400,000). Funding levels are consistent over the budget period depending success of grant applications (Activity 39)				Gravel resheeting program set & completed	Complete	

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.2.2	Manage Regional Road Network to agreed service levels	Managing Regional Road Network to agreed service levels are dependent on funding from the NSW Government through the Block Grant ($1,162,000) and Repair Program ($400,000). Funding levels are consistent over the budget period depending success of grant applications (Activity 39)				Length of road maintained (e.g. graded, patched, table drains)	0.65 unsealed section, all other regional roads sealed	

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8.2.2	Manage Regional Road Network to agreed service levels	Managing Regional Road Network to agreed service levels are dependent on funding from the NSW Government through the Block Grant ($1,162,000) and Repair Program ($400,000). Funding levels are consistent over the budget period depending success of grant applications (Activity 39)				Customer complaints responded to within Council's agreed timeframes	<10 days	

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.2.2	Manage Regional Road Network to agreed service levels	Managing Regional Road Network to agreed service levels are dependent on funding from the NSW Government through the Block Grant ($1,162,000) and Repair Program ($400,000). Funding levels are consistent over the budget period depending success of grant applications (Activity 39)	8.2.2.3	Bridges and Major Culverts are provided to meet the needs of road users within financial constraints	W O'Neill	Asset inspections carried out on a regular basis	Asset inspections carried out routinely	Main Road 61W Culverts widened Akuna Road - new culvert for new STP Webb Street - new culvert for new WTP Mzyzcuk Drive - culvert widening Kadina Bridge seeking land acquisitions MR233 - Culvert Repair at Back Creek.

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.2.2	Manage Regional Road Network to agreed service levels	Managing Regional Road Network to agreed service levels are dependent on funding from the NSW Government through the Block Grant ($1,162,000) and Repair Program ($400,000). Funding levels are consistent over the budget period depending success of grant applications (Activity 39)				Asset management data updated	Data kept up to date	

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.2.2	Manage Regional Road Network to agreed service levels	Managing Regional Road Network to agreed service levels are dependent on funding from the NSW Government through the Block Grant ($1,162,000) and Repair Program ($400,000). Funding levels are consistent over the budget period depending success of grant applications (Activity 39)				Replacement program set & completed	No replacements required	

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8.2.2	Manage Regional Road Network to agreed service levels	Managing Regional Road Network to agreed service levels are dependent on funding from the NSW Government through the Block Grant ($1,162,000) and Repair Program ($400,000). Funding levels are consistent over the budget period depending success of grant applications (Activity 39)				Customer complaints responded to within Council's agreed timeframes	No complaint s recieved	

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.2.3	Ensure Ancillary Road facilities are serviceable and in line with current standards	Estimated expenditure at $639,680 will ensure ancillary road facilities are serviceable and in line with current standards. Includes footpath maintenance and estimated capital costs of $465,560 for renewal of footpaths funded from grants and rate revenue received. (Activity 41 and 45)	8.2.3.1	Parking areas are provided to meet the needs of the community within financial constraints	R Staples	Asset inspections carried out on a regular basis		Post Office car park completed. Part parking area for the M&D completed. Parkes Regional Airport carpark completed.
8.2.3	Ensure Ancillary Road facilities are serviceable and in line with current standards	Estimated expenditure at $639,680 will ensure ancillary road facilities are serviceable and in line with current standards. Includes footpath maintenance and estimated capital costs of $465,560 for renewal of footpaths funded from grants and rate revenue received. (Activity 41 and 45)				Asset management data updated		

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.2.3	Ensure Ancillary Road facilities are serviceable and in line with current standards	Estimated expenditure at $639,680 will ensure ancillary road facilities are serviceable and in line with current standards. Includes footpath maintenance and estimated capital costs of $465,560 for renewal of footpaths funded from grants and rate revenue received. (Activity 41 and 45)				Construction of new parking areas		
8.2.3	Ensure Ancillary Road facilities are serviceable and in line with current standards	Estimated expenditure at $639,680 will ensure ancillary road facilities are serviceable and in line with current standards. Includes footpath maintenance and estimated capital costs of $465,560 for renewal of footpaths funded from grants and rate revenue received. (Activity 41 and 45)				Customer complaints responded to within Council's agreed timeframes		

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.2.3	Ensure Ancillary Road facilities are serviceable and in line with current standards	Estimated expenditure at $639,680 will ensure ancillary road facilities are serviceable and in line with current standards. Includes footpath maintenance and estimated capital costs of $465,560 for renewal of footpaths funded from grants and rate revenue received. (Activity 41 and 45)	8.2.3.2	Bus facilities are provided to meet the needs of users within financial constraints	R Staples	Asset inspections carried out on a regular basis		Rural Bus Stops re-graded on MR350 during construction works. Urban bus sheltered renewed with vandal resistant materials.
8.2.3	Ensure Ancillary Road facilities are serviceable and in line with current standards	Estimated expenditure at $639,680 will ensure ancillary road facilities are serviceable and in line with current standards. Includes footpath maintenance and estimated capital costs of $465,560 for renewal of footpaths funded from grants and rate revenue received. (Activity 41 and 45)				Asset management data updated		

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.2.3	Ensure Ancillary Road facilities are serviceable and in line with current standards	Estimated expenditure at $639,680 will ensure ancillary road facilities are serviceable and in line with current standards. Includes footpath maintenance and estimated capital costs of $465,560 for renewal of footpaths funded from grants and rate revenue received. (Activity 41 and 45)				Customer complaints responded to within Council's agreed timeframes		
8.2.3	Ensure Ancillary Road facilities are serviceable and in line with current standards	Estimated expenditure at $639,680 will ensure ancillary road facilities are serviceable and in line with current standards. Includes footpath maintenance and estimated capital costs of $465,560 for renewal of footpaths funded from grants and rate revenue received. (Activity 41 and 45)	8.2.3.3	Traffic facilities are provided to meet the needs of road users and enhance road safety within financial constraints	J Cowling	Asset inspections carried out on a regular basis		Completed pedestrian facility - Forbes Road for Roads and Maritime Service.

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.2.3	Ensure Ancillary Road facilities are serviceable and in line with current standards	Estimated expenditure at $639,680 will ensure ancillary road facilities are serviceable and in line with current standards. Includes footpath maintenance and estimated capital costs of $465,560 for renewal of footpaths funded from grants and rate revenue received. (Activity 41 and 45)				Asset management data updated		
8.2.3	Ensure Ancillary Road facilities are serviceable and in line with current standards	Estimated expenditure at $639,680 will ensure ancillary road facilities are serviceable and in line with current standards. Includes footpath maintenance and estimated capital costs of $465,560 for renewal of footpaths funded from grants and rate revenue received. (Activity 41 and 45)				Construction program completed		

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.2.3	Ensure Ancillary Road facilities are serviceable and in line with current standards	Estimated expenditure at $639,680 will ensure ancillary road facilities are serviceable and in line with current standards. Includes footpath maintenance and estimated capital costs of $465,560 for renewal of footpaths funded from grants and rate revenue received. (Activity 41 and 45)				Customer complaints responded to within Council's agreed timeframes		
8.2.3	Ensure Ancillary Road facilities are serviceable and in line with current standards	Estimated expenditure at $639,680 will ensure ancillary road facilities are serviceable and in line with current standards. Includes footpath maintenance and estimated capital costs of $465,560 for renewal of footpaths funded from grants and rate revenue received. (Activity 41 and 45)	8.2.3.4	Footpaths and cycleways are provided to meet the needs of pedestrians within financial constraints	J Cowling	Asset inspections carried out on a regular basis	Regular routine inspections	**Footpath upgrades:** Orange Street Bushman Street Forbes Road Peak Hill Road Tullamore, Peak Hill and Bogan Gate - various Streets

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.2.3	Ensure Ancillary Road facilities are serviceable and in line with current standards	Estimated expenditure at $639,680 will ensure ancillary road facilities are serviceable and in line with current standards. Includes footpath maintenance and estimated capital costs of $465,560 for renewal of footpaths funded from grants and rate revenue received. (Activity 41 and 45)				Asset management data updated	Data updated from renewals, capital works and defect reports	
8.2.3	Ensure Ancillary Road facilities are serviceable and in line with current standards	Estimated expenditure at $639,680 will ensure ancillary road facilities are serviceable and in line with current standards. Includes footpath maintenance and estimated capital costs of $465,560 for renewal of footpaths funded from grants and rate revenue received. (Activity 41 and 45)				Construction program completed	Ongoing	

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.2.3	Ensure Ancillary Road facilities are serviceable and in line with current standards	Estimated expenditure at $639,680 will ensure ancillary road facilities are serviceable and in line with current standards. Includes footpath maintenance and estimated capital costs of $465,560 for renewal of footpaths funded from grants and rate revenue received. (Activity 41 and 45)				Customer complaints responded to within Council's agreed timeframes	Addressed within time frames	
8.2.3	Ensure Ancillary Road facilities are serviceable and in line with current standards	Estimated expenditure at $639,680 will ensure ancillary road facilities are serviceable and in line with current standards. Includes footpath maintenance and estimated capital costs of $465,560 for renewal of footpaths funded from grants and rate revenue received. (Activity 41 and 45)	8.2.3.5	Kerb and gutter is provided to meet the needs of road users within financial constraints	W O'Neill	Asset inspections carried out on a regular basis	Asset condition captured during road revaluation	**Following kerb and guttering work undertaken:** Renshaw Street =126m Currajong Street = 55m Bushman Street = 5m Baker Street =140m Orange Street =70m Airport = 200m

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.2.3	Ensure Ancillary Road facilities are serviceable and in line with current standards	Estimated expenditure at $639,680 will ensure ancillary road facilities are serviceable and in line with current standards. Includes footpath maintenance and estimated capital costs of $465,560 for renewal of footpaths funded from grants and rate revenue received. (Activity 41 and 45)				Asset management data updated	following renewal and capital works	
8.2.3	Ensure Ancillary Road facilities are serviceable and in line with current standards	Estimated expenditure at $639,680 will ensure ancillary road facilities are serviceable and in line with current standards. Includes footpath maintenance and estimated capital costs of $465,560 for renewal of footpaths funded from grants and rate revenue received. (Activity 41 and 45)				Construction program completed	completed	

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.2.3	Ensure Ancillary Road facilities are serviceable and in line with current standards	Estimated expenditure at $639,680 will ensure ancillary road facilities are serviceable and in line with current standards. Includes footpath maintenance and estimated capital costs of $465,560 for renewal of footpaths funded from grants and rate revenue received. (Activity 41 and 45)				Customer complaints responded to within Council's agreed timeframes	defects captured, little allocated budget for works to address concerns	
8.2.3	Ensure Ancillary Road facilities are serviceable and in line with current standards	Estimated expenditure at $639,680 will ensure ancillary road facilities are serviceable and in line with current standards. Includes footpath maintenance and estimated capital costs of $465,560 for renewal of footpaths funded from grants and rate revenue received. (Activity 41 and 45)	8.2.3.6	Street lighting is provided to meet the needs of road users within financial constraints	W O'Neill	Compliance with Australian Standards is maximised as funding permits		New lights installed at Monica Close. Maintenance of urban light network is responsibility of Essential Energy. Customer service metrics must be redefined and Council to follow up known deficiencies or outages

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.2.3	Ensure Ancillary Road facilities are serviceable and in line with current standards	Estimated expenditure at $639,680 will ensure ancillary road facilities are serviceable and in line with current standards. Includes footpath maintenance and estimated capital costs of $465,560 for renewal of footpaths funded from grants and rate revenue received. (Activity 41 and 45)				Customer complaints responded to within Council's agreed timeframes		
8.2.3	Ensure Ancillary Road facilities are serviceable and in line with current standards	Estimated expenditure at $639,680 will ensure ancillary road facilities are serviceable and in line with current standards. Includes footpath maintenance and estimated capital costs of $465,560 for renewal of footpaths funded from grants and rate revenue received. (Activity 41 and 45)	8.2.3.7	Street cleaning is undertaken to meet the needs of road users and pedestrians within financial constraints	W O'Neill	Street cleaning program is achieved	Ongoing	Street cleaning maintained in urban areas. Increased service conducted around CBD area and additional services undertaken prior to major events such as Christmas Holidays and Elvis Festival

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.2.3	Ensure Ancillary Road facilities are serviceable and in line with current standards	Estimated expenditure at $639,680 will ensure ancillary road facilities are serviceable and in line with current standards. Includes footpath maintenance and estimated capital costs of $465,560 for renewal of footpaths funded from grants and rate revenue received. (Activity 41 and 45)				Customer complaints responded to within Council's agreed timeframes	Complying	

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.2.3.P	(AUGMENTED PROGRAM) Ensure Ancillary Road facilities are serviceable and in line with current standards	Estimated expenditure will ensure ancillary road facilities are serviceable and in line with current standards. The Delivery Program for a Progressive Parkes Shire will provide an additional $350,000 for new footpaths for Peak Hill, Trundle, Tullamore Main Street, Parkes Main Street, School Precincts and Aged Care Precincts rolled out in 2015/2016 (Activity 41)	8.2.3.1.P.	Provide additional Footpath works in accordance with augmented program	W O'Neill	Asset inspections carried out on a regular basis	Routine inspections conducted	350m of renewed footpath in School precincts including Medlyn Street, Bushman Street and Want Street. 330m shared path between Webb St and Henry Parkes Centre Complete. New school crossing facilities at Parkes East and Middleton Public Schools. Unit rates for concrete work reduced by 30%. Quality of footpath finished improved. Orange Street Aged Care precinct Forbes Road Pedestrian Facility Footpath upgrades Bogan Gate, Tullamore and Peak Hill.

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.2.3.P	(AUGMENTED PROGRAM) Ensure Ancillary Road facilities are serviceable and in line with current standards	Estimated expenditure will ensure ancillary road facilities are serviceable and in line with current standards. The Delivery Program for a Progressive Parkes Shire will provide an additional $350,000 for new footpaths for Peak Hill, Trundle, Tullamore Main Street, Parkes Main Street, School Precincts and Aged Care Precincts rolled out in 2015/2016 (Activity 41)				Asset management data updated	Updated from renewal, capital works, defects identified	

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.2.3.P	(AUGMENTED PROGRAM) Ensure Ancillary Road facilities are serviceable and in line with current standards	Estimated expenditure will ensure ancillary road facilities are serviceable and in line with current standards. The Delivery Program for a Progressive Parkes Shire will provide an additional $350,000 for new footpaths for Peak Hill, Trundle, Tullamore Main Street, Parkes Main Street, School Precincts and Aged Care Precincts rolled out in 2015/2016 (Activity 41)				Augmented Construction program completed	Ongoing, nearing completion	

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8.2.3.P	(AUGMENTED PROGRAM) Ensure Ancillary Road facilities are serviceable and in line with current standards	Estimated expenditure will ensure ancillary road facilities are serviceable and in line with current standards. The Delivery Program for a Progressive Parkes Shire will provide an additional $350,000 for new footpaths for Peak Hill, Trundle, Tullamore Main Street, Parkes Main Street, School Precincts and Aged Care Precincts rolled out in 2015/2016 (Activity 41)				Customer complaints responded to within Council's agreed timeframes	Responses within time frames	

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.2.3.P	(AUGMENTED PROGRAM) Ensure Ancillary Road facilities are serviceable and in line with current standards	Estimated expenditure will ensure ancillary road facilities are serviceable and in line with current standards. The Delivery Program for a Progressive Parkes Shire will provide an additional $350,000 for new footpaths for Peak Hill, Trundle, Tullamore Main Street, Parkes Main Street, School Precincts and Aged Care Precincts rolled out in 2015/2016 (Activity 41)	8.2.3.2. P.	Increased Street cleaning is undertaken to meet the needs of road users, pedestrians and CBD Businesses	W O'Neill	Augmented Street cleaning program is achieved	Ongoing, additional services provided	Street cleaning maintained in urban areas. Increased service conducted around CBD area and additional services undertaken prior to major events such as Christmas Holidays and Elvis Festival

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.2.3.P	(AUGMENTED PROGRAM) Ensure Ancillary Road facilities are serviceable and in line with current standards	Estimated expenditure will ensure ancillary road facilities are serviceable and in line with current standards. The Delivery Program for a Progressive Parkes Shire will provide an additional $350,000 for new footpaths for Peak Hill, Trundle, Tullamore Main Street, Parkes Main Street, School Precincts and Aged Care Precincts rolled out in 2015/2016 (Activity 41)				Customer Complaints kept to a minimum	Nil	
8.2.4	Source road making materials in an environmentally responsible manner	Funding for works to maintain and operate the facilities is generated by the material removed from the quarry or pit utilised to a cost on the projects undertaken	8.2.4.1	Ensure compliance with legislation pertaining to operation of gravel pits	W O'Neill	Asset inspections carried out on a regular basis	Inspections carried out during stock-takes	Gravel pits operated within bounds and conditions of approval. Environmental impacts monitored and any complaints recorded and responded to.

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.2.4	Source road making materials in an environmentally responsible manner	Funding for works to maintain and operate the facilities is generated by the material removed from the quarry or pit utilised to a cost on the projects undertaken				Breaches of legislation	Nil	
8.2.4	Source road making materials in an environmentally responsible manner	Funding for works to maintain and operate the facilities is generated by the material removed from the quarry or pit utilised to a cost on the projects undertaken				Performance reports	Ongoing	
8.2.4	Source road making materials in an environmentally responsible manner	Funding for works to maintain and operate the facilities is generated by the material removed from the quarry or pit utilised to a cost on the projects undertaken				Environmental protection undertaken	Environmental protections in place and monitored	

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8.2.4	Source road making materials in an environmentally responsible manner	Funding for works to maintain and operate the facilities is generated by the material removed from the quarry or pit utilised to a cost on the projects undertaken				Comply with Pit Management Plan	Complies	
8.2.4	Source road making materials in an environmentally responsible manner	Funding for works to maintain and operate the facilities is generated by the material removed from the quarry or pit utilised to a cost on the projects undertaken				NSW Trade & Investment quarterly reports	Complies	
8.2.4	Source road making materials in an environmentally responsible manner	Funding for works to maintain and operate the facilities is generated by the material removed from the quarry or pit utilised to a cost on the projects undertaken	8.2.4.2	Manage contractors engaged in the processing of road making materials to ensure legislative compliance	W O'Neill	Breaches of legislation	Nil	Tenders awarded for bulk supply of road making materials such as spray seal asphaltic products, crushed rock and road base. Extraction agreements, leases and royalty arrangements made with quarry land-owners.

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.2.4	Source road making materials in an environmentally responsible manner	Funding for works to maintain and operate the facilities is generated by the material removed from the quarry or pit utilised to a cost on the projects undertaken				Performance reports	Frequent	
8.2.4	Source road making materials in an environmentally responsible manner	Funding for works to maintain and operate the facilities is generated by the material removed from the quarry or pit utilised to a cost on the projects undertaken				NSW Trade & Investment quarterly reports	Legislative compliance confirmed	
8.2.4	Source road making materials in an environmentally responsible manner	Funding for works to maintain and operate the facilities is generated by the material removed from the quarry or pit utilised to a cost on the projects undertaken	8.2.4.3	Road making material stocks are maintained at a level to ensure timely supply for works	W O'Neill	Stockpile levels monitored on a regular basis.	Regular stock-takes, EOFY survey volume audits	Major capital upgrade works of MR350N and MR350S and Middle Trundle Road widening scoped within greater works program and quantities assessment prepared for provision of suitable material supply. The RTR Programme ($3.4million) also included in Council's sustainable resource strategy. No delays caused by material shortages or

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.2.4	Source road making materials in an environmentally responsible manner	Funding for works to maintain and operate the facilities is generated by the material removed from the quarry or pit utilised to a cost on the projects undertaken				Works program is linked to road making material supply needs	Major capital projects scoped to ensure sufficient material supply. Tenders let and awarded	quality issues.
8.2.4	Source road making materials in an environmentally responsible manner	Funding for works to maintain and operate the facilities is generated by the material removed from the quarry or pit utilised to a cost on the projects undertaken				Stockpile surveys annually	Complete for 2014/15, 2015/16 schedule d	
8.2.4	Source road making materials in an environmentally responsible manner	Funding for works to maintain and operate the facilities is generated by the material removed from the quarry or pit utilised to a cost on the projects undertaken	8.2.4.4	Closed gravel pits are rehabilitated	W O'Neill	Pits are rehabilitated in accordance with Council's Pit Management Plan	NA	No works scheduled for first half 2015/16

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.2.4	Source road making materials in an environmentally responsible manner	Funding for works to maintain and operate the facilities is generated by the material removed from the quarry or pit utilised to a cost on the projects undertaken	8.2.4.5	Additional road making supplies are sought to ensure future needs are met	W O'Neill	New sources are identified and Development Applications lodged.	NA	No new quarries sourced. Current supplies sustainable in short to medium term
8.2.4	Source road making materials in an environmentally responsible manner	Funding for works to maintain and operate the facilities is generated by the material removed from the quarry or pit utilised to a cost on the projects undertaken				Reopening of previously closed Council Pits	NA	

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.2.5	Implement the Parkes Shire Council Transport Asset Management Plan	Funding to cover staff resources for asset inspection and management comes predominantly from existing road allocations and engineers' salaries. Information required to be collected and processed requires significant staff resources	8.2.5.1	Data for the Asset Management Plan is collected in a timely manner	R Staples	Quantity of information recorded in the database increases		Road Revaluation completed on time to high quality. The revaluation of the Open Space Assets are in progress to be completed by end of September 2016.
8.2.5	Implement the Parkes Shire Council Transport Asset Management Plan	Funding to cover staff resources for asset inspection and management comes predominantly from existing road allocations and engineers' salaries. Information required to be collected and processed requires significant staff resources	8.2.5.2	Data for the Asset Management Plan is maintained up to date	R Staples	Quality of information allows assessment of maintenance needs		Road Revaluation complete. Ongoing asset data collection for road pavement depth to refine resheet program

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.2.5	Implement the Parkes Shire Council Transport Asset Management Plan	Funding to cover staff resources for asset inspection and management comes predominantly from existing road allocations and engineers' salaries. Information required to be collected and processed requires significant staff resources	8.2.5.3	Programs are developed in accordance with Transport Asset Management Plan principles	R Staples	Works programs are developed utilising data and principles from the Plan		Assetic My Predictor modelling for sealed road network completed.
8.2.6	Seek additional grant funding for construction and maintenance of roads associated facilities	Council relies on funding from the Australian and NSW Government to accomplish additional works that are not possible under current funding levels	8.2.6.1	Applications are prepared and submitted for funding under the NSW Government's REPAIR Program on a yearly basis	B Howard	Applications are submitted on time.	Applications Submitted	2016/17 REPAIR Program applications that were submitted in October 2015 include: Widening and reseal of the Renshaw McGirr Way (MR233) for approximately 3kms Pavement Construction and seal extension on Peak Hill - Tullamore Road (MR348) for approximately 4km Unfortunately neither of these projects obtained the required number of allocated points to be awarded the funding sought. These projects that were identified and considered by the Rural Roads Advisory Group (RRAG) will be reviewed for consideration for the next round of applications in October 2016.
8.2.6	Seek additional grant funding for construction and maintenance of roads associated facilities	Council relies on funding from the Australian and NSW Government to accomplish additional works that are not possible under current funding levels				Success of application	Submissions Awaiting Approval	

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8.2.6	Seek additional grant funding for construction and maintenance of roads associated facilities	Council relies on funding from the Australian and NSW Government to accomplish additional works that are not possible under current funding levels	8.2.6.2	Applications are prepared and submitted for funding under Government programs as they arise	B Howard	Applications are submitted on time.	4 EOIs submitted for Fixing Country Roads	Expression of interest submissions lodged in Fixing Country roads Round 2: Southern Ring Road, MR350S, MR350N and Middle Trundle Road. Five Pedestrian and Cycling projects lodged with Roads and Maritime for 2016/17 program. Successful in Bridges Renewal Program for $297K 50% funding for Kadina Bridge replacement north of Bogan Gate.
8.2.6	Seek additional grant funding for construction and maintenance of roads associated facilities	Council relies on funding from the Australian and NSW Government to accomplish additional works that are not possible under current funding levels				Success of applications	$297k from Bridge renewal program	

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.2.6	Seek additional grant funding for construction and maintenance of roads associated facilities	Council relies on funding from the Australian and NSW Government to accomplish additional works that are not possible under current funding levels	8.2.6.3	Representations are made through the local State and Federal Members of Parliament for assistance to obtain additional funding for significant projects	B Howard	Details of representations made are recorded including outcomes	Applications Submitted	Representations are made to members of Parliament regularly and include recent applications prepared and submitted for a number of programs including: Fixing Country Roads Program Heavy Vehicle Safety and Productivity Program Federal Blackspot Funding Bridges Renewal Programme The Director Engineering Services attends relevant seminars and meetings which are well attended by members of Parliament to ensure communication channels are open and transparent at all times. Most recently the Director and Mayor attended the NSW Roads Congress held 6 June 2016 which was attended by members of parliament and gave provided the opportunity to meet with the members.
8.2.6	Seek additional grant funding for construction and maintenance of roads associated facilities	Council relies on funding from the Australian and NSW Government to accomplish additional works that are not possible under current funding levels	8.2.6.4	Projects are identified, scoped and designed to a "job ready" state for when funding opportunities arise	J Cowling	A suite of suitable projects are identified and documentation prepared	Data and scoping prepared in Council's Project Management software	Projects researched and scoped for grant lodgement opportunities under Fixing Country Roads, Heavy Vehicle Safety and Productivity Program, National Stronger Regions, Federal Blackspot, Transport Efficiency NSW, Active Transport NSW and other funding sources

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.2.7	Plan for future transport and road infrastructure to service future needs	Council relies on funding from the Australian and NSW Government. Planning needs to take place to ensure Council is in the best position to support grant applications and/or submissions for available funding	8.2.7.1	Road network and supporting facilities are analysed to identify opportunities for development	W O'Neill	Projects identified for further investigation	Ongoing	Industrial Estate and Residential master planning for optimised road networks. Investigations and concept plans prepared for emerging intersection issues or in response to complaints. Traffic Count data collected on major roads to provide data for strategic traffic planning.
8.2.7	Plan for future transport and road infrastructure to service future needs	Council relies on funding from the Australian and NSW Government. Planning needs to take place to ensure Council is in the best position to support grant applications and/or submissions for available funding	8.2.7.2	Projects are scoped and designed to a "job ready" state for when funding opportunities arise	J Cowling	A suite of suitable projects have documentation prepared	Works programs prepared prior to annual budget	Future projects are scoped from masterplanning documents. Designs and estimates prepared prior to commencement of works. Priority works identified in Council's Strategic Plans.

8.3 Ensure the Sewer Management is in Line with Best Practice

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.3.1	Provide an effective and safe Sewage Collection Network for Parkes Shire	Estimated capital expenditure for renewals, network expansion and investigation and re-lining of sewer pipe for 2014/2015. This will need to increase to service new developments but will be funded from increased developer contributions (Activity 51)	8.3.1.1	Maintain the network of collection mains and manholes	G Bayliss	Number of overflows	Seven minor overflows recorded in this period	Council completed another large renewal program on the town's sewers and manholes to reduce the amount of inflow and infiltration entering the sewerage system. Over 4000m of sewer was lined and 95 manholes were refurbished. Councils contractors also inspected over 4000m of sewers using CCTV camera.
8.3.1	Provide an effective and safe Sewage Collection Network for Parkes Shire	Estimated capital expenditure for renewals, network expansion and investigation and re-lining of sewer pipe for 2014/2015. This will need to increase to service new developments but will be funded from increased developer contributions (Activity 51)				Annual replacement program implemented	Over $900,000 spent last year on relining sewers and refurbishing manholes	

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.3.1	Provide an effective and safe Sewage Collection Network for Parkes Shire	Estimated capital expenditure for renewals, network expansion and investigation and re-lining of sewer pipe for 2014/2015. This will need to increase to service new developments but will be funded from increased developer contributions (Activity 51)				Identify and reduce inflow and infiltration	Over $60,000 was spent investigating sewers.	
8.3.1	Provide an effective and safe Sewage Collection Network for Parkes Shire	Estimated capital expenditure for renewals, network expansion and investigation and re-lining of sewer pipe for 2014/2015. This will need to increase to service new developments but will be funded from increased developer contributions (Activity 51)	8.3.1.2	Provide a level of service for connections including attending to chokes and overflows	G Bayliss	Number of overflows	Seven minor overflows were recorded during the period	Council's sewer gang attended 293 service complaints relating to blocked sewers. 41 of these calls were found to be a blockage in Council's main. All complaints were responded to within 3 hours meeting our level of service.

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.3.1	Provide an effective and safe Sewage Collection Network for Parkes Shire	Estimated capital expenditure for renewals, network expansion and investigation and re-lining of sewer pipe for 2014/2015. This will need to increase to service new developments but will be funded from increased developer contributions (Activity 51)				Service complaints received	293 sewer blockages attended. 41 were found to be blockages in Councils main	
8.3.1	Provide an effective and safe Sewage Collection Network for Parkes Shire	Estimated capital expenditure for renewals, network expansion and investigation and re-lining of sewer pipe for 2014/2015. This will need to increase to service new developments but will be funded from increased developer contributions (Activity 51)				Problem sewer mains identified and remedial works undertaken	Problem mains repaied under Mains Renewal program	

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.3.1	Provide an effective and safe Sewage Collection Network for Parkes Shire	Estimated capital expenditure for renewals, network expansion and investigation and re-lining of sewer pipe for 2014/2015. This will need to increase to service new developments but will be funded from increased developer contributions (Activity 51)	8.3.1.3	Monitor and maintain pump stations to provide efficient conveyance of sewage	G Bayliss	Degree of station downtime	No pump station downtime	Parkes pump stations monitored with no major issues for the period. Regular maintenance of the onsite treatment pump station at Western Wool continued
8.3.1	Provide an effective and safe Sewage Collection Network for Parkes Shire	Estimated capital expenditure for renewals, network expansion and investigation and re-lining of sewer pipe for 2014/2015. This will need to increase to service new developments but will be funded from increased developer contributions (Activity 51)				Number of overflows annually	No pump station overflows	

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.3.1	Provide an effective and safe Sewage Collection Network for Parkes Shire	Estimated capital expenditure for renewals, network expansion and investigation and re-lining of sewer pipe for 2014/2015. This will need to increase to service new developments but will be funded from increased developer contributions (Activity 51)	8.3.1.4	Sewer Asset Plan updated	D Peiris	Continue CCTV investigation	6km of the network cleaned, flushed and CCTV inspected	60% of the Parkes Sewer network has been inspected and smoke tested up to this financial year. There is currently a backlog of work for local plumbers undertaking repairs, renewals and augmentations of on property sewer networks to bring the entire network up to an appropriate operating standard. This work will significantly benefit the home owner due to the reduce likelihood or incidence of sewer chokes, overflows and odours. Further CCTV work to increase the total length of sewer mains conditionally assessed, has decreased the overall risk score of the network, freeing up funds allocated to relining and repair work to be utilised in the rehabilitation of manholes.
8.3.1	Provide an effective and safe Sewage Collection Network for Parkes Shire	Estimated capital expenditure for renewals, network expansion and investigation and re-lining of sewer pipe for 2014/2015. This will need to increase to service new developments but will be funded from increased developer contributions (Activity 51)				Continue smoke test of network	No further smoke testing conducted during this period	

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.3.2	Ensure Sewerage Treatment Plants are able to meet needs of the Parkes Shire	Completion of new Parkes Sewage treatment facility estimated at $21,800,000. In 2015/2016 $13,486,00 is budgeted for works (Activity 51)	8.3.2.1	Manage and operate treatment plants to effectively treat raw sewage within licence requirements	G Bayliss	Quality of treated effluent	Test results of treated effluent displayed on Councils website	Treated effluent from the Sewerage Treatment Plant tested monthly and results displayed on Councils website. One overflow at the Parkes Sewer Treatment Plant was recorded in this period. The extended rain event caused an large increase in flows to the plant.
8.3.2	Ensure Sewerage Treatment Plants are able to meet needs of the Parkes Shire	Completion of new Parkes Sewage treatment facility estimated at $21,800,000. In 2015/2016 $13,486,00 is budgeted for works (Activity 51)				Occasions of plant failure	No plant failures recorded	
8.3.2	Ensure Sewerage Treatment Plants are able to meet needs of the Parkes Shire	Completion of new Parkes Sewage treatment facility estimated at $21,800,000. In 2015/2016 $13,486,00 is budgeted for works (Activity 51)				Number of licence breaches	1 breach recorded in October on Councils website	

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.3.2	Ensure Sewerage Treatment Plants are able to meet needs of the Parkes Shire	Completion of new Parkes Sewage treatment facility estimated at $21,800,000. In 2015/2016 $13,486,00 is budgeted for works (Activity 51)	8.3.2.2	Progress new STP upgrade	A Francis	Consultation	Stakeholder consultation complete, REF's complete	Services provided where requested.
8.3.2	Ensure Sewerage Treatment Plants are able to meet needs of the Parkes Shire	Completion of new Parkes Sewage treatment facility estimated at $21,800,000. In 2015/2016 $13,486,00 is budgeted for works (Activity 51)				Degree of progress	Tender completed, contract negotiations ongoing	
8.3.2	Ensure Sewerage Treatment Plants are able to meet needs of the Parkes Shire	Completion of new Parkes Sewage treatment facility estimated at $21,800,000. In 2015/2016 $13,486,00 is budgeted for works (Activity 51)				Funding sources identified	Funding secured through NSW DPI Water	

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.3.3	Ensure treated waste water is managed in an environmentally responsible way with optimal opportunity for reuse.	$10,600,000 budgeted to construct combined effluent reuse and stormwater harvesting ring to service open space areas. This project is contingent upon a successful application for $5,300,000 in grant funding. $6,080,000 is budgeted for 2015/2016. (Activity 51)	8.3.3.1	Investigate reuse options for the Shire's effluent	J Fyfe	Degree of completion of investigations	Business case and conceptu al options develope d for IWCM planning process	Services provided where requested.

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.3.3	Ensure treated waste water is managed in an environmentally responsible way with optimal opportunity for reuse.	$10,600,000 budgeted to construct combined effluent reuse and stormwater harvesting ring to service open space areas. This project is contingent upon a successful application for $5,300,000 in grant funding. $6,080,000 is budgeted for 2015/2016. (Activity 51)	8.3.3.2	Provide effluent to the Parkes and Peak Hill Golf Courses	G Bayliss	Develop servicing agreement		Treated effluent continued to be provided to Parkes and Peak Hill golf Courses.

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.3.3	Ensure treated waste water is managed in an environmentally responsible way with optimal opportunity for reuse.	$10,600,000 budgeted to construct combined effluent reuse and stormwater harvesting ring to service open space areas. This project is contingent upon a successful application for $5,300,000 in grant funding. $6,080,000 is budgeted for 2015/2016. (Activity 51)				Compliance with agreement		

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.3.3	Ensure treated waste water is managed in an environmentally responsible way with optimal opportunity for reuse.	$10,600,000 budgeted to construct combined effluent reuse and stormwater harvesting ring to service open space areas. This project is contingent upon a successful application for $5,300,000 in grant funding. $6,080,000 is budgeted for 2015/2016. (Activity 51)	8.3.3.3	Dispose of excess effluent to receiving waters in an environmentally responsible manner	G Bayliss	Effluent does not cause environmental harm	One environmental incident was recorded during this period.	One environmental incident was recorded due to the extended rain event. A large increase in flow to the Sewer Treatment Plant was received as a result on infiltration into the sewer system.

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.3.3	Ensure treated waste water is managed in an environmentally responsible way with optimal opportunity for reuse.	$10,600,000 budgeted to construct combined effluent reuse and stormwater harvesting ring to service open space areas. This project is contingent upon a successful application for $5,300,000 in grant funding. $6,080,000 is budgeted for 2015/2016. (Activity 51)				Breaches of licence conditions	One breach recorded in October	

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.3.3	Ensure treated waste water is managed in an environmentally responsible way with optimal opportunity for reuse.	$10,600,000 budgeted to construct combined effluent reuse and stormwater harvesting ring to service open space areas. This project is contingent upon a successful application for $5,300,000 in grant funding. $6,080,000 is budgeted for 2015/2016. (Activity 51)	8.3.3.4	Investigate recommendations from the IWCM Plan	J Fyfe	Develop strategy to implement IWCM	2005 IWCM and 2011 IWCM update superseded by new 2015 IWCM	The exisiting PSC IWCM was completed in 2005. A number of the minor recommendations have been previously completed and the main infrastructure options being the new WTP and STP have progressed to designs and nearing construction. A review and update to the 2005 IWCM was undertaken in 2011 with very similar outcomes. A new IWCM has been completed in 2015 which incorporates existing infrastructure projects and a number of new items in the 30+ year capital planning cycle.

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.3.3	Ensure treated waste water is managed in an environmentally responsible way with optimal opportunity for reuse.	$10,600,000 budgeted to construct combined effluent reuse and stormwater harvesting ring to service open space areas. This project is contingent upon a successful application for $5,300,000 in grant funding. $6,080,000 is budgeted for 2015/2016. (Activity 51)				Seek additional expertise to assist with implementation	Consultants engaged to complete new IWCM, Infrastructure Technical Manager engaged to progress planning	

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.3.3	Ensure treated waste water is managed in an environmentally responsible way with optimal opportunity for reuse.	$10,600,000 budgeted to construct combined effluent reuse and stormwater harvesting ring to service open space areas. This project is contingent upon a successful application for $5,300,000 in grant funding. $6,080,000 is budgeted for 2015/2016. (Activity 51)				Degree of implementation of the IWCM	WTP and STP replacement plants nearing commencement of construction, Advanced Water Recycling Facility and Ring Main funding secured	

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8.4 Ensure Shire Stormwater Management Minimises Negative Impacts and Maximises Reuse

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.4.1	Facilitate the implementation of Parkes Stormwater Management Plan	Stormwater Levy introduced to fund required stormwater works, 2015/2016 budget $758,000, will require dedicated drainage crew to construct and maintain increasing infrastructure (Activity 25)	8.4.1.1	Update existing Stormwater Management Plan	D Peiris	Degree of completion		
8.4.1	Facilitate the implementation of Parkes Stormwater Management Plan	Stormwater Levy introduced to fund required stormwater works, 2015/2016 budget $758,000, will require dedicated drainage crew to construct and maintain increasing infrastructure (Activity 25)	8.4.1.2	Develop and implement Stormwater Management Plan works and procedures	G Bayliss	Degree of Implementation of the annual stormwater management program	35% of the capital works program complete d	Major works at Thomas Street conducted reducing flooding impacts in the area. Drainage work at the Netball Courts has improved stormwater issues being experienced at the facility. Pipes have been installed to connect the new hockey fields and improve drainage in the area. A program has been developed for the upcoming year including work in Gap Street

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.4.1	Facilitate the implementation of Parkes Stormwater Management Plan	Stormwater Levy introduced to fund required stormwater works, 2015/2016 budget $758,000, will require dedicated drainage crew to construct and maintain increasing infrastructure (Activity 25)				Source funding for stormwater harvesting opportunities	No current grant funding opportunit ies available	and Bushman street as well as investigations into the drainage in the Kelly Rd, Eugowra Rd area.
8.4.1	Facilitate the implementation of Parkes Stormwater Management Plan	Stormwater Levy introduced to fund required stormwater works, 2015/2016 budget $758,000, will require dedicated drainage crew to construct and maintain increasing infrastructure (Activity 25)	8.4.1.3	Investigate options for improvement of stormwater quality	M Chambers	Progress	Investigati ons (and implemen tation of technique s) progressin g well	Regular communication between PSC staff and the Central West Councils Environment and Waterways Alliance regarding best practice stormwater management for PSC stormwater assets. New wetland treatment system currently under construction in PAC Park in order to improve stormwater quality flowing through PAC Park waterway into Goobang Creek. Over 90% of Parkes' stormwater flows through PAC Park waterway, making this an ideal location to implement WSUD techniques to improve stormwater quality

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8.4.2.P.	(NEW PROGRAM) Development of Village Stormwater Management Plans	Stormwater Levy introduced to fund required stormwater works will require dedicated drainage crew to construct and maintain increasing infrastructure. The Delivery Program for Progressive Parkes Shire will provide $300,00 in additional funding in 2015/2016 towards the program to develop Stormwater Management Plans in Tullamore, Peak Hill, Bogan Gate and Cookamidgera to improve drainage maintenance program and network capacity enhancements	8.4.2.1.P.	Update existing Stormwater Management Plan	D Peiris	Degree of completion	Desktop and in field investigations undertaken	No Comments

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.4.2.P.	(NEW PROGRAM) Development of Village Stormwater Management Plans	Stormwater Levy introduced to fund required stormwater works will require dedicated drainage crew to construct and maintain increasing infrastructure. The Delivery Program for Progressive Parkes Shire will provide $300,00 in additional funding in 2015/2016 towards the program to develop Stormwater Management Plans in Tullamore, Peak Hill, Bogan Gate and Cookamidgera to improve drainage maintenance program and network capacity enhancements	8.4.2.2.P.	Implement SWMP for Villages	G Bayliss	Degree of Implementation of the annual stormwater management program	43% of Peak Hill project completed, the extended wet weather prevented the project from being completed. The remainder of the project is scheduled to be completed next financial year.	A new culvert was installed in Ween Street Peak Hill with the connecting kerb and gutters unable to be replaced due to the wet weather. This work is programmed to be completed in the next financial year.

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.4.2.P.	(NEW PROGRAM) Development of Village Stormwater Management Plans	Stormwater Levy introduced to fund required stormwater works will require dedicated drainage crew to construct and maintain increasing infrastructure. The Delivery Program for Progressive Parkes Shire will provide $300,00 in additional funding in 2015/2016 towards the program to develop Stormwater Management Plans in Tullamore, Peak Hill, Bogan Gate and Cookamidgera to improve drainage maintenance program and network capacity enhancements	8.4.2.3.P.	Investigate further stormwater mitigation measures	G Bayliss	Stormwater model used to identify solutions to stormwater problems	Councils stormwater model is being updated by contractors, due to be finalized in the coming weeks	New work in Clarinda Street involving underboring a shop has resolved major stormwater issues in the area affecting several properties. A program has been developed for the coming year based on CAIRS received involving stormwater issues.

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.4.2.P.	(NEW PROGRAM) Development of Village Stormwater Management Plans	Stormwater Levy introduced to fund required stormwater works will require dedicated drainage crew to construct and maintain increasing infrastructure. The Delivery Program for Progressive Parkes Shire will provide $300,00 in additional funding in 2015/2016 towards the program to develop Stormwater Management Plans in Tullamore, Peak Hill, Bogan Gate and Cookamidgera to improve drainage maintenance program and network capacity enhancements				Response to customer complaints	Customer complaints resulting from stormwater issues continue to be responded to	

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.4.3	Manage the collection and removal of stormwater to minimise damage throughout the Shire	Majority of investigations to be outsourced	8.4.3.1	Source funding for stormwater harvesting opportunities	J Fyfe	Grant submissions lodged	Submissions lodged and funding secured for for water recycling scheme.	No Comments
8.4.3.P.	(AUGMENTED PROGRAM) Provide enhanced drainage maintenance and enhancement works	Requires dedicated drainage crew as per action 8.4.1. The delivery Program for a Progressive Parkes Shire will provide additional funding for drainage maintenance and enhancement. In 2015/2016 this is $300,000 (Activity 25)	8.4.3.1.P.	Implement augmented drainage maintenance and enhancement program	G Bayliss	Benchmarks of projects met	Work in Baker St, Jansen Lane and the Airport have been completed improving the drainage in these areas.	New pipework as well as kerb and gutter in Baker Street have improved the drainage around the new hockey fields. New pipework was completed in Jansen lane prior to resurfacing of the lane. Drainage work was also undertaken at the airport to coincide with the opening of the new terminal.

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.4.4	Apply the principles of Water Sensitive Urban Design to stormwater management	Model for Urban Stormwater Investigation and Conceptualisation (MUSIC) licence value is $1,200 per year. It is designed to simulate Urban Stormwater systems and model water quality changes and design pollutant collection mechanisms. Joining the Central West Water Quality and Salinity Alliance will give access to resources for WSUD implementation at minimal cost (Activity 25)	8.4.4.1	Develop a WSUD policy in relation to development and Council works	J Cowling	Consultation with identified stakeholders	Ongoing work with Central West Council's Environment & Waterways alliance	Council construction and development policy and standards to incorporate WSUD

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.4.4	Apply the principles of Water Sensitive Urban Design to stormwater management	Model for Urban Stormwater Investigation and Conceptualisation (MUSIC) licence value is $1,200 per year. It is designed to simulate Urban Stormwater systems and model water quality changes and design pollutant collection mechanisms. Joining the Central West Water Quality and Salinity Alliance will give access to resources for WSUD implementation at minimal cost (Activity 25)				Policy developed in line with guidelines from CWCMA	Not commenced	

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.4.4	Apply the principles of Water Sensitive Urban Design to stormwater management	Model for Urban Stormwater Investigation and Conceptualisation (MUSIC) licence value is $1,200 per year. It is designed to simulate Urban Stormwater systems and model water quality changes and design pollutant collection mechanisms. Joining the Central West Water Quality and Salinity Alliance will give access to resources for WSUD implementation at minimal cost (Activity 25)	8.4.4.2	Investigate option for improvement of stormwater quality modelling	A Francis	Progress with investigations	Staff trained in existing MUSIC water quality model, market analysis undertaken to determine industry best practices	Services provided where requested.

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8.5 Maintain and Operate Parkes Regional Airport

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.5.1	Ensure the Airport facilities and operations are in accordance with legislative and safety standards	Estimated operational costs are consistent from year to year to enable compliance with legislative and safety standards. For 2015/2016 budget is $750,222. (Activity 42)	8.5.1.1	Ensure compliance with the Civil Aviation Safety Authority requirements for a Certified Aerodrome	S Ross	Audit reports	No current audit	The most recent CASA inspection was in October 2014. During 2015, three (3) third party audits were undertaken of the Obstacle Limitation Surfaces, Technical Inspection and Lighting Inspection with only minor issues being raised. Council officers maintain constant contact with CASA to ensure ongoing compliance as legislation changes.
8.5.1	Ensure the Airport facilities and operations are in accordance with legislative and safety standards	Estimated operational costs are consistent from year to year to enable compliance with legislative and safety standards. For 2015/2016 budget is $750,222. (Activity 42)				Breaches recorded	No breaches	

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.5.1	Ensure the Airport facilities and operations are in accordance with legislative and safety standards	Estimated operational costs are consistent from year to year to enable compliance with legislative and safety standards. For 2015/2016 budget is $750,222. (Activity 42)				Variations from CASA Part 139 Manual of Standards	No variations	
8.5.1	Ensure the Airport facilities and operations are in accordance with legislative and safety standards	Estimated operational costs are consistent from year to year to enable compliance with legislative and safety standards. For 2015/2016 budget is $750,222. (Activity 42)	8.5.1.2	Ensure the security of the airport is commensurate with current risk levels	S Ross	Audit reports	Nil	The 2015 Transport Security Plan for Parkes Regional Airport is current. Activities undertaken airside have been provided with a Special Event Zone as required by the legislation.
8.5.1	Ensure the Airport facilities and operations are in accordance with legislative and safety standards	Estimated operational costs are consistent from year to year to enable compliance with legislative and safety standards. For 2015/2016 budget is $750,222. (Activity 42)				Breaches recorded	Nil	

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.5.1	Ensure the Airport facilities and operations are in accordance with legislative and safety standards	Estimated operational costs are consistent from year to year to enable compliance with legislative and safety standards. For 2015/2016 budget is $750,222. (Activity 42)				Variations from the Transport Security Plan	Special Event Zone approval	
8.5.2	Maintain the grounds and services to a standard befitting the gateway to Parkes Shire and the region	Funding is consistent from year to year to enable satisfactory maintenance of existing facilities. In 2015/2016 budget is $750,222 (Activity 42)	8.5.2.1	Grounds are presented as welcoming for users within budgetary constraints	S Ross	Audit reports	Nil	The grounds and services at Parkes Regional Airport are exemplary and receive positive comments from the travelling public and aviation enthusiasts.
8.5.2	Maintain the grounds and services to a standard befitting the gateway to Parkes Shire and the region	Funding is consistent from year to year to enable satisfactory maintenance of existing facilities. In 2015/2016 budget is $750,222 (Activity 42)				Customer Complaints	Nil	

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.5.2	Maintain the grounds and services to a standard befitting the gateway to Parkes Shire and the region	Funding is consistent from year to year to enable satisfactory maintenance of existing facilities. In 2015/2016 budget is $750,222 (Activity 42)	8.5.2.2	The Terminal Building is presented to provide a suitable waiting area for airline passengers	S Ross	Customer Complaints	Nil	The terminal building is modern, contemporary and provides a positive welcoming space for airline passengers. Since occupying the current building, passengers are now provided comfortable furnishings and free wifi.
8.5.2	Maintain the grounds and services to a standard befitting the gateway to Parkes Shire and the region	Funding is consistent from year to year to enable satisfactory maintenance of existing facilities. In 2015/2016 budget is $750,222 (Activity 42)	8.5.2.3	Programmed works are undertaken in accordance with the long term plan and Asset Management Plan (AMP)	S Ross	Completion of programmed works		All work outlined in the Technical Inspection Audit carried out in September 2015 have been undertaken.
8.5.2	Maintain the grounds and services to a standard befitting the gateway to Parkes Shire and the region	Funding is consistent from year to year to enable satisfactory maintenance of existing facilities. In 2015/2016 budget is $750,222 (Activity 42)				Implementation of AMP		

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.5.3.P.	(NEW PROJECT) Provide enhanced Airport facilities	Council has received funding for RDAF funding, LIRS Application and Council in kind support. $727,062 budgeted for 2015/2016 (Activity 42) received from Capital Grants and Contributions.	8.5.3.1.P.	Design and Construct new Airport Terminal	S Ross	Airport terminal has been design and constructed	completed.	The terminal building and airport project was officially opened on 16 June 2016. The ceremony included a Wiradjuri Smoking Ceremony, unveiling by the Member for Riverina and naming of the Terminal Building the Robert Wilson Terminal.

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.5.4	Seek opportunities to optimise the development of the Airport to support the future needs of the region	* Insufficient funding is available for development of facilities at the Airport. Grant funding or loan opportunities will be necessary to meet the financial requirements of facilities upgrading. Future development funded loans is contingent upon sufficient revenue being available to service the debt (Activity 42)	8.5.4.1	Representations are made through the local State and Federal Members of Parliament for assistance to obtain funding	B Howard	Details of representations made are recorded including outcomes	Representations made	Council's submission for the Governments RESTART program was selected into the second round for full applications to be submitted. Council submitted its application for development works at Parkes Regional Airport which included infrastructure upgrades to existing taxi ways, aprons and also for the construction of apron extension. The grant was successful and Council were the recipients of $1.03 million awarded to this project. Unfortunately after this announcement Council were advised that the application was incorrectly approved and the funds withdrawn. This project is now being identified for future applications. Director Engineering Services continues to lobby both State and Federal members when opportunities arise at a variety of events throughout the year such as the Australian Airports Association Annual Conference and also Australian Airports Association Divisional meetings

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.5.4	Seek opportunities to optimise the development of the Airport to support the future needs of the region	* Insufficient funding is available for development of facilities at the Airport. Grant funding or loan opportunities will be necessary to meet the financial requirements of facilities upgrading. Future development funded loans is contingent upon sufficient revenue being available to service the debt (Activity 42)	8.5.4.2	Business opportunities are explored for enhancement of the airport facility	A Wyllie	Opportunities identified and progressed	2	The redevelopment of the Parkes Regional Airport was opened by Michael McCormack MP ,member for Riverina on June. Over the last three years Council has undergone a $3 million redevelopment of the Parkes Regional Airport which has included: New runway lighting Installation of new runway lighting including Precision Approach Path Indicator (PAPI) and Runway Threshold Lighting (RTIL) Upgraded new Airport Terminal including security readiness NBN installation at the terminal Connection of potable water Additional car parking Upgrades to the Parkes Aero club New Entry treatment and widening of entry road Council has also developed an Airport Master plan to drive and facilitate investment at the airport. EBDM has met with businesses who are interested in relocating to the Parkes airport once more hangars are established.

8.6 Manage, Maintain and Update Council Owned Property

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.6.1	Effective maintenance of Council owned buildings	$194,090 budgeted in 2015/2016 for maintenance works. Refer (Building and Asset Management Plan Section 5&7). An additional $100,000 allocated for maintenance works and infrastructure backlog and renewing council buildings.	8.6.1.1	Ensure buildings are cleaned in a timely manner to meet expectations	M Bicket	Buildings are cleaned and serviced in accordance with agreed frequency	Buildings cleaned pursuant to contract	Cleaning contract extension granted. Contract management meetings held and issues addressed.

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.6.1	Effective maintenance of Council owned buildings	$194,090 budgeted in 2015/2016 for maintenance works. Refer (Building and Asset Management Plan Section 5&7). An additional $100,000 allocated for maintenance works and infrastructure backlog and renewing council buildings.				Cleaning contracts current	Yes	
8.6.1	Effective maintenance of Council owned buildings	$194,090 budgeted in 2015/2016 for maintenance works. Refer (Building and Asset Management Plan Section 5&7). An additional $100,000 allocated for maintenance works and infrastructure backlog and renewing council buildings.	8.6.1.2	Buildings Maintained	M Bicket	Repairs/Works/Improvements completed	100%	Assets improved and maintained in accordance with operational budget. No budget line specifically devoted to building asset management plan in this reporting period.

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DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.6.1	Effective maintenance of Council owned buildings	$194,090 budgeted in 2015/2016 for maintenance works. Refer (Building and Asset Management Plan Section 5&7). An additional $100,000 allocated for maintenance works and infrastructure backlog and renewing council buildings.	8.6.1.3	Utilise CAIRS for building maintenance requests	M Bicket	Requests listed in CAIRS	236	Building maintenance system using CAIRS maintained. Tasks monitored.
8.6.1	Effective maintenance of Council owned buildings	$194,090 budgeted in 2015/2016 for maintenance works. Refer (Building and Asset Management Plan Section 5&7). An additional $100,000 allocated for maintenance works and infrastructure backlog and renewing council buildings.				Tasks to be reviewed monthly	Tasks reviewed	

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Acting General Manager

Mayor

DP Action	Strategic Direction	Resourcing Implications	Action Code	Action	Responsibility	Measurements	Actual	Comment
8.6.2	Manage the acquisition and sale of Council's buildings and properties	Council draws upon assistance from contracted solicitors/agents for this purpose with fees incurred to Council case by case. The majority of the work is carried out by staff within their salaries functions.	8.6.2.1.	Acquisitions and sales occur as opportunities and resourcing permit	L Finn	Acquisitions and sales carried out		No Comments
8.6.4	Manage and maintain Spicer Caravan Park	The level of funding is contingent on available revenue streams. Budget for 2014/2015 is $267,213 (Activity 46)	8.6.4.1	Supervise Management Lease	M Bicket	Manager fulfilling lease responsibilities	4	Caravan park operating in terms of lease. Regular lease management meetings held and matters addressed.
8.6.4	Manage and maintain Spicer Caravan Park	The level of funding is contingent on available revenue streams. Budget for 2014/2015 is $267,213 (Activity 46)	8.6.4.2	Assets Maintained	M Bicket	Works/improvements completed as indentified	26 tasks	Maintenance works conducted at Caravan park inline with need and within operational budget.

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PARKES SHIRE COUNCIL

Operational Plan 2015-2016

Progress Report

Year 3 of Delivery Program 2013-2017
December 2015 to June 2016

EXECUTIVE SUMMARY

DRAFT COPY ONLY

Acting General Manager

Mayor

Acting General Manager

Mayor

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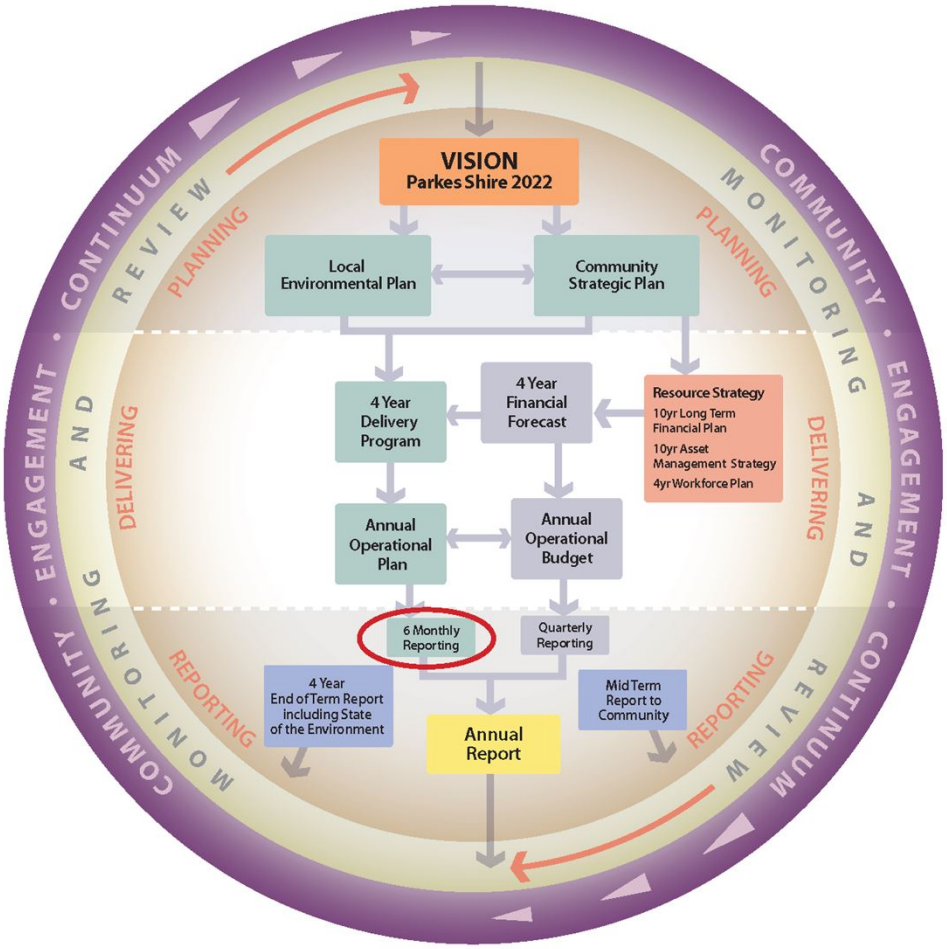
Parkes Shire Integrated Planning and Reporting Framework



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Parkes Shire Council 10 Year Community Plan

VISION

In 2022 Parkes Shire will be:

"A progressive regional centre, embracing a national logistics hub, with vibrant communities, diverse opportunities, learning and healthy lifestyles"

- Vibrant communities
- Diverse opportunities
- Learning, healthy lifestyles
- Progressive Regional Centre: National Logistics Hub

OUR VALUES

The following C.O.R.E. values will guide our future choices and how we work together.

We will be:

C aring and friendly

O pen to new ideas

R espectful, acting with integrity and tolerance

E ngaging and willing to work together

FUTURE DIRECTIONS

As a community we will work together on the following future directions that will help us reach our 2020 destination

Develop education and lifelong learning opportunities

Improve health and wellbeing

Promote, support and grow our communities

Grow and diversify the economic base

Develop Parkes as a national logistics hub

Enhance recreation and culture

Care for the natural and built environment in a changing climate

Maintain and improve the Shire's assets and infrastructure

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Parkes Shire Council Organisation Structure

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Risk Management

ENTERPRISE RISK MANAGEMENT

Parkes Shire Council is committed to the implementation of Enterprise Risk Management (ERM). ERM is defined as "an organisation-wide approach to developing techniques that assist to have the culture, processes and structures that are directed towards the effective management of potential opportunities and adverse effects or threats".

Council recognises that risks are an integral part of normal everyday life that is unavoidable. Taking control of informed risks is part of good business practice and allows for risks to be identified, analysed, evaluated and treated. The requirement to adopt a broad-brush risk management approach is likely to be mandated by the Division of Local Government in the near future.

Council is adopting a proactive approach in committing resources and energy to implementing Enterprise Risk Management.

The ultimate objective of Parkes Shire Council's Risk Management Plan is to embed the principles of risk management in all aspects of Council's operations. It is recognised this is a long-term goal, and will require a phased implementation to ensure that risk management is effective and sustained across all of Council's operations.

Council's Strategic Objectives as outlined in the 10 Year Community Plan and the 4 Year Delivery Program, have undergone a risk assessment identifying the threats, termed as challenges, posed to their successful implementation. This assessment has been carried out considering Parkes Shire Council's risk appetite across a number of parameters in line with the quadruple bottom line. These are found in the risk tables adopted in Council's Risk Management Manual. It is acknowledged that the factors determining the level of risk are not static and therefore, the levels of risk will continue to be monitored and evaluated as required and in line with the International Risk Management Standard ISO 31000.

RISK ASSESSMENT OF ACTIONS

Extreme	High	Moderate	Low	Insignificant

The "challenge" levels reflect those found in Parkes Shire Council's adopted Risk Management Program. Actions found in the plan are also included in the Risk Registers maintained by Council and these will continue to be monitored and remain changeable.

NB: It is important to note that the assessment is made on the action itself and not the broader Future Direction or Strategic Objective, meaning the assessment examines the challenges posed to Council implementing the actions themselves in the current environment with resourcing available.

MEASURING RESULTS

We will measure achievement of the Delivery Program through Council's Operational Plan. Reporting will be completed on a minimum six monthly basis.

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Mayor

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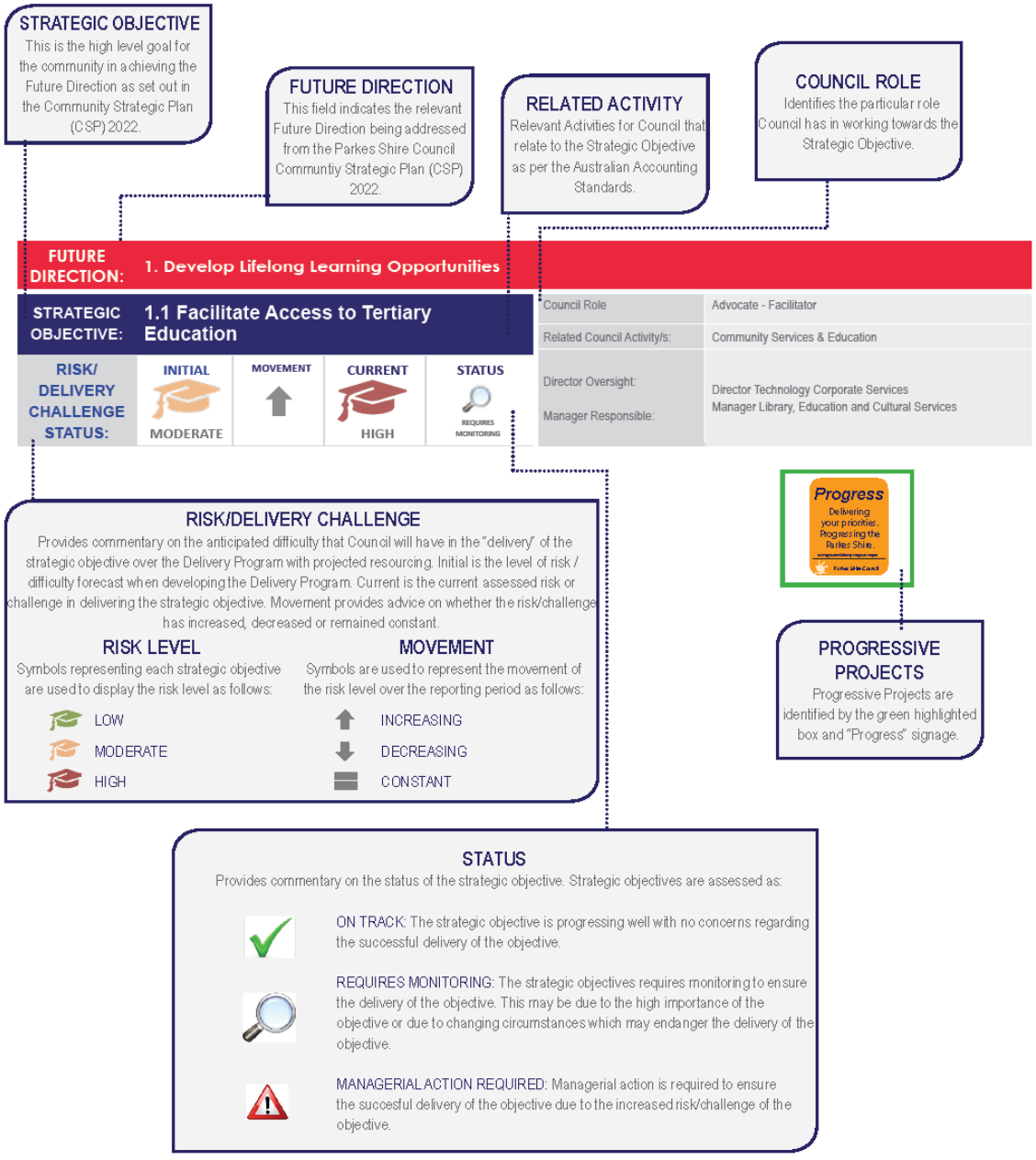
Report Format Explained



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Future Direction 1

Develop Education & Lifelong Learning Opportunities

Acting General Manager

Mayor

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FUTURE DIRECTION:	1. Develop Lifelong Learning Opportunities			
STRATEGIC OBJECTIVE:	1.1 Facilitate Access to Tertiary Education			
RISK/ DELIVERY CHALLENGE STATUS:	INITIAL: MODERATE	MOVEMENT: ↑	CURRENT: HIGH	STATUS: REQUIRES MONITORING

Council Role	Advocate - Facilitator
Related Council Activity/s:	Community Services & Education
Director Oversight:	Director Technology Corporate Services
Manager Responsible:	Manager Library, Education and Cultural Services

The criteria for the Jack Scoble Scholarship for 2016 was reviewed by the Scholarships Committee with Council calling for applications in January 2016.

Council received 15 applications from across the Shire, and two scholarships were awarded. Presentations to the successful recipients were made at Council's meeting held 16 February 2016.

2016 Jack Scoble Scholarship recipients were:

- Brooke Carpenter - studying a Bachelor of Psychology with Honours, and a Bachelor of Education (Secondary Arts) at the University of New England.
- Luke Watt - studying a Bachelor of Education, Technology and Applied Science at Charles Sturt University Wagga Wagga.

^ *2016 Jack Scoble Scholarship recipient Luke Watt accompanied by his family and Mayor Ken Keith OAM, Councillor Michael Greenwoo and, Deputy Mayor Barbara Newton*

FUTURE DIRECTION:	1. Develop Lifelong Learning Opportunities			
STRATEGIC OBJECTIVE:	1.2 Support and promote TAFE			
RISK/ DELIVERY CHALLENGE STATUS:	INITIAL: MODERATE	MOVEMENT: =	CURRENT: MODERATE	STATUS: ON TRACK

Council Role	Advocate - Facilitator
Related Council Activity/s:	Community Services & Education
Director Oversight:	Director Technology Corporate Services
Manager Responsible:	Manager Human Resources

Council currently has six trainees who are enrolled in various TAFE courses. Current trainees include:

- Human Resources Support Officer Trainee
- Tourism Trainee
- Planning Administration Trainee
- Engineering Administration Trainee
- Financial Services Trainee
- Information Technology Trainee

Council supports local students through School-Based Traineeships (SBAT). Current SBAT's are currently placed in Information Technology and Infrastructure departments.

The current completion rate of requests received for work experience, work lacement and University placements is 90%.

Of the 176 Council employees, Council employes 15 trainees/cadets, making up 8.52% of its workforce.

^ *Josie Mill, Emily Jones and Madelyn Swindle are three of Parkes Shire Council's trainees.*

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Mayor

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FUTURE DIRECTION:	1. Develop Lifelong Learning Opportunities			
STRATEGIC OBJECTIVE:	1.3 Promote and support early childhood care and education			
RISK/ DELIVERY CHALLENGE STATUS:	INITIAL: MODERATE	MOVEMENT: =	CURRENT: MODERATE	STATUS: ON TRACK

Council Role	Advocate - Facilitator
Related Council Activity/s:	Community Services & Education
Director Oversight:	Director Technology Corporate Services
Manager Responsible:	Manager Library, Education and Cultural Services

During the reporting period Parkes Shire Library facilitated:

- 54 Storytime sessions with 1227 participants
- 63 Rhyme Time sessions with 1728 participants
- 13 activity sessions with 718 participants
- 20 literacy-based activities with 870 participants

The Curiosity and Wonder Literacy Festival commenced in September.

Central West Family Day Care maintained accreditation levels and introduced individual educator planning and programming formats to allow better documentation of all standards and elements of child care. Central West Family Day Care was also nominated for the NSW Family Day Care Service Award.

^ *Parkes Shire Library's Science Hot Pot*

FUTURE DIRECTION:	1. Develop Lifelong Learning Opportunities			
STRATEGIC OBJECTIVE:	1.5 Provide lifelong learning opportunities			
RISK/ DELIVERY CHALLENGE STATUS:	INITIAL: MODERATE	MOVEMENT: =	CURRENT: MODERATE	STATUS: ON TRACK

Council Role	Advocate - Facilitator
Related Council Activity/s:	Community Services & Education
Director Oversight:	Director Technology Corporate Services
Manager Responsible:	Manager Library, Education and Cultural Services, Manager Human Resources

Parkes Shire Library provided computer/technology lessons over 24 weeks with 75 participants. Lifelong learning opportunities included basic computer classes, pasta making classes, polaroid photography workshops and upcycling workshops.

11 public access computers were available between Parkes, Peak Hill and Tullamore with free wifi available at all libraries for public use. 7,305 public usage computer sessions over the year.

Local history and family research continues within the Library with 362 enquiries utilising the resources available, including support from the Library Officer (Family & Local History).

During this reporting period Council supported and attended 3 Career Days and Subject Selection Workshops at Parkes High School. Information regarding subject selection, careers in Local Government and the availability of Apprenticeships, Traineeships and Student-Based Traineeships was given.

^ *Parkes Shire Library's Books on Prescription Launch*

Acting General Manager Mayor

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Future Direction 2

Improve Health & Wellbeing

Acting General Manager

Mayor

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FUTURE DIRECTION:	2. Improve Health and Wellbeing			
STRATEGIC OBJECTIVE:	2.1 Encourage the provision of medical facilities and services			
RISK/ DELIVERY CHALLENGE STATUS:	INITIAL: MODERATE	MOVEMENT: =	CURRENT: MODERATE	STATUS: ON TRACK

Council Role	Advocate - Facilitator
Related Council Activity/s:	Community Services & Education
Director Oversight:	Director Planning Environment
Manager Responsible:	N/A

The new $72.5 million Hospital was operational from 24 November 2015, and was officially opened by NSW Government on 19 January 2016. Council was proud to advocate throughout the process and are pleased to see that the facility is completed and is operational.

During this reporting period property management of medical registrars units and facilities was carried out in accordance with need and within the operational budget.

^ *Parkes Hospital redevelopment*

FUTURE DIRECTION:	2. Improve Health and Wellbeing			
STRATEGIC OBJECTIVE:	2.2 Promote and develop health education and encourage people to take personal responsibility for their health			
RISK/ DELIVERY CHALLENGE STATUS:	INITIAL: MODERATE	MOVEMENT: =	CURRENT: MODERATE	STATUS: ON TRACK

Council Role	Advocate - Facilitator
Related Council Activity/s:	Community Services & Education
Director Oversight:	Director Planning Environment
Manager Responsible:	Manager Support Services

Council strives to promote healthy lifestyles to staff through:

- Fitness incentives
- Promotion of Quit smoking programs
- Implementation of Health and Wellbeing Calendar
- Skin Cancer Checks

Council wide Flu vaccinations were carried out, with 82 staff members participating in the 2016 Flu Vaccination Program.

Council maintains connections with NSW Health and the Public Health unit and collaborates on any public health initiatives relevant to Parkes Shire.

^ *Council Staff Member attending his Health and Wellbeing Check*

Acting General Manager

Mayor

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FUTURE DIRECTION:	2. Improve Health and Wellbeing			
STRATEGIC OBJECTIVE:	2.5 Maximise Public Safety			
RISK/ DELIVERY CHALLENGE STATUS:	INITIAL: MODERATE	MOVEMENT: =	CURRENT: MODERATE	STATUS: ON TRACK

Council Role	Advocate - Facilitator
Related Council Activity/s:	Community Services & Education
Director Oversight:	Director Engineering Services, Director Planning Environment
Manager Responsible:	Various

Parkes Shire Council hosted one of 3 Parkes, Forbes and Lachlan Shire Council's Road Safety Steering Committee meetings with Councillor Pratt Chairing the meeting in November 2015.

The Road Safety Action Plan for 2015/16 was completed on schedule and involved 5 major projects that received in excess of $27,900 grant funding from Roads and Maritime Services. These projects included 'Free Cuppa for the Driver' Scheme, 'I'm Counting on You' Child Restraint project, Heavy vehicle safety initiatives, Learner Driver workshops and NOT A STATISTIC! Youth Driver Education Program.

'*Free Cuppa for the Driver*' was successful in being awarded the IPWEA (NSW) Excellence in Road Safety - Silver Medal for the 2015 App Design Award category. Finalist status at 3M ACRS Diamond Road Safety Awards also achieved.

The roll out of CCTV project Stage 3 has been completed with coverage of all CBD Hotels. Plans to provide to cover the front of the Parkes Hotel and Railway Hotel are on hold as funding avenues are explored.

Council regularly attends the Parkes Interagency Meetings to network with service providers and give updates and information on Council projects and initiatives.

^ *2016 Mock Crash Demonstration, "Don't Be a Statistic"*

129 public nuisance complaints were received and addressed
241 animals impounded
10,000km patrolled by Council's Rangers
201 rights of burial/burial permits issued
87 Section 68 applications assessed
2 local Emergency Management Committee Meetings
247 Food Safety Inspections conducted

^ *The Hon. Jillian Skinner MP, NSW Minister for Health, The Hon. Troy Grant, Deputy Premier, Andrew Gee MP, Member for Calare, The Hon. Mike Baird MP Premier of NSW and Mayor Ken Keith OAM at the Official Opening of Parkes Hospital*

Acting General Manager

Mayor

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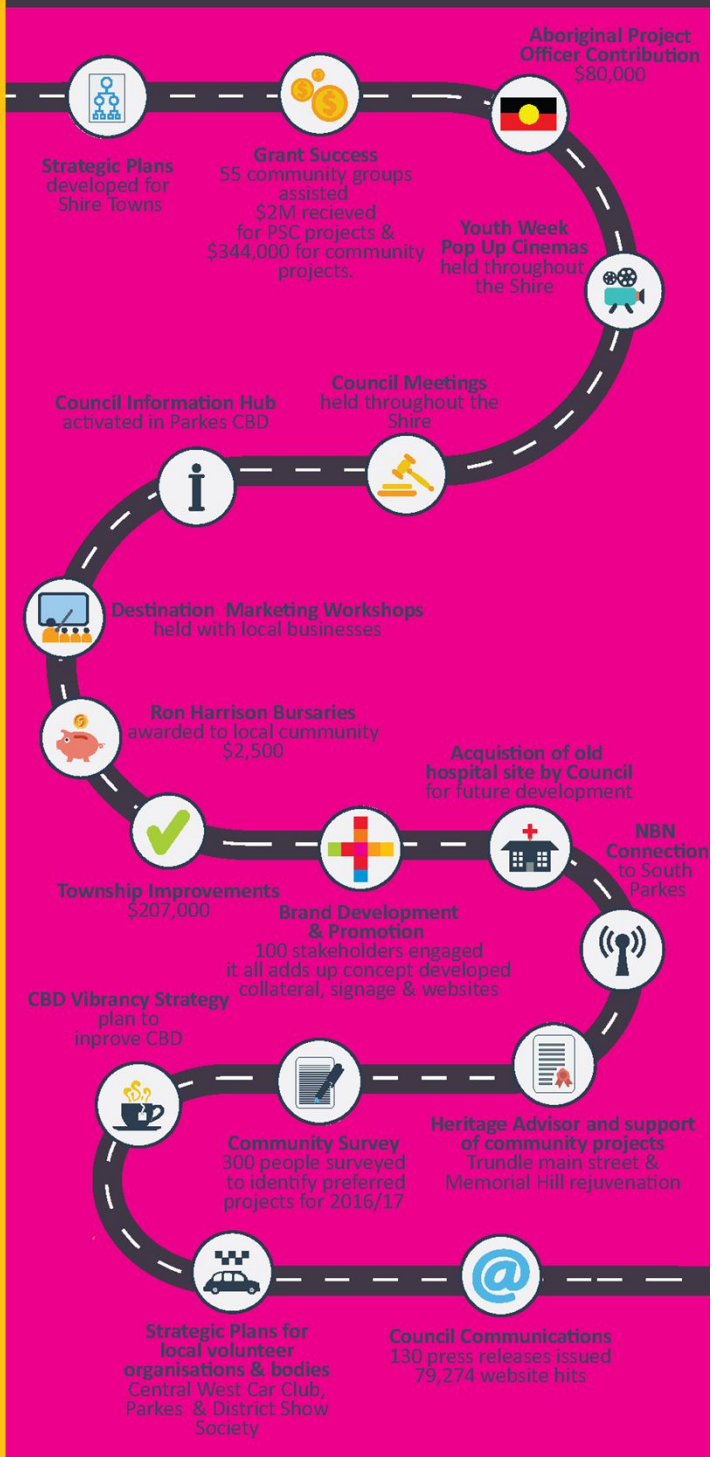
Future Direction 3

Promote, Support & Grow Our Communities



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FUTURE DIRECTION:	3 Promote, Support and Grow our Communities				
STRATEGIC OBJECTIVE:	3.1 Develop and implement individual township plans				
RISK/ DELIVERY CHALLENGE STATUS:	INITIAL	MOVEMENT	CURRENT	STATUS	
	MODERATE	=	MODERATE	ON TRACK	

Council Role	Advocate - Facilitator
Related Council Activity/s:	Community Services & Education
Director Oversight:	Director Planning Environment
Manager Responsible:	Manager Support Services

Three of the four townships have finalised Community Strategic Plans, including Trundle, Tullamore and Bogan Gate. Council continues to liaise with Peak Hill Community Consultative Committee to finalise its strategic plan making significant process in the past 6 months.

Priority projects from each township have been included in Council's search for grants applications funding. Successful funding for projects includes the Peak Hill Open Cut Mine, Berryman Oval and Lindner Oval.

Projects within Shire towns that have been completed include:

Berryman Park works
Upgrades to Pools in Trundle and Tullamore
Installation of a water bottle filling station in Tullamore

During the reporting period $207,000 was spent on Township improvements.

^ Berryman Parks' new flying fox as requested by Trundle CCC

FUTURE DIRECTION:	3 Promote, Support and Grow our Communities				
STRATEGIC OBJECTIVE:	3.2 Develop strategies to work with and support the township endeavours				
RISK/ DELIVERY CHALLENGE STATUS:	INITIAL	MOVEMENT	CURRENT	STATUS	
	MODERATE	=	MODERATE	ON TRACK	

Council Role	Facilitator - Provider
Related Council Activity/s:	Community Services & Education
Director Oversight:	Director Technology Corporate Services
Manager Responsible:	Manager Business and Economic Development

Regular communication with the Chamber of Commerce is maintained. Council is involved in organising several projects with the Chamber including:

- Breakfast meeting - 40 attendees
- Parkes Business Awards - 200 attendees
- Procurement workshops - 70 attendees

A total of 3 Business Advisory Committee meetings were held over the reprting period, with 14 local business people attending.

Council promotes the Chamber of Commerce through various functions such as the Water and Sewage Treatment Plant procurement night, SPARKLES campaign, and the "Shop + Win" campaign.

The Parkes Chamber of Commerce has one of the highest membership totals in the State, with approximately 110 current members.

^ SPARKLES campaign - one of Parkes Chamber of Commerce's successful initiatives

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FUTURE DIRECTION:	3 Promote, Support and Grow our Communities			
STRATEGIC OBJECTIVE:	3.3 Strengthen Council's relationship with the smaller townships			
RISK/ DELIVERY CHALLENGE STATUS:	INITIAL: MODERATE	MOVEMENT: =	CURRENT: MODERATE	STATUS: ON TRACK

Council Role	Facilitator - Provider
Related Council Activity/s:	Community Services & Education
Director Oversight:	Director Technology Corporate Services
Manager Responsible:	Manager Governance and Corporate Strategy, Manager Business and Economic Development

^ Kent Woodcock presenting at the Brand Development Workshop

Community awareness of Council activity has been increased by regular Media Releases, Progress Newsletters and Community Engagement.

Council attended Shire Agricultural Shows in Parkes, Peak Hill, Tullamore and Trundle.

Council engaged a consultant to identify a unique Parkes Shire brand. The research conducted through this process identified that Parkes has a diverse range of positive aspects throughout the Shire which create a positive reputation which determines Council's new brand; "Parkes, it all adds up.".

Village Council Meetings were held in Peak Hill on 4 August 2015 and Bogan Gate on 1 March 2016. Councillors enjoyed a tour of both Peak Hill and Bogan Gate and residents were given an open floor at the end of the meeting to present their concerns.

Regular communication and consultation with Shire townships occurs to enure that the needs and priorities are being met.

FUTURE DIRECTION:	3 Promote, Support and Grow our Communities			
STRATEGIC OBJECTIVE:	3.4 Utilise an integrated planning framework to guide the development of our communities			
RISK/ DELIVERY CHALLENGE STATUS:	INITIAL: MODERATE	MOVEMENT: =	CURRENT: MODERATE	STATUS: ON TRACK

Council Role	Facilitator - Provider
Related Council Activity/s:	Community Services & Education
Director Oversight:	Director Planning Environment
Manager Responsible:	Manager Planning and Development

Free Pre-lodgement services are offered for planning applications. Weekly Initial Check Meetings for pre-lodgement applications are held by development assessment staff which strongly drives timeframe compliance.

During the reporting period 64 149 Planning Certificates and 23 735/1212P Certificates were addressed within statutory requirements.

The Heritage Advisory Committee met on 5 occassions during this reporting period. Key matters considered by the Committee include the progression of the Parkes Shire Heritage Study and allocation of Local Heritage Fund. $17,500 allocated for Local Heritage Fund 2015/16. 4 applications received. Council is celebrating 15 years of the Local Heritage Fund being in affect.

The Parkes Aboriginal Heritage Study titled "Restoring the Past to Build the Future: Indigenous Culture, Heritage and Economy in Rural New South Wales" is currently being undertaken. Part of the project is the development of a cuorse in Aboroginal Cultural Heritage Management which is specifically designed for the Bogan Wiradjuri.

^ Tullamore Hotel, one of the successful applicants of Council's 2015/16 Local Heritage Fund.

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FUTURE DIRECTION:	3 Promote, Support and Grow our Communities			
STRATEGIC OBJECTIVE:	3.5 Provide equitable access to community services			
RISK/ DELIVERY CHALLENGE STATUS:	INITIAL: MODERATE	MOVEMENT: =	CURRENT: MODERATE	STATUS: ON TRACK

Council Role	Advocate - Facilitator - Provider
Related Council Activity/s:	Community Services & Education
Director Oversight:	Director Technology Corporate Services
Manager Responsible:	Manager Governance and Corporate Strategy

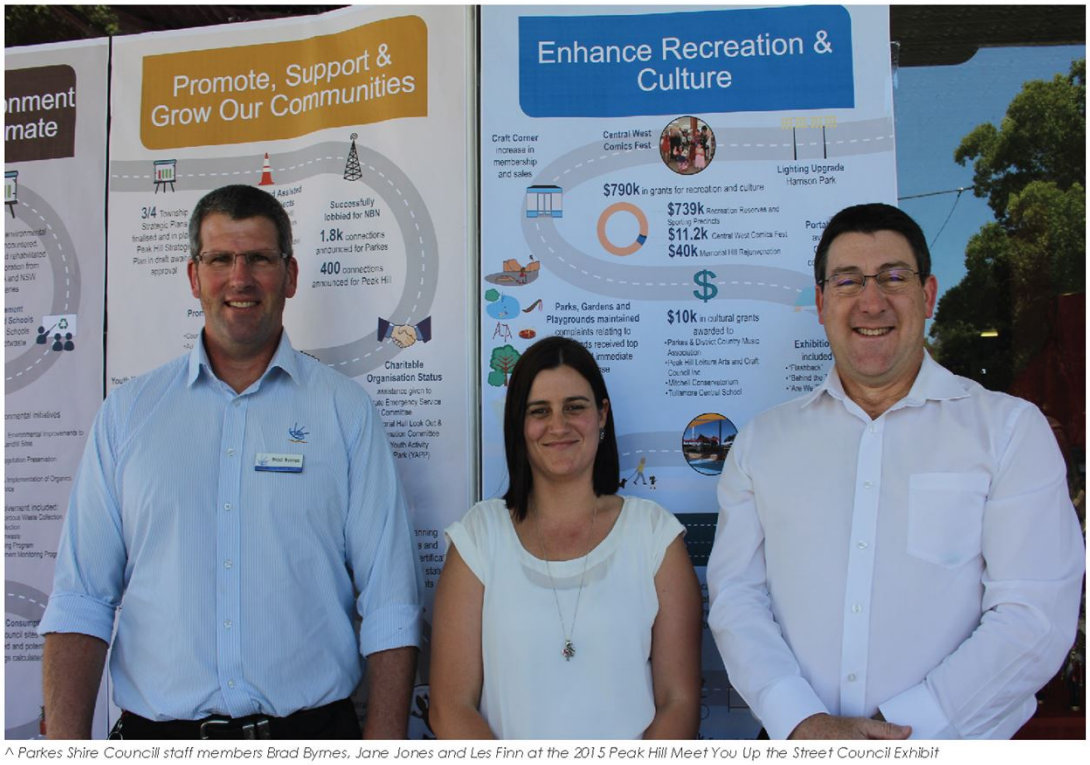
^ Mayor Ken Keith OAM participating in the Back to Bulgandramine Cultural Gathering 2016

Council Continues to provide assistance to Neighbourhood Central through committees such as Parkes Domestic Violence Committee. Council maintains an excellent working relationship with Centre Management and has collaborated on many projects including grant submissions over the reporting period.

Council provides 50% of the salary for the Aboriginal Project officer (auspiced by Neighbourhood Central) in partnership with Northparkes Mine and provides strategic direction and support for this role.

Youth Week 2016 (April 8 - 17) took place with a pop-up cinema screening around the Shire. Youth Week was supported by Parkes Shire Council and the Youth Week Grant received from the Federal Government.

During the reporting period Council provided sporting and recreational improvements for young people. Master planning for sports fields throughout the period also included opportunities for young people to recommend and make suggestions on the future of the sporting precincts in the Parkes Shire.



^ Parkes Shire Councill staff members Brad Byrnes, Jane Jones and Les Finn at the 2015 Peak Hill Meet You Up the Street Council Exhibit

Acting General Manager

Mayor

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Future Direction 4

Acting General Manager

Mayor

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FUTURE DIRECTION:	4. Grow and Diversify the Economic Base
STRATEGIC OBJECTIVE:	4.1 Support mining operations and development

RISK/ DELIVERY CHALLENGE STATUS:	INITIAL	MOVEMENT	CURRENT	STATUS
	MODERATE	=	MODERATE	ON TRACK

Council Role:	Advocate - Facilitator
Related Council Activity/s:	Economic Development
Director Oversight:	Director Technology Corporate Services
Manager Responsible:	Manager Business and Economic Development

Council representation continues on Northparkes Mines Community Consultative Committee with Councillor Greenwood attending 2 meetings during the reporting period.

Council has meet with various investors throughout the year including mining companies. Council support has been given to a potential new mine near Fifield and held several meetings with a mining company currently in exploration phase.

Council has made submissions regarding new State projects including a new 50MW Solar Farm to the west of Parkes.

Council continues to support Northparkes Mine activities, working on several community programs including the Memorial Hill and Look Out Rejuvenation Committee project. Northparkes Mine has shown their support of Council's objectives through their sponsorship of the Aboriginal Liaison Officer and the Parkes Elvis Festival.

Council and Northparkes Mine are currently exploring avenues available for the possibility of holding another GP Cup.

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^ CMOC Northparkes Mines

FUTURE DIRECTION:	4. Grow and Diversify the Economic Base
STRATEGIC OBJECTIVE:	4.2 Develop and support the Tourism Industry in the Shire

RISK/ DELIVERY CHALLENGE STATUS:	INITIAL	MOVEMENT	CURRENT	STATUS
	MODERATE	=	MODERATE	ON TRACK

Council Role:	Advocate - Facilitator
Related Council Activity/s:	Economic Development
Director Oversight:	Director TechnologyCorporate Services
Manager Responsible:	Manager Tourism

Parkes' annual Elvis Festival was held in January 2016 and attracted approximately 22,000 visitors. The festival brings an estimated $11M in direct visitor expenditure.

The 2016/17 Destination Guide was launched in April 2016 with an initial print run of 50,000.

Marketing and development activities that have been undertaken during the reporting period have included the Destination Brand Development, 'Discover the Magic' campaign, the roll-out of 'Parkes, it all adds up.', public artworks installed in Parkes CBD and the 'Shop Local' promotion in June 2016 - 2795 entries were captured.
A total of 78 events were supported by Council during the 2015/16 period with Council supporting both new and existing events including Trundle Bush Tucker Day, Country Music Festival, AstroFest, NSW Squash Championships, NSW U15's Regional Touch Football Championships and Back to Bulgandramine Festival.

Successful funding included $150,000 for the 2016 Parkes Elvis Festival and $120,000 for the Peak Hill Open Cut Mine.

The Henry Parkes Centre Open Day was held in November 2015 which saw the 50,000th visitor recorded through the museums since opening in 2010.

^ Deputy Mayor Barbara Newton, Mayor Ken Keith OAM, Brand and Marketing Manager Katrina Dwyer and Cr Pat Smith at the 2016/17 Parkes Destination Guide launch

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Refurbishment of Moat Cottage at the Henry Parkes Centre is complete.

Acting General Manager Mayor

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FUTURE DIRECTION:	4. Grow and Diversify the Economic Base				
STRATEGIC OBJECTIVE:	4.3 Maintain a strong, innovative agricultural sector				
RISK/ DELIVERY CHALLENGE STATUS:	INITIAL	MOVEMENT	CURRENT	STATUS	
	MODERATE	=	MODERATE	ON TRACK	

Council Role:	Advocate - Facilitator
Related Council Activity/s:	Economic Development
Director Oversight:	Director Technology Corporate Services
Manager Responsible:	Manager Business and Economic Development

Executive staff attended a workshop in Forbes hosted by CENTROC with the focus of the workshop being placed on optimising Local Government involvement in agriculture and the opportunities and challenges faced.

Council monitors relevant industry channels such as #agchat to ensure that Council can pass on all relevant information to interested parties.

Council maintains regular communication with local growers, transport companies and GrainCorp to discuss how Council can assist to better facilitate the movement of grain in the Shire during harvest. Council received several requests from agricultural related businesses over the last 6 months, including grain businesses, abattoirs and industries that manufacture and assemble agricultural products. Council have been working proactively with the potential investors to try and facilitate the developments.

Potential sites have been identified for the development of agricultural 'value add' industries, with Council currently updating all marketing material relating to agriculture in the Shire.

^ *Image taken from new suite of photos aimed to promote agricultural industry of Parkes Shire*

FUTURE DIRECTION:	4. Grow and Diversify the Economic Base				
STRATEGIC OBJECTIVE:	4.4 Improve the availability and accessibility of new technology				
RISK/ DELIVERY CHALLENGE STATUS:	INITIAL	MOVEMENT	CURRENT	STATUS	
	MODERATE	=	MODERATE	ON TRACK	

Council Role:	Advocate - Facilitator
Related Council Activity/s:	Economic Development
Director Oversight:	Director Technology Corporate Services
Manager Responsible:	Manager Information Services

The installation of the NBN tower in Parkes is complete. Towers that were scheduled to be installed in Bogan Gate, Trundle and Tullamore were cancelled in favour of satellite coverage.

Technology will be discussed within the next round of Community Engagement Sessions regarding Council's next 4-year Delivery Plan. A desire for WiFi services in key parks is an issue that Council's is preparing on being raised.

Relationships have been established between Telstra, NBN representatives and key Council staff members to ensure the improvement of technology in the Shire.

^ *Construction of the new NBN tower on the southern side of Parkes.*

Progress — Delivering your priorities. Progressing the Parkes Shire.

NBN installation in key areas such as Parkes Regional Airport and the Sewage Treatment Plant construction site office to provide free WiFi is complete.

Acting General Manager

Mayor

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FUTURE DIRECTION:	4. Grow and Diversify the Economic Base				
STRATEGIC OBJECTIVE:	4.5 Increase the number of residents and work opportunities across the Parkes Shire				
RISK/ DELIVERY CHALLENGE STATUS:	INITIAL	MOVEMENT	CURRENT	STATUS	
	MODERATE		MODERATE	ON TRACK	

Council Role	Advocate - Facilitator
Related Council Activity/s:	Economic Development
Director Oversight:	Director Technology Corporate Services
Manager Responsible:	Manager Business and Economic Development

Council has seen a significant increase in visitors to the Shire with thanks to new branding and marketing campaigns such as "Discover the Magic".

Council has been working with CENTROC on their "Beyond the Range" program which focuses on trying to attract medical professionals to the Central West. Council is hopeful that the opening of the new Parkes Hospital will attract more medical professionals to relocate to the Shire.

A new business and investment flyer has been produced to promote investing and working in the Shire. Council will continue to strategically promote Parkes through targeted advertising campaigns in industry publications.

The "Relocate to Parkes" business case focuses on generating new business development in the Shire and has been in place since 2014. Council has held both formal and informal meetings with established businesses and those wishing to relocate, with the aim of these meetings being to help businesses looking to expand and relocate by providing support.

Council continues to lobby Government for decentralisation of Government services.

^ *Marketing material for Council's campaign "Discover the Magic".*

FUTURE DIRECTION:	4. Grow and Diversify the Economic Base				
STRATEGIC OBJECTIVE:	4.6 Promote and develop industry, retail and government services in the Parkes Shire				
RISK/ DELIVERY CHALLENGE STATUS:	INITIAL	MOVEMENT	CURRENT	STATUS	
	OPEN MODERATE		OPEN MODERATE	ON TRACK	

Council Role	Advocate - Facilitator
Related Council Activity/s:	Economic Development
Director Oversight:	Director Technology Corporate Services
Manager Responsible:	Manager Business and Economic Development

^*Site analysis of the proposed Chamberlain Plaza as part of the CBD Vibrancy Strategy*

Council is continually planning for the future of Parkes. This can be seen with Council projects initiated such as the new Water Treatment Plant and Sewage Treatment Plant.

The Parkes CBD Vibrancy Strategy represents the latest phase of planning of the town centre, with an integrated land-use, transport and urban design study roll-out throughout the 2015/16 Financial Year. The Strategy has involved extensive community engagement through the public exhibition phase of the project with over 100 community members consulted.

Council has been proactively working with several developers who have been releasing residential land.

The Sporting field Master Plans that have been developed show great promise for our local recreational services, in particular the Turf 2 Hockey Field project as it will increase the chances of Parkes being considered as a host of many more high level hockey competitions including the men's and women's Hockey Australia Masters.

Acting General Manager

Mayor

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Future Direction 5

Develop Parkes as a National Logistics Hub

Acting General Manager

Mayor

Document Set ID: 859009
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FUTURE DIRECTION:	5. Develop Parkes as a National Logistics Hub			
STRATEGIC OBJECTIVE:	5.1 Develop and promote the Parkes National Logistics Hub (PNL & HUB)			
RISK/ DELIVERY CHALLENGE STATUS:	INITIAL: MODERATE	MOVEMENT: =	CURRENT: MODERATE	STATUS: ON TRACK

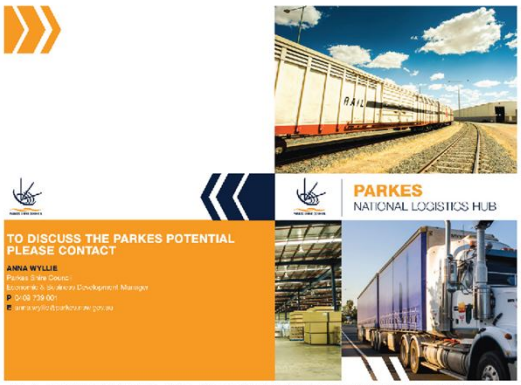
Council Role	Advocate - Facilitator
Related Council Activity/s:	Economic Development
Director Oversight:	Director Technology Corporate Services
Manager Responsible:	Manager Business and Economic Development

Council hosted a meeting of rail users and stakeholders as part of the State Governments Taskforce into Regional Intermodals where over 50 people were in attendance.

During the reporting period Council has been working with the Roads and Maritime Services to ensure that the new Heavy Vehicle bypass has efficient connectivity to the Huband has been liaising with ARTC to ensure that the Inland Rail alignment complements the bypass with connectivity to the North, South, East and West is maintained. Council are seeking funding through Resources for Regions for road upgrades to Brolgan Road to support these endeavours.

Through Council's association with the Australian Logistics Council, Council is kept up to date on many of the issues and challenges facing the Transport and Logistics industry.

Council is continually refining the marketing material for the Parkes National Logistics Hub.



^ A sample of Parkes Shire Council Marketing material for the National Logistics Hub

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Council is seeking funding through Resources for Regions for road upgrades to Brolgan Road.

FUTURE DIRECTION:	5. Develop Parkes as a National Logistics Hub			
STRATEGIC OBJECTIVE:	5.2 Develop a ring road to divert heavy vehicle traffic to Parkes National Logistics Hub (PNL & HUB)			
RISK/ DELIVERY CHALLENGE STATUS:	INITIAL: MODERATE	MOVEMENT: =	CURRENT: MODERATE	STATUS: ON TRACK

Council Role	Advocate - Provider
Related Council Activity/s:	Economic Development
Director Oversight:	Director Engineering Services
Manager Responsible:	Manager Design and Traffic

Parkes Southern Ring Road project is at approximately 30% completion and Council is currently investigating funding avenues to continue progressing Stage 2 of the project.

A Route Business Case developed has identified the key stakeholders of the Ring Road which will allow stakeholder strategies to be developed.

^ Parkes Shire Council Design team members working on the plans for Southern Ring Road

Acting General Manager

Mayor

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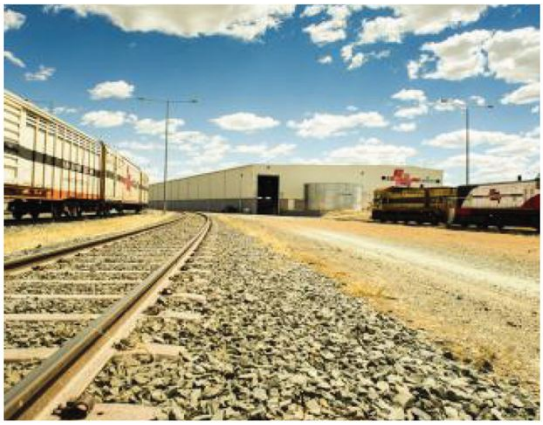
FUTURE DIRECTION:	5. Develop Parkes as a National Logistics Hub
STRATEGIC OBJECTIVE:	5.3 Promote development of the inland rail corridor

RISK/ DELIVERY CHALLENGE STATUS:	INITIAL	MOVEMENT	CURRENT	STATUS
	MODERATE	=	MODERATE	ON TRACK

Council Role	Advocate - Facilitator
Related Council Activity/s:	Economic Development
Director Oversight:	Director Technology Corporate Servics
Manager Responsible:	Manager Business and Economic Development



^ SCT Logictics Hub in Parkes

Council continues to be a strong advocate for the Inland Rail and is demonstrated through Executive staff speaking at several conferences regarding the Inland Rail and the links to the Parkes National Logistics Hub.

Council has generated multiple media releases and met with numerous Political and Industry representatives to promote both the Melbourne to Brisbane Inland Rail and the Parkes National Logistics Hub. In the 2016 Federal budget the largest commitment to the project was made with $594 million commitment made in addition to the previous $300 million.

The video "Parkes and the Inland Rail Solution" continues to be a great resource, promoting Parkes' role in the Inland Rail.

Council proactively lobbied for Inland Rail during the Federal Election, and made submissions to Fixing Country Rail and NSW Intermodal Taskforce.

FUTURE DIRECTION:	5. Develop Parkes as a National Logistics Hub
STRATEGIC OBJECTIVE:	5.4 Make Parkes Regional Airport progressive and profitable

RISK/ DELIVERY CHALLENGE STATUS:	INITIAL	MOVEMENT	CURRENT	STATUS
	MODERATE	=	MODERATE	ON TRACK

Council Role	Advocate - Facilitator -Provider
Related Council Activity/s:	Economic Development
Director Oversight:	Director Technology Corporate Services, Director Engineering Services
Manager Responsible:	Manager Business and Economic Development, Manager Support Services

^ Vicki Wilson, Michael McCormack MP, Mayor Ken Keith OAM and Councillor Alan Ward at the Official Opening of the Robert Wilson Terminal at Parkes Regional Airport

The newly redeveloped Parkes Regional Airport was officially opened 16 June 2016 by Local Member Michael McCormack MP.

The Parkes Airport Master Plan was developed in 2013 and was used to attract grant money and helped determine the priorities for the development of the airport.

Over the last Financial Year, REX's passenger figures have increased 6.83% from 25,656 in the 2014/15 Financial Year to 27,408 in the 2015/16 Financial Year.

Council has regular contact with REX at various levels, and actively promotes the service provided through marketing material and on the visitparkes website.

The new terminal now features the new 'Parkes, it all adds up.' brand and promotes the Parkes Shire and region through ensuring that promotional material is current and readily available.

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The Parkes Regional Airport Terminal construction was completed in June 2016. The Official opening was held 16 June 2016.

Acting General Manager Mayor

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FUTURE DIRECTION:	5. Develop Parkes as a National Logistics Hub				
STRATEGIC OBJECTIVE:	5.5 Improve road access to Sydney				
RISK/ DELIVERY CHALLENGE STATUS:	INITIAL	MOVEMENT	CURRENT	STATUS	
	MODERATE	=	MODERATE	ON TRACK	

Council Role	Advocate - Facilitator
Related Council Activity/s:	Transport and Communication
Director Oversight:	Director Technology Corporate Services Director Engineering Services
Manager Responsible:	Manager Business and Economic Development

^The Henry Parkes Way

Improved access to Sydney remains a priority for Council and was identified in Council's election priorities leading up to the Federal Election. Council also lobbies the State Government for opportunities to improve the access.

Council continues its membership in Bells Line Expressway Group (BLEG) with Mayor Ken Keith a member.

Council participation in CENTROC initiatives continue. A Strategic Transport Review is currently underway aiming to identify infrastructure needs on key routes and prioritise key transport links in Western NSW such as the Henry Parkes Way.

A list of potential projects have been created and are used to lobby State and Federal Governments for funding to pursue the projects.

Council are working with RMS to make Henry Parkes Way route accessible for larger combination heavy vehicles to access sites such as Manildra Flour Mill.

Acting General Manager

Mayor

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Future Direction 6

Enhance Recreation & Culture

Acting General Manager

Mayor

Document Set ID: 859009
Version: 10, Version Date: 09/09/2016

FUTURE DIRECTION:	6. Enhance Recreation and Culture
STRATEGIC OBJECTIVE:	6.1 Improve Aquatic Recreation Facilities

RISK/ DELIVERY CHALLENGE STATUS:	INITIAL	MOVEMENT	CURRENT	STATUS
	MODERATE	=	MODERATE	ON TRACK

Council Role	Provider
Related Council Activity/s:	Recreation and Culture
Director Oversight:	Director Engineering Services
Manager Responsible:	Manager Support Services

^Tullamore Swimming Pool

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Parkes Shire Council Swimming Pool Strategy Projects completed
$628,285 in Parkes Shire Council Swimming Pool Strategy projects.

A Crown Lands grant application to assist with upgrades to amenities at Trundle Pool was announced successful. This saw asbestos removal and renovations to the changesrooms, Kiosk, First Aid Room and Plant Room.

The completed works outlined in the Swimming Pool Strategy include:

- Upgraded entry, facilities and disabled toilet at Trundle Pool
- Upgraded amenities and concourse at Peak Hill Pool
- Upgraded entry, facilities and disabled toilet at Tullamore Pool
- Electronic entry systems at all Shire pools
- Parkes Pool Kiosk renovations
- BBQ and shade at Trundle Pool
- CCTV installation

Once the Indoor Pool feasibility study is complete, a review of the 2010 Parkes Shire Swimming Pool Strategy will be carried out to identify future works.

FUTURE DIRECTION:	6. Enhance Recreation and Culture
STRATEGIC OBJECTIVE:	6.2 Develop and implement pedestrian access and cycling mobility facilities

RISK/ DELIVERY CHALLENGE STATUS:	INITIAL	MOVEMENT	CURRENT	STATUS
	MODERATE	=	MODERATE	ON TRACK

Council Role	Provider
Related Council Activity/s:	Recreation and Culture, Health, Housing & Community Amenities
Director Oversight:	Director Engineering Services
Manager Responsible:	Manager Support Services

Significant footpath renewal and capital works undertaken includes:

- 500 metre shared path to Visitor Information Centre
- Shared path along Baker Street including a new median crossing across the Newell Highway is complete
- Footpath along Want Street to Parkes East Public School upgraded
- Footpath along Bushman Street from Bogan Street to Phillip Street upgraded
- Renewed footpaths in Peak Hill, Tullamore and Trundle

5 new PAMP projects were completed over the 2015/16 program.

Works programmed for the School Precincts, including footpath upgrades, are complete.

During the year 100% of streetscape access issues are dealt with within 10 days as per Council's complaint management policy.

Design and estimates for the Shared Pathway along East and Clarinda Streets has been completed, with 100% RMS funding.

^New shared path along Baker Street

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Renewed children's crossings at Parkes East Public School, Middleton Public School and Parkes Public School

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Mayor

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FUTURE DIRECTION:	6. Enhance Recreation and Culture
STRATEGIC OBJECTIVE:	6.3 Maintain and Develop Sporting and Cultural Facilities

RISK/ DELIVERY CHALLENGE STATUS:	INITIAL	MOVEMENT	CURRENT	STATUS
	MODERATE	=	MODERATE	MGRIAL UPDATE REQ'D

Council Role:	Provider
Related Council Activity/s:	Recreation and Culture, Health, Housing & Community Amenities
Director Oversight:	Director Engineering Services
Manager Responsible:	Manager Support Services Manager Works

Council worked with Parkes Hockey Inc to construct a second synthetic international standard hockey pitch, also known as Turf 2. The pitch was completed on 10 June 2016. Total project expenditure was $1.3 million with $528,448 (40% of the total project) spent in local procurement.

Master Plans for skate parks within the Shire have been prepared to draft stage.

Five Parkes Shire Cultural Committee meeting were held. The 2015/16 Parkes Shire Cultural Grants were awarded with a total of $9000 distributed between Parkes Musical & Dramatic Society, Peak Hill Art Gallery Inc, Parkes School of Dance and Trundle Progress Association.

Royal Life Saving Society Audits were undertaken in January 2016. Parkes, Tullamore and Peak Hill Pools all received 5 star accreditation.

Visitation rates of the Shire Aquatic Facilities equated to over 50,000 visits during the 2015/16 pool season.

^ *Turf 2 Hockey pitch at Edward McGlynn Park*

Progress
Delivering your priorities. Progressing the Parkes Shire.

Completed Parks & Recreation projects:

Disabled access for Rotaract Park
Refurbishment of toilets at Bushman's Dam
Maintenance of toilet block at Lions Park

FUTURE DIRECTION:	6. Enhance Recreation and Culture
STRATEGIC OBJECTIVE:	6.4 Ensure the library is an ongoing cultural, recreational, learning centre for the community

RISK/ DELIVERY CHALLENGE STATUS:	INITIAL	MOVEMENT	CURRENT	STATUS
	MODERATE	=	MODERATE	ON TRACK

Council Role:	Provider
Related Council Activity/s:	Recreation and Culture Community Services and Education
Director Oversight:	Director Technology Corporate Services
Manager Responsible:	Manager Library, Education and Cultural Services

Throughout the year the Library held a wide range of events for all ages, including:

- Monthly writing group
- Curiosity + Wonder events
- Art classes
- Upcycling workshops
- Creative play based activities
- Cartooning workshops
- Parkes Fun Palace
- Pasta making
- Polaroid photography workshops

Parkes Shire Library continues to promote the joy of reading through a variety of activities and events. 114 Storytime and Rhyme Time sessions were held over the year, and Simultaneous Storytime was held with the dramatic performance being "I Got This Hat".

School visits are regularly supported by both Parkes and Trundle libraries.

^ *Locals enjoy Art Classes at Parkes Shire Library*

Parkes Shire Library's social media presence continues to grow with 467 Twitter followers, with the top tweet being "Gold panning #Parkes style! Kids went home today a little bit richer! Holidays @ParkesLibrary".

Acting General Manager

Mayor

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Future Direction 7

Care for the Environment in a Changing Climate

Acting General Manager

Mayor

Document Set ID: 859009
Version: 10, Version Date: 09/09/2016

FUTURE DIRECTION:	7. Care for the Environment in a Changing Climate
STRATEGIC OBJECTIVE:	7.1 Improve the environmental outcomes of Council's operations

RISK/ DELIVERY CHALLENGE STATUS:	INITIAL	MOVEMENT	CURRENT	STATUS
	MODERATE	=	MODERATE	ON TRACK

Council Role:	Provider
Related Council Activity/s:	Water Supplies, Sewerage Supplies
Director Oversight:	Director Infrastructure
Manager Responsible:	Manager Natural Resources

Council continued to support environmental improvement programs within the Shire and utilised environmental grants to undertake projects such as the PAC Park Rehabilitation project and the 20 Million Trees project.

Council applied for a total of 4 environmental grants, with a current 100% success rate totalling over $70,000 in funds being awarded to Parkes Shire Council for the rehabilitation of PAC Park. Grant funds seek to restore and rehabilitate vegetation within Parkes Shire as well as improve biodiversity and native flora and fauna habitat.

Council has increased its engagement with local schools through the Sustainable Schools Network and Schools Eco Day (run in conjunction with Forbes Shire Council and Central West Lachlan Landcare).

Council works with Central West Lachlan Landcare regularly to collaborate on projects including the 20 Million Trees and PAC Park Rehabilitation projects.

Project specific Environmental Management Plans have been developed by environmental staff for use for major projects.

^ *Northparkes Mine staff assisting at the PAC Park Tree Planting Day*

FUTURE DIRECTION:	7. Care for the Environment in a Changing Climate
STRATEGIC OBJECTIVE:	7.2 Raise awareness of sustainable practices in the community

RISK/ DELIVERY CHALLENGE STATUS:	INITIAL	MOVEMENT	CURRENT	STATUS
	MODERATE	=	MODERATE	ON TRACK

Council Role:	Provider
Related Council Activity/s:	Community Services and Education Water Supplies - Sewer Supplies
Director Oversight:	Director Infrastructure
Manager Responsible:	Manager Natural Resources

^ *Solar Panels were recently installed on Trundle Pool*

Energy consumption at non-solar sites is monitored and potential savings are calculated through spreadsheet developed by ISF.

Council's Water Treatment Plant and Sewage Treatment Plant have been identified as sites that will utilise renewable energy once operational.

Both existing and new Council solar installations, especially on the Administration Building, Library and Cultural Centre and all public pools continue to generate community interest in renewable energy initiatives through promotion of these installations in local media and at Shire Shows.

During the reporting period solar panels were installed at Trundle Pool through funds provided by Council's partnership with City of Canada Bay's Carbon Education Project. The energy generated through the installation will help cover the running costs of the pool.

Council are continuing to work together to develop sustainable subdivision concepts including specifications for sustainable/ eco-friendly housing, solar lighting and Water Sensitive Urban Design stormwater management techniques.

Acting General Manager Mayor

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FUTURE DIRECTION:	7. Care for the Environment in a Changing Climate			
STRATEGIC OBJECTIVE:	7.3 Encourage recycling and the reduction of waste			
RISK/ DELIVERY CHALLENGE STATUS:	INITIAL: MODERATE	MOVEMENT: =	CURRENT: MODERATE	STATUS: ON TRACK

Council Role	Advocator-Facilitator-Provider
Related Council Activity/s:	Health, Community Services and Education
Director Oversight:	Director Planning Environment
Manager Responsible:	N/A

^ Council's Manager Regulation and Compliance Howard Orr with Vicki Williams promoting the distribution of the new 3 bin collection service

Parkes Shire Waste Strategy was adopted and priority tasks were undertaken. Improvements to the delivery and planning of waste management within the shire have been incorporated in the strategy.

The Regional Domestic Waste and Recycling contract is now in place, with the new regional 3 bin collection services commencing 4 April 2016.

Council currently participates in 8 Netwaste regional initiatives.

Works are underway for the Parkes Landfill upgrade with approximately 80% completion. Peak Hill Transfer Station is complete.

Council was well represented at all NetWaste Steering Committee and Forum meetings and Regional Domestic Waste and Recycling Contract Management Committee meetings.

FUTURE DIRECTION:	7. Care for the Environment in a Changing Climate			
STRATEGIC OBJECTIVE:	7.4 Implement environmental regulations and controls in Council's sphere of operations			
RISK/ DELIVERY CHALLENGE STATUS:	INITIAL: MODERATE	MOVEMENT: =	CURRENT: MODERATE	STATUS: ON TRACK

Council Role	Advocate - Facilitator
Related Council Activity/s:	Health
Director Oversight:	Director Planning Environment
Manager Responsible:	Director Infrastructure Manager Natural Resources

112 formal private property weed inspections were undertaken during the reporting period, with 5 follow up letters identifying landholder issues.

No areas of WONS identified in the Parkes area.

All noxious weeds outbreaks have been recorded in Council's Weed Mapper software. Infestations continue to be controlled regularly.

Council's weed inspectors work with private landholders to outline control techniques for infestations based on property inspections and current best practice techniques.

Council's 2015 Show exhibits at Parkes and village shows provide information regarding noxious weeds and their control.

Council is currently working with Soil Conservation Service to rehabilitate and revegetate PAC Park as well as other Council sites.

All Environmental Pollution complaints were investigated.

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^ Council's Environmental Officer Michael Chambers manning the Weeds Exhibit at Tullamore Show

Acting General Manager

Mayor

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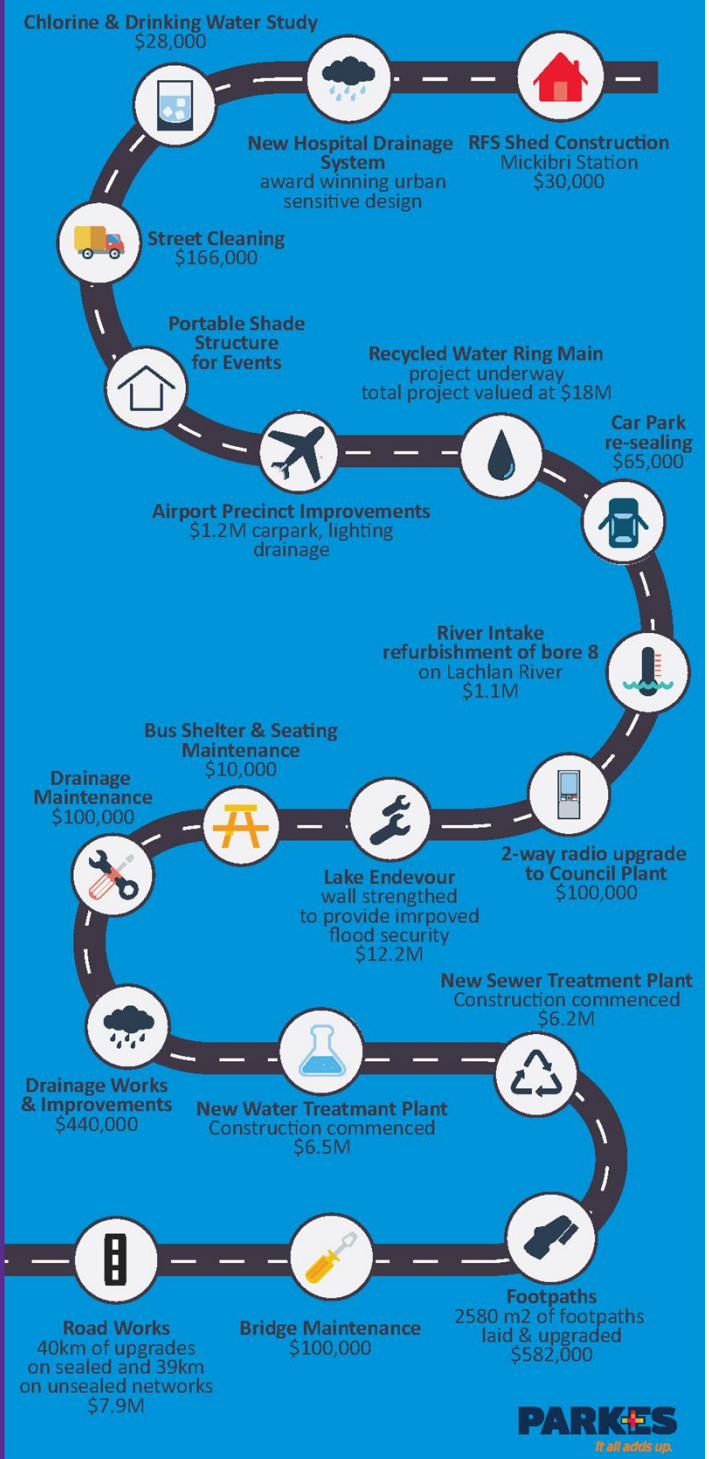
Future Direction 8

Maintain & Improve the Shire Assets & Infrastructure



Acting General Manager

Mayor

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FUTURE DIRECTION:	8. Maintain and Improve the Shire's Assets and Infrastructure
STRATEGIC OBJECTIVE:	8.1 Ensure that Shire water management is in line with Best Practice

RISK/ DELIVERY CHALLENGE STATUS:	INITIAL	MOVEMENT	CURRENT	STATUS
	MODERATE	=	MODERATE	ON TRACK

Council Role:	Provider
Related Council Activity/s:	Water Supplies, Sewerage Supplies
Director Oversight:	Director Infrastructure
Manager Responsible:	Manager Natural Resources

^ *Council's Water Supply Supervisor Doug Miller at Lake Endeavour Dam*

The Lake Endeavour Dam Safety Upgrade was completed in December 2015 and since completion. Regular dam inspections have been carried out by Council's water operators. The Early Warning System has also been upgraded and installed on Councils website.

John Holland were awarded the tender for works carried out on the Water Treatment Plant in November 2015. Works have commenced and completion is expected by mid 2017.

Work on the Lachlan River Pump Station Upgrade has slowed with the rise in the level of the Lachlan River.

All Pumps were monitored frequently and routinely programmed for refurbishment by contractors, with no major pump failures were experienced.

Council's Developer Services Plan has been updated to the final draft version and is yet to be placed on public exhibition.

Work on the pressure zones for the High Level Reservoir has commenced to ensure minimum pressures to be maintained above 120kpa.

Consultants were engaged to conduct condition assessments on the Parkes to Peak Hill and B-section pipelines with problem areas identified. Flow meters were installed and are continually monitored. 5 main breaks were experienced on the B-section pipeline and 20 on the Parkes-Peak Hill main. Council's response time was under 2 hours.

FUTURE DIRECTION:	8. Maintain and Improve the Shire's Assets and Infrastructure
STRATEGIC OBJECTIVE:	8.2 Manage Local Road Network to agreed service levels

RISK/ DELIVERY CHALLENGE STATUS:	INITIAL	MOVEMENT	CURRENT	STATUS
	MODERATE	=	MODERATE	ON TRACK

Council Role:	Provider
Related Council Activity/s:	Mining Manufacturing and Construction, Transport and Communication
Director Oversight:	Director Engineering Services
Manager Responsible:	Manager Works, Manager Assets

^ *MR350S after reseal works*

Progress Delivering your priorities. Progressing the Parkes Shire

2015/16 works on Shire Roads:

40km of upgrade works was undertaken on the sealed road network

30km of upgrade works was undertaken on the unsealed road network

Council's application for Bridges Renewal Program was successful in achieving $297,000 (50% of total funding) for Kadina Bridge replacement north of Bogan Gate.

Tenders awarded for the bulk supply of road making material. Extraction agreements, leases and royalty arrangements made with quarry land-owners.

Kerb and guttering works undertaken for the year totalled 596m and included Renshaw Street (126m), Currajong Street (55m), Bushman Street (5m), Baker Street (140m), Orange Street (70m) and Parkes Regional Airport (200m).

Road improvements for the year included:

Rehab on MR348 = 0.650km
Widen/Seal/Rehab on MR350S = 4.2km *(Fixing Country Roads and HVSPP funded)*
Widen/Reseal on MR350N = 13km *(Fixing Country Roads, REPAIR and HSVPP funded)*
Upgrade intersection at MR238 *(GrainCorp site)*
Repair to culvert on MR233 *(Back Creek)*

Acting General Manager Mayor

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FUTURE DIRECTION:	8. Maintain and Improve the Shire's Assets and Infrastructure
STRATEGIC OBJECTIVE:	8.3 Ensure that Sewer management is in line with best practice

RISK/ DELIVERY CHALLENGE STATUS:	INITIAL	MOVEMENT	CURRENT	STATUS
	MODERATE	=	MODERATE	ON TRACK

Council Role	Provider
Related Council Activity/s:	Water Supplies, Sewerage Supplies
Director Oversight:	Director Infrastructure
Manager Responsible:	Manager Natural Resources

^ *Initial stages of development for the Sewage Treatment Plant*

Parkes Pump Stations were monitored with no major issues the the period. Regular maintenance of the onsite treatment pump station continued.

60% of the Parkes Sewer network has been inspected and smoke tested.

All sewer chokes were attended to within 3 hour service level target. 293 sewer blockages were attended to in the period.

Treated effluent continues to be provide to Peak Hill and Parkes Golf Courses.

No environmental incidents were recorded in the period. One licence condition breach was recorded.

Annual sewage network relining program commenced using Two Lining technologies.

Council's CCTV program and manhole inspection program commenced to identify defective pipelines with over 4000m of sewer inspected.

1 overflow at the Sewage Treatment Plant was recorded in this reporting period due to the extended rain causing a large increase in flow to plant.

FUTURE DIRECTION:	8. Maintain and Improve the Shire's Assets and Infrastructure
STRATEGIC OBJECTIVE:	8.4 Ensure Shire stormwater management minimises negative impacts and maximises reuse

RISK/ DELIVERY CHALLENGE STATUS:	INITIAL	MOVEMENT	CURRENT	STATUS
	MODERATE	=	MODERATE	ON TRACK

Council Role	Provider
Related Council Activity/s:	Water Supplies, Sewerage Supplies
Director Oversight:	Director Infrastructure
Manager Responsible:	Manager Natural Resources

New wetland treatment system in PAC Park waterway is complete. This upgrade will improve stormwater quality flowing through PAC Park waterway into Goobang Creek. Over 90% of Parkes' stormwater flows through this area.

Major works in Thomas Street reduced flooding impacts in the area.

Draining works at the Parkes Netball Courts has improved stormwater issues. This project included the installation of pipes to connect to the new hockey fields and improve overall drainage in the area.

A program has been developed for the upcoming year with work programmed drainage work for Gap Street and Bushman Street, as well as investigations into the drainage in the Kelly Road/Eugowra Road area.

New wetland treatment system in PAC Park waterway is complete. This upgrade will improve stormwater quality flowing through PAC Park waterway into Goobang Creek. Over 90% of Parkes' stormwater flows through this area.

An analysis of economic, social and environmental impacts of stormwater harvesting was undertaken as part of the renewal of Council's Integrated Water Cycle Management plan.

^ *PAC Park waterway complete*

Progress
Delivering your priorities. Progressing the Parkes Shire.

A new culvert in Ween Street Peak Hill was installed. The connecting kurb and gutter work is programmed to be completed in the next financial year.

Major stormwater issues in Clarinda Street have been resolved due to underboring work carried out.

Acting General Manager

Mayor

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FUTURE DIRECTION:	8. Maintain and Improve the Shire's Assets and Infrastructure
STRATEGIC OBJECTIVE:	8.5 Maintain and Operate Parkes Regional Airport

RISK/ DELIVERY CHALLENGE STATUS:	INITIAL	MOVEMENT	CURRENT	STATUS
	MODERATE	=	MODERATE	ON TRACK

Council Role	Provider
Related Council Activity/s:	Transport and Communcation
Director Oversight:	Director Engineering Services
Manager Responsible:	Manager Support Services

Over the last three years, Council has undergone a $3 million redevelopment of the Parkes Regional Airport which included installation of new runway lighting including Precision Approach Path Indicator (PAPI) and Runway Threshold Lighting (RTIL), upgraded Airport Terminal, NBN installation, connection of potable water, additional car parking, upgrades to the Parkes Aero Club, new entry treatment and widening of entry road.

The terminal building is modern, contemporary and provides a positive welcoming space for passengers. Since occupying the current building, passengers are now provided comfortable furnishings and free WIFI.

The Airport Master Plan is used to drive and facilitate investment at the airport. Executive staff members have met with businesses who are interested in relocating to the Parkes Airport once more hangers are established.

All work outlined in the Technical Inspection Audit carried out in September 2015 has been undertaken. The Transport Security Plan for Parkes Regional Airport is current.

^ *Completed Parkes Regional Airport Terminal*

Progress Delivering your priorities. Progressing the Parkes Shire.

The Parkes Regional Airport Terminal construction was completed in June 2016. The Official opening was held 16 June 2016.

FUTURE DIRECTION:	8. Maintain and Improve the Shire's Assets and Infrastructure
STRATEGIC OBJECTIVE:	8.6 Manage, maintain and update Council owned property

RISK/ DELIVERY CHALLENGE STATUS:	INITIAL	MOVEMENT	CURRENT	STATUS
	MODERATE	=	MODERATE	ON TRACK

Council Role	Provider
Related Council Activity/s:	Administration Housing and Community Amenities
Director Oversight:	Director Planning Environment Director Technology Corporate Services
Manager Responsible:	Manager Building Certification, Manager Business and Economic Development

Council's Assets are improved and maintained in accordance with operational budget.

A cleaning contract is in place for all Council buildings with the current contract being extended. Contract Management meetings are held and issues are addressed.

236 Building Maintenance requests were tasked and monitored using Council's Building Maintenance system.

^ *Spicer Park Caravan Park after upgrade works were carried out*

Acting General Manager

Mayor

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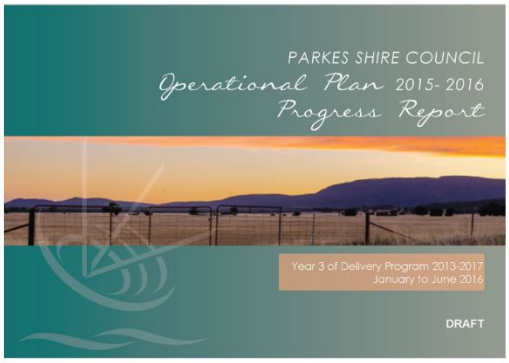
Parkes Shire Council Operational Progress Report



^ Operational Plan Progress Report Year 3 of Delivery Program 2013-2017 (January - June)

Please refer to the Parkes Shire Council Operational Plan Progress Report Year 3 of Delivery Program 2013-2017(January - June) for more detailed information regarding the strategic objectives contained in this Executive Summary.

Acting General Manager

Mayor

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Grants Update

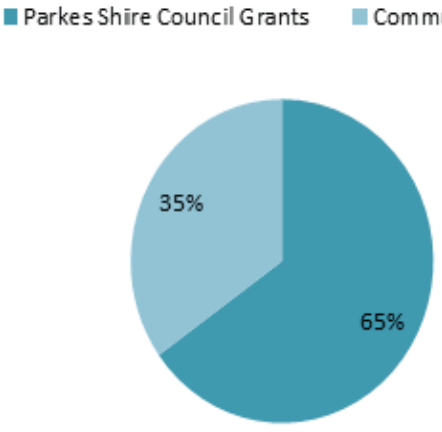
Council currently employes 2 Grants Projects Officers who dedicate their time to preparing grant applications on behalf of Council, as well as providing assistance and training to members of the community who wish to apply for grant finding on behalf of community organisations.

For the December - July reporting period Council have successfully secured grant funding to the total of

$1,426,750

The table below provides an itemised listing of these grant fundings.

Grant	Project	Date Awarded	Value of Grant
Public Reserves Management Fund	Trundle Pool new amenities block	07 August 2015	$175,900
Public Reserves Management Fund	Pioneer Oval new amenities block	07 August 2016	$40,000
RMS	Pedestrian crossing funding for Middleton and Parkes East Schools	16 October 2015	$9,550
NSW Government	Further work to Lake Endeavour	07 December 2015	$750,000
Regional Visitor Economy Fund	Peak Hill Gold Mine Experience	15 December 2015	$120,000
Habitat Action Grants	Welcome Weird - snagging and replanting	16 December 2015	$2,000
Habitat Action Grants	Lake Endeavour - planting and resnagging	16 December 2015	$1,800
Coles Junior Landcare	Native garden	05 January 2016	$1,000
Bridges Renewal Programme	Kadina Bridge	18 January 2016	$297,000
Murray Darling Diversification Program	Business Workshops	13 May 2016	$22,500
Department of Environment & Heritage NSW	Heritage Advisors Program	17 June 2016	$7,000



The chart on the left depicts the total percentage of successful grant funding awarded to Parkes Shire Council in comparison to the total value of successful grant funding awarded to community organisations.

In the 2015/16 Year 55 community organisations successfully secured grant funding to the total of

$763,471.50

Acting General Manager Mayor

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The Year 2015/16 for Parkes Shire...

Shire Events

- Parkes Elvis Festival
- Trundle ABBA Festival
- Tullamore Irish Festival
- Astro Fest
- Local Government Touch Football Carnival
- Trundle Bush Tucker Day
- Parkes Picnic Races
- NSW Junior State Age Championships
- NSW State Under 15's Foot Championships
- Back to Bulgandramine

Family Day Care Activities

- Parkes Shire Library - Simultaneous Storytime
- Stargazing with the Parkes Astronomy Group
- Car seat restraint checks
- Community fun days for Christmas and Easter both at Parkes and Condobolin
- Visits to Southern Cross Retirement Village
- Playgroup at Parkes, Forbes and Condobolin

Parkes Library Activities and Exhibitions

- Artists in Residence
- ANZAC Commemoration Postcards travelling exhibition
- Photography exhibitions - Partnering the Parkes Elvis Festival and the Canon Collective
- Local artists work on exhibiton - Jac Clark and Rosie Wingrove
- Seniors Week Community Exhibition
- Waste to Art Exhibition
- Parkes Embroiderers Guild
- History Week exhibition
- Storytime
- Rhyme Time
- Parkes Library Fun Palace
- Simultaneous Storytime dramatic performance "I Got This Hat"
- Curiosity + Wonder Literacy Festival
- Cartoon and drawing workshops
- Science activities
- School holiday activities
- Writers Group
- Comedian performances
- Basic computer classes
- Upcycling workshops
- Polaroid photography workshop

Acting General Manager

Mayor

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Forbes and Lachlan Shire Council's Road Safety Action Plan Projects

- Heavy Vehicle Safety
- Free Cuppa for the Driver
- Road Safety Audits & Observation Surveys
- Learner Driver Workshops
- NOT A STATISTIC! Youth Driver Education Program
- Heavy Vehicle Breakfast "Forum"
- "I'm Couting on You" Child Restraint Check
- Sharing the Road at Harvest
- "Oversize, Overmass Expo"

Completed Projects - Pedestrian Access and Cycling Facilities

- Renewal of existing 500m shared footpath to Visitor Information Cente
- Renewal of shared footpath along Baker Street including a new median crossing across the Newell Highway
- Upgrading of footpath along Want Street to Parkes East Public school
- Upgrading is footpath along Bushman Street from Bogan Street to Phillip Street
- Renewal of children's crossings at Parkes East Public School, Middleton Public School and Parkes Public School
- Renewal of footpaths in Peak Hill, Tullamore, Trundle and Bogan Gate
- Upgrading of footpaths around Aged Care facilities
- Construction of pedestrian facility along for Forbes Road
- Upgrading of footpaths in Orange Street, Bushman Street, Forbes Road and Peak Hill Road

Completed Projects - Roads

- Fixing Country Roads and Heavy Vehicle Safety & Productivity Program rehabilitation of MR350S - 4.2km
- REPAIR(Grant Sealed Roads) the rehabilitation of MRS350N - 13km
- Carry over of Financial Assistance Grants to the value of $200,000
- Resealing of sealed roads to the total of 40km
- Resheeting of unsealed roads to the total of 50km
- Rehab and seal of 0.65km on MR348
- Widen/Reseal of Renshaw McGirr Way (MR233) for 3km
- Pavement construction and seal extension on Peak Hill - Tullamore Road (MR348) for 4km
- Bridges Renewal Program - funding of $297,000 for Kadina Bridge replacement
- Widening of Middle Trundle Road

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Mayor

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Progressive Projects

The below table lists the progressive projects and their status at as 30 June 2016.

The programs and initiatives that are now possible under the Progressive Delivery Program are the programs and initiatives the community identified as priorities whren Council undertook community consultation in 2012.

More than 700 people provided input into the Progressive Delivery Program by telling Council the "things that would make the biggest difference to the Parkes Shire in the next four years".

TOWN PROJECTS & STATUS

ALECTOWN

- Town improvement* — YR 1-4

BOGAN GATE

- Stormwater management planning* — Work in Progress
- Town improvement* — Work in Progress

COOKAMIDGERA

- Town improvement — YR 1-4
- Stormwater Management Planning* — YR 2-3

GUNNINGBLAND

- Town improvement — YR 1-4

TRUNDLE

- Town improvement — Work in Progress
- Building work for Trundle Library* — Work Complete
- Improvements to Trundle pool*
  - Pool blanket — Work Complete
  - Disabled access — Work Complete
  - New entry and change room — Work Complete
- Master planning for sport facilities* — Work Complete
- Upgrade Middle Trundle Road* — Work Complete
- Improvements to footpaths in the main street* — Work Complete

TULLAMORE

- Town improvement — Work in Progress
- Renovation to Doctors Surgery* — YR 4
- Improvements to Tullamore pool* — Work Complete
  - Pool blanket — Work Complete
  - New entry and change room
  - Shade — Work Complete
  - Disabled access — Work Complete
- Stormwater management planning* — Work in Progress
- Master planning for sport facilities* — Work in Progress

TOWN PROJECTS & STATUS

PEAK HILL

- Signage for Peak Hill Open Cut Experience — Work in Planning
- Town improvement* — Work in Progress
- New transfer station at Peak Hill tip — Work Complete
- Doctors Surgery
  - Replace awning and ramp — Work Complete
  - Renovation* — Work Complete
- Stormwater management planning* — YR 4
- Master planning for sport facilities — Work Complete
- Improvements to Peak Hill pool*
  - Pool blanket — Work Complete
  - New change room — Work Complete
  - Shade — Work Complete
  - Disabled access — Work Complete
  - Concourse — Work Complete
- Refurbishment of Memorial Park building* — Work Complete
- Refurbishment of public toilet*

PARKES

- Town Entry points and main street beautification — Work in Planning
- Henry Parkes Centre
  - Car park lighting — Work Complete
  - Moat cottage refurbishment* — Work Complete
- Parks and Recreation improvements
  - Disabled access for Rotaract Park — Work Complete
  - Refurbishment of toilets at Bushman's Dam — Work Complete
  - Woodward Oval cricket nets — Work Complete
  - Maintenance of toilet block for Lions Park — Work Complete
  - New toilets for Cheney Park — YR 4
  - Refurbishment of Cooke Park bus shelter — Work Complete
  - New toilets for the arboretum* — Work Complete
- New Car Parking works — Work in Progress
- Refurbishments to buildings
  - Little Theatre — Work Complete
  - Neighbourhood Centre — YR 4
  - Currajong Disability* — YR 4
- Improvements to Parkes Regional Airport
  - Maintenance — Work in Progress
  - Building and Lighting*
- Improvements to Parkes pool
  - Fencing — Work Complete
  - Pool blanket — Work Complete

TOWN PROJECTS & STATUS

- Improvements to Parkes tip
  - Drop-off centres — Work in Progress
  - Weighbridge and site works — Work in Progress
- Improvements to Caravan Park — Work Complete
- Town Improvement — Work in Progress

- Master planning for parks and recreation areas*
  - Keast Park — Work Complete
  - Pioneer Oval precinct — Work Complete
  - Woodward Oval — Work Complete
  - Harrison Park — Work Complete
- Footpaths*
  - Main street — Work in Progress
  - School precincts — Work in Progress
  - Aged care precincts — Work in Progress
  - New works program — Work in Progress

- Improvements to Parkes Cemetery* — Work Complete
  - Parking — Work Complete
  - Buried Ashes Garden — Work Complete
  - Beautification to entry — YR 4
- Maintenance of town drainage* — Work in Progress

SHIRE WORKS

- Open space signage — Work in Planning
- Street trees — Work in Progress
- Drainage construction — Work in Progress
- Drainage network enhancements* — Work in Progress
- Sporting facilities capital works for villages* — Work in Progress
- Pool maintenance* — Work in Planning
- Implementation of sporting Master plans* — Work in Progress
- Sports Oval maintenance* — Work Complete
- Open Space Improvements* — Work in Planning
- Roads*
  - Resealing — Work in Progress
  - Pavement rehabilitation — Work in Progress
  - Unsealed maintenance — Work in Progress
  - Resheeting — Work in Progress

KEY

Progress

Delivering your priorities. Progressing the Parkes Shire.

A Progressive Delivery Program Project

Parkes Shire Council

- Work in Planning
- Work in Progress
- Work Complete

* Projects funded directly through increased rate

Acting General Manager

Mayor

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Acting General Manager

Mayor

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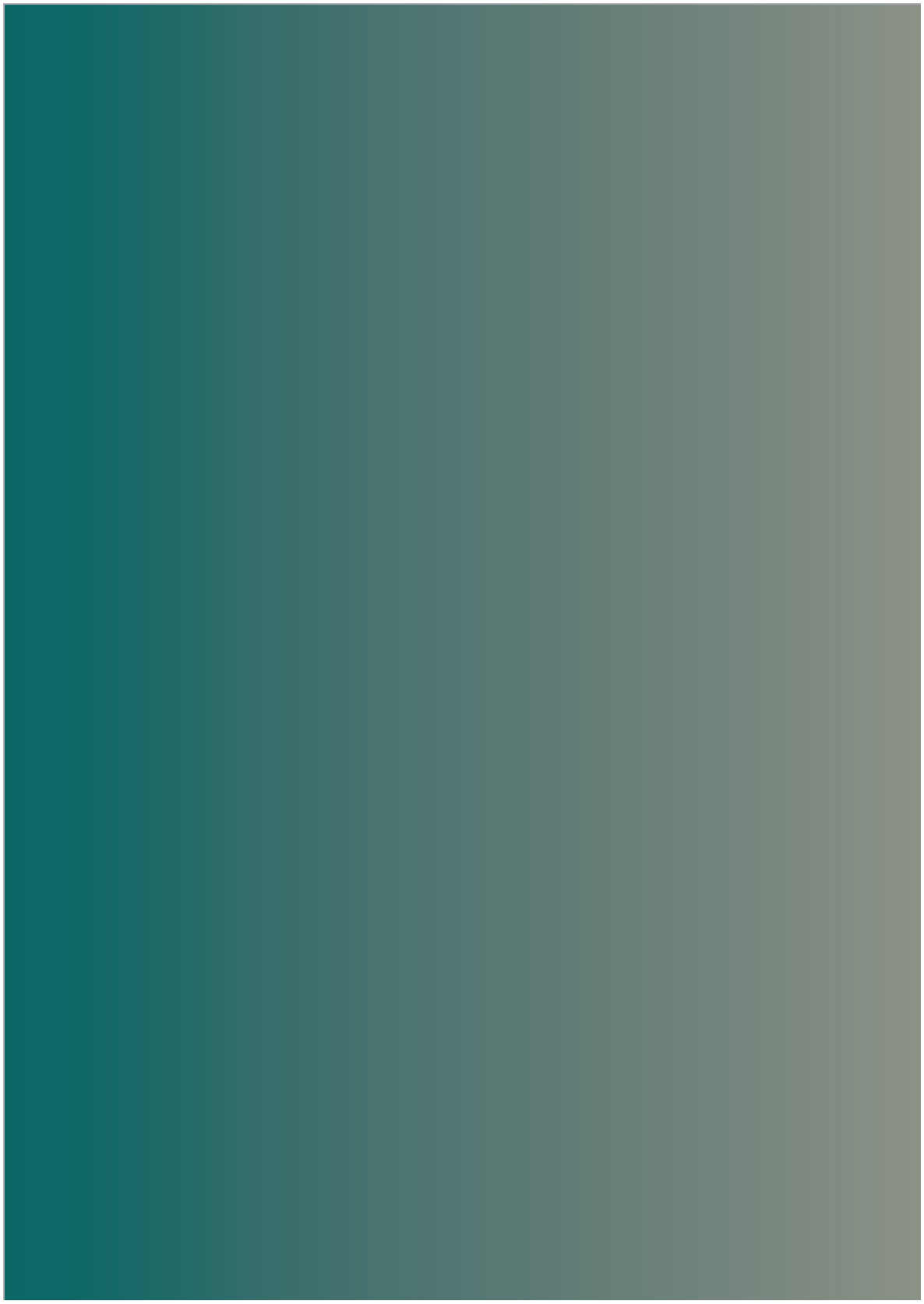

Acting General Manager

Mayor

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10.3 (GM) Policy Review - Payment of Expenses and Provision of Facilities to Mayors, Deputy Mayors and other Councillors

Executive Summary

Under the provisions the Local Government Act 1993 Council is required to adopt or amend a policy annually by 30 November, for the Payment of Expenses and Provision of Facilities to Mayors, Deputy Mayors and other Councillors. Mayors and Councillors can only be reimbursed for expenses and provided with facilities in accordance with this policy. The Policy has now been publicly advertised and can now be adopted.

Background Information

Section 252 of the Local Government Act 1993 prescribes that within 5 months after the end of each year, a Council must adopt a policy concerning the payment of expenses incurred or to be incurred by, and the provision of facilities to, the Mayor, Deputy Mayor and other Councillors in relation to discharging the functions of civic office. The Act also provides that a Council must not pay expenses incurred or to be incurred by, or provide any facilities to, the Mayor, Deputy Mayor or Councillors other than in accordance with the policy under that section. The Council must give public notice of intention to adopt the Policy and must allow 28 days for the making of public submissions.

Legislative or Policy Implications

Section 252 to 254 and 731 of the Local Government Act 1993
Local Government General Regulation 2005
Parkes Shire Council Code of Conduct
Parkes Shire Council Gift and Benefits Policy

Progressive Delivery Program Implications

The resolution in this report will primarily effect the Delivery Program Future Direction relating to: *Function 4: Governance*

Predicted positive effect / opportunity for the Delivery Program: *Good*

Predicted negative / challenge to the Delivery Program: *Very Low*

Quadruple Bottom Line

Economic	★★★☆☆	Environmental	★★★☆☆
Social	★★★☆☆	Civic Leadership	★★★★★

Acting General Manager Mayor

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Budget & Financial Aspects

The 2016/17 budget contains provision for expenditure incurred in accordance with this Policy.

Recommendation

1. That Council adopt the Payment of Expenses and Provision of Facilities to Mayor, Deputy Mayor and Councillors Policy as advertised and that a copy of the Policy be forwarded to the Department of Local Government as required by the Act.

Report

The Payment of Expenses and Provision of Facilities to Mayor, Deputy Mayor and Councillors Policy has been reviewed and was publicly advertised from 5 August 2016 to 2 September 2016 inviting any comments or submissions.

No submissions were received.

Attachments

Nil.

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10.4 (GM) Request for Assistance - Meals on Wheels

Executive Summary

A letter has been received from “Meals on Wheels” (MOW) advising that they have relocated out of the Council owned Neighbourhood Central Building to new larger premises in Clarinda Street (East).

The executive have advised that the main freezer has over a long period of occupation been “built-in” at the Neighbourhood Central Building and as a consequence is difficult to relocate, indicating costs of around $3000. Being a not-for-profit organisation this is a substantial cost on top of other relocation expenses, accordingly they are seeking council assistance for the relocation of the freezer.

Additionally, MOW have asked that Council investigate any other areas of support and competitive neutrality issues that may assist them provide this community based service.

Background Information

Meals on Wheels relocated on 1 August 2016 to 78 Clarinda Street.

Legislative or Policy Implications

Supporting community based services is consistent with the principles of the Community Strategic Plan, and Delivery Program.

Progressive Delivery Program Implications

The resolution in this report will primarily effect the Delivery Program Future Direction relating to: *3. Promote, Support and Grow our Communities*

Predicted positive effect / opportunity for the Delivery Program: *Good*

Predicted negative / challenge to the Delivery Program: *Minor*

Quadruple Bottom Line

Economic	★★★☆☆	*Environmental*	★★★☆☆
Social	★★★★★	*Civic Leadership*	★★★★★

Budget & Financial Aspects

Adopting this recommendation will initially cost $3000.

Acting General Manager

Mayor

Recommendation

1. That Council assist with the relocation of the “Meals on Wheels” freezer from the Neighbourhood Central Building to their new operations centre at 78 Clarinda Street, Parkes.

2. That Council investigate any other areas of support and competitive neutrality issues that may assist them provide their community based service.

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10.5 (GM) End of Term Report 2012 - 2016

Executive Summary

The current term of Council commenced in September 2012 and will conclude with the Local Government Elections on 10 September 2016. Today's meeting marks the last meeting of the 2012 - 2016 term and the outgoing elected body of Council must prepare a final end of term report detailing achievements in implementing the Parkes Shire Community Strategic Plan over the term of the Council.

Background Information

The Integrated Planning and Reporting provisions outlined in the NSW Local Government Act 1993 stipulate Council is required to table its End of Term Report at its last meeting of Council. This document should outline Council's progress in implementing the Community Strategic Plan over the past 4 years.

Legislative or Policy Implications

The End of Term Report is to be prepared and presented to the community in the same year as Council elections in accordance with section 428(2) of the Local Government Act 1993 (NSW).

Progressive Delivery Program Implications

The resolution in this report will primarily effect the Delivery Program Future Direction relating to: *All Delivery Program Future Directions*

Predicted positive effect / opportunity for the Delivery Program: *Excellent*

Predicted negative / challenge to the Delivery Program: *Negligible*

Quadruple Bottom Line

Economic	★★★☆☆	*Environmental*	★★★★☆
Social	★★★★☆	*Civic Leadership*	★★★★★

Budget & Financial Aspects

Nil.

Acting General Manager

Mayor

Recommendation

1. That the Parkes shire Council End of Term Report 2012 - 2016 be received and noted.

Report

The Parkes Shire Council 10 year Community Strategic Plan and Resourcing Strategy which includes a four Year Delivery Plan, Long Term Financial Plan, Workforce Plan and an Asset Management Strategy has led the direction of Council works and activities since 2012.

Council staff has incrementally reported to Council on the progress of the Delivery Program in meeting the community strategic direction through a series of bi-annual reports.

In addition to this regular progress reporting to Council, the outgoing elected body must prepare a final end of term report detailing achievements in implementing the strategic direction of the Community Strategic Plan over the term of the Council. This report is to be prepared and presented to the community in the same year as council elections in accordance with section 428(2) of the Local Government Act 1993 (NSW) and will inform the new Council on the progress to date of the achievements from the Community Strategic Plan. This report is forwarded to the Division of Local Government attached to the Annual Report in November.

With the Local Government Election to occur on 10 September 2016, the outgoing Council is now required to prepare and table this report, however as the report is considered electoral material it may not be published until after the election date. The report will be placed on Councils website once the Local Government Elections are completed. The report will be also submitted for consideration at the first meeting of the new Council on the 20th September 2016. This report should inform decision making for the development of the new Councils next Delivery Program for 2017-2018 to 2020 - 2021.

Attachments

1. Parkes Shire Council End of Term Report 2012 - 2016 will be tabled at the meeting.

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PARKES SHIRE COUNCIL

Delivering progress and value to our community

End of Term Report
2012 - 2016

Acting General Manager

Mayor

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MESSAGE FROM THE *Mayor*

It is with pleasure that I provide a foreword to the Parkes Shire Council End of Term Report for the 2012-2016 Term of Office.

The Report includes the progression of the Parkes Shire towards the vision articulated within its 10 year Community Plan, being in 2022 Parkes Shire will be:

"A progressive regional centre, embracing a national logistics hub, with vibrant communities, diverse opportunities, learning and healthy lifestyles."

This Report provides a permanent record of the achievements and challenges experienced by Council and the Parkes Shire community, in working together to deliver this vision.

On behalf of Council, I am delighted to provide the community and the incoming Council with an evaluation of how the Parkes Shire has progressed towards the priorities set in 2010 during the development of the Community Strategic Plan.

This term of Council has been one of the most exciting and progressive, delivering many of the priorities set by the communities of Parkes, Peak Hill, Trundle, Tullamore, Bogan Gate, Alectown and Cookamidgera.

I am pleased to report that Parkes Shire Council was deemed Fit for the Future under IPART's local government reform proposals, moving forward as a strong stand alone organisation. Council continues to adopt measures to become a more sustainable organisation in recent years including a successful application to IPART for a Special Rate Variation (SRV) to address financial sustainability and to deliver increased community services and infrastructure in line with community expectations.

Some of the more noteworthy projects delivered throughout the term included a $12m upgrade of Lake Endeavour Dam to future proof a major water source for the Shire; the Parkes Regional Airport upgrades including a new terminal, named in honour of the late Robert Wilson OAM; and the commitment of Federal Government funding in excess of $800m towards the development of the Melbourne to Brisbane Inland Rail which will help activate the Parkes National Logistics HUB. Furthermore, construction on the new Sewage Treatment Plant and Water Treatment Plant commenced with a significant local spend forecasted making these two of the largest projects that Parkes Shire Council is likely to undertake in the next 20 years.

Acting General Manager

Mayor

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During its term, Council also demonstrated its strong advocacy for improved services by seizing many opportunities to campaign for better health facilities. This ultimately led to the delivery of a new hospital for Parkes and a new multi-purpose facility in Peak Hill.

These projects are just a glimpse into the long list of priorities successfully delivered to the Parkes Shire throughout the 2012-2016 Term of Council.

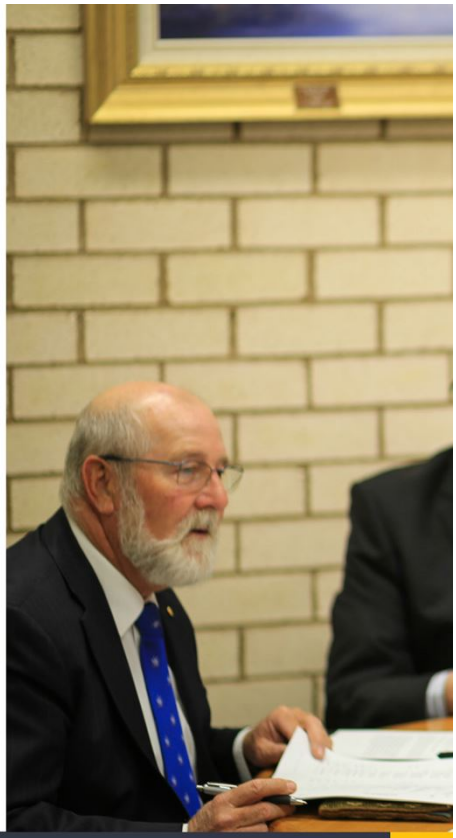
I would like to extend my sincere gratitude to my fellow Councillors for their unwavering dedication to the Parkes Shire. I must make special mention of Cr Belinda McCorkell and Cr Michael Greenwood PSM OAM, for their devoted service to the community during this term of Council, as both have indicated they will not be standing for re-election.

I would also like to thank the Council staff, both indoor and outdoor, for their endless desire to deliver projects for the benefit of the community. Under the guidance of Council's General Manager, Kent Boyd, Council staff continue to make innovative and progressive improvements to our local services and environment for our residents, businesses, ratepayers and visitors to enjoy.

Finally, I would like to take this opportunity to thank the entire Parkes Shire Community for their efforts in making the Shire a positive and enjoyable place to live and work.

Council will continue to consult with the community to ensure we strive towards Parkes Shire's Vision, and deliver progress and value to our community.

Cr Ken Keith OAM
MAYOR



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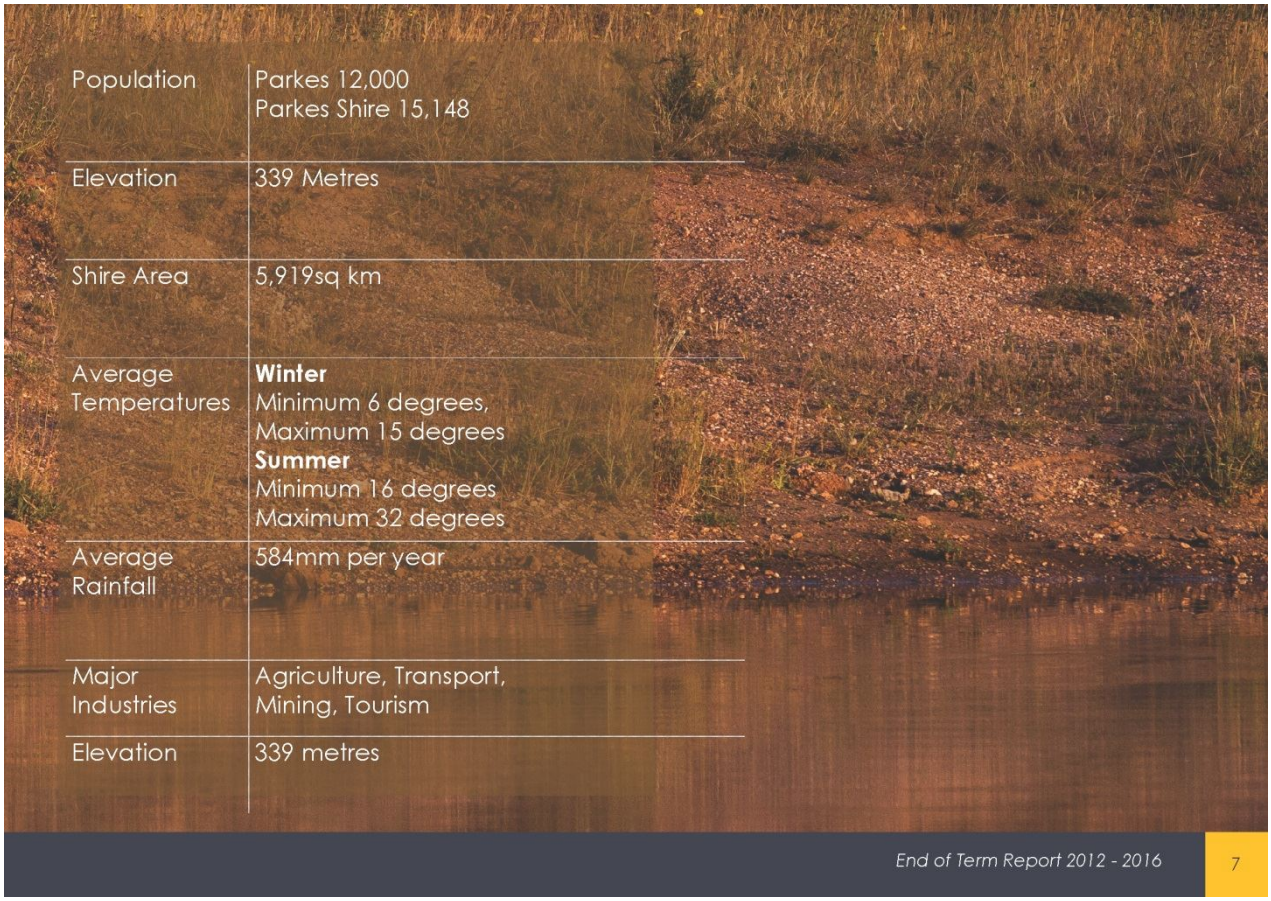


Population	Parkes 12,000 Parkes Shire 15,148
Elevation	339 Metres
Shire Area	5,919sq km
Average Temperatures	**Winter** Minimum 6 degrees, Maximum 15 degrees **Summer** Minimum 16 degrees Maximum 32 degrees
Average Rainfall	584mm per year
Major Industries	Agriculture, Transport, Mining, Tourism
Elevation	339 metres

What is the End of Report and Why do we need it?

The Integrated Planning provisions outlined in the NSW Local Government Act 1993, stipulate that Council is required to table its End Of Term Report at its last meeting of Council. The report should reflect;
"*..the council's progress in implementing the Community Strategic Plan over the previous four years and that this report looks at outcomes, ie what have been the results for the community and council as a result of the activities undertaken..*" *(Local Government Act NSW 1993, Section 428(2)*

In 2010 Council adopted its first Community Strategic Plan under the Integrated Planning and Reporting Framework. This plan was again reviewed prior to the current Councils term of office and in 2013 the revised plan was adopted by Council with the Communities vision and the 8 Future Directions devised to achieve the vision being found to still be valid for the Parkes Shire collectively.

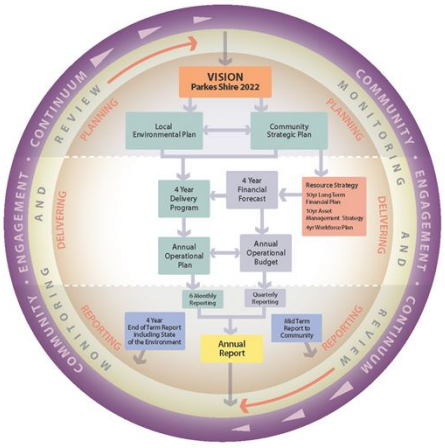
Council has been committed to working with the Community as well as the levels of Government in achieving the desired outcomes of the Community Strategic Plan. This End of Term Report evaluates how well we as a community have gone in striving to attain these goals. Council has identified the nature of the role it has played in this endeavour, whether that be;
a "Provider" being the primary body working on the strategy or action;
a "Facilitator", using Councils resources to enable or assist another group or body on the strategy or action; *Or*
an "Advocate", as an active voice or lobbyist in encouraging other levels of government or industry to action.

The work that was to be undertaken by Council was set out in Council's Delivery Program which Council used to guide its efforts in achieving the goals of the Parkes Shire Community over its term.

The information, data and commentary found in this End of Term Report is Council's effort in articulating to the Community and wider stakeholders where we are up to in working towards our collective vision as a community.

Council will continue improve and refine measures of performance against community goals, as well as to build better relationships and communication with government partners to evaluate outcomes.

Parkes Shire Council Integrated Planning Framework



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How to read this report

The Parkes Shire Council End of Term Report is set out in Future Direction chapters, in numerical order. Each chapter consists of a Future Direction title page (figure 1), an indicators page, a strategic direction assessment (figure 2) as well as pictorial highlights. . Here are a few tips on how to read it.

Figure 1

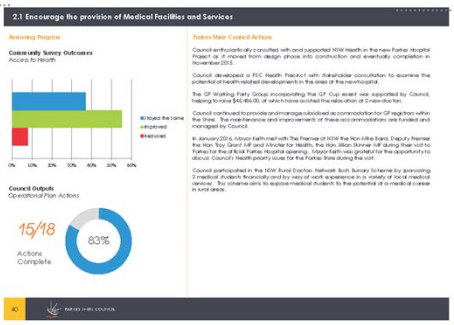
Future Direction: Parkes Shire Community Strategic Plan is based on 8 Future Directions. These Future Directions define aspirations the community holds for the Shire.

Position Statement: A summary of Council's approach to the Future Direction.

Community Strategic Plan Goal: This goal provides an explanation as to the importance of the Future Direction.

Assessing the Progress: How Council intend to measure its performance against the Future Direction/Community Strategic Plan Goal.

Figure 2



Community Survey Outcomes: The graphs provided in this section are the results of a Community Satisfaction Survey conducted by Micromex Research in June 2016. Micromex Research completed a very similar survey for Parkes Shire in 2012 also based on community satisfaction. This data shows how residents of the Shire rated their satisfaction in many areas Council service areas within the Shire. 304 resident interviews were completed to gather the 2016 results. 240 of these were selected by a computer based random selection process using the White Pages. The remaining 64 respondents were harvested by face to face discussions in areas of town such as Harrison Park, Woolworths and Clarinda Street.

Interviewing was conducted in accordance with the AMSRS (Australian Market and Social Research Society) Code of Professional Behaviour.

Strategic Objective: Each Future Direction is made up of many Strategic Objectives, it articulates the sub categories that fit within the Future Direction - the more specific areas the community wishes to address.

Council Actions Completed: This is an internal assessment of completed Operational Plan Actions from 2012/13 to 2015/16 taken from each annual Parkes Shire Council Operational Plan Progress Report. They have been tallied for this report as per Strategic Objective. A percentage and actual numbers are provided here for a clear interpretation of Council's outputs for this area.

Parkes Shire Council 10 year Community Plan

VISION

In 2022 Parkes Shire will be:

"A progressive regional centre, embracing a national logistics hub, with vibrant communities, diverse opportunities, learning and healthy lifestyles"

- Vibrant communities
- Diverse opportunities
- Learning, healthy lifestyles
- Progressive Regional Centre: National Logistics Hub

OUR VALUES

The following C.O.R.E Values will guide our future choices and how we work together.

We will be:

C aring and Friendly
O pen to new ideas
R respectful, acting with integrity and tolerance
E ngaging and willing to work together

Acting General Manager

Mayor

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Future Directions

As a community we will work together on the following future directions which will help us reach our 2022 destination

1. Develop education and lifelong learning opportunities
2. Improve health and well being
3. Promote, support and grow our communities
4. Grow and diversify the economic base
5. Develop Parkes as a national logistics hub
6. Enhance recreation and culture
7. Care for the natural and built environment in a changing climate
8. Maintain and improve the Shire's assets and Infrastructure

YOUR ELECTED

Representatives

Council has ten Councillors, with the Mayor elected annually by his or her peers.

Local Government Elections were held in September 2012. The elected Council is responsible for the direction and control of Council's affairs in accordance with the Local Government Act and associated legislation.

Councillors represent the interest of the residents and ratepayers, provide leadership and guidance of the community and facilitate communication between the community whilst maintaining the broader vision, needs and aspirations of the whole Parkes Shire Community.

Acting General Manager

Mayor

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PARKES SHIRE COUNCIL 2012 - 2016

(L-R Seated): Les Finn - Director Corporate Services & Technology, Kent Boyd - General Manager, Cr Barbara Newton - Deputy Mayor, Ken Keith - Mayor, Ben Howard - Director Engineering Services, Andrew Francis - Director Infrastructure
(L-R Standing): Cr Alan Ward, Cr Bob Haddin, Cr George Pratt, Cr Belinda McCorkell, Cr Pat Smith, Cr Louise O'Leary, Cr Ken McGrath, Cr Michael Greenwood. Absent: Steven Campbell - Director Planning Environment

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Mayor

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Cr Ken Keith OAM

MAYOR

Local Government Service
- First elected as a Councillor on Parkes Shire Council in 1983 and currently in his 11th term (33 years) on Council
- Served 17 terms as Deputy Mayor
- Elected Mayor July 2008
- Served as the Chairperson of the E Division of Local Government NSW (LGNSW)
- Twice served as the Chairperson of CENTROC

Council Committees
The Mayor is automatically a member of all Council Committees
- Access Committee
- Economic Development Committee
- Elders Advisory Committee
- Elvis Festival Committee (Chair)
- Heritage Advisory Committee
- Henry Parkes Centre Management Committee (Chair)
- Little Theatre Management Committee
- Parkes Heated Pool Planning Committee
- Parkes Shire Library Committee
- Parkes Crime Prevention Committee
- Parkes Pool Management Committee
- Parkes Shire Cultural Advisory Committee
- Parkes Sports Council
- Parkes Traffic Committee
- Plant Procurement and Replacement Committee
- Road Naming Committee
- Senior Staff Committee
- Sporting Facilities Development Committee
- Waste Facilities Committee

Council Representative/Delegate
- Bells Line Expressway Group
- Central West Regional Organisation of Councils (CENTROC) (Previous Chair)
- Country Mayor's Association
- Lachlan Area Command Community Safety Precinct Committee
- Lachlan Health Council
- Melbourne Brisbane Inland Rail Association (Chair)
- Newell Highway Taskforce (Chair)
- Parkes GP Working Group
- Parkes Elvis Revival Inc. Committee
- Parkes Life Action Group (Life Education)
- Parkinson's NSW Inc. Parkes Support Group
- Roads and Maritime Services Regional Consultative Committee
- Rural Roads Advisory Group
- Western Region Joint Regional Planning Panel

Community Involvement
- Life Education Australia New South Wales Board Member
- PA & H Association District Exhibit Chief Stewart
- Parkes Australia Day Committee
- Kionia Fellowship (Peak Hill Uniting Church East Timor Mission Group)
- Trustee Parkes Showground Trust

Noteworthy Awards Received
- Order of Australia Medal (awarded in 2014 for services to local government and community)
- Olympic Torch Bearer
- Country Children's Services Association's (CCSA) Colleen Gale Award
- Paul Harris Fellow - Parkes Rotary Club
- Parkes Shire Citizen of the Year 1988
- Local Government and Shires Association Long Service Award (awarded in 2013)
- Centenary Medal
- Life Member of Parkes Sports Council
- Life Member of Middleton Primary School P&C Association

Cr Alan Ward

DEPUTY MAYOR 2012 - 2015

Local Government Service
- Elected to Council 2008 - Currently serving 2nd Term on Council
- Deputy Mayor 2012 - 2015

Council Committees
- Economic Development Committee (Chair)
- Economic Development - Airport Sub Committee (Chair)
- Heritage Advisory Committee (Chair)
- Parkes Pool Management Committee
- Plant Replacement and Procurement Committee
- Senior Staff Committee
- Waste Facilities Committee (Chair)

Council Representative/Delegate
- Australian Airports Association and Aero Club
- Australia Day Committee (Parkes)
- Parkes Life Action Group (Life Education)
- Parkes Chamber of Commerce
- Western Regional Joint Regional Planning Panel
- Past Committee and Community Involvement
- Apex Australia National Service Director
- Apex NSW District Governor
- Apex NSW State Treasurer
- Apex NSW State Compliance Chairman
- Elvis Festival Committee
- Central West Regional Organisation of Councils (CENTROC) (alternate)
- Country Mayor's Association (alternate)
- Lachlan Area Command Community Safety Precinct Committee (alternate)
- Mid Lachlan Alliance (MLA) Committee (alternate)
- Henry Parkes Centre Management Committee
- Parkes Crime Prevention Committee
- Parkes Elvis Revival Inc Committee
- Risk Review Committee
- Rural Roads Advisory Group

Other Community Involvement
- Airports Owners Association
- Parkes Action Club - Founding President
- Parkes Aero Club
- Parkes Apex Club - (President)

Acting General Manager

Mayor

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Cr Barbara Newton
DEPUTY MAYOR 2015 - Present

Local Government Service
- Deputy Mayor 2015 - present
- Elected to Council 2004, currently in 3rd term on Council
- Parkes Shire Council's first female elected to the Executive of Council

Council Committees
- Economic Development Committee
- Elvis Festival Committee
- Henry Parkes Tourism Complex Management Committee
- Heritage Advisory Committee
- Little Theatre Management Committee (Chair)
- Parkes Shire Council Risk Review Committee
- Parkes Shire Cultural Advisory Committee (Chair)
- Parkes Shire Library Committee (Chair)
- Senior Staff Committee
- Waste Facilities Committee

Council Representative/Delegate
- Bush Fire Management Committee (alternate)
- Central West regional Organisation of Councils (CENTROC) (alternate)
- Lachlan Area Command Community Safety Precinct Committee alternate)
- Lachlan Health Council (alternate)
- Parkes Elvis Revival Inc. (alternate)
- Mid Lachlan Bushfire Management Committee
- Parkes Neighbourhood Centre Management Committee
- Rural Roads Advisory Group
- Rural Fire Service Senior Management Liaison Committee
- Scholarships Committee
- Trundle Community Consultative Committee
- Tullamore & District Community Consultative Committee

Community Involvement
- Chair - Kooringle Fundraisers Inc.
- Chair - Tullamore M.P.S. Health Council

Past Community Involvement
- Art Acquisitions Committee
- Birth to Kindergarten Committee
- Board Member Kooringle Nursing Home
- Central West Catchment Management Authority (alternate)
- Lachlan Catchment Management Authority (alternate)
- Music Development Committee
- Parkes Shire Concert Band Committee
- President and Secretary of Tullamore Community Consultative Committee
- Trundle Community Consultative Committee
- Tullamore Community Consultative Committee

Michael Greenwood
PSM OAM
Councillor

Councillor - First elected in 2012 - 1st term on Council

Council Committees
- Economic Development Committee
- Economic Development - Airport Sub Committee
- Parkes Heated Pool Planning Committee
- Parkes Shire Cultural Advisory Committee (alternate)
- Parkes Sports Council
- Sporting Facilities Development Committee

Council Representative/Delegate
- Association of Mining Related Councils Committee
- Australia Day Committee (Parkes)
- Charles Sturt University (CSU) Regional Consultative Committee
- Newell Highway Taskforce Committee (alternate)
- Northparkes Mine Community Consultative Committee
- Scholarships Committee

Robert Haddin
Councillor

Councillor - First elected 2008 - 2nd term on Parkes Shire Council

Council Committees
- Economic Development Committee
- Economic Development - Airport Sub Committee
- Parkes Heated Pool Planning Committee
- Parkes Traffic Committee (alternate)
- Plant Procurement and Replacement Committee
- Risk Review Committee (alternate)
- Waste Facilities Committee

Council Representative/Delegate
- Bushfire Management Committee
- Lachlan Valley Noxious Weeds Advisory Committee
- Mid Lachlan Bushfire Management Committee
- Mining Related Councils (alternate)
- Rural Fire Service Liaison Committee
- Skillset Board

Past Community Involvement
- Central West Catchment Management Authority
- Lachlan Catchment Management Authority

Acting General Manager

Mayor

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Cr Belinda McCorkell

Councillor

Councillor - First elected in 2012 - 1st Term on Council

Council Committees
- Economic Development Committee
- Economic Development Airport Sub Committee
- Parkes Heated Pool Planning Committee (Chair)
- Parkes Pool Management Committee
- Road Naming Committee

Council Representative/Delegate
- Northparkes Mine Community Consultative Committee
- Parkes/Forbes Community Tenancy Scheme
- Parkes Life Action Group (Life Education)
- Scholarships Committee

Past Community Involvement
- Parkes Liquor Accord
- Parkes/Forbes Business Enterprise Centre
- Parkes Youth Committee

Cr Ken McGrath

Councillor

Councillor - First elected in 1992 - 5th term on Council

Council Committees
- Access Committee (Chair)
- Elders Advisory Committee (Chair)
- Parkes Heated Pool Planning Committee
- Parkes Traffic Committee (Chair)
- Plant Procurement & Replacement Committee
- Road Naming Committee
- Waste Facilities Committee

Council Representative/Delegate
- Memorial Hill and Lookout Precinct Rejuvenation Committee
- Parkes Liquor Accord (alternate)
- Parkes/Forbes/Lachlan Road Safety Steering Committee (alternate)
- Rural Roads Advisory Committee
- Youth Committee

Other Community Involvement
- Parkes PCYC

Past Community Involvement
- Airport Owner's Association
- Skateboard Rink Project

Cr Louise O'Leary

Councillor

Councillor - First elected in 2008 - 2nd term on Council

Council Committees
- Heritage Advisory Committee
- Parkes Shire Library Committee
- Parkes Sports Council (Alternate)
- Road Naming Committee
- Sporting Facilities Development Committee

Council Representative/Delegate
- Australia Day Committee (Peak Hill)
- Elders Advisory Committee
- Peak Hill Business and Tourism Inc.
- Peak Hill Community Consultative Committee
- Peak Hill Sports Council
- Rural Roads Advisory Group

Past Community Involvement
- Board member - Peak Hill Ex Services & Citizens Club
- Coordinator - Establishment of Parkes Bereavement Group SANDS
- Member - St Joseph's Peak Hill Parents & Friends
- Member - Peak Hill Healthy Communities Consultative Committee
- Peak Hill Central P&C
- Peak Hill Business & Tourism
- Parkes Pool Planning Committee

Cr George Pratt

Councillor

Councillor - Elected 2004 - third term on Council

Council Committees
- Access Committee (alternate)
- Plant Procurement and Replacement Committee
- Waste Facilities Committee

Council Representative/Delegate
- Bogan Gate Memorial Hall and Community Consultative Committee
- Memorial Hill and Lookout Precinct Rejuvenation Committee
- Parkes/Forbes/Lachlan Road Safety Steering Committee
- Parkes Liquor Accord
- Peak Hill Community Consultative Committee (alternate)
- Trundle Community Consultative Committee (alternate)
- Tullamore and District Community Consultative Committee *(alternate)*

Community Involvement
- National Serviceman's Association
- Parkes Antique Motor Club
- Parkes SES Unit

Past Community Involvement
- Flood Mitigation in Trundle Area (Sunset Committee)
- Parkes Crime Prevention Committee
- Parkes & District Historical Society
- Youth Committee

Acting General Manager

Mayor

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Cr Patrica Smith

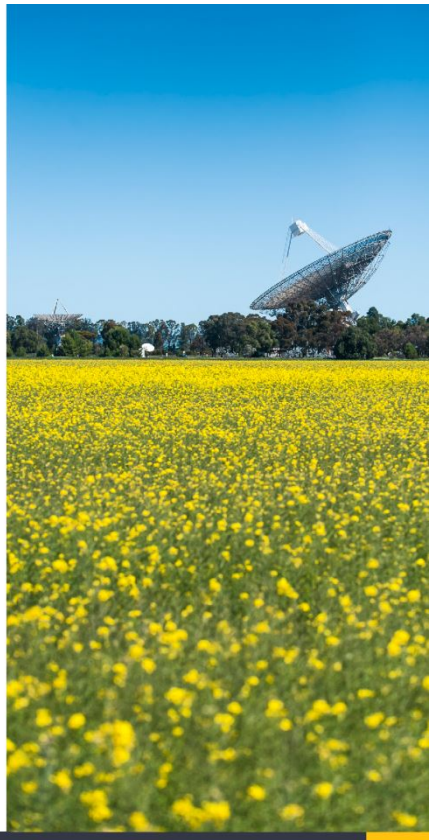
Councillor

Councillor - Elected 2008 - 2nd term on Council

Council Committees
- Parkes Pool Management Committee
- Parkes Shire Cultural Advisory Committee
- Parkes Shire Library Committee
- Road Naming Committee

Council Representative/Delegate
- Meals on Wheels Committee
- Memorial Hill and Lookout Precinct Rejuvenation Committee (Chair)
- Parkes Early Childhood Centre Committee
- Parkes/Forbes Community Tenancy Scheme
- Parkes Life Action Group (Life Education)
- Parkes Pool Management Committee
- Youth Committee

Past Community Involvement
- Birth to Kindergarten Committee
- Henry Parkes Centre Management Committee
- Music and Art Committee



SENIOR *staff*

KENT BOYD
General Manager

Council's Senior Management Team is led by the General Manager, Kent Boyd.

Kent was appointed General Manager of Parkes Shire Council on 1 July 2011 and prior to that he was Council's Director of Infrastructure. He is a strong advocate of long-term strategic planning.

Kent has a Bachelor of Civil Engineering (First Class Hons), a Graduate Diploma in Management, an MBA, a Masters of Government & Commercial Law and is a graduate of the Institute of Company Directors. He has worked both in the public and private sector.

Kent's Professional affiliations include, CPEng NPER-3, Fellow Engineers Australia, Fellow IPWEA, Member APESMA, Member AWA, Member IWA, Member Red R Aust, Graduate Member of the Australian Institute of Company Directors and a Member of the Local Government Managers Australia.

STEVEN CAMPBELL
Director Planning

Steven Campbell, Director Planning and Environment has been with Parkes Shire Council since August 1990. Steven holds qualifications in Health, Building and Local Government Management.

Steven has held a number of positions in Local Government over the past 40 years and currently serves on the following committees; Executive Officer, NetWaste a regional collaborative waste management group; President of Environmental Development & Allied Professionals and member of the Australian Institute of Building Surveyors.

Steven also serves on the following community organisations; Secretary, Neighbourhood Central; Chairperson of the local Red Shield Appeal Committee, and member of the Rotary Club of Parkes.

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LES FINN
Director Technology & Corporate Services

Les Finn has been employed with Parkes Shire Council since 1983, having held positions in Personnel, Rating, Information Technology, Finance and Administration/Governance.

Les possesses a Degree in Local Government Administration and Corporate Affairs and is a member of the Local Government Professionals NSW. Les has financial industry experience having served on the Board of the Central West Credit Union for 17 years, holding various positions including Board Vice-Chair, Chairman Governance Committee and Vice-Chair Audit Committee.

Les heads the Corporate Services Division of Council which includes Finance, Information Services, Human Resources, Library Services, Family Day Care and Tourism/Economic Development

ANDREW FRANCIS
Director Infrastructure

Andrew Francis has been with Parkes Shire Council since 2005, moving on to the role of Manager Natural Resources in 2007. He has held the position of Director Infrastructure since March 2015 and in this role is responsible for Council's Water, Sewer and Stormwater services, management of the natural environment including noxious weeds, sustainability and emergency management.

Andrew has tertiary training in Bioprocess and Environmental Engineering, WHS, Project Management and Training and Assessment.

Andrew was the inaugural chair of the CENTROC Water Utilities Alliance when the entity formed in 2010 and has held the role since that time. He has served as Secretary and Chair of the Central West IPWEA Group, is an active member of Engineers Australia, the Australian Water Association and the Local Government Engineers Association.

BEN HOWARD
Director Engineering Services

Ben Howard has been with Parkes Shire Council since 2008, firstly as the Manager Works, and as the Director Engineering Services since March 2015. His portfolio covers the areas of roads, parks and gardens, sporting fields, design, assets, swimming pools, airports, fleet management, stores, and emergency management.

Ben possesses tertiary qualifications in Engineering, Project Management and Training. He began in Local Government in 1998 as a cadet engineer with Bathurst Regional Council, worked with the former Yarrowlumla Shire Council, now known as Palerang Council and Blayney Shire Councils. Ben has also spent over 12 months working overseas in Scotland consulting to Stirling City Council.

Ben is currently an active member of Engineers Australia, IPWEA and the Local Government Engineers Association.

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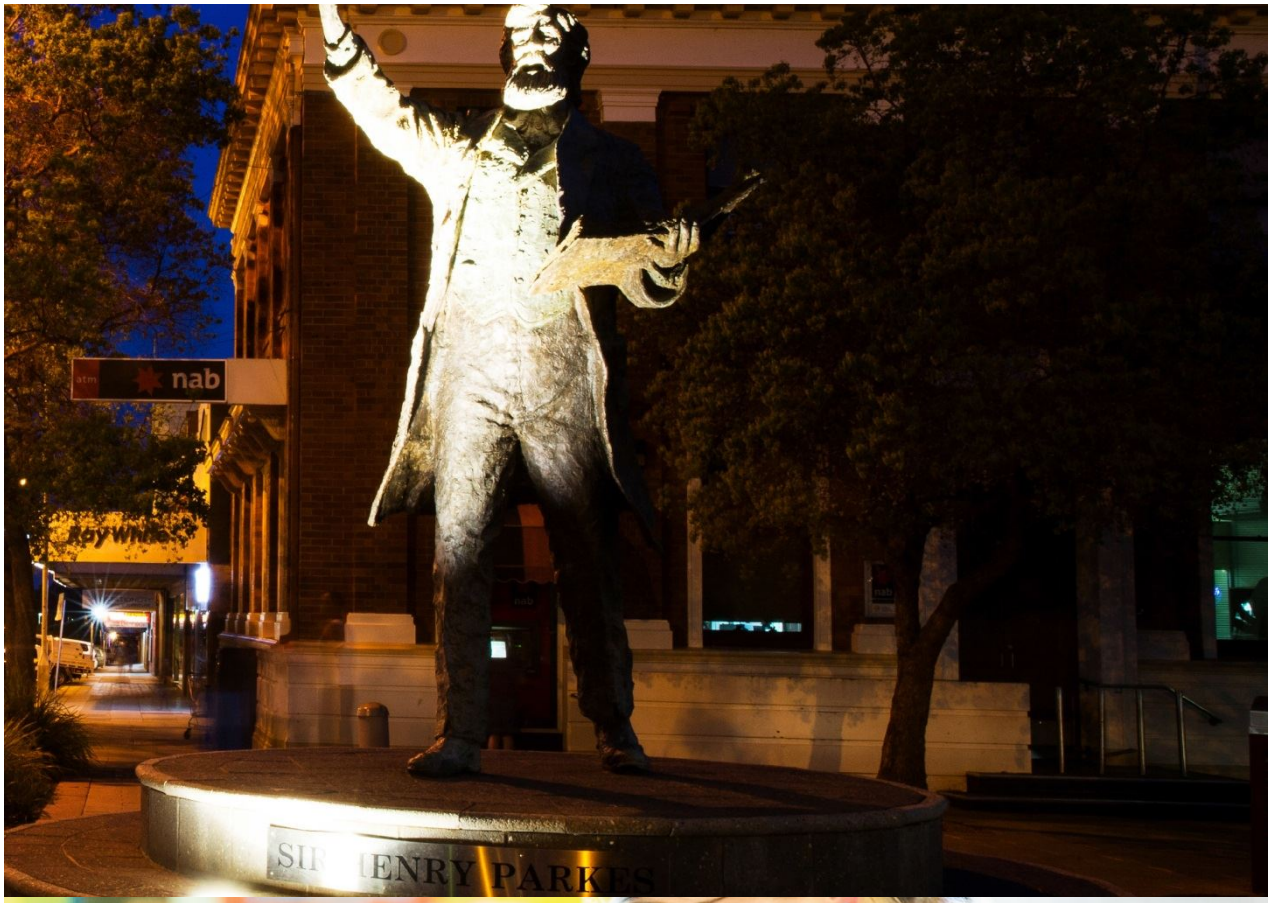

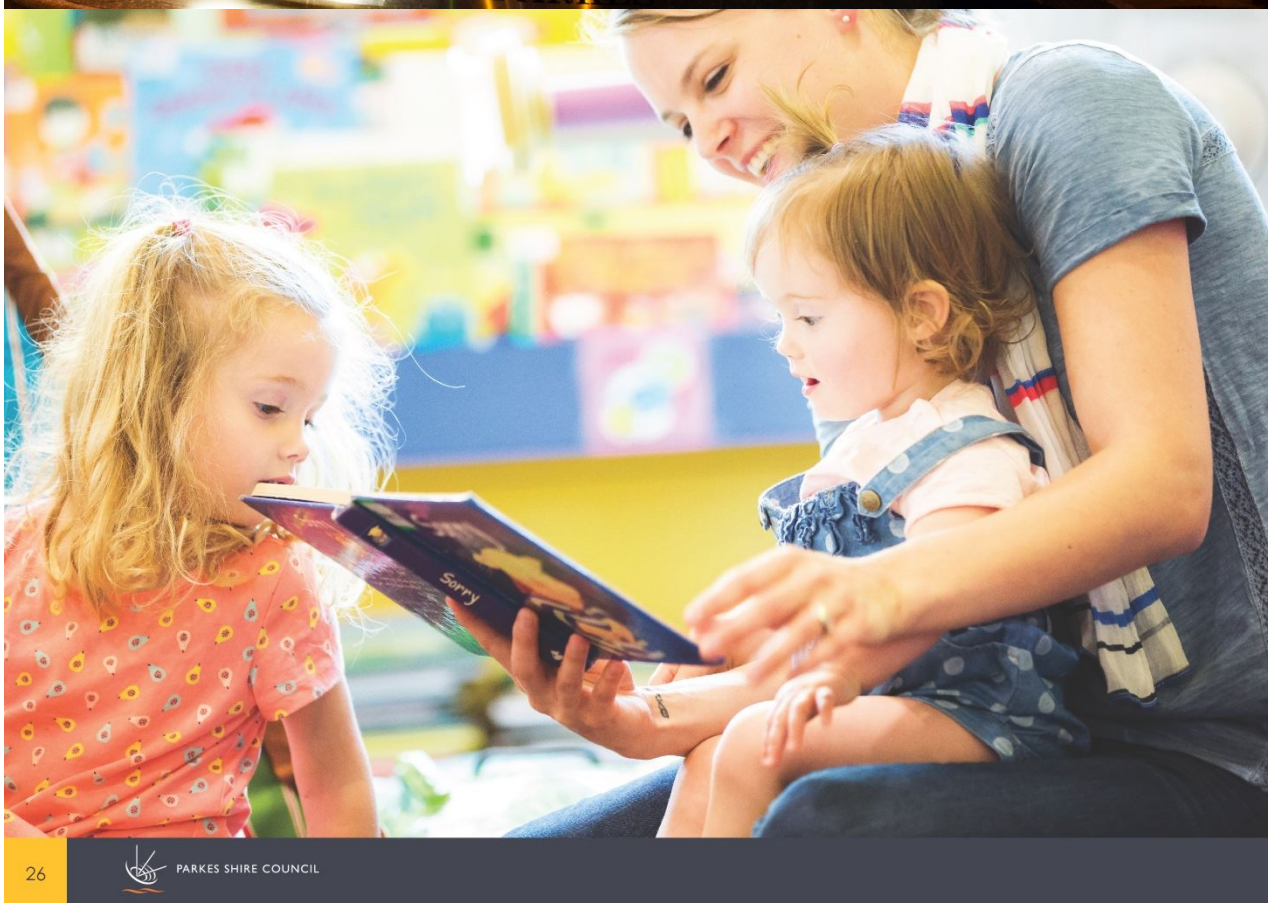

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Future Direction 1. DEVELOP LIFELONG LEARNING OPPORTUNITIES

COMMUNITY STRATEGIC PLAN GOAL

Education, learning and skill development are the foundation stones for maximizing the Shire's potential and opportunities. If quality education through to tertiary level is available, students can remain in the Shire and be supported by their families and the community. Specific skills will also be needed to support the future agricultural, mining, transport, health, tourism and retail sectors. Actively promoting and encouraging skill development and educational participation will in turn help business growth and expansion. Parkes Shire should develop a reputation as a learning community.

ASSESSING PROGRESS

Over the next ten year period Council will need to show it has actively advocated for the establishment of a university level tertiary education and an enhanced TAFE facility in the Parkes Shire. The standard of infant to high school education will be assessed through NAPLAN results. NAPLAN is the acronym for the National Assessment Program - Literacy and Numeracy.

Position Statement

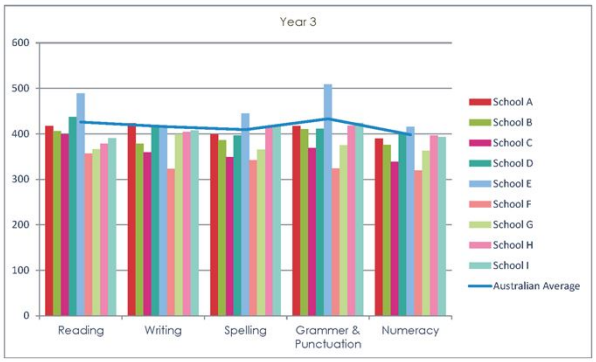
Whilst education is not customarily viewed as a primary function of Local Government, over the past 4 years it has remained a focus of Parkes Shire Council. Council endeavors to support education, learning and training wherever it may present itself within the Shire. This can be seen through Council's Jack Scoble Educational Scholarship program, the Cadetship and Trainee programs offered annually across a range of council departments and the vast educational activities and workshops facilitated by Parkes Library such as REaDTEMBER.

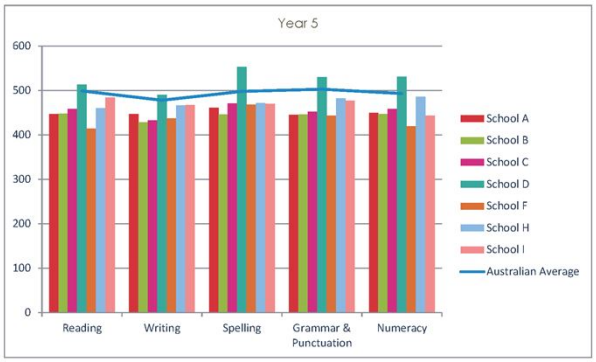
Indicators

National Assessment Program - Literacy and Numeracy

National Assessment Program - Literacy and Numeracy (NAPLAN) tests are conducted across Australia annually since 2008 for all students in Years 3, 5, 7 & 9. Results are reported as community results rather than school results, the idea being that it is the community's responsibility to help their own children's development.
Council has chosen not to specifically identify each school, rather just label them A to K.

Source: NAPLAN Results found on My School website - www.myschool.edu.au





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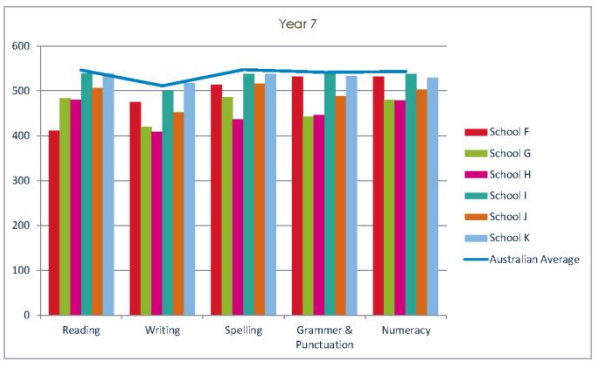
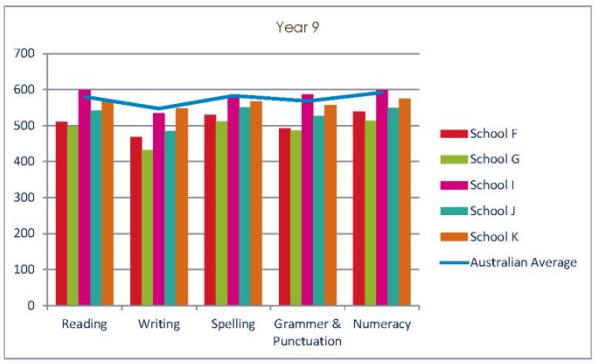




Indicators

Australian Early Development Census

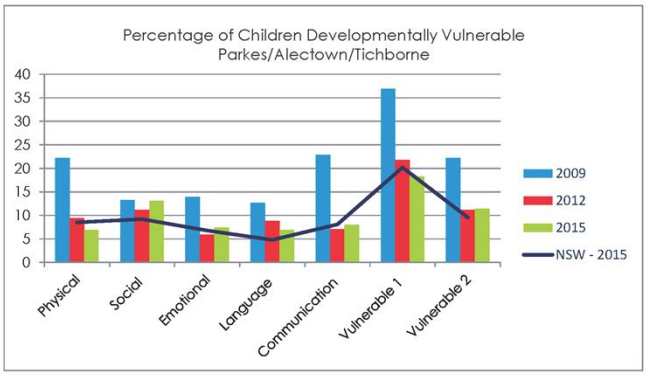
The Australian Early Development Census (AEDC) provides a national measurement to monitor Australian children's development as they arrive at school.
AEDC results are reported as average scores (0 is the lowest score; 10 is the highest score) on each of the five AEDC domains (Physical, Social, Emotional, Language and Communication). Results are also grouped as proportions of children who are considered to be 'on track', 'developmentally at risk' and 'developmentally vulnerable' on each domain.

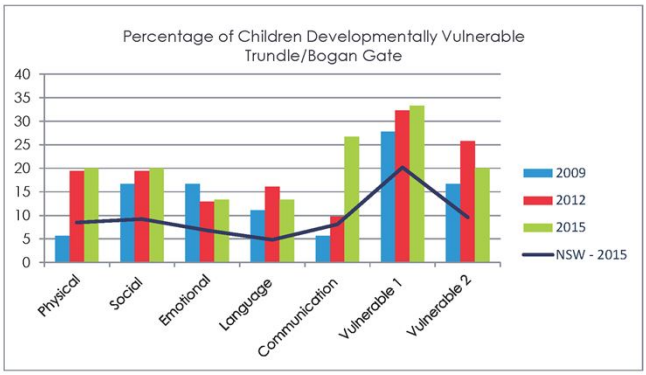
Children developmentally 'on track'
Children who score above the 25th percentile (in the top 75 per cent) of the national AEDC population are classified as 'on track'.

Children 'developmentally at risk'
Children who score between the 10th and 25th percentile of the national AEDC population.

Children 'developmentally vulnerable'
Children who score below the 10th percentile (in the lowest 10 per cent) of the national AEDC population are classified as 'developmentally vulnerable'. These children demonstrate a much lower than average ability in the developmental competencies in that domain.

Source: Australian Early Development Census Index - website data tool. www.aedc.gov.au





Acting General Manager

Mayor

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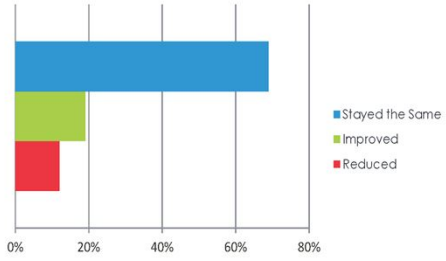
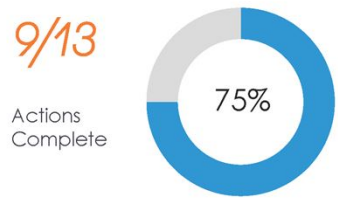
1.1 Provide Access to Tertiary Education

Assessing Progress

Community Survey Outcomes
Access to Education Services



Council Outputs
Operational Plan Actions



Parkes Shire Council Actions

The Jack Scoble Educational Scholarship program continued throughout the term, awarding financial support to students who are residents of the Shire or attend a school within the Shire, entering their first year of full time university studies and display academic merit.

9 scholarships were presented over the past 4 years to the total value of $21,000.

The review of the Parkes Study Centre Strategic Plan was placed on hold during the term.

Acting General Manager

Mayor

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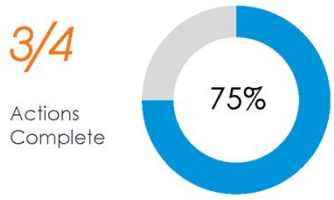
1.2 Support and Promote TAFE

Assessing Progress

Community Survey Outcomes
Survey details

Survey Data not available for this area of Council activities.

Council Outputs
Operational Plan Actions



Parkes Shire Council Actions

Parkes Shire Council began the term with 4.40% of the workforce made up of Trainees and/or Cadets. By 2015/16 this had increased to 8.52% of its workforce.

September 2014 saw the completion of Council's first participation in the Skillset School Based Traineeship Program. Council mentored 4 high school students from the Shire as they successfully completed 100 days in the workforce, achieving Certificate II qualifications in their chosen fields. Trainees worked in Business Administration - Finance, Works, Water Operations and Horticulture departments of Council.

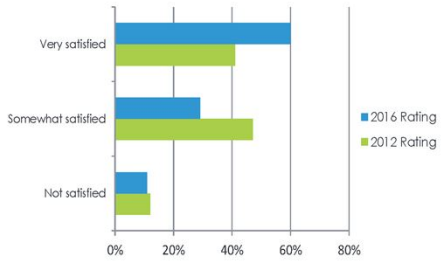
Awarded obtained by Council's Trainees and Cadets included:

- Elise Spedding, Tourism Trainee - 2014 Western Region NSW Trainee of the Year
- Jordon Sloane, Certificate II Local Government Operational Works - Skillset Aboriginal and Torres Strait Islander Student of the Year
- Hannah Harvey, Business Administration Trainee - Skillset Aboriginal and Torres Strait Islander Student of the year Regional Finalist
- Ella Miller, School Based Trainee - 2014 Skillset School-based Trainee of the Year

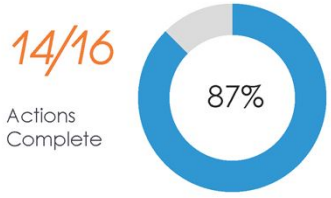
1.3 Promote and support early childhood care education

Assessing Progress

Community Survey Outcomes
Satisfaction with Children's Services



Council Outputs
Operational Plan Actions



Parkes Shire Council Actions

Central West Family Day Care achieved compliance certification with Education and Care Services National Regulations and Act 2011 and Federal Government National Quality Framework. Accreditation was maintained throughout the term. As of December 2015 Central West Family Day Care had 41 educators providing care for the Shire.

Council continues to support the Parkes Early Childhood Centre under a peppercorn lease with maintenance conducted as needed.

Parkes Shire Library REaDtember Literacy months were held each year with great community involvement. Activities included:

- Fun Palace Weekend
- Family Our Town Storytime
- School for Supervillians
- Storytime at Parkes Metro Plaza
- Games night at Parkes Railway Hotel

The"Bess Thomas" Australian and Library Information Association Award was received by Parkes Shire Library for innovative services and programs for Children and Youth during REaDtember 2014.

Acting General Manager

Mayor

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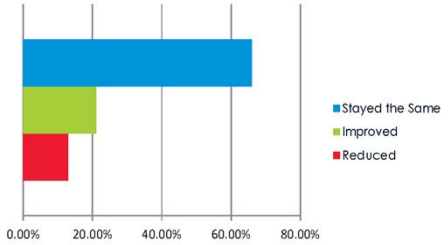
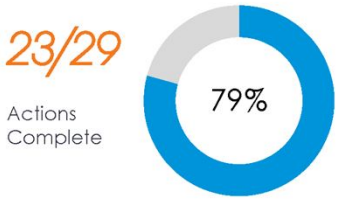
1.5 Provide lifelong learning opportunities

Assessing Progress

Community Survey Outcomes
Your own/family's opportunities to access education



Council Outputs
Operational Plan Actions



Parkes Shire Council Actions

Council assisted high school students explore vocational avenues through work experience placements, with 29 students placed in varying roles throughout Council during the past 4 years.

A minimum of 7 public access computers were available at all times throughout the Shire during the term, accompanied by free wifi access. This free service was utilised over 2500 times during the term.

Computer training workshops and information sessions were held for the community on areas such as eBooks, eMags, Facebook, drawing, photography and pasta making at no charge to the participant.

Council's Library Services Team facilitated Family and Local History Workshops both Parkes and township Libraries.

The Parkes History Blog educated the community on local history aspects such as sporting grounds, Anzac Day, Olympians of Parkes Shire, the Old Parkes Hospital among many others.

Presentation of 2015 Jack Scobie Scholarships: Cr Newton, Brett Davis(on behalf of Lauren Davis), Ellen Hart (on behalf of Amy Hart), Vince Umbers, Ilie Hewitt, Cr McCorkell and Cr Greenwood

Parkes Library School for Supervillains

PSC Tourism Trainee Elise Speedy is pictured with Andrew Gee MP,TAFE Western NSW Director Kate Baxter and Cr Alan Ward

Parkes Branch Librarian Tracie Mauro pictured with the Bess Thomas Award for innovative services and programs for Children and Youth during REaDtember 2014

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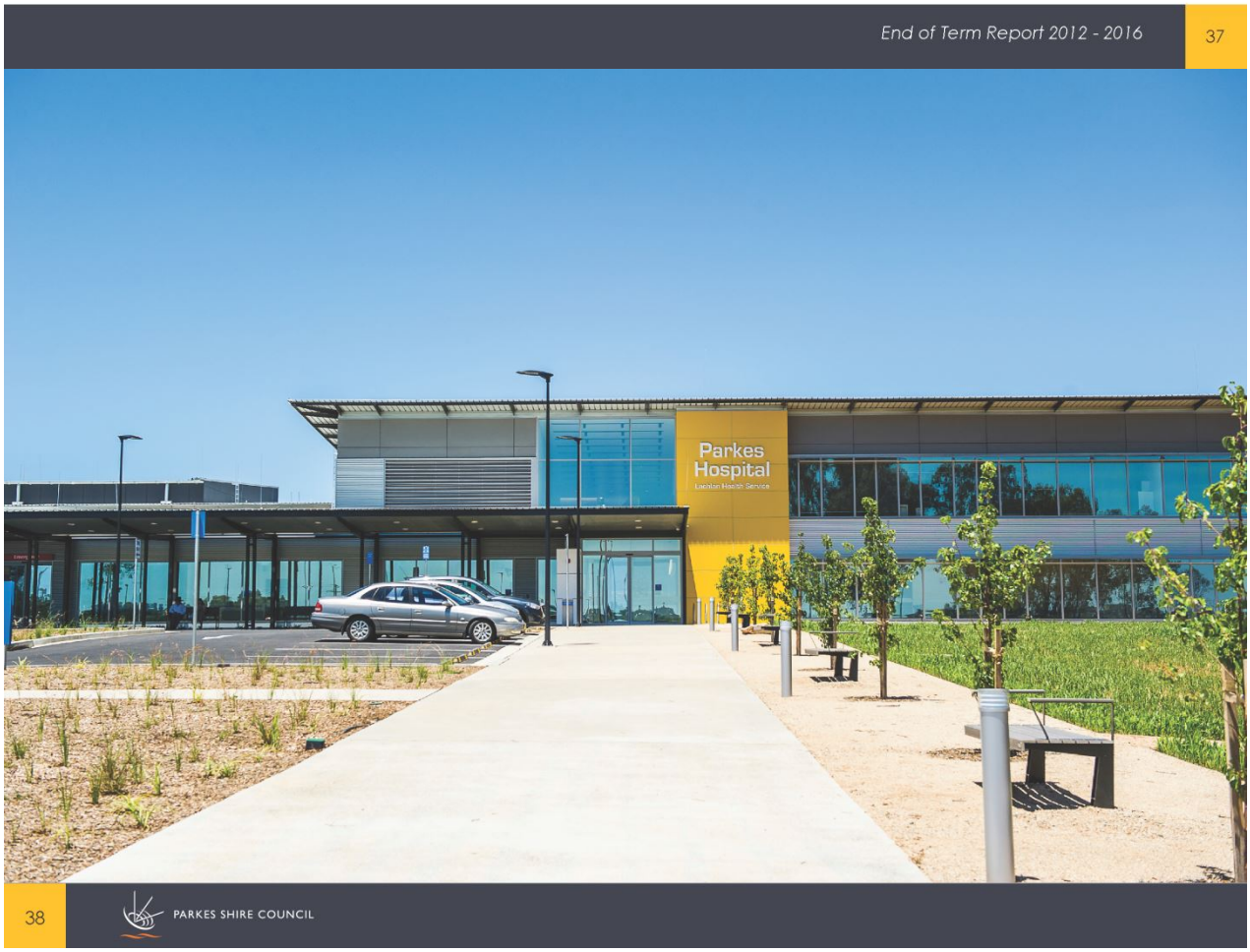
2016 Jack Scobie Scholarship recipient Luke Watt accompanied by his family as well as Manager Cultural, Education and Library Services Shellie Buckley, Cr Greenwood, Cr Newton and Mayor Keith

Cr Newton assists at the Parkes Library ebook launch

Council Trainees: Josie Mill and Emily Jones (both studying Business Administration); Madelyn Swindle (Financial Services)

Cr O'Leary sets up ReaDTEMBER activities for Peak Hill School students



Acting General Manager

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Future Direction 2. Improve Health & Wellbeing

COMMUNITY STRATEGIC PLAN GOAL

A healthy and active community responds much better to challenges and opportunities. When we are fit and healthy we are able to make the most of our lifestyle and cope with change. Priority areas include promoting wellbeing through education, having facilities, services and programs that match and respond to community needs and building a connected and networked community.

ASSESSING PROGRESS

Council will need to demonstrate that it has strongly advocated maintenance and improvement of health services and infrastructure that are commensurate with the Shire community needs. Council will assist where possible, in retaining health professionals for the community. Council will have actively worked with Government Departments and community groups in ensuring Parkes Shire is a sage and health community. Council will utilise statistics regarding health outcomes provided by the State Government. In looking at Safety, Council will also demonstrate Crime Rates as reported by the NSW Bureau of Crime Statistics Research

Position Statement

Improvements to Parkes Shire health facilities were identified as a high priority by the community. In an effort to drive enhancements to our health services, Council aims to work with all levels of Government to improve services in health and subsequent positive social effects.

During its term Council has seized many opportunities to campaign for increased health services. Council has dedicated time, effort and funding towards recruiting medical professionals to the Shire through work placement programs and residential support schemes.

The completion of the new Parkes Hospital was a major highlight for the community of Parkes, a project of which Council took great pleasure in supporting and being a part of.

Council has taken on many ventures to increase the safety of the community by way of innovative safe driving campaigns, projects such as the Main Street CCTV coverage and by enforcing public health regulations.

As an organisation that employs a large volume of community residents, Council aims to instill a strong work ethic based on health and safety within its workforce. The Health and Wellness program implemented each year provides education and programs to its staff promoting a healthy, happy and safe lifestyle.

Indicators

Parkes Neighbourhood Central Services

Parkes Neighbourhood Central provides a vast range of services to the Shire. The graphs displayed depict only a sample of these services and the volume of clients or hours utilised by Shire residents per service in our Local Government Area.

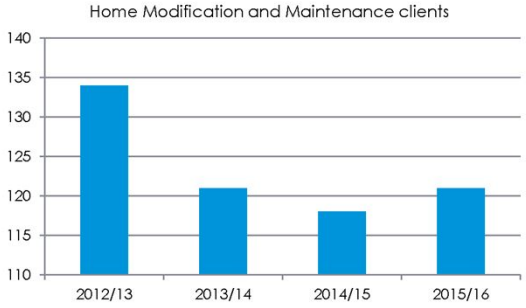
Community Transport services are provided to HACC eligible clients, their carers, and transport disadvantaged so that they can access activities in the community. Transport is made possible by a team of volunteer drivers.

Home Modification and Maintenance Service supports frail aged, people with disabilities and their carers so they may live more independently in the community and remain in their own homes longer.

The Parkes Palliative Care volunteers aim o assist people to die with dignity, in a setting of their own choosing, helping the family and person with the terminal illness over the demanding and difficult time.

Social Support is a community based service targeting frail aged and younger people with disabilities to continue to live in their own homes by offering social support services, including shopping, banking, account paying, appointments and social outings.

Source: Parkes Neighbourhood Central Service Outputs for Parkes Shire July 2012-June 2016



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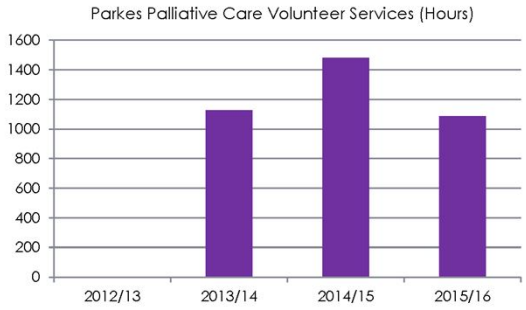

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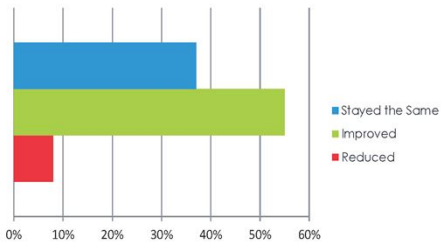
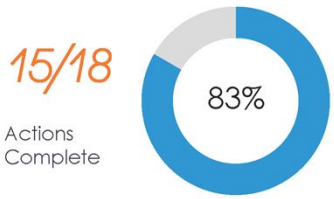
2.1 Encourage the provision of Medical Facilities and Services

Assessing Progress

Community Survey Outcomes
Access to Health



Council Outputs
Operational Plan Actions



Parkes Shire Council Actions

Council enthusiastically consulted with and supported NSW Health in the new Parkes Hospital Project as it moved from design phase into construction and eventually completion in November 2015.

Council developed a PSC Health Precinct with stakeholder consultation to examine the potential of health related developments in the area of the new hospital.

The GP Working Party Group incorporating the GP Cup event was supported by Council, helping to raise $45,486.00, of which have assisted the relocation of 2 new doctors.

Council continued to provide and manage subsidised accommodation for GP registrars within the Shire. The maintenance and improvements of these accommodations are funded and managed by Council.

In January 2016, Mayor Keith met with The Premier of NSW the Hon Mike Baird, Deputy Premier the Hon Troy Grant MP and Minister for Health, the Hon Jillian Skinner MP during their visit to Parkes for the official Parkes Hospital opening. Mayor Keith was grateful for the opportunity to discuss Council's Health priority issues for the Parkes Shire during the visit.

Council participated in the NSW Rural Doctors Network Bush Bursary Scheme by sponsoring 3 medical students financially and by way of work experience in a variety of local medical services. This scheme aims to expose medical students to the potential of a medical career in rural areas.

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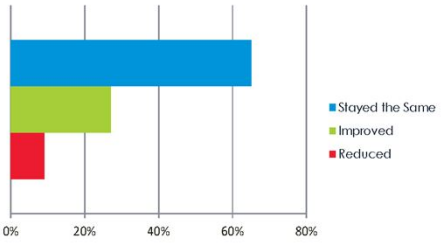
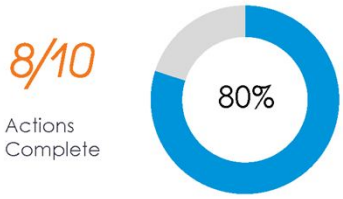
2.2 Promote and develop Health Education and encourage people to take personal responsibility for their health

Assessing Progress

Community Survey Outcomes
Your own/family's health and wellbeing



Council Outputs
Operational Plan Actions



Parkes Shire Council Actions

Council Staff are educated on health and wellbeing and encouraged to maintain a healthy lifestyle through the implementation of the PSC Health and Wellness Program. This program includes initiatives such as Skin Cancer checks, Quit Smoking programs, Walking Challenges, Flu Vaccinations and Health and Wellness Screening.

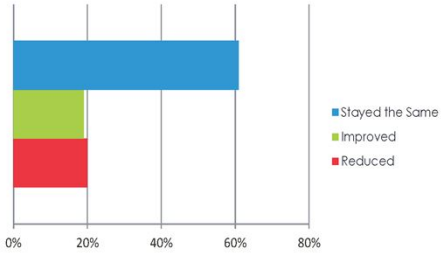
During the term the Health and Wellness Plan showed the following successful participation numbers:

- 309 Flu immunisations (increasing numbers from 20 staff in 2012 to 82 in 2016)
- 127 Walking Challenge entrants (2014 and 2015 only)
- Wellness Screening - 2015 - 84% staff participation
  - 2014 - 67% staff participation

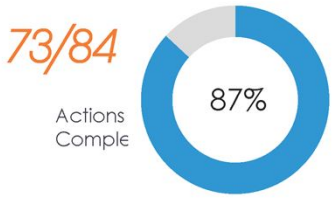
2.5 Maximise Public Safety

Assessing Progress

Community Survey Outcomes
Safety in the area



Council Outputs
Operational Plan Actions



Parkes Shire Council Actions

Council has continued to support the Road Safety Officer position which is co funded by Parkes, Forbes and Lachlan Councils and the Roads and Maritime Services. This position drives road safety throughout the area by way of implementing the Road Safety Strategic Plan. This plan includes initiatives such as the "Free Cuppa for the Driver" campaign which has been awarded the IPWEA NSW's Local Government Excellence in Road Safety Award in both 2014 and 2015. The annual "Mock Crash" demonstration has proven to be a powerful method in displaying to school students the consequences of unsafe driving, with over five hundred students attending in 2015.

Parkes Shire Council strived to enhance the public safety of Parkes Shire through:

- Continuing an alliance with the Mid Lachlan Valley Bush Fire Management and Senior Management teams through its service agreement, attendance at meetings and funding
- Implementation of Council's Closed Circuit Television (CCTV) project - which progressed to stage 3 during the term. This project has ensured CCTV coverage along Clarinda Street from Bushman/Clarinda Street intersection along to the Short/Grenfell Street intersection
- Supporting the Parkes Shire Liquor Accord by way of administrative assistance to meetings
- Support of Neighbourhood Central and Parkes Interagency meetings
- Enhanced Special Rate Variation Funding allowed Council to increased ranger patrols throughout the Shire
- The design and installation of the Off Leash Animal Area during 2014
- Ensuring NSW Food Authority obligations are met - eg Food Inspection requirements

Acting General Manager

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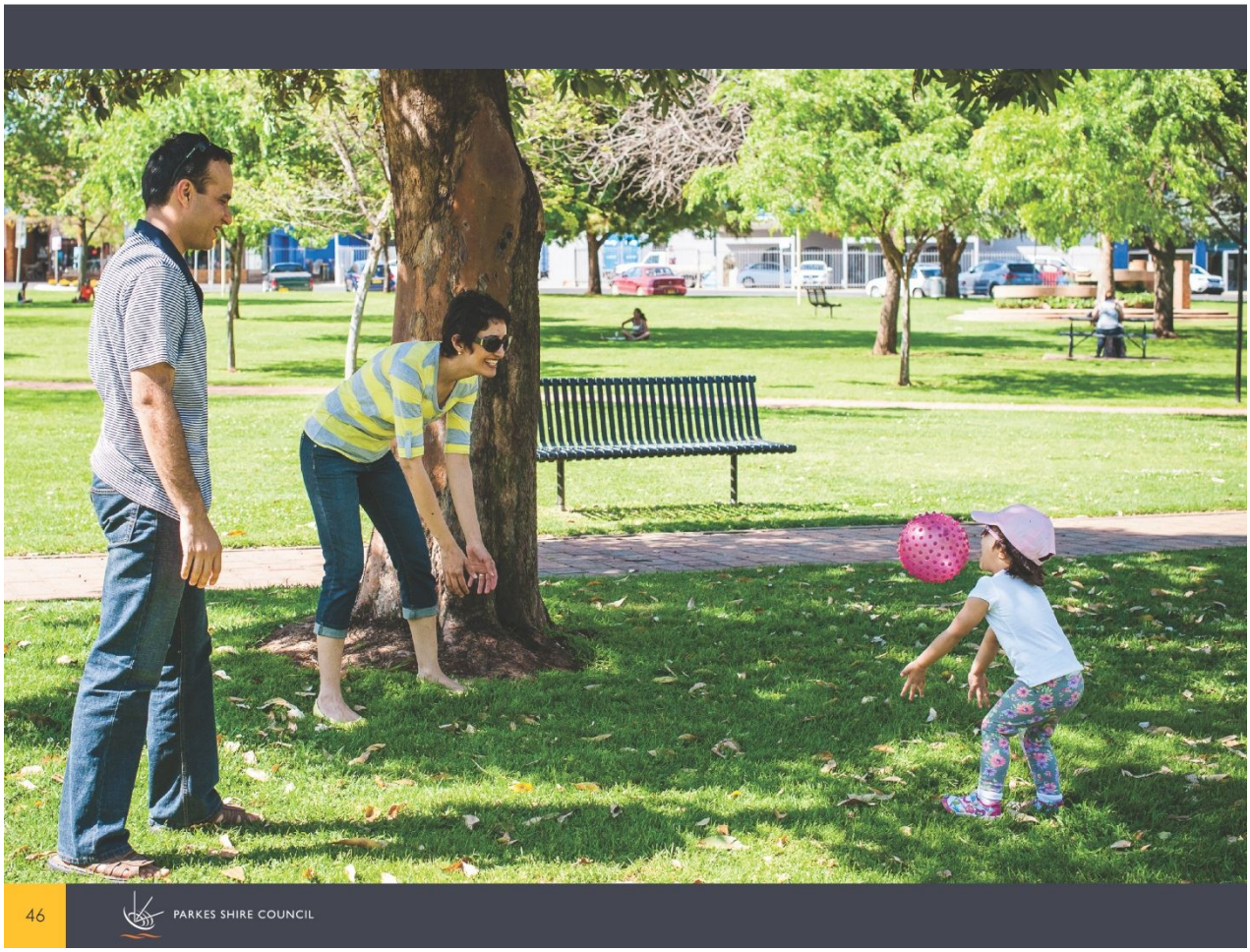
PSC Road Safety Officer Mel Sultor launches the 2014 "Free Cuppa for the Driver" Campaign with road safety collegue from surrounding Councils

Her Excellency Professor The Honourable Dame Marie Bashir AD, CVO, the then Governor of New South Wales along with representatives from PSC and Parkes Health Service at the opening of Dame Marie Bashir Drive

Scene from the 2015 Mock Crash demonstration

Minister for Health Jillian Skinner, Deputy Premier Troy Grant MP and Andrew Gee MP celebrate with Parkes on the opening of the new Parkes Hospital



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Future Direction 3. Promote, Support and Grow our Communities

COMMUNITY STRATEGIC PLAN GOAL

An important part of the makeup, personality and potential of Parkes Shire are the various individual communities. These communities want to grow and be viable into the future. Long term urban development plans which build on the various strengths need to be developed and implemented. Whilst they are individual communities, they are still part of the whole Parkes Shire. If the Shire grows and is strong then the communities have the best chance of reaching their objective viability. The communities need to work together and with the Council to support one another in their endeavours. Sustainable land use planning is needed to guide how our communities grow and develop in the future.

ASSESSING PROGRESS

Council recognises that the townships have established community consultative committees. Council will have continued to support these communities in working towards their visions and goals devised by those township or communities. Council will have continued to apportion funding for these bodies via the town improvement vote that is allocated on an annual basis and maintain the strong communication links that have been developed. Council will analyse and report on census data from the Australian Bureau of Statistics.

Position Statement

Council has endevoured to maintain strong relationships with each of the communities of the Shire, encouraging frequent communication and interaction.

Councillors have enjoyed holding Village Council Meetings throughout the Shire, taking the opportunity to tour each community and discuss pressing issues with the residents.

Council has used many community engagement events to ensure each Community Consultative Committee is educated in Council processes, in particularly Integrated Planning and Reporting as this the most powerful median to communicate with Council and ensure community priorities are identified in Strategic Plans.

Council has taken great pleasure in seeing the maturity of each Community Strategic Plan develop and in facilitating the implementation of many projects from these plans that enhance the lifestyle of the communities.

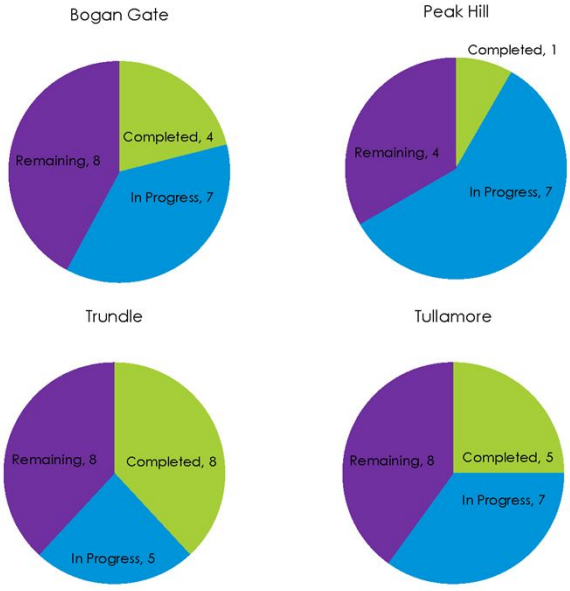
Indicators

Township Community Strategic Plan Actions

Each Township Community Strategic Plan has a list of Priority Actions which were set by the community after thorough community engagement sessions.
Community Consultative Committees from each township can make requests to Council for assistance to achieve these goals by requesting funding allocations from their Town Improvement Fund or utilising Council's Grants Team to help achieve grant funding to drive the project or action. Displayed right is a status update of these actions, based on assistance provided by Council.

To the far right Town Improvement Fund allocations are also listed outlining funds released on request for community projects throughout the term.
* Total Funds Available is the combination of each previous years carry over funds and yearly budget amount.

Township Community Strategic Plan Projects Status



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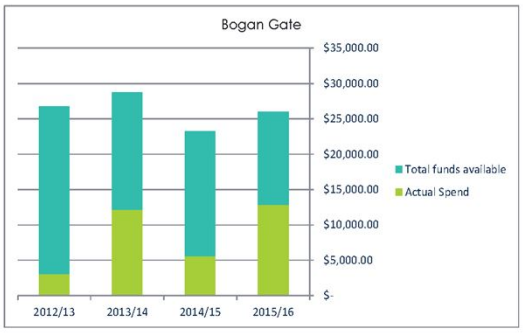
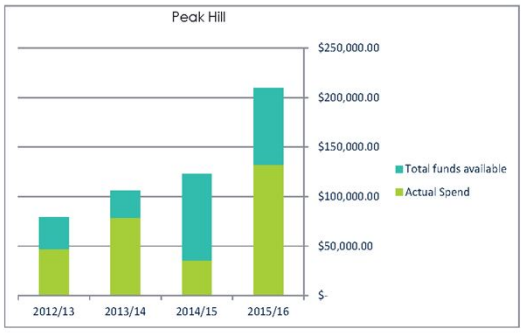
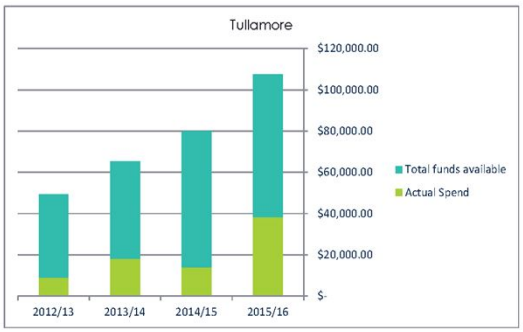
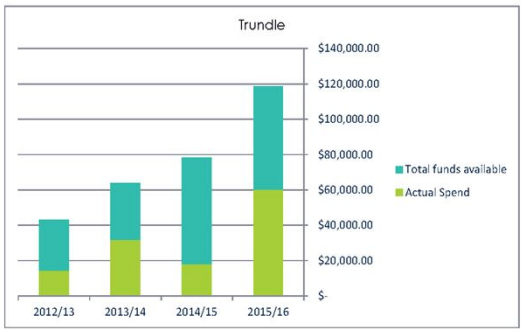
Town Improvement Fund
Total Funds vs Actual Spends
2012/13 to 2015/16









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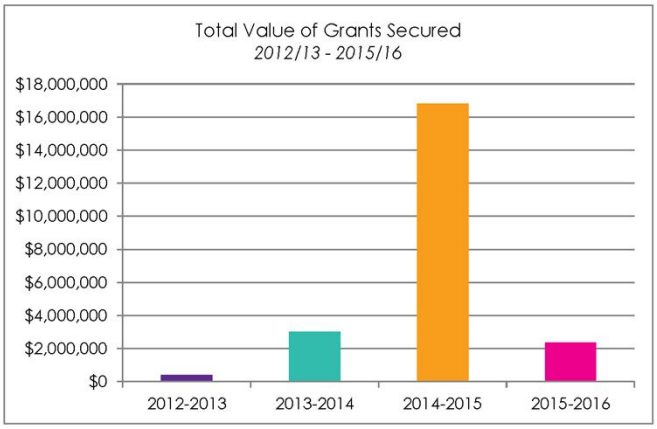
Indicators

Successful Grants

The data displayed to the right is a summary of the total value of grants secured with the assistance of Council's Grants Team during the 2012/13 to 2015/16 term.

The table displayed shows the funding distribution by township.

Source: Parkes Shire Council Grants Team



Total Grants Secured
2012/13 -2015/16
Breakdown by Town *(Total of $22,591,525 grants)*

Town	Value
Parkes	$17,921,558.00
Peak Hill	$415,781.00
Trundle	$1,065,340.00
Tullamore	$102,281.00
Bogan Gate	$465,162.00

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Acting General Manager

Mayor

3.1 Develop and implement individual township plans

Assessing Progress

Community Survey Outcomes
Survey details

Survey Data not available for this area of Council activities.

Parkes Shire Council Actions

Through various community engagement sessions Council has worked to define the priorities of the townships to develop a Community Strategic Plan for each. Plans for Tullamore, Bogan Gate and Trundle are finalised, with Peak Hill Strategic Plan in draft.

Projects outlined within the Strategic Plans completed during the Term of Council include;

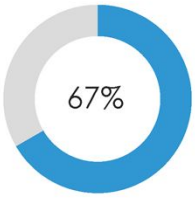
- Trundle Pool Amenities Upgrade
- Berryman Park works
- Tullamore 24 hour Library
- Bogan Gate Memorial Hill footpath works
- Peak Hill Weir Clean Up

Council's interaction with the Community Consultative Committees has evolved into a good level of structure.

Council Outputs
Operational Plan Actions

4/6

Actions Complete



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3.2 Develop strategies to work with and support the township endeavours

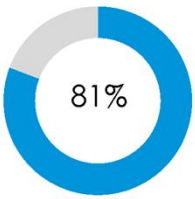
Assessing Progress

Community Survey Outcomes
Survey details

Survey Data not available for this area of Council activities.

Council Outputs
Operational Plan Actions

21/26
Actions Complete



Parkes Shire Council Actions

Community priorities identified within the Community Strategic Plans are used by Council's Grants Officers when selecting appropriate grant applications, with successful grants achieved to the value of $2,048,564 for townships alone during the term.

Council has supported the Parkes Chamber of Commerce through:
Assistance in the implementation of a Strategic Plan
- "Shop Local" Sparkles Campaign - 2014 and 2015 roll out
- Local Procurement Workshop
- Regular Parkes Business Breakfasts
- Business Advisory Committee

During 2015 Parkes Chamber of Commerce experienced one of the highest membership numbers in the state, with above 100 members.

The new look brand "Parkes, It all adds up" implemented in early 2016 has promoted Parkes with a revitalised, positive imagery and content. The new brand aims to present Parkes as an eclectic, overall positive place to work, live and play - encouraging visitors, new residents and industry.

3.3 Strengthen Council's relationship with the smaller townships

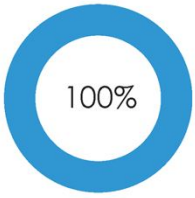
Assessing Progress

Community Survey Outcomes
Survey details

Survey Data not available for this area of Council activities.

Council Outputs
Operational Plan Actions

9/9
Actions Complete



Parkes Shire Council Actions

Ordinary Council Meetings are rotated throughout the townships of the Shire.
- 2012-2013 - Tullamore and Peak Hill
- 2013-2014 - Trundle and Bogan Gate
- 2014-2015 - Tullamore and Trundle
- 2015-2016 - Peak Hill and Bogan Gate

Education of Council's Integrated Planning and Reporting (IPR) framework Strategic Planning was provided through strategic planning sessions with Bogan Gate, Tullamore, and Trundle.

The Mid Term Reporting Campaign in 2014 saw Council enhance its presence at the Parkes and Village Shows. The show exhibits displayed large information banners that provided updates to the progress of the Operational Plan and Budget, as well as providing the opportunity for the community to vote for upcoming projects and speak directly to Council Staff. This was followed by Community Priority workshops held throughout the Shire.

In 2015 community consultation was further delivered with a "State of the Shire" campaign consisting of:
- Council exhibits at the Parkes and Village Shows
- The distribution of Council's first "State of the Shire" Report in December, providing to the community a summary of the annual highlights
- Council stands at the Peak Hill Meet You Up The Street and Parkes Christmas Markets, providing a platform for residents to collect information, lodge concerns and speak to Council staff

Acting General Manager

Mayor

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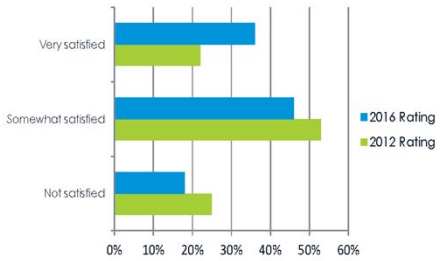
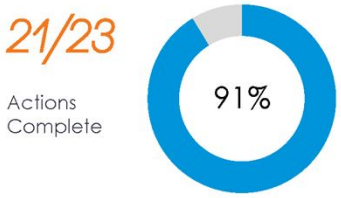
3.4 Utilise an integrated planning framework to guide the development of our communities

Assessing Progress

Community Survey Outcomes
Satisfaction Rating - Town Planning



Council Outputs
Operational Plan Actions



Parkes Shire Council Actions

The Parkes Shire Council Community Strategic Plan 2022 was reviewed in 2012.

Council's Development Control Plan 2013 was adopted March 2014.

In 2015 the Parkes Shire Heritage Advisory Committee celebrated 15 years of heritage advisory service to the town boasting 67 supported projects to the value of over $398,000, with $129,000 of heritage funding granted. This council term alone has supported $184,234.29 of heritage projects with $72,719.38 funded by heritage grants.
Projects included:

- Repainting of the Tullamore Hotel and Reinstatement of Bar 2
- Pressed metal ceiling in the Carrington Hotel Peak Hill

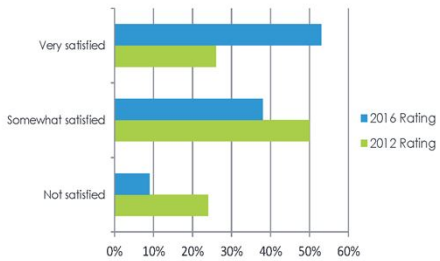
Council commenced the use of a pre-lodgement service for development applications, allowing applications to be lodged online and then assessed at Council's weekly initial check meetings before the applicant is required to meet with Council. This revised method is strongly driving the compliance framework.

Average Development Application processing times were achieved during the course of the term:
2012/2013 - 188 applications at an average of 23.92 days
2013/2014 - 177 applications at an average of 26.95 days
2014/2015 - 204 applications at an average of 22.58 days
2015/2016 - 171 applications at an average of 32.39 days

3.5 Provide equitable access to community services

Assessing Progress

Community Survey Outcomes
Satisfaction Rating - Indigenous Services



Council Outputs
Operational Plan Actions

Parkes Shire Council Actions

Council continued its support of Neighbourhood Central, participating in the Elders Advisory Committee, Youth Committee, Parkes Interagency and Parkes Domestic Violence committee.

National Youth Week has facilitated each year by a Partnership of organisations including Parkes/Forbes Community Drug Action Team (CDAT), Sound Magazine, Northparkes Mines and Parkes PCYC. Throughout the term 14 National Youth Week activities have been held including activities such as photography competitions, Pop Up Cinemas and Skate Park Events.

Council entered into a Joint Funding Agreement with Northparkes Mines for the engagement of an Aboriginal Project Officer for a period of three years commencing in July 2013. The aim of the Aboriginal Project Officer role is to close the gap on indigenous disadvantage in line with the Government's indigenous building blocks. The Aboriginal Project Officer has provided quarterly reports to Council with pleasing results. 356 Community Members were referred/supported to access services through this position.
Other major accomplishments of this role include:

- The re-establishment of Peak Hill Aboriginal Working Party
- Opening of Currajong Aboriginal Medical Centre
- 2015 Australia Day Award for Parkes Aboriginal Working Party
- Annual NAIDOC Week celebrations
- The establishment of the Neighbourhood Central Community Hub in Peak Hill

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Mayor

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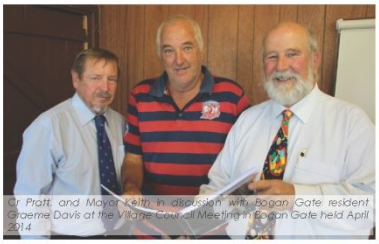
Mayor Keith, Cr O'Leary and Danny O'Leary assist Council Staff at the 2016 Peak Hill Meet You Up The Street Council Stand



Cr Pratt, and Mayor Keith in discussion with Bogan Gate resident Graeme Davis at the Village Council Meeting in Bogan Gate held April 2014

Cr Pratt, Ben Howard, Cr McGrath, Bernie Crowley and Kent Boyd after a Village Council Meeting in Trundle - 2015

Parkes Shire Councillors receive a tour of Trundle from Andrew Rasthorne and Peter Kelly before a village Council Meeting in March 2015

Acting General Manager

Mayor

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Future Direction 4. Grow and Diversify the Economic Base

COMMUNITY STRATEGIC PLAN GOAL

Parkes Shire has many opportunities for future growth in transport, mining, agriculture, industry, tourism, government services, broadband technology and retail. It is important the community understands the scope and interdependencies of these opportunities so they can respond. Agriculture has always been and continues to be, an evolving industry which has largely underpinned the Parkes economy. The nurturing of the agricultural industry is important to our Shire. Learning how to work together and with others outside the Shire will maximize potential and benefits particularly with marketing, technology and retailing. Parkes Shire is recognised nationally as the home of the famous "Dish". The Parkes brand should build on this enviable strength and related opportunities. Increased economic activity will lead to an increase in population. With more people come the demand for increased retail options, services and service delivery standards. Parkes should deliberately respond to these demands to secure its position as the retail centre of the region.

ASSESSING PROGRESS

Parkes Shire will maintain and grow a wide and diverse economic base. Council will demonstrate through its strategic objectives, a concerted effort to retain and attract a range of industry and investment securing the Shire's economic future. Council will examine unemployment and economic indicators from the Australian Bureau of Statistics, as well as Council development data.

Position Statement

Parkes Shire has realised many benefits throughout the term in the area of Economic Development.

The Destination Management Team has supported and facilitated an abundance of events with highlights being visits from Her Excellency Professor The Honourable Dame Marie Bashir AD CVO, Governor of New South Wales in her capacity of NSW Governor and Governor General of the Commonwealth of Australia Sir Peter Cosgrove. Council was humbled to show these prestigious guests our great Shire.

Council addressed the community's aspiration for increased technology facilities by lobbying wherever, whenever possible including lodging submissions to the Federal Government.

Council continued to drive the development of industry within Parkes Shire by welcoming government initiatives such as the new Parkes Hospital, accessing government grants to increase the infrastructure and employment opportunities, maintaining its strong alliance with Northparkes Mines as well as promoting the agricultural benefits of Parkes.

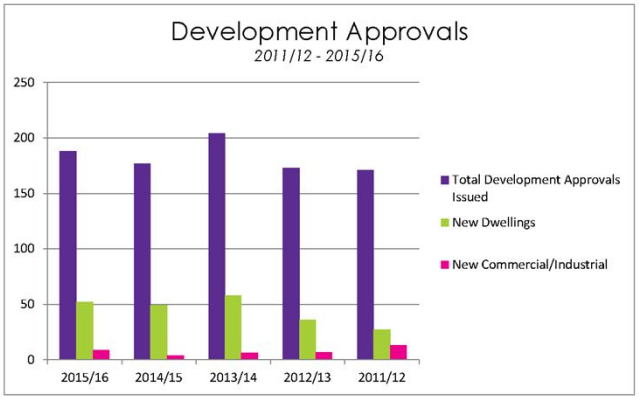
Indicators

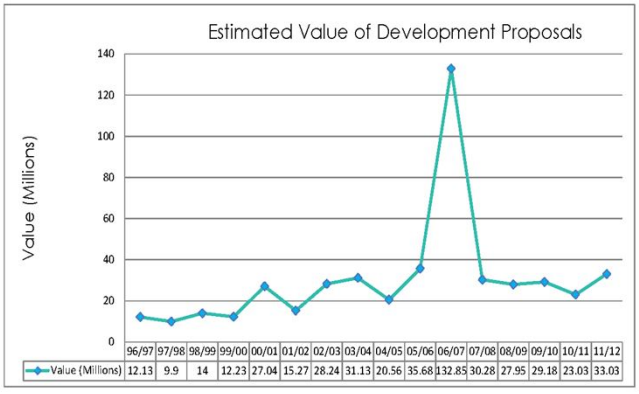
Parkes Shire Development Activity

This data has been generated from Parkes Shire Council's Electronic Record Management System.

These records are created as the Development Applications are received and reported to Council annually as a summary of the financial year.

Source: Parkes Shire Council Electronic Records Management System





Acting General Manager

Mayor

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	2015/2016		2014/2015		2013/2014		2012/13	
Building Type	No.	Estimated Value	No.	Estimated Value	No.	Estimated Value	No.	Estimated Value
New Dwellings	52	$14,330,169.00	49	$13,142,345.00	58	$13,669,549.00	36	$8,886,242.00
Residential Flat Building			3	$585,000.00	2	$620,000.00	2	$829,000.00
Addition/Alteration to Dwelling	20	$668,130.00	25	$1,215,588.00	29	$1,091,816.00	32	$1,860,132.00
Outbuildings *(carport, pergola, garages, sheds)*	52	$904,713.00	51	$838,414.00	48	$831,733.20	43	$593,321.50
Swimming Pools	10	$229,440.00	8	$224,480.00	13	$400,641.00	14	$303,398.00
Class 10b – Structures	9	$949,851.00	12	$135,556.00	15	$961,627.00	7	$96,292.00
Additions to Commercial / Industrial Buildings	12	$9,102,642.56	4	$1,993,622.00	9	$6,631,600.00	9	$2,239,000.00
New Commercial/Industrial	9	$2,233,000.00	4	$23,147,000.00	6	$6,689,000.00	7	$777,000.00
Subdivision	4	$- 0.00	6	$0.00	4	$0.00	9	$1,000.00
Strata Subdivision	2	$- 0.00	-	$- 0.00-	-	$- 0.00	-	$- 0.00
Home Occupation	3	$- 0.00	-	$- 0.00	1	$0.00	2	$- 0.00
Change of Use	12	$226,110.00	9	$420,285.00	13	$241,830.00	10	$198,900.00
Demolition	2	$35,300.00	4	$229,500.00	5	$172,000.00	2	$9,000.00
Boundary Adjustment	1	$-	2	$0.00	1	$0.00	-	$0.00
Totals	**188**	**$28,679,355.56**	**177**	**$41,931,790.00**	**204**	**$31,309,796.20**	**173**	**$15,793,285.50**

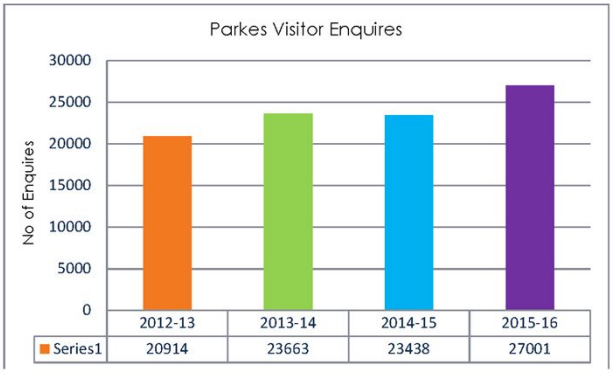
Previous Term Average Figures (2008/2009 -2011/2012)	
Total Approvals	196
Estimated Value	$28,305,567.13
Current Term Average Figures (2012/13 - 2015/16)	
Total Approvals	185
Estimated Value	$29,428,556.82

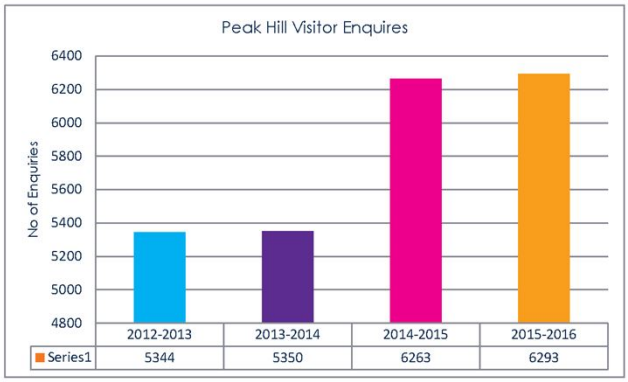
Indicators

Parkes Shire Council Visitors Centre Statistics

The data provided right is collected by Council Visitor Services Staff regularly and submitted to Council on a monthly basis.
Visitor Enquiries are any attendees to the Visitors Centre, Henry Parkes Ticket Sales refer to tickets purchased to the Museum.

Source: Henry Parkes Centre data collection





Acting General Manager Mayor

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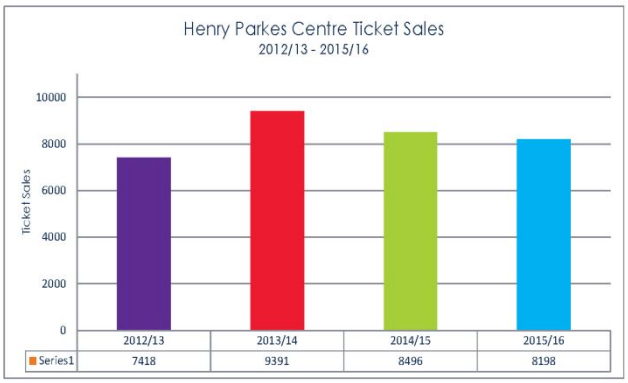
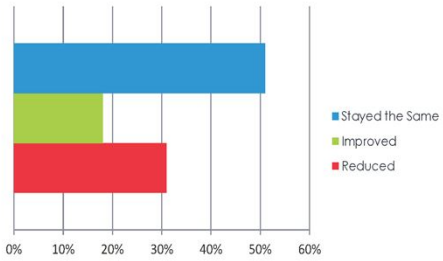


63

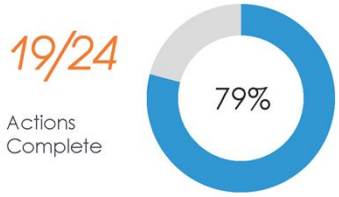
4.1 Support mining operations and development

Assessing Progress

Community Survey Outcomes
Satisfaction Rating - The economy



Council Outputs
Operational Plan Actions



Parkes Shire Council Actions

Council has enjoyed a healthy relationship with Northparkes Mines under the management of both Rio Tinto and now China Molybdenum Co. Ltd (CMOC).

A co funding agreement for the Parkes Grants Officer position and Aboriginal Projects Officer has continued throughout the council term with great outcomes.

Council is represented on the Northparkes Mines Community Consultative Committee.

Council lodged a submission to the NSW Standing Committee into Skills Shortages in NSW examining challenges that are posed by the skills drain that can by caused by mining.

Council has represented at the Asia pacific International Mining Expo promoting Parkes as a mining hub as well as the AustIntermodal Conference.

Acting General Manager

Mayor

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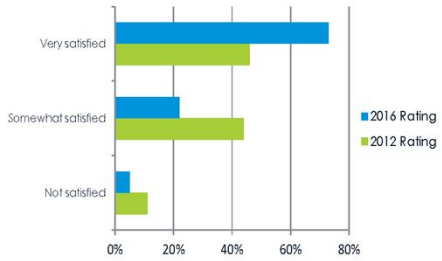
4.2 Develop and Support the Tourism Industry within the Shire

Assessing Progress

Community Survey Outcomes
Satisfaction Rating - Tourism



Council Outputs
Operational Plan Actions

Parkes Shire Council Actions

Parkes Shire held a number of major events throughout the Council term, including but not limited to:

- 2013 Tennis Australia AO Blitz Roadshow
- 2013 Inaugural Peak Hill Gravity Gold Rush Street Luge
- 2014 Geopecko Mine Reunion
- 2015 Sir Henry's 200th Birthday Celebrations
- 2016 NSW Squash Championships
- 2016 Back to Bulgandramine Festival

Existing events that flourished throughout the period include: Tullamore Irish Festival, Trundle Bush Tucker Day, CWAS Astro Fest, 2PK Parkes Country Music Festival, Parkes Elvis Festival, Local Government Touch Football Carnival and the Parkes GP Cup.

During 2014 Council took on the role of delivering the Parkes Elvis Festival, creating a Section 355 Committee and hiring an Elvis Festival Director.

Council's Tourism/Economic Development Department were recognised for their efforts with the following awards:

- 2013 CountryLink Inland Tourism Awards (INTA) - Local Government Award for Tourism
- 2013 NSW Tourism Awards - Silver Award
- 2014 Western Region Trainee of the Year -Tourism Trainee Elise Spedding
- 2015 Inland Tourism Awards - Gold Winner in the Festival and Events Category for Parkes Elvis Festival

Parkes as a destination to visit was promoted through many campaigns such as:

- Country and Regional Living Expo
- Wild Rhino Trail (Elvis Rhino)
- 2014 "Unearth Central NSW"
- The Newell Highway Brochure
- "While You're Here"
- "Discover the Magic of Parkes"
- Prime 7 Sunrise weather segment broadcasted from "The Dish"

Throughout the term CMCA RV Friendly status was awarded to Peak Hill, Parkes and Tullamore.

The following grants were received:

- $120,000 - Regional Visitor Economy grant for The Peak Hill Open Cut Experience
- $79,570 - Regional Visitor Economy Fund grant for site leveling and cabin development at Spicer Caravan Park
- $50,000 received from Destination NSW for the Parkes Elvis Festival

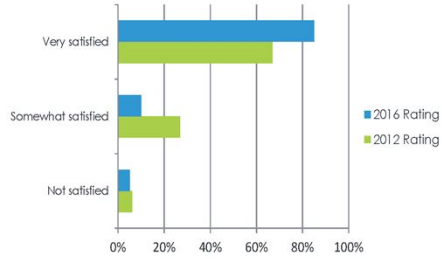
Masterplans were developed for the Henry Parkes Centre and the Peak Hill Open Cut Experience.

The Parkes Visitor Information Centre maintained Level 2 Accreditation. Peak Hill Visitor Information Centre maintained Level 3 Accreditation.

4.2 Develop and support the tourism industry in the Shire - *Continued*

Assessing Progress

Community Survey Outcomes
Satisfaction Rating - Festivals



Parkes Shire Council Actions

Attraction of visitors through Town Presentation works include:

- The extension of the shared footpath along the Newell Highway to reach the Henry Parkes Centre - 2014
- Landscaping treatments applied to Southern Ring Road Transport Interchange Project
- Parkes Regional Airport Entryway enhancements
- Billboards erected on southern side of Parkes

The installation of a suite of Public Art works throughout the CBD was a great success, showcasing local artist Jacqui Clarke and creating interest points for residents and visitors to visit throughout the CBD.

Acting General Manager

Mayor

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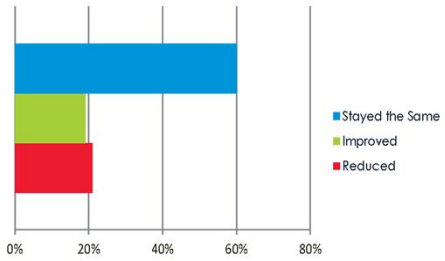
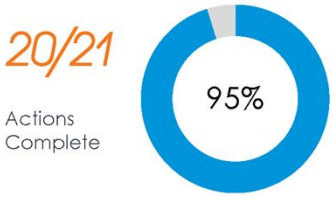
4.3 Maintain a strong, innovative agricultural sector

Assessing Progress

Community Survey Outcomes
Survey details



Council Outputs
Operational Plan Actions



Parkes Shire Council Actions

Council has encouraged agricultural forums through attendance at 2013 Farm Business Growers Update and the 2014 National Framers Federation Agricultural Infrastructure & Logistics Conference. In 2015 Council staff attended a CENTROC workshop focusing on optimising the involvement of Local Government within the agricultural industry.

Council facilitated:

- A meeting for growers in 2014 to explore the opportunities of growing and processing mustards locally (Co-host)
- A meeting with local growers, transport companies and Graincorp to form a collaborative approach to improving the transport of grain through harvest times
- Promotion of potential processing and packaging of agricultural products to service markets such as bottling and stock feed

Marketing material has been developed and distributed towards Value Add agricultural companies and Council has worked with a number of investors who are seen as a potential industry fit for the Parkes Shire.

Council reviewed a strategic plan of potential industrial land with a successful application received from State Government to rezone 100 hectares of land south of the current Parkes Industrial Estate.

Agricultural Industry Media Channels are monitored through information systems such as Google Alert and Hoot Suite.

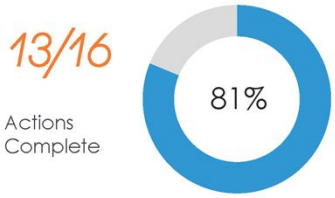
4.4 Improve the availability and accessibility of new technology

Assessing Progress

Community Survey Outcomes
Survey details

Survey Data not available for this area of Council activities.

Council Outputs
Operational Plan Actions



Parkes Shire Council Actions

Throughout the term Council have placed efforts into lobbying the Federal Government regarding telecommunication improvements for the Parkes Shire. Mayor Keith and Council's Director of Technology and Corporate Services met with Parliamentary Secretary to the Minister for Communications, Paul Fletcher MP to discuss the challenges local businesses and communities are experiencing regarding fast and reliable internet.

Council welcomed the announcement by John Cobb MP that NBN Co would be connecting businesses and houses in Parkes and Peak Hill as part of the more than 200,000 homes and businesses across the country which has been added to the rollout of Australia's broadband network. Parkes will receive 1800 connections and there will be 400 connections in Peak Hill.

Lobbying for mobile telephone coverage in Tullamore was successful with coverage achieved in 2013.

A submission to the Federal Government Mobile Black Spot Programme was made by Council in 2014 with Council still seeking grant funding to enhance the quality of coverage in the eastern areas of Parkes.

Council's internal technology has enjoyed enhancements through Wireless links installed between Council's Administration Building, Henry Parkes Centre, Council Depot, Parkes Pool, Central West Family Day Care Office and Woodward Park.

Acting General Manager

Mayor

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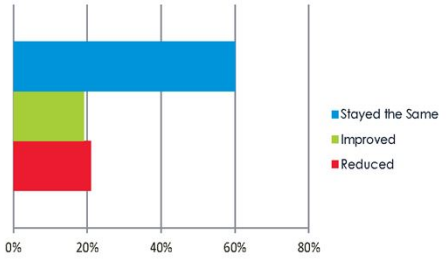
4.5 Increase the number of residents and work opportunities across the Parkes Shire

Assessing Progress

Community Survey Outcomes
Survey details



Council Outputs
Operational Plan Actions

Parkes Shire Council Actions

Council has lobbied government ministers and departments as well as selected companies in favour of decentralisation, outlining the benefits of relocating to Parkes. The development of a marketing campaign "Relocate to Parkes" in 2014 has been used to compliment this lobbying.

A submission was put forward in 2014 to the NSW Government's Decentralisation Taskforce in relation to the importance of encouraging people to move to regional areas.

Parkes as a place to live and work has been promoted through various mediums such as the Parkes Shire Council Website, the Parkes Chamber of Commerce and social media channels such as Twitter.

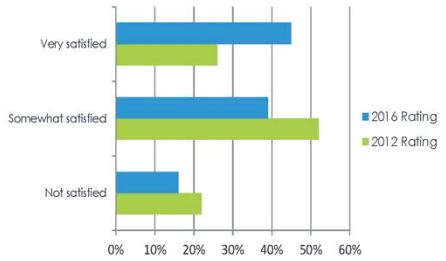
Council has supported the development of Parkes by its strong involvement in the Parkes Chamber of Commerce, Regional Development Australia, Parkes Business Enterprise Centre (BEC) and NSW Trade and Investment.

Council is a member of the CENTROC "Beyond the Range" program which focuses on recruiting medical professionals to the Central West.

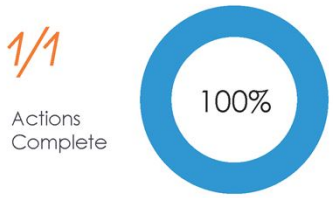
4.6 Promote and develop industry, retail and government services in the Parkes Shire

Assessing Progress

Community Survey Outcomes
Survey details



Council Outputs
Operational Plan Actions



Parkes Shire Council Actions

Council concentrating many efforts towards expanding the industry, retail and government services within Parkes saw many positive results throughout the term:

- $500 million announced for the Newell Highway ($50 million of this towards the construction of a Parkes Heavy Vehicle Bypass)
- Successful State Government application for the rezoning of industrial land
- $8 million awarded in from Restart NSW Water Security funding
- New Parkes Hospital valued at $72 million

Council continues to plan for the future of Parkes, especially in the areas of service and industry.

- Commencement of projects such as the new Water Treatment Plant and Sewer Treatment Plants in 2016 will provide not only significant improvements to the services of the Shire, but local procurement from these projects will accrue to 35% of total project spend, injecting revenue and opportunities into the Shire
- Turf 2 Hockey Field project completed in 2016 dedicated 40% of the project total to local procurement

Council calculates that its capital works in 2015/16 financial year totalled $22.9 million with $9.2 million spent on local procurement. This calculation includes projects such as the Parkes Regional Airport Redevelopment, Lake Endeavour Dam Upgrade.

Acting General Manager

Mayor

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Mayor Keith and Parkes Elvis Festival Director Emily Mann receive the 2015 Inland Tourism Awards - Gold Winner in the Festival and Events Category

Live Prime Sunrise Weather broadcast from "The Dish" - 2015

Cr Pratt participates in the Tullamore Irish Festival parade

Her Excellency Professor The Honourable Dame Marie Bashir AD CVO, the then Governor of New South Wales unveils the Henry Parkes Statue with Parkes Shire Councillors

Kelly Hendry, Cr Newton, local artist Jac Clarke, Mayor Keith and Jodi Howard celebrate the opening of the Parkes Public Art suite

Cr Ward and Mayor Keith pictured with the "Elvis Rhino", Parke's feature rhino in the "Wild Rhino" marketing campaign

Cooke Park Christmas tree and surrounding lights - part of the 2015 Sparkes/Enlightenment Christmas festivities

Cr Newton, Mayor Keith, Katrina Dwyer and Cr Smith pictured at the launch of the new Parkes Plus Destination Guide

Acting General Manager

Mayor

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Mayor Keith helps turn the sod at new asphalt plant "Civil Independence" a new business for Parkes

Cr McCarthy and Anna Wylie promote the Parkes Boarders Shopping Campaign

Kent Boyd, Geoff Rice, Mayor Keith, Cr Haddin and Andrew Francis pictured at a local procurement workshop - August 2015

PSC Councillors welcome Tennis Australia Officials and Alicia Molik to Parkes for the AO Tennis Blitz - November 2013

Acting General Manager

Mayor

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Future Direction 5. Develop Parkes as a National Logistics Hub

COMMUNITY STRATEGIC PLAN GOAL

Parkes Shire is the transport crossroad of the nation. The development and promotion of the Parkes National Logistics Hub is a key project for the future. Both skill development and infrastructure, such as a direct highway access route for heavy vehicle traffic, will support and compliment the Logistics Hub. Access to and from Sydney, as well as the development of freight through the Parkes Regional airport will further strengthen the strategic location of the Shire.

ASSESSING PROGRESS

Parkes Shire Council has a recognised National Logistics Hub supported by a diverse range of transport industry and stakeholders. Parkes Shire will have actively supported efforts to improve road access to Sydney. The Parkes Shire Council will have demonstrated active support and promotion of the Inland Rail Corridor and a transfer of freight volumes from road to rail.

Position Statement

The Parkes region is on the cusp of remarkable opportunities. The Shire is currently experiencing an influx of major infrastructure development (projects such as the $72.5million new Parkes Hospital and proposed $50million Newell Highway Heavy Vehicle Bypass), combined with a Gross Regional Product of approximately $1 billion, Parkes' economic and social landscape continues to mature.

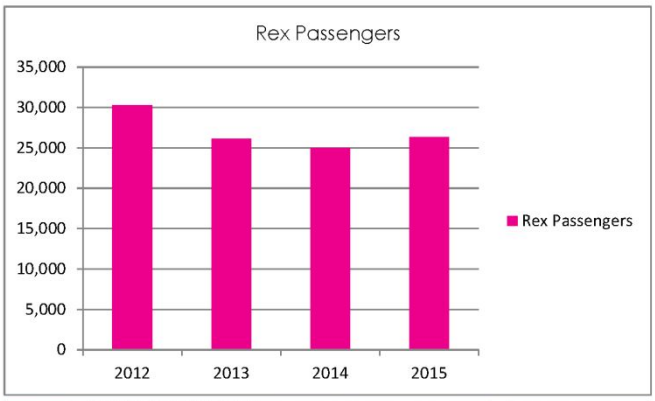
The development of the Inland Rail, will provide a direct freight rail connection from Melbourne to Brisbane via regional New South Wales, Victoria and Queensland with intermodal hubs such as Parkes (NSW) presents incredible opportunity not only for the further development of Parkes, and regional Australia but the whole of Australia. It is for this reason that Parkes continues to lobby for the fast-tracking of this nation building infrastructure.

Indicators

Regional Express (REX) Passenger Numbers

REX Passenger numbers are provided on a monthly basis to Council directly from REX,w based actual passenger travel numbers.

Source: Recipient created tax invoice - monthly summarised by Council data collection spreadsheet.



Melbourne to Brisbane Inland Rail Quick Facts

Displayed far right is a snapshot of statistics relating to the Melbourne to Brisbane Inland Rail.

Source: Roads and Maritime Services - Destination Origin Survey.

Acting General Manager

Mayor

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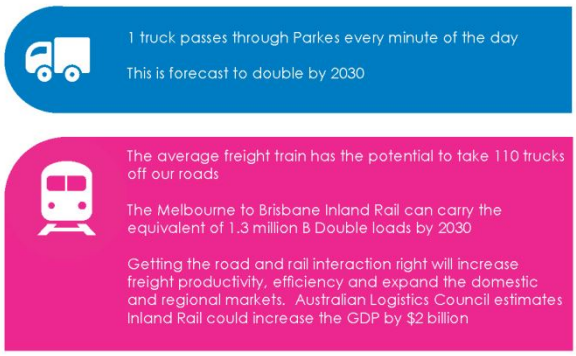
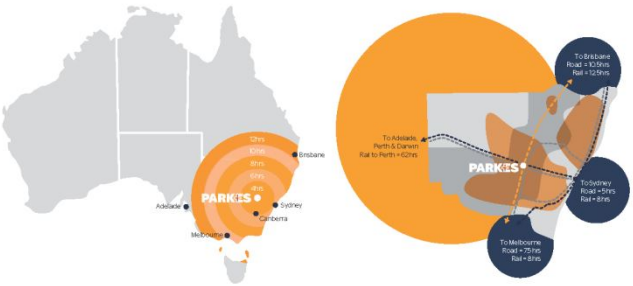
Melbourne to Brisbane Inland Rail Quick Facts





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5.1 Develop and promote the Parkes National Logistic Hub (PNL & HUB)

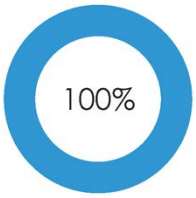
Assessing Progress

Community Survey Outcomes
Survey details

Survey Data not available for this area of Council activities.

Council Outputs
Operational Plan Actions

18/18
Actions Complete



Parkes Shire Council Actions

Over the term Council has met with key Federal and State Government Ministers to discuss the importance of the PNL Hub including: The Hon Warren Truss in his capacity of deputy Prime Minister and Minister Infrastructure, NSW Minister Roads the Hon Duncan Gay MLC.

Affirmative outcomes for the long term project include:

- The State Government announcement of over $500 million in funding under the Regional Road Freight Corridor Program which included $50 million for the Newell Highway Heavy Vehicle by-pass (November 2014)
- Federal Government commitment of $300 million to the Melbourne to Brisbane Inland Rail
- State Government funding $2 million for initial studies into the Western Ring Road
- Parkes receiving the opportunity to host the NSW Roads Minister launch of the NSW Freight and Ports Strategy at SCT Logistics

The transport hub potential of Parkes Shire has been promoted to various large audiences such as the Heavy Vehicle Breakfast Forums, the Australian Logistic Council and Australasian Rail Association conferences.

Infrastructure gaps within Parkes Shire have been identified by Council, with lobbying occurring for telecommunications, rail and airport upgrades.

Acting General Manager

Mayor

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5.2 Develop a ring road to divert heavy vehicle traffic to Parkes National Logistics HUB

Assessing Progress

Community Survey Outcomes
Survey details

Survey Data not available for this area of Council activities.

Council Outputs
Operational Plan Actions

Parkes Shire Council Actions

The Parkes Southern Ring Road Project Stage 1 included survey and design and approval was completed mid term with construction completed in time for the opening of the new Parkes Hospital.

The Parkes Southern Ring Road Stage 2 including route design, land acquisition and environmental assessments has been submitted with the Department of Crown Lands but at this stage the project is under funded. Council is has been actively seeking funding avenues from both State and Federal Governments.

Council has met with senior road and rail consultants regarding both the Southern and Western Ring roads and their future development.

5.3 Promote development of the inland rail corridor

Assessing Progress

Community Survey Outcomes
Survey details

Survey Data not available for this area of Council activities.

Council Outputs
Operational Plan Actions

Parkes Shire Council Actions

Council representatives regularly meet with the Great Australian Trunk Rail (GATR) Group, including joint representations to industry and government, highlighting the advantages of the Inland Rail system. This relationship along with Council's dealings with the National Trunk Rail (NTR) and the Melbourne to Brisbane Inland Rail Alliance (MBIRA) provide great support and promotion of Parkes and its potential to the Inland Rail.

Parkes Shire Council's Mayor and General Manager have spoken at many conferences regarding Inland Rail and its links to the Parkes National Logistics Hub such as;

- Transport and Logistics Symposium, Toowoomba
- AustIntermodel, Sydney
- Rail Freight Alliance 2015 Conference (Intermodal Hubs Keys to Success), Melbourne
- Australian Logistics Council (ALC) Logistics Industry Parliamentary gathering - Parliament House, Canberra

In early 2015 representatives from Australian Rail Track Corporation (ARTC), who form part of the Inland Rail Implementation Group held a meeting at Council with Councillors, Roads and Maritime (RMS) representatives and several staff to discuss the Inland Rail project and identify information and data to inform early stages of the project. Also in attendance was the Federal Member for Parkes Mark Coulton MP.

The circulation of a video title "Parkes and the Inland Rail Solution" has been a valuable resource, as it promotes the role of Parkes within the Inland Rail.

Acting General Manager

Mayor

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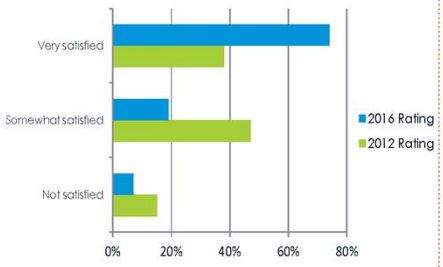
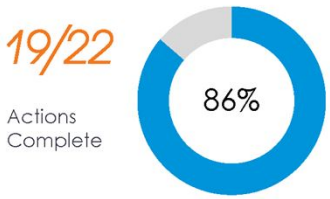
5.4 Make Parkes Regional Airport progressive and profitable

Assessing Progress

Community Survey Outcomes
Satisfaction Rating - Airport



Council Outputs
Operational Plan Actions



Parkes Shire Council Actions

Council's Airport masterplan was adopted in 2013 and since this time it has been used as a tool to initiate meetings with potential investors, apply for grants and set priorities for the development of the airport.

As of May 2016, the Parkes region can boast the benefits of the redeveloped Parkes Airport Terminal. The new Terminal has the ability to house security screening and a two gate access system, has a large public space passengers and is designed with accessibility and technology in mind with new amenities and wireless NBN installed. The upgrade to the Terminal is part of the $3 million redevelopment of Parkes Regional Airport which is jointly funded by Parkes Shire Council, the Australian Government - Community Development Grants Programme and the New South Wales Government Community Partnership Grant.

Works at the Airport throughout the term also includes a new entry way, new runway lighting, connection of potable water, and increased parking facilities.

Since the installation of the new runway lighting in 2014 the Airport received a successful CASA technical inspection audit, maintaining compliance to date.

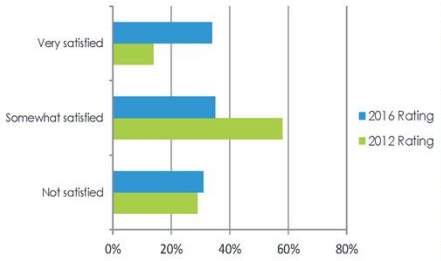
Council market the services of the Parkes Regional Airport, striving to increase flight passenger numbers by focusing on destination management campaigns.

Rex passenger numbers between 2012 and 2015 totalled over 107,000, with a yearly average of over 26,000.

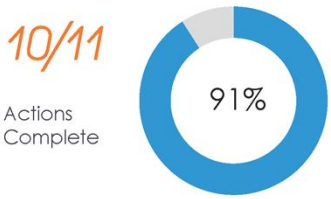
5.5 Improve road access to Sydney

Assessing Progress

Community Survey Outcomes
Satisfaction Rating - Main Roads



Council Outputs
Operational Plan Actions



Parkes Shire Council Actions

Improved access to Sydney remains a priority for Council, being identified in election priorities before the 2016 Federal Election.

Council's lobbying of the State Government for opportunities to improve the access to Sydney continues as does its representation on the Bells Line Expressway Group (BLEG).

Council has worked with Roads and Maritime Services within the Joint Planning Assessment to identify and further rectify deficiencies along the Henry Parkes Way as well as participation in CENTROC road initiatives such as a Strategic Transport Review. This review aims to also identify infrastructure needs on key routes and prioritise key transport links in Western NSW such as the Henry Parkes Way.

Works along the Henry Parkes Way include:

- Major Heavy Patch Program
- Revegetation and replenishment program at Yarrabandi
- Drainage infrastructure upgrades
- Pavement rehabilitation
- Extensive reseal program
- Guardrail safety upgrades
- Westlime and Brolgan Road intersection

Acting General Manager

Mayor

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The Hon Duncan Gay MLC, Minister for Roads, Mayor Keith and Rachel Johnston from Regional Development Transport NSW launch the the NSW Roads and Ports Freight Strategy at the Parkes National Logistics Hub

Minister for Roads, Andrew Gee MP, The Hon Local Member Troy Grant and Mayor Keith pictured above at the announcement of $500 million of funding for the Newell Highway in 2014

P&C Councillors pictured with The Hon Duncan Gay MLC and Western RMS Manager Phil Stamper preceeding the Newell Highway 2014 funding announcement

Steve Barry, Cr Greenwood, Ben Howard, Anna Wylie, Cr Haddin, Cr Ward, Sharon Ross, Mayor Keith, Cr Newton, Les Finn and Kent Boyd proudly open the new Parkes Regional Airport

Acting General Manager

Mayor

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Future Direction 6. Enhance Recreation and Culture

COMMUNITY STRATEGIC PLAN GOAL

Parkes Shire has a rich and diverse range of sporting, recreational and cultural activities that help promote community participation. However, facilities need to respond to changing needs. The development of aquatic facilities, walking and cycling tracks and trails and realizing the full cultural and recreational opportunities of the Parkes Shire, will both respond to community need and help the shire reach its full potential. It is recognised that by enhancing recreation and culture, Parkes Shire will attract people to the area to enjoy the benefits of the lifestyle on offer.

ASSESSING PROGRESS

Parkes Shire Council maintains high quality recreation, sporting and cultural facilities. Over the next 10 year period Council will continue its reputation as a high standard sports event facilitator attracting a range of major events as well as ensuring excellent sporting facilities for its residents. Council will continue to show a commitment to supporting and maintain cultural activities and groups in the Shire including quality library services. Parkes Shire Council recognises the increasing needs of its communities with regard to improved access and health lifestyles and its strategies will be commensurate with this increased demand. A particular challenge for Council is the ongoing improvements of its aquatic facilities. The Parkes Shire Council Pools Strategy will guide Council's future investment in this regard. Council will examine sporting participation rates across the Shire, Shire Library statistics as well as its support of cultural pursuits.

Position Statement

Parkes Shire Council has placed great importance on enhancing the Shire's facilities for recreation and culture during the course of council term. Council is well aware of the evolving needs of its community and through community engagement has endeavoured to analyse the priorities of Shire.

The completion of the Parkes Hockey Field Turf 2 was a highlight for both the Hockey community and for Council. This project has been in Council's sights for many years and its completion is enormously rewarding.

The design and construction of the Bushman's Hill Cultural Precinct was a collaborative project highlighting our strong Wiradjuri history.

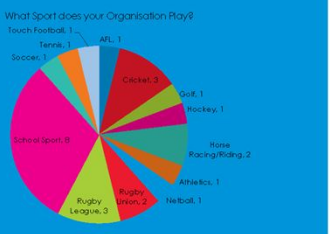
Through Special Rate Variation funding and successful grant applications Council were able to upgrade many existing facilities such as the Woodward Oval Cricket Nets and Village pools amenities for the shire communities to enjoy.

Council continues to provide the Parkes and Village Libraries as a medium to develop skills and enjoy new cultural experiences through its vast range of workshops and exhibitions. All of which are strongly supported community members.

Indicators

Parkes Sports Council Statistics

Parkes Sports Council had 26 affiliated members as at the end of 2015/16 year. The pie graph below depicts the type of sport each group primarily plays. In early 2016 the Sports Council conducted an online survey aiming to identify what was important to each group and how they rated the current facilities - based on their main sporting field. These results are graphed - (right)

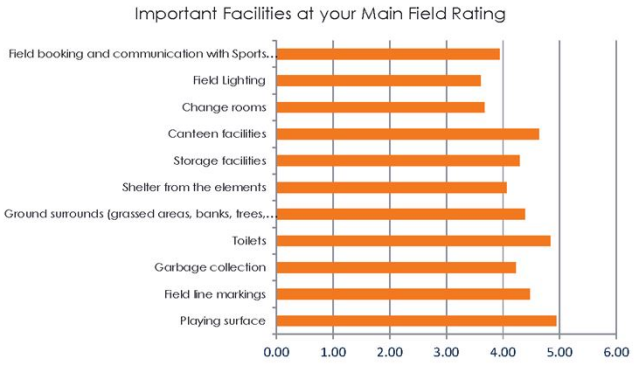


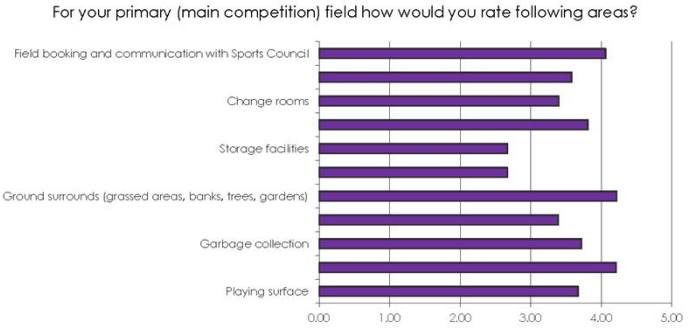
Source: Parkes Sports Council Survey monkey results

Parkes Shire Swimming Pool Usage

The data far right displays the swimming pool usage statistics of all pools within the Parkes Shire.

Source: Parkes Shire Council Accounts Receivable Department





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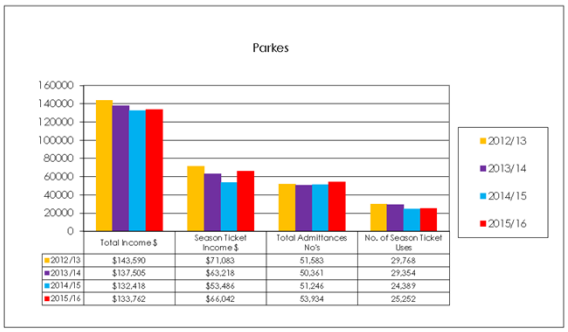
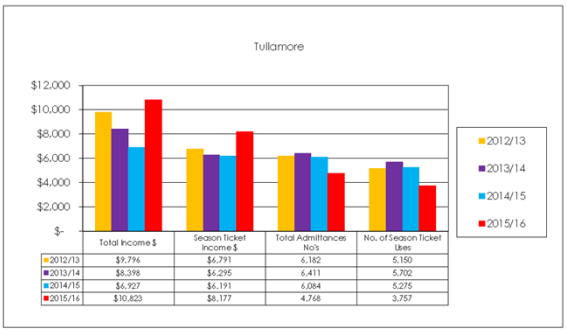
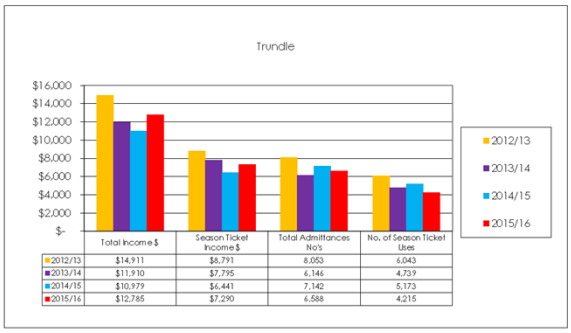
Parkes Shire Swimming Pool Usage
2012/2013 to 2015/2016



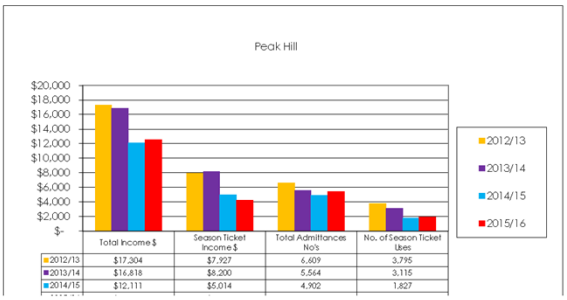
	Total Income $	Season Ticket Income $	Total Admittances No's	No. of Season Ticket Uses
2012/13	$143,590	$71,083	51,583	29,768
2013/14	$137,505	$63,218	50,361	29,354
2014/15	$132,418	$63,486	51,246	24,389
2015/16	$133,762	$66,042	53,934	25,252



	Total Income $	Season Ticket Income $	Total Admittances No's	No. of Season Ticket Uses
2012/13	$9,796	$6,791	6,182	5,150
2013/14	$8,398	$6,295	6,411	5,702
2014/15	$6,927	$6,191	6,084	5,275
2015/16	$10,823	$8,177	4,768	3,757



	Total Income $	Season Ticket Income $	Total Admittances No's	No. of Season Ticket Uses
2012/13	$14,911	$8,791	8,053	6,043
2013/14	$11,910	$7,795	6,146	4,739
2014/15	$10,979	$6,441	7,142	5,173
2015/16	$12,785	$7,290	6,588	4,215



	Total Income $	Season Ticket Income $	Total Admittances No's	No. of Season Ticket Uses
2012/13	$17,304	$7,927	6,609	3,795
2013/14	$16,818	$8,200	5,564	3,115
2014/15	$12,111	$5,014	4,902	1,827

Indicators

Parkes Shire Library Statistics

Parkes Shire Council operates 4 Libraries throughout the Shire.

The tables display (right) inform you of the annual visits, new borrowers and the average of monthly issues each library experiences.

Source: Parkes Shire Library Statistics.

Parkes

	Library Visits	New Borrowers	Average Monthly Issues
2012/13	84900	617	5924
2013/14	84111	864	5944
2014/15	78943	770	6059
2015/16	74509	611	5515

Peak Hill

	Library Visits	New Borrowers	Average Monthly Issues
2012/13	284	41	381
2013/14	148	26	300
2014/15	276	41	314
2015/16	193	33	255

Trundle

	Library Visits	New Borrowers	Average Monthly Issues
2012/13	241	28	300
2013/14	275	18	278
2014/15	259	17	250
2015/16	282	25	266

Tullamore

	Library Visits	New Borrowers	Average Monthly Issues
2012/13	125	24	202
2013/14	89	19	193
2014/15	138	12	207
2015/16	116	28	218

Acting General Manager

Mayor

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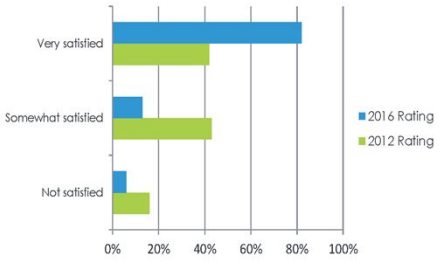
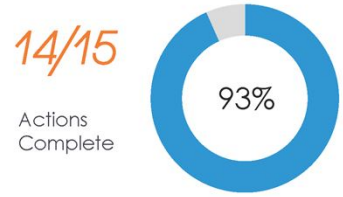
6.1 Improve Aquatic Recreation Facilities

Assessing Progress

Community Survey Outcomes
Satisfaction Rating - Swimming Pools



Council Outputs
Operational Plan Actions



Parkes Shire Council Actions

In 2014 Council resolved to allocate $80,000 to the investigation of an Indoor Heated Pool facility after the mid-term community engagement showed a strong community aspiration for a facility. Since this development council representatives have toured many indoor pool facilities, seeking feedback regarding design, implementation and day to day running of similar facilities.

During the four year period the following projects identified within the PSC Swimming Pool Strategy were completed:

Tullamore Pool
Upgrades to entry, facilities and disabled toilet
New Shade Structure
Improved disabled access (access steps with handrails)
Pool Blanket

Trundle Pool
Amenities Upgrade - asbestos removal and renovations to changerooms, Kiosk, First Aid and Plant room
Upgraded entry, improved disabled access (toilet and disabled (access steps with handrails)
Pool Blanket

Parkes Pool
Kiosk refurbishment and installation of electronic turnstiles
BBQ and Shade structures
Installation of new playground
Additional seating

Peak Hill - Improved disabled access (access steps with handrails)
New shade structure
Change room improvements
pool blanket

Acting General Manager

Mayor

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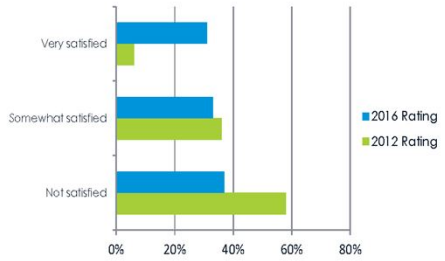
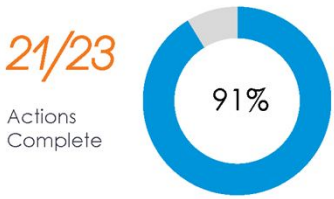
6.2 Develop and implement pedestrian access and cycling mobility facilities

Assessing Progress

Community Survey Outcomes
Satisfaction Rating - Footpaths



Council Outputs
Operational Plan Actions



Parkes Shire Council Actions

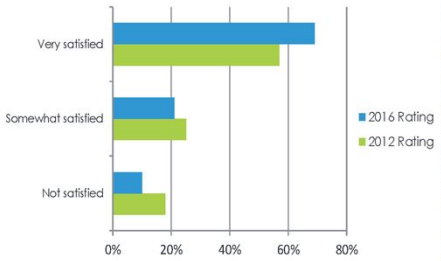
Council has completed a vast number of Priority Pedestrian/Cycling projects over the past 4 years including:

- Disable parking allocated to Clarinda Street Medical Centre
- Gap and Hill Street intersection upgrade works
- Cecile Street Medium works
- Widening of the existing footpath along the Newell Highway (from the Railway Crossing to Clarke St.)
- Construction of a 2.5m wide shared path - from Clarke St to the new Parkes Hospital complete with rest shelter, bench seating and bins
- 2.5m wide shared path along Baker Street from Newell Highway to Station Street, incorporating a median crossing over the Newell Highway
- 2 pedestrian refuges constructed on the north and south side of Hill Street and Bushman streets intersection
- 10 custom bicycle racks installed throughout Parkes - resulting from "Design a Bike Rack" competition
- Completed Footpath Projects in Peak Hill, Trundle and Bogan Gate total $200,000
- 500m shared path to Visitors Centre
- 350 metres of footpath renewed in school precincts: Medlyn, Bushman (Bogan to Phillip streets) and Want Street (to Parkes Public School)
- School Crossings were renewed at Parkes East Public, Middleton Public and Parkes Public Schools

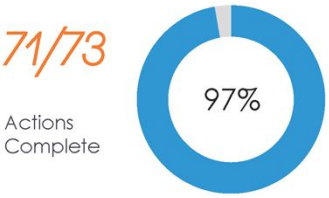
6.3 Maintain and Develop Sporting and Cultural Facilities

Assessing Progress

Community Survey Outcomes
Satisfaction Rating - Museums



Council Outputs
Operational Plan Actions



Parkes Shire Council Actions

Throughout the term many successful grants, subsequent completed projects and maintenance work provided enhancements to the Shire's sporting and cultural facilities. Some of the major highlights were:

- Parkes Hockey Turf 2 project -Project completed in June 2016
- Duncan McDonald Cricket Nets - Officially opened in October 2014
- Bushmans Hill Cultural Precinct - Opened by Her Excellency Professor The Honourable Dame Marie Bashir AD CVO, in her capacity of NSW Governor in August 2014
- Memorial Hill Monument and Look Out Rejuvenation works - Officially opened by Governor General of the Commonwealth of Australia Sir Peter Cosgrove in May 2015
- PAC Park, Kelly Reserve Improvements, Berryman Oval Playground and Armstrong Park upgrade (Department Trade and Investment Public Reserve Management Fund Project Grants)
- Wes Cheney Pavilion upgrade
- Harrison Oval lighting improvements and Lindner Oval upgrades (Sport and Recreation Grant)
- Australia Council for Festivals Australia (Regional Festivals Project grant for Central West Comics Festival)
- Installation of signs and benches at Keast Park Learn to Ride Track (Road and Maritime Services)
- Peak Hill BMX Track - project commenced
- Berryman Oval Playground
- Installation of the Henry Parkes Interpretive exhibition at Moat Cottage

Council completed masterplans for:

- Berryman Oval
- Lindner Oval
- Northparkes/Spicer/Pioneer Ovals
- Cooke Park
- Keast Park
- Pola Park
- Armstrong Parks
- Woodward Oval

A portable stage for event use and community hire was purchased and has proven a worthwhile investment.

In 2014/15 the Parkes Shire Council Grants program was reinstated with $10,000 awarded to 4 groups throughout the Shire. These grants continued in 2015/16 with funds awarded to the Parkes Shire Musical and Dramatic Society, Peak Hill Art Gallery Inc, Parkes School of Dance and Trundle Progress Association Inc.

Parkes Shire Pools received high-quality audit results from the Royal Life Saving Society - 5 star rating achieved and maintained since 2013/14.

Acting General Manager

Mayor

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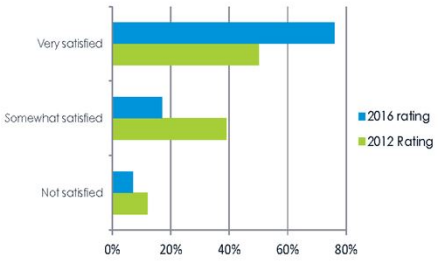
6.3 Maintain and Develop Sporting and Cultural Facilities - *Continued*

Assessing Progress

Community Survey Outcomes
Satisfaction Rating - Sporting Grounds



Parkes Shire Council Actions

Council maintained its support for Arts OutWest, with annual financial contributions of $10,000.00

Accommodation was provided by Council to the Parkes Shire Concert Band, the Parkes Musical and Dramatic Society and Parkes Craft Corner consistently over the past 4 years.

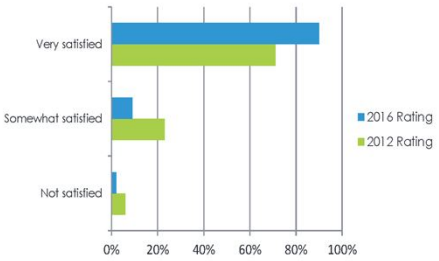
Parkes Sports Council maintained an affiliated membership of 26 sporting groups throughout the term.

Council developed a Street Tree Management Plan in 2014.

6.4 Ensure the Library is an ongoing cultural, recreational, learning centre for the community

Assessing Progress

Community Survey Outcomes
Library



Council Outputs
Operational Plan Actions

Parkes Shire Council Actions

Parkes Shire Library provided a wealth of activities for the Shire during the Council Term.

During 2013/14 Parkes Library held an average of 10 workshops/activities per month including:

- Ebook Launch
- Writers Groups
- Computer classes
- Elvis Documentary showings "Kissing Cousins"
- Technology Morning Tea
- International Women's Day
- Summer Reading Club
- emag Open Day
- Aboriginal Family History Workshops
- Visits from Currajong Disability Services and many of the local schools

During 2014/15 held an average of 14 workshops/activities per month including:

- Oral History Launch
- Facebook education sessions
- Fizz Bubble activity
- Rotary ebook Demonstration
- Author visit from Maggie Coulhain
- Fun Palace
- "Authorised" gatherings
- "Paint Like a Pro"
- Elvis Documentary showings "Roustabout"
- Alison Lester "Are We There Yet?" Visit
- Comic Festival sessions
- Parkes Waste to Art Exhibit
- Computer lessons
- Many visits from Currajong Disabilities and the local schools

During 2015/16 Parkes Library held an average of 14 workshops/activities per month including:

- "Box Car Movie Drive In"
- Tony Bones visit
- Balloon Tying Workshop
- Embroiders Guild Exhibition
- ANZAC Postcard Opening
- Elvis Movie Screening - "Fun in Acapulco"
- Elvis Exhibition
- Upcycling Workshops
- Southern Cross Morning Tea Exhibition
- Western Arnhem Land Aboriginal Art travelling exhibition
- Local artist exhibitions from Jacqui Clark and Rosie Johnson

The Parkes Shire Library Local History Service attended to over 900 requests during the Council Term. Across all Shire Libraries there were over 300,000 library issues, over 230,000 Library visitors and over 3000 new borrowers.

During 2015/16 Council commenced scoping works for its own Art Gallery.

Acting General Manager

Mayor

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Andrew Gee MP, the then Local Member for Orange and Cr Ward officially open the Duncan McDonald Cricket Nets with the McDonald Family

Gordon Pitchard, Greg Townsend, Mayor Keith, Greg Duffy and Cr Greenwood open the Wes Cheney Pavilion Woodward Oval

Presentation of Sport and Recreation grant for Harrison Park Soccer Lighting Project - The then Local Member for Dubbo Troy Grant MP, Cr Greenwood, Scott Lowe Parkes Soccer, Mayor Keith and Ben Howard

Her Excellency Professor The Honourable Dame Marie Bashir AD CVO, along with the then Local Member for Dubbo Troy Grant MP and Mayor Keith officially open the Bushman's Hill Cultural Precinct

Mayor Keith attends the Tribal Consciousness Art Exhibit at Parkes Library with artists Sean Cassidy, Scott Tumbull, Henry Garriock and Sauce Towney

PSC Councillors and the then Local Member for Dubbo Troy Grant MP, attend the opening of the M&D Little Theatre Break Out Area

Parkes Library Polaroid Workshop

Parkes Library Staff Shellie Buckle, Sandie Ward, Tracie Mauro and Dan Fredericks dress up for 2014 Book Week

Acting General Manager

Mayor

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Upgraded amenities building complete with solar panels at Trundle Pool

Pool Blankets purchased for all Shire Pools during the term

New shade structure at Peak Hill Pool

PSC Councillors enjoy the new playground at Parkes Aquatic Centre

Acting General Manager

Mayor

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Future Direction 7. Care for the Environment in a Changing Climate

COMMUNITY STRATEGIC PLAN GOAL

Parkes Shire Council also needs to work with others to find alternative energy sources for use by the community and industry. Reduction, reuse and recycling need to become a way of life in Parkes Shire. The work of groups such as Landcare in the management of our natural resources should be encourages, as should innovative and responsive land management practices. Parkes Shire needs to collaborate with its neighbours and the Federal and State Governments to adapt and respond to the availability and use of it precious resource. (The important area of water management is dealt with in Direction 8)

ASSESSING PROGRESS

Council has a clear understanding of its responsibility with regard to its environmental impact. Council will continue towards better measuring and the reduction of its "environmental footprint". Council will further refine and improve its decision making and reporting processes, utilizing the Quadruple Bottom Line Principle and its sustainability initiatives. Council will examine a range of indicators previously utilized in its State of the Environment Reporting mechanisms.

Position Statement

The Local Government Act 1993 requires Councils to submit a State of the Environment Report as to the state of the environment in the Local Government Area in relation to the objectives for the environment established by the Community Strategic Plan.

Parkes Shire Council have opted to address this criteria within the End of Term Report through our review of Future Direction 7 as this directly links to the environmental objectives of the Parkes Shire Council Community Strategic Plan.

Parkes Shire Council is committed to managing our Shire's natural assets effectively and efficiently, placing importance on renewable energy, environmental education, water security and native vegetation protection.

Over the course of the term Council has endeavoured to find alternative energy sources for use by the community and industry, completing major solar installation projects on all Shire pools, greatly reducing the operating cost and environmental footprint of these assets.

Council continues to encourage the reduction, reuse and recycling of all materials, and demonstrated our commitment to reducing landfill and increasing recycling by successfully implementing a three-bin waste collection service in early 2016.

Council continues to actively manage all native vegetation within our Shire, utilising current best practice management techniques to ensure important areas of native vegetation continue to provide habitat for native flora and fauna, greatly increasing biodiversity within our Shire

Indicators

Solar Edge - Solar Monitoring Data

Solar Edge is a solar energy data monitoring service engaged by Council.

The web-based product monitors Councils various solar energy sites through a portal, providing enhanced PV performance monitoring and yield assurance through immediate fault detection and alerts at module level, string level and system level. The data provided (left) has been sourced from Council's Solar Edge Dashboard.

Council Administration Building
Environmental Benefits
CO2 Emission Saved 196,964.52 kg
Equivalent Trees Planted 658.22
Light Bulbs Powered 543,593.88 For a Day

Henry Parkes Centre
Environmental Benefits
CO2 Emission Saved 70,319.3 kg
Equivalent Trees Planted 235
Light Bulbs Powered 543,593.88 For a Day

Council Works Depot
Environmental Benefits
CO2 Emission Saved 40,058.55 kg
Equivalent Trees Planted 133.87
Light Bulbs Powered 309,667.19 For a Day

Water Treatment Plant
Environmental Benefits
CO2 Emission Saved 21,079.36 kg
Equivalent Trees Planted 70.44
Light Bulbs Powered 162,951.16 For a Day

Council Cultural Centre (Library)
Environmental Benefits
CO2 Emission Saved 111,262.76 kg
Equivalent Trees Planted 371.82
Light Bulbs Powered 860,101.75 For a Day

Acting General Manager

Mayor

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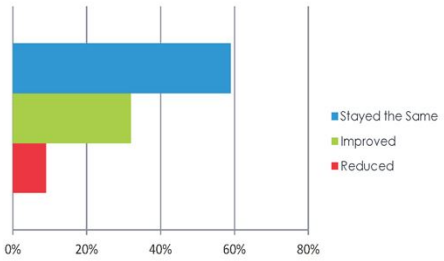
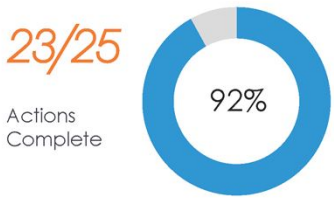
7.1 Improve the environmental outcomes of Council's operations

Assessing Progress

Community Survey Outcomes
Satisfaction Rating - The care taken for the natural environment



Council Outputs
Operational Plan Actions



Parkes Shire Council Actions

During 2015 Council's PAC Park Wetlands commenced and is now nearing completion. This project was realised through 3 successful grants totalling $118,000 and by in-kind Council contributions. This project seeks to restore and rehabilitate riparian and remnant vegetation within Parkes Shire. It also aims to improve biodiversity and native flora and fauna habitat.

Council's Environmental and Sustainability Coordinator works frequently with Central West Lachlan Landcare, collaborating on projects which benefit the Parkes Shire and engage the community. Environmental initiatives such as the Sustainable Schools Network and Schools Eco Day have been run in conjunction with Central West Lachlan Landcare each September for the past 3 years with an encouraging response from the local schools.

Throughout the term Council has made both financial and in-kind contributions to Central West Lachlan Landcare for programs such as the above mentioned Schools Eco Day as well as National Tree Day and vegetation conservation programs. The 2015 National Tree Day marked the start of planting activities for Council's successful 20 Million Trees Programme project along Akuna Road. In 2014 the tree planting successfully took place at Bushman's Hill, with 2013 planting along Renshaw-McGirr Way near the Parkes Cemetery experiencing exceptional results with a 96% survival rate.

Council Design and Environmental work areas continue to work collaboratively, aiming to develop sustainable subdivision concepts including specifications for sustainable/eco-friendly housing, solar lighting and WSUD stormwater management techniques.

Acting General Manager

Mayor

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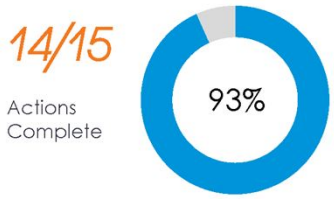
7.2 Raise awareness of sustainable practices in the community

Assessing Progress

Community Survey Outcomes
Survey details

Survey Data not available for this area of Council activities.

Council Outputs
Operational Plan Actions



Parkes Shire Council Actions

Council's dedication to reducing its environmental footprint was displayed during the term with renewable energy installations completed for Peak Hill, Trundle and Tullamore Pools through a funding partnership with Canada Bay Council.

Council's 20 Million Trees project is currently underway. This project aims to vegetate areas within Parkes.

The existing renewable energy installations found at Council's Administration Building, Library and Cultural Centre proved worthwhile with the volume of power generated paying for the installation expenses within 4 years.

Council has implemented a monitoring system for the energy consumption at non solar sites, aiming to identify potential savings.

Both the future new Sewage Treatment Plant and Water Treatment Plant have been identified as sites that will utilise renewable energy once operational.

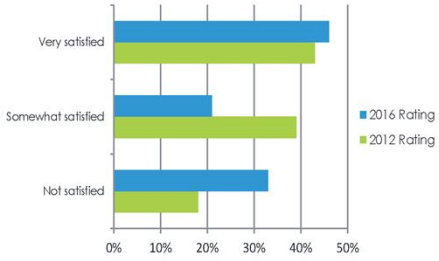
A Local community Household and Small Business Energy Efficiency Toolkit was created by Council and Local Landcare Services distributed amongst the community.

To promote energy efficiency measures as part of the Sustainable Water and Energy Plan, Council in conjunction with CENTROC facilitated the "Parkes Solar Communities" program in 2012. The project was designed to help residents within a 100km radius of Parkes get access to affordable domestic solar panels by combining their purchasing power and achieving the best bulk price possible. The program came to fruition during late 2012 and early 2013 with many Installations made.

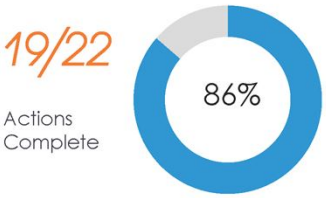
7.3 Care for the environment in a changing climate

Assessing Progress

Community Survey Outcomes
Satisfaction Rating - Rubbish



Council Outputs
Operational Plan Actions



Parkes Shire Council Actions

Parkes Shire Council Waste Management Strategy 2015 was adopted by Council in June 2015, with actions. This strategy outlines improvements to the delivery and planning of waste management in the shire including the new 3 bin collection service which was implemented in April 2016.

Significant steps have been taken towards providing modern purpose built waste facilities and increasing kerbside collection services during the term.

Major elements of the construction of the Peak Hill Waste Transfer Station are complete with only minor works remaining before operations can commence.

Improvements to the Parkes Waste and Recycling Facility are under construction with operation expected to commence at both facilities late 2016.

Environmental improvements to the waste landfill depots at Parkes, Bogan Gate, Trundle and Tullamore have been completed.

Council continues its active involvement with NetWaste, attending forums and Steering Committee Meetings and participating in its Regional Initiatives.

During the term Council took part in many Netwaste projects such as:

- Household Hazardous Waste Collection
- Scrap Steel Collection
- Greenwaste chipping/mulching program
- Cover Your Load Program
- Education programs such as Waste to Art
- Waste Oil Collection
- Regional Waste Recycling Collection
- Litter Prevention Program

Acting General Manager

Mayor

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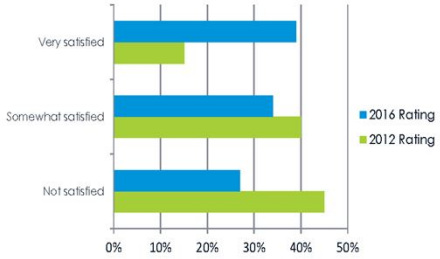
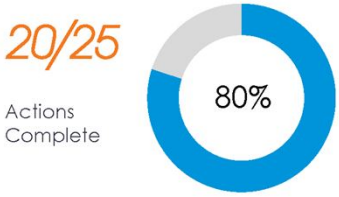
7.4 Implement environmental regulations and controls in Council's Sphere of operations

Assessing Progress

Community Survey Outcomes
Satisfaction Rating - Animals, weeds and pest management



Council Outputs
Operational Plan Actions



Parkes Shire Council Actions

During the term Council conducted an average of 100 private property weed inspections and 80 inspections on Crown and/or Council land. 2014/15 saw 100% of shire roads inspected for weeds for the first time.

All noxious outbreaks identified are recorded in PSC's Weed Mapper program

Weeds Officers work with private landholders to outline control techniques for infestations based on property inspections and current best practice management techniques.

Promotion and education regarding weed control was provided at the Parkes and Township Shows during the term. Council exhibits displayed samples of weeds and reading material for any interested residents. Council's Weed Officers are always on duty at the exhibit, ready to answer any queries.

Standard drawings and procedures developed based upon information in the Department of Housing Management of Stormwater Guidelines (The Blue Book) and Department of Environment and Heritage Soil and Water Management for Construction guideline series.

Council has incorporated Stormwater Capital Works Plans and Standard Water quality Management Systems into the PSC Long Term Financial Plan.

Since the Special Rate Variation took effect, Ranger activities have been increased to enhanced Council's capabilities to investigate complaints and carry out necessary enforcement actions. Since October 2014 Council has measured over 271 patrol trips outside Parkes totalling over 29,844 kilometres.

PSC's Environment and Sustainability Officer Michael Chambers provides weed control information at the Tullamore Show 2015

PSC's Manager Regulation and Compliance Howard Orr explains the new 3 bin system to Parkes resident Vicki Williams

The completed works at PAC Park

2016 Sims Metal Waste to Art Competition winners pictured with Cr Newton and judge Helena Standen - Coady Cantrell, Laney Cantrell, Breanna Green and Danielle Diener

Acting General Manager

Mayor

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City of Canada Bay and Parkes Touring PAC Park and the Carbon Reduction Project a partnership between PSC and City of Canada Bay -2015

Parkes Public Students attend the Environmental Education Field Day at Kelly Reserve

Cumjong Disability Services help out Council with tree planting as part of the 20 Million Trees Project

City of Canada Bay representatives along with Cr O'Leary and Cr Newton mark the success of Peak Hill Pool Solar Panels - generating equivalent power to match installation costs within 12 months

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Mayor

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Future Direction 8. Maintain and Improve the Shire's Assets and Infrastructure

COMMUNITY STRATEGIC PLAN GOAL

The Local Government Act requires Council to bear in mind that it is the custodian and trustee of public assets and to effectively account for and manage the assets for which it is responsible. With over $470,000 of public assets listed, Council considers the collection of asset information, valuing and the development of asset management plans, a high priority and core responsibility. As a consequence of ageing assets and diminishing resources, asset management, in particular asset maintenance and renewal, represents the single biggest financial challenge facing Council. A primary consideration in the development of new assets will accordingly be the whole of life maintenance and renewal affordability.

ASSESSING PROGRESS

Asset management plans will be the Communities' performance assessment guide and Council's management guide to ensure the longevity of the Shire's assets. Therefore, Council's demonstration of efficient asset management will be the development and promulgation of Asset Management Plans for all classes of assets, which clearly define the level of service that can be provided by asset groups, with the funding available and the articulation of those plans to the community.

Position Statement

Parkes Shire Council has been proactively working towards future proofing the Shire through many asset and infrastructure additions and enhancements.

Water security for the Shire will be ensured through a combination of projects such as the Lake Endeavour Dam Upgrade, Bore 8 Reburbishment and Lachlan River Intake Upgrade, the Recycled Water Ring Main, a new Water Treatment Plant as well as a new Sewage Treatment Plant. These projects hold great sustainability and business effiency features and will allow for sustainable economic growth of the Shire, supporting current and future expansion both residential, industrial/ commercial.

Projects such as the Parkes Regional Airport Redevelopment are strong facilitators to boast the Shire's economy, making it easy for people to visit and conduct business.

Parkes Airport Redevelopment

"It's an exciting time in Parkes' history; this upgrade provides our region with a significant regional infrastructure asset."

"I think we can all agree the Robert Wilson Terminal has certainly been worth the wait."

"Passenger demand for services from Parkes Airport has grown from 8,000 passengers a year to over 30,000 passengers in a ten year period."

"With a strong focus on continued economic development and investment this upgrade and new terminal places Parkes in a positive position to capitalise on future opportunities and growth,"

Cr Alan Ward

The redevelopment of the Parkes Regional Airport was opened by Michael McCormack MP, Member for Riverina on June 16, 2016.

Over the past three years, Council has undertaken a $3 million redevelopment of the Parkes Regional Airport precinct which has included:

- New runway lighting
- Installation of new runway lighting including Precision Approach Path Indicator (PAPI) and Runway Threshold Lighting (RTIL)
- Upgraded new Airport Terminal including security readiness
- NBN installation at the terminal
- Connection of potable water
- Additional car parking
- Upgrades to the Parkes Aero Club
- New entry treatment and widening of entry road

The new terminal, built 2015/16, has delivered a facility that includes infrastructure to future proof the facility including terminal refurbishment and expansion, infrastructure and technology improvements, accessible design, improved baggage handling and new security regime readiness.

The contract was awarded to Hines Constructions who used 27% ($465,185 value) local and nearby suppliers to deliver the project.

Acting General Manager Mayor

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Lake Endeavour Dam

This significant project strengthened the 1940s dam to ensure the long term stability and integrity of Lake Endeavour, a key water reservoir for the Shire, as well as providing increased flood security.

Lake Endeavour Dam had performed satisfactorily for 76 years, however in studies carried out by the NSW Dams Safety Committee, the spillway capacity was considered inadequate by modern standards and required strengthening and flood security works.

The contract was let to Entracon Civil in 2014 and the project was administered by Parkes Shire Council. Design technical advice during construction was provided by the dam designer, NSW Public Works.

The upgrade works involved strengthening and raising of the existing earthen embankment and spillway training wall, construction of a new auxiliary fuse plug spillway and raising the current embankment crest.

Total expenditure for the project was $12.2 million, with $3.4 million local procurement.

"This infrastructure upgrade is a significant investment into maintaining Lake Endeavour as a key water reservoir for the Parkes Shire and to ensure its continued safe operation over the next several decades."

Cr Ken Keith, Mayor OAM

"Turf 2" Hockey Pitch

"Parkes Hockey Inc have been advocating and fundraising for a second synthetic hockey pitch for over ten years and it is a testament to their dedication and effort that has seen this project come to fruition."

Cr Michael Greenwood

Parkes Shire Council worked with Parkes Hockey Inc to construct a second synthetic international standard hockey pitch to enable the sport to continue to grow and host competitions. The pitch was completed on 10 June 2016.

Parkes Hockey Inc have been advocating and fundraising for a second synthetic hockey pitch for over 10 years. Due to the popularity of the sport (400+ members) players were restricted to playing and training times on synthetic surface.

A Development Application was approved in December 2010 for the construction of the pitch, however it wasn't until November 2014 that the final funding partner was secured (Clubgrants Category 3) and the project could finally go ahead.

This facility has given Parkes Hockey Inc the opportunity to bid for significant regional and state competitions and events which bring huge economic benefit to Parkes and the surrounding region.

Total project expenditure was $1.3 million with $528,448 spent in local procurement, this equates to approximately 40% of the total project.

Acting General Manager

Mayor

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New Water Treatment Plant

The new Water Treatment Plant will produce a robust water supply with a minimal power requirement due to the utilisation of gravity filters and usage of PV panels, have a 'zero discharge', be a fully automated plant requiring minimal operator supervision and utilise the latest technologies for water production and water quality monitoring.

New Sewage Treatment Plant

The Parkes Sewage Treatment Plant upgrade is a new 15,000 EP (equivalent people) treatment plant to be constructed on a green-field site.

The new plant is based on an aerobic biological process which can be driven to produce a high quality effluent, suitable for a range of reuse applications and environmental discharge.

Lachlan River Pump Station

The proposed River Intake Pump Upgrade and Bore 8 Refurbishment are associated with the new water treatment plant and are designed to have positive long term socioeconomic benefits for the community by providing high quality and secure water sources.

Peak Hill Waste Transfer Station

The construction of the new Waste Transfer Station at Peak Hill is to provide enhanced services to customers, including undercover waste drop-off areas, new sealed roads, staff amenities and signage.

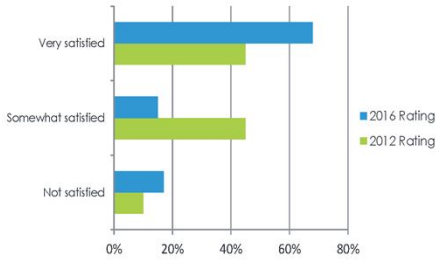
Works in Progress

Throughout the term of Council significant time and effort has been dedicated to the following works all with completion dates scheduled for the 2016/17 year. This page gives a brief update to their status as at the end of 2015/16 year.

8.1 Ensure shire water management is in line with best practice

Assessing Progress

Community Survey Outcomes
Satisfaction Rating - Water Supply



Council Outputs
Operational Plan Actions

Parkes Shire Council Actions

Parkes Shire Council's water infrastructure saw considerable upgrades throughout the term with the Lake Endeavour Dam Upgrade project completed in December 2015. This project included dam wall strengthening as well as an Early Warning Detection System which has proved greatly to be valuable since implementation.

A successful grant application under the Restart NSW Water Security Grant for $2.6 million has allowed for the upgrade of the Lachlan River Intake and the refurbishment of Bore 8. This project is nearing completion and once operational will meet Council's Secure Yield Strategy for a further 30 years.

The Recycled Water Ring Main Project will create a new local water source, reducing the need to pump from the borefield in Forbes and the pressure on limited natural water sources. It is expected this new water source will meet 87% of the future demand on non potable water in the Shire. As at the end of 2015/16 this project is at final planning stage.

After a selective tender process, the tender for the new Water Treatment Plant was awarded to John Holland Pty Ltd in October 2015.

Pump Stations on Eugowra Road, Back Yamma Road and High Street were all retrofitted with high efficiency pumps and VFD's as well as power factor correction, funded under the Community Energy Efficiency Grant in 2014.

Acting General Manager

Mayor

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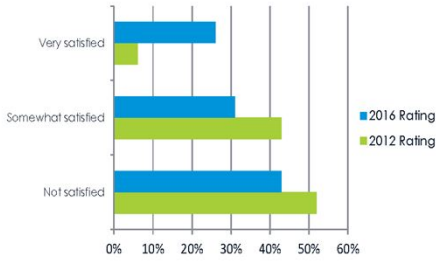
8.2 Manage road assets

Assessing Progress

Community Survey Outcomes
Satisfaction Rating - Local Roads



Council Outputs
Operational Plan Actions

Parkes Shire Council Actions

During the term road assets within the Parkes Shire received the following treatments;

2015/16:
Council adopted its inaugural 10 year Long Term Road Improvement Program (LTRIP)

Successful Bridges Renewal Program application - $297,000 (equivalent of 50% of costing) for the replacement of Kadina Bridge - north of Bogan Gate.

40 kms of Regional Sealed roads were upgraded including:
- Nelungaloo Road
- The Bogan Way
- Blackstock Hill Road

39 kms of Unsealed Local Roads were upgraded by gravel re-sheeting including:
- Kamandra Lane
- Lake Metcalfe Road
- Numulla Road
-

2,580 square metres of footpaths upgraded or constructed in areas such as:
- Orange Street
- Bushman Street
- Forbes Road
- Peak Hill Road

2014/15:
Completion of Road Projects including:
- Middle Trundle Road and Nelungaloo Rail Crossing
- Wyatts Lane Intersection upgrade
- Numulla Road and Back Peak Hill Road Widening
- Southern Ring Road Stage 1 intersection
- Bedgerabong Road - 2kms of reseal from Condobolin Road South
- Bogan Road Rehabilitation at Goonumbla - co-contribution with Northparkes Mine
- MR350N Rehabilitation - near Kadungle for approximately 9kms
- Parkes Transport Interchange which included new bus shelter, passenger carparking, intersection channelization and bicycle parking

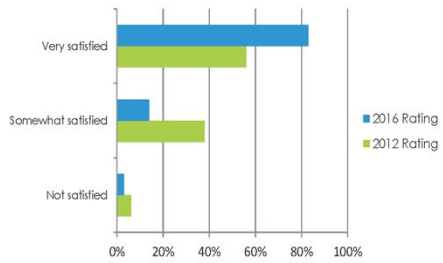
2013/14
- Final 2kms upgraded of Bogan Road between Goonumbla and Northparkes Lane
- MR348 Re Sheet Program
- Roads to Recovery projects on Brolgan Road, Back Peak Hill Road, Warregal Road and Yarrabandai Road
- REPAIR program works on MR348 Road Alignments and sight distance improvements to the value of $200,000
- 350N Shoulder Widen and Reseal
- Completion of Middle Trundle Road project which facilitated Road Train Access
- $5 million flood damage Repair works

In 2013 Council formed the Rural Roads Advisory Group to receive input from community representatives regarding the Shire road network and Council's approach to planning works.

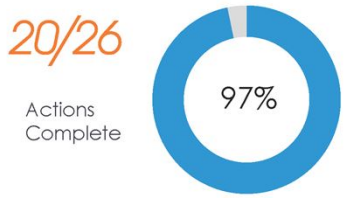
8.3 Ensure Shire liquid waste management is in line with best practice

Assessing Progress

Community Survey Outcomes
Satisfaction Rating - Sewerage



Council Outputs
Operational Plan Actions



Parkes Shire Council Actions

The Parkes Shire Council New Sewage Treatment Plant Project progressed from planning phase to construction phase during the council term. The Expression of Interest for the Treatment Plant was formally called on the 18 May 2015 and closed on the 19 June 2015. The selective tender process was completed in October 2015 - awarded to John Holland Pty Ltd.

$8.5 million of funding was secured through the National Stronger Regions fund to construct a new water recycling facility at the new Sewage Treatment Plant.

Throughout the term treated effluent was provided to Peak Hill and Parkes Golf Courses.

Only 1 environmental license breach was recorded throughout the entire term.

Council maintained pipelines through a CCTV manhole inspection program.

Acting General Manager

Mayor

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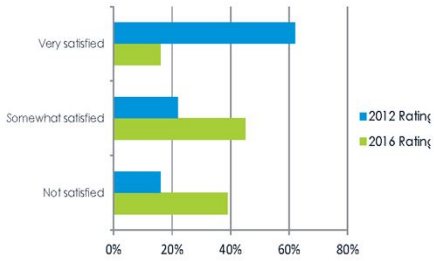
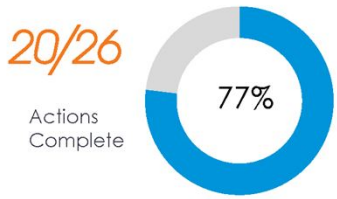
8.4 Ensure Shire storm water management minimises negative impacts and maximises reuse

Assessing Progress

Community Survey Outcomes
Survey details



Council Outputs
Operational Plan Actions



Parkes Shire Council Actions

Major works in the area of stormwater management for the term included:

2015/16
- Council's new Wetland Treatment system project began construction in March 2016 at PAC Park, aiming to improve storm water quality flowing through into Goobang Creek
- Peak Hill culvert renewal designs for Peak Hill were completed
- Major Works at Thomas Street conducted to reduce flooding impacts in the area
- Completion of augmented drainage works in Nash Street

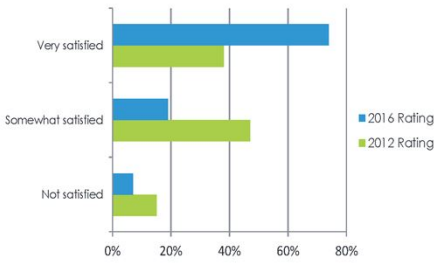
2014/15
- Stormwater Management Plans work for Bogan Gate Parkes completed
- Installation of a Rain Garden and vegetation project completed and chosen for inclusion in Industry paper 2015

2013/14
- Hartigan Avenue drainage project completed

8.5 Maintain and operate Parkes Airport

Assessing Progress

Community Survey Outcomes
Survey details



Council Outputs
Operational Plan Actions

Parkes Shire Council Actions

The Parkes Shire Council Parkes Airport Terminal Redevelopment Project was officially opened in June 2016 by Michael Mc Cormack MP.

Works throughout the term at the Airport in addition to the Terminal Redevelopment Project include:
- Entryway enhancements
- Airport masterplan creation
- Transport Security Plan updated - Gazetted January 2014
- HARS Hanger upgrades - Electricals, Sky lights and painting
- Carpark upgrade
- Runway Lighting
- Boundary fencing
- Linemarking
- Resealing of cross runway and aprons

Acting General Manager

Mayor

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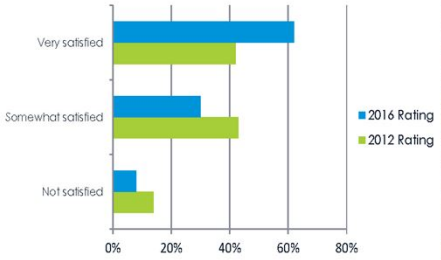
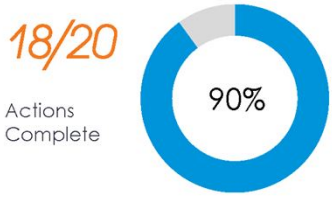
8.6 Manage, maintain and update Council owned buildings and property

Assessing Progress

Community Survey Outcomes
Satisfaction Rating - Caravan Park



Council Outputs
Operational Plan Actions



Parkes Shire Council Actions

Throughout the term Spicer Park Caravan Park received the following upgrades:

- 2 new cabins -1 duplex, 1-2 bedroom disabled cabins (The completion of this project satisfied Parkes application for RV friendly status)
- New air conditioning units
- Hot water systems to amenities
- BBQ Shelter

Other Improvement works included Cooke Park Bus Shelter refurbishments and Trundle Library works.

2015/16 works on MR350N

PSC Councillors and staff visit on site at the Parkes Airport Redevelopment Project

One of the new cabins at Spicer Park Caravan Park

Offical opening of Middle Trundle Road Upgrade- Council's first SRV project.
Pictured L-R: Cr Pratt, Mayor Keith, Graham Coleman, Brad Teague, Matthew Byrnes, Andrew Klein, Daniel Morgan and Kent Boyd

Acting General Manager

Mayor

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Lake Endeavour Dam Upgrade Sod Turning in May 2014. (Front L-R) Brad Symes, Robert Davis, Mayor Keith, the then Local Member for Dubbo Troy Grant MP, Cr Pratt, Cr Haddin, (Back L-R) and Kent Boyd, Ben Ho Ward, Andrew Francis, Louise Peebles, Cattie Thompson, Jason Myers, Owen Jenson.

Overall Council performance for the term

Community Survey Outcomes - *Key Findings*

Micromex Research - Parkes Shire Council Community Research Report summarises its finding as per the following:

Overview (Overall satisfaction)

90% of residents rated their overall satisfaction with Council's performance as at least 'somewhat satisfied'. This is a very good result for Council, being significantly higher than the Regional, All of NSW, and Metropolitan benchmarks.

Residents aged 65+ were significantly more satisfied with Council's performance in the last 12 months.

Q1b. Overall for the last 12 months, how satisfied are you with Council's performance, not just on one or two issues, but across all responsibility areas.

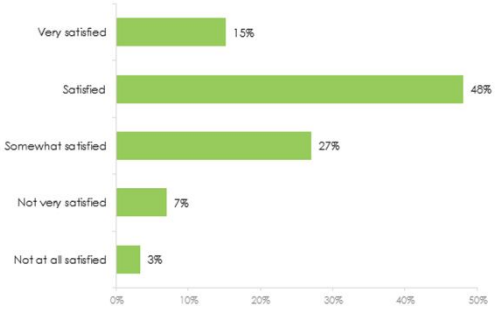
	Overall	Male	Female	18-34	35-49	50-64	65+	Town	Village	Farm
Mean Ratings	3.65	3.62	3.68	3.41	3.52	3.71	3.98	3.66	3.90	3.56

NSW LGA Brand Scores	Metro	Regional	All of NSW	Parkes Council
Mean Ratings	3.45	3.22	3.31	3.65

Scale: 1 = not at all satisfied, 5 = very satisfied

A significantly higher/lower level of satisfaction (by group)

Base: N=270



Acting General Manager Mayor

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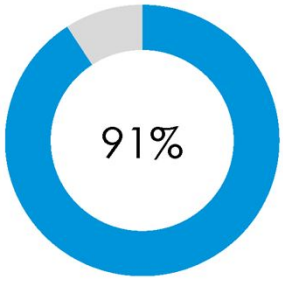
Council Outputs - *Operational Plan Actions*

Based on Operational Plan Action completions for each financial year from 2012/13 to 2015/16, Parkes Shire Council assesses total outputs complete to be the following:

228/251

Actions Complete



PARKES SHIRE COUNCIL

Delivering progress and value to our community

Acting General Manager

Mayor

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11 DIRECTOR TECHNOLOGY AND CORPORATE SERVICES REPORT

11.1 (DTCS) Charles Sturt University - Tony McGrane Memorial Scholarship Dinner

Executive Summary

Council has received an invitation, attached, to attend the Tony McGrane OAM Memorial Scholarship Dinner, to be held at Charles Sturt University Dubbo Campus on Monday 12 September 2016. The guest speaker for the dinner will be Mr Angelos Frangopoulos, CEO of Australian News Channel Pty Ltd.

The dinner aims to raise funds for the Tony McGrane Memorial Scholarship Fund, which has provided several Scholarships to assist students study at the CSU Dubbo campus.

A level of Council support is thought appropriate given the intent of the fund and the close working ties which have been established with Charles Sturt University.

Background Information

Tony McGrane OAM passed away in 2004 after a battle with cancer related illness. A scholarship fund was established in recognition of the vision and community involvement of the late Mr McGrane. Mr McGrane was an independent local State member who championed the resources and economies of the communities in his electorate and was a tireless advocate for tertiary education. A gala function and dinner launched the Scholarship Fund in Dubbo in 2010. Council has supported this event annually ever since.

Legislative or Policy Implications

Section 356, Local Government Act 1993

Progressive Delivery Program Implications

The resolution in this report will primarily affect the Delivery Program Future Direction relating to: *1. Develop Lifelong Learning Opportunities*

Predicted positive effect / opportunity for the Delivery Program: *Good*

Predicted negative / challenge to the Delivery Program: *Moderate*

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Quadruple Bottom Line

Economic	★★★☆☆	*Environmental*	★★★☆☆
Social	★★★☆☆	*Civic Leadership*	★★★☆☆

Budget & Financial Aspects

Since the commencement of the Scholarship Fund Council has previously donated $500 annually. To simplify arrangements it is thought appropriate that 8 tickets be purchased ($1,200) as a clear indication of Council's level of support for the event.

Recommendation

1. That 8 tickets be purchased for the Memorial Dinner to aid the Tony McGrane Memorial Scholarship Fund.
2. That the tickets be allocated by the Mayor and General Manager.

Report

The Parkes Shire benefited significantly from the assistance given by the State Independent member during his time in Office and right up to his untimely passing. A consummate grantsman, Tony McGrane OAM MP assisted many groups and indeed Council, in securing niche funding for local projects which has contributed significantly to the vibrancy of the community and available facilities which continue to support local and visiting interests.

Councillors and prominent citizens with a close affiliation with Tony McGrane have expressed interest in attending the Dinner. To simplify arrangements, it is suggested that Council purchase a maximum of 8 tickets to clearly demonstrate its level of support for the ongoing Scholarship Fund.

Attachments

1. Media Release from Charles Sturt University regarding the Memorial Dinner.

Media Release- For Immediate Use

The 4th CSU Tony McGrane memorial scholarship dinner will be held at CSU Dubbo Campus on Monday 12 September at 6.30pm.

The guest speaker is the well-known media executive **Mr Angelos Frangopoulos,** CEO of **Australia News Channel** Pty Ltd, "Sky News".

The Tony McGrane Memorial Scholarship was created in 2010 to commemorate the role of late Tony McGrane in the establishment of the CSU Dubbo Campus, during his term as Mayor of Dubbo Council.

Since 2010 the scholarship fund has provided **10 scholarships** to students from within the Dubbo electorate and Orana region.

Geoff Wise, chairperson of the Tony McGrane Scholarship Committee said "tickets are now on sale for the dinner, and may be obtained online or by contacting Melissa Britnell at CSU (02) 6885 7370. Early bookings are advised as tickets are limited"

Tony McGrane served as Mayor of Dubbo from 1991 to 1999 and as the Member for Dubbo in NSW Parliament from 1999 until his untimely passing on 15 September 2004.

"Angelo Frangopoulos has a long time connection with CSU having studied at CSU Bathurst and later serving on the Council of CSU" added Geoff Wise.

The evening will be hosted by MC, **Mr Geoff Mann** and the scholarship recipients for 2015 and 2016 will be in attendance.

ENDS

With Compliments

Geoff Wise- Chairperson
M- 0455 447 900 E- gawise@bigpond.com

Melissa Britnell- Regional Relations Assistant CSU
T- (02) 6885 7370 E- mbritnell@csu.edu.au

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11.2 (DTCS) Parkes Masonic Temple Co - 2016/17 Rate Rebate Request

Executive Summary

A request has been received from the Board of the Parkes Masonic Temple requesting that Council give consideration to waiving 50% of the Business General Rate for 2016/17 levied on their property located at 1-7 Short Street, Parkes, as granted in previous years.

Background Information

The Board of the Parkes Masonic Temple Co has made representations for Council to consider waiving 50% of the Business General Rate for the 2016/17 financial year. The Board's representation is based on the following considerations which they claim are still relevant for the current financial period. The Masonic property is not used for business purposes and is in the main used for various Lodge meetings and provides facilities for other community organisations. Members of the various lodges pay dues and these dues are based on covering all overheads associated with the owning of the property. Any small surpluses which are a result in some years are accumulated to cover major upkeep and capital item replacements. The Lodge is still an incorporated entity, but is now registered with the Taxation Office as a "Not for Profit Organisation".

The facilities in the building are provided to two outside bodies, namely the Parkes College for Seniors and Charles Sturt University Off Campus (examinations) Parkes.

Legislative or Policy Implications

Section 356 of the Local Government Act, 1993.

Delivery Plan (Strategic Objective) Implications

The resolution in this report will primarily effect the Delivery Plan Future Direction relating to:
1.2.2 Develop Lifelong Learning Opportunities

Predicted positive effect / opportunity for the Delivery Plan: *Good*

Predicted negative / challenge to the Delivery Plan: *Low*

Quadruple Bottom Line

Economic	★★★☆☆	*Environmental*	★★★☆☆
Social	★★★★☆	*Civic Leadership*	★★★★☆

Acting General Manager Mayor

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Budget & Financial Aspects

The Business General Rate for the Parkes Masonic Temple Co at 1-7 Short Street, Parkes is $2,500.90 for 2016/17. The granting of the request made by the Parkes Masonic Temple Co would involve a contribution of $1,250.45.

Funds would be taken from the Section 356 (Appeals and Donations) Vote to meet the requested rate contribution

Recommendation

That Council make a contribution towards the rates levied on assessment 36750-0, being 1-7 Short Street, Parkes owned by the Parkes Masonic Temple Co in the amount of $1,250.45, being 50% of the Business General Rate for 2016/17, under Section 356 of the Local Government Act 1993.

Attachments

1. Correspondence received from Parkes Masonic Temple Co.

FREEMASONS
NSW & ACT

Parkes Masonic Temple Co
Mr Ray Knights
PO Box 16, Parkes NSW 2870
Telephone 02 68623981 Mobile 0428639109 email ray@knightsbuilders.com.au

7 August 2016

The General Manager
Parkes Shire Council
PO Box 337
Parkes NSW 2870

Dear Sir,

RE – RATE ASSESSMENT NO: 36750-00000000-000 2014/2015
1-7 SHORT STREET PARKES

In past years the Board has applied for and received a reduction in the Business General rate in recognition of the facilities and benefits that were and are still provided by the usage of our premises to the Parkes community.

Council was extremely generous in giving a 50% reduction in the Business General Rate that was levied. This reduction was certainly appreciated. Again, we certainly did not presume that this reduction was an ongoing commitment.

Our representation was based on the following considerations which are still as relevant today.

This Masonic property is not used for business purposes and is in the main used for various Lodge meetings and providing facilities for other local community organisations.

Members of our various lodges pay dues and these dues are based on covering all overheads associated with owning this property.

The Lodge is still an incorporated entity, but is now registered with The Taxation Office as a ***not for profit organisation*** and as such is no longer required to lodge a taxation return. The small surpluses that result in some years are accumulated to cover major upkeep and capital item replacements.

The facilities of our building are provided to two outside bodies, namely the Parkes College for Seniors and Charles Sturt University Off Campus – Parkes.

Parkes College for Seniors provides the venue for various activities organised for our senior citizens covering arts and craft activities as well as physical activities to maintain fitness. The seniors are charged a nominal $13 per hour to cover costs such as lighting, heating and cleaning. The fee is purely a cost recovery based charge and the Temple Co looks to making no profit from activities held.

Charles Sturt University utilises our premises for off campus exams and have done so for several years. The isolation of the examination site provides a quiet and uninterrupted facility for their examinations. Again we charge a nominal $55 per day to cover similar expenses as detailed above.

We again stress that Masonry is only a benevolent society and is not structured to run as a business based on securing profits as a result of its undertakings. Our classification with the Australian Taxation Office is as a NON FOR PROFIT ORGANISATION and as such no returns need to be lodged.

Taking into consideration the uses that Parkes Masonic Temple Co property is put to, and also realising that our property enjoys facilities that are available to all properties within the town boundaries (water and sewerage services etc...) we again respectfully request Council to consider waiving half of the Business General Rate as previously allowed.

The current Business General rate levied for 2016-17 is $2500.90

Trusting this request meets with your favourable consideration.

Yours faithfully

Ray Knights
Secretary/Treasurer

Acting General Manager

Mayor

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12 DIRECTOR PLANNING AND ENVIRONMENT'S REPORT

12.1 (DPE) July 2016 Building Statistics

Executive Summary

During the month of July 2016 there were nine (9) Development Applications received totalling $3,336,542.00 and nine (9) consents were issued. Five (5) Complying Development Certificates were received totalling $706,743.00 and four (4) consents were issued.

Background Information

The report is furnished to Council on a monthly basis and provides a snapshot of development activity in the Shire during that period.

Legislative, Policy & Management Planning Implications

Nil.

Budget & Financial Aspects

Nil.

Recommendation

1. That the information be received and noted.

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Report

The figures shown in the table below are for Development Applications received during July 2016 with respect to the specified building types.

The figures in the shaded area of the table are July 2015.

Building Type	No.	Estimated Value	No.	Estimated Value
New Dwellings	6	$3,060,542.00	-	-
Residential Flat Building	-	-	-	-
Addition/Alteration to Dwelling	-	-	1	$16,000.00
Outbuildings (carport, pergola, garages, sheds)	1	$26,000.00	4	$114,500.00
Swimming Pools	-	-	-	-
Class 10b – Structures	-	-	3	$315,000.00
Additions to Commercial Buildings	1	$250,000.00	1	$90,000.00
Additions to Industrial Buildings	-	-	-	-
New Commercial / Industrial Buildings	1	$0.00	-	-
Subdivision/Boundary Adjustment	-	-	1	$0.00
Home Industry	-	-	-	-
Home Occupation	-	-	-	-
Change of Use	-	-	1	$0.00
Demolition	-	-	1	$10,000.00
Boarding House - Class 1b	-	-	-	-
Totals	**9**	**$3,336,542.00**	**12**	**$545,500.00**
Total 01/07/16 - 31/07/16	**9**	**$3,336,542.00**	**12**	**$545,000.00**

Acting General Manager

Mayor

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The following list of Development Consents were issued in the month of July 2016.

Application No.	Address	Description
DA16043	5 Guillan Place, Parkes	Carport
DA16051	1 Mentone Street, Trundle	Manufactured Dwelling
DA16053	44 Station Street, Parkes	Shed and Carport
DA16055	5 Frogley Street, Parkes	Transport Depot
DA16056	97 Hill Street, Parkes	Demolition of existing dwelling and erection of multi dwelling housing consisting of four dwellings
DA16057	'The Long Yard' 144 Maguire Road, Parkes	Additions to Dwelling (Deck)
DA16058	11 Panorama Crescent, Parkes	Demolition of existing deck and awning and erection of a new covered deck
DA16060	5 Hydrangea Avenue, Parkes	Shed
DA16061	Nash Street, Parkes	Dwelling-house

The figures shown in the table below are for Complying Development Certificates received during July 2016 with respect to the specified building types.

The figures in the shaded area of the table are for July 2015.

Building Type	No.	Estimated Value	No.	Estimated Value
Urban Dwellings	2	$662,843.00	10	$2,650,000.00
Addition/Alteration to Dwelling	-	-	-	-
Outbuildings (carport, pergola, garages, sheds)	1	$1,000.00	1	$40,000.00
Swimming Pools	1	$32,900.00	-	-
Structures - Class 10b	-	-	-	-
Additions to Industrial/ Commercial Buildings	1	$10,000.00	-	-
Commercial use and building alterations	-	-	-	-
Change of Use	-	-	-	-
Boundary Adjustment/Strata Subdivision	-	-	-	-
Demolition *(SEPP)*	-	-	-	-
Totals	**5**	**$706,743.00**	**11**	**$2,690,000.00**
Total 01/07/15 - 31/07/16	**5**	**$706,743.00**	**11**	**$2,690,000.00**

Acting General Manager

Mayor

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The following is a list of Complying Development Certificates which were issued in the month of July 2016.

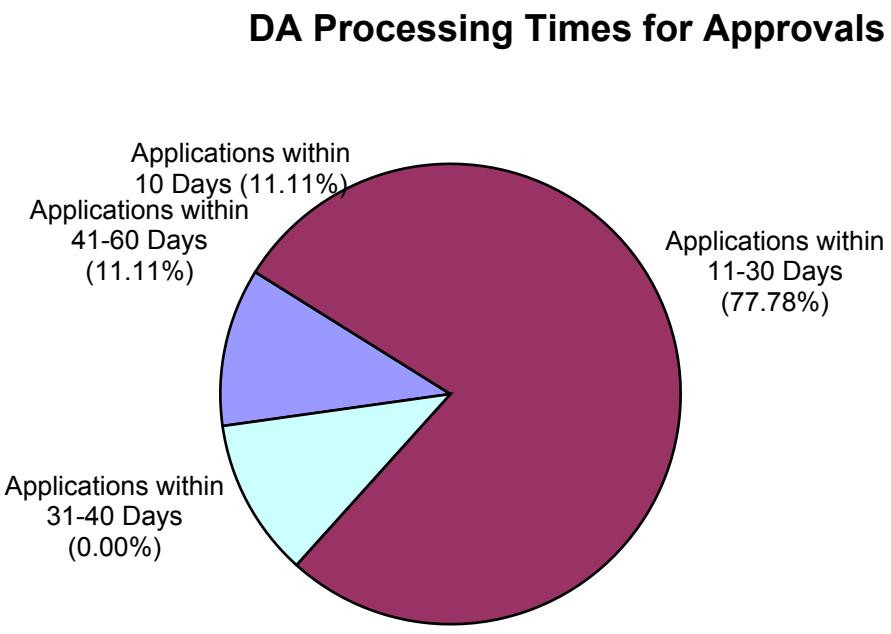
Application No.	Address	Description	Certifying Authority
CDC16019	8 Mossgiel Close, Parkes	Swimming Pool	PSC
CDC16020	18 Hydrangea Avenue, Parkes	New Dwelling and Attached Garage	PC
CDC16021	33 Danilenko Street, Parkes	Single Storey Dwelling with Attached Double Garage	PC
CDC16022	48-54 Welcome Street, Parkes	Internal Alterations - Modify Gaming Room	PC

Note:
PSC - Parkes Shire Council; PC - Private Certifier

DA Processing Times for Approvals

The information shown in the pie chart below are Development Application approvals issued for the period 1 July 2016 to 31 July 2016.

It should be noted that a total of 127 Development Applications have been approved with an average of 23.92 days.



Attachments

Nil.

Acting General Manager

Mayor

13 DIRECTOR ENGINEERING SERVICES REPORT

13.1 (DES) Bus Shelter Donation to Trundle Multi-Purpose Centre

Executive Summary

Trundle Multi-purpose Centre is seeking a donation of an unused bus shelter to use as a shelter in their new garden.

Background Information

On 25th August this year Council received a request from the Trundle Hospital Auxiliary seeking assistance in the form of a bus shelter or other appropriate structure for their newly constructed garden area. This follows a telephone conversation with Council's Shire Presentation Co-ordinator seeking advice on the correct process to seek such assistance.

There is a spare bus shelter of the same style as that at Cooke Park in Welcome Street. This shelter has recently been sent out to be painted and repaired so that it could be used as the need arose.

Legislative or Policy Implications

The Town Presentation and Improvement Policy 2105-2108 exists to provide direction on the improvement of amenity within the Shire's towns and small communities. This request seeks to improve the amenity for the residents of Trundle, albeit not at a Council owned facility.

Budget & Financial Aspects

Depending on Council's resolution there could be financial implications through lost opportunity of not having the shelter for other uses and from the delivery of shelter. If a shelter is required elsewhere it will cost approximately $10,000 to purchase a new building. The shelter subject to this request has been dismantled and stored for some time so has minimal residual value. It has recently been repainted with the thought that it could be used for a ticket office at one of the sporting fields.

Recommendation

1. That Council provide the shelter to the Trundle Hospital Auxiliary for the cost of the recent repainting work which is estimated at $1,800.

Attachments

1. Letter requesting support from hospital Auxiliary

United Hospital Auxiliaries of NSW Inc.

Let us hold high the lamp of service for the welfare of our hospitals

88 Forbes St.,
Grundle 2875.
PHONE. 0402548245.

General Manager.
Parkes Shire Council.

Dear Sir,

Recently United Hospital Auxilliaries of N.S.W, Grundle Branch, with assistance from the community raised aproximately $50,000. to establish a new garden at the Grundle Multi Purpose Centre (hospital.) The garden is to encourage patients, residents and their families to enjoy being outside. Already, so I am pleased to say, this is happening.

In the original plan we had included a seat with shelter, we have budgeted for this purpose.

At a recent Grundle C.C.C. meeting it was mentioned a bus shelter may be available from Parkes Shire Council.

Our member Sandra Stevenson has spoken to David Ramsay, who confirmed the above.

I am writing to ask the Council to consider donating the spare bus shelter, with seat, to the Grundle M.P.S. Also, if possible to deliver it to the Grundle Hospital. We would be most grateful if this was acceptable to you and would publicly thank the Council. Also a representative of your choice would be invited to the official opening.

Acting General Manager

Mayor

United Hospital Auxiliaries of NSW Inc.

Let us hold high the lamp of service for the welfare of our hospitals

We do understand the Parkes Shire Council is under no obligation to the Trundle Hospital, but we would be most grateful for your consideration of our request.

We would be happy to discuss this matter and work with council to negotiate a suitable outcome.

Thank you for your consideration.

Carol Schneider.
Secretary.
United Hospital Aux,
Trundle Branch.

Acting General Manager

Mayor

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13.2 (DES) IPWEA NSW Local Roads Congress

Executive Summary

The 2016 IPWEA NSW Local Roads Congress was held in Sydney, New South Wales on 6th June 2016. The Congress, conducted by the Institute of Public Works Engineering Australia, continues to be a very important annual event for local government.

Background Information

The NSW Roads Congress has been held over a number of years and has been instrumental in the continuation of many major funding programs available to Councils. Parkes Council has been represented at, and contributed to, all previous NSW Roads Congress events by Cr Keith together with a senior staff member.

Councils have recognised the importance of maintaining a united voice and the Congress has attracted 80-120 delegates each year. The 2016 Congress was attended by Cr Keith along with Councils Director Engineering Services Ben Howard, and attracted 109 delegates including 28 Mayors, Councillors and State Members

Through the continued attendance of the Congress by Local Government representatives across NSW, considerable influence has been exerted on the State Government to assist Councils with the significant backlog of works on road and transport infrastructure.

Legislative or Policy Implications

Nil

Progressive Delivery Program Implications

The resolution in this report will primarily effect the Delivery Program Future Direction relating to: *8. Maintain and improve the Shires Assets and Infrastructure*

Predicted positive effect / opportunity for the Delivery Program: *Good*

Strong continued support will maintain the pressure on the State Government to continue, or increase, the level of funding.

Predicted negative / challenge to the Delivery Program: *Major*

A reduction in the continued support will also reduce the likelihood of the State Government continuing the programme beyond 2016.

Quadruple Bottom Line

Economic	★★★★☆	*Environmental*	★★★☆☆
Social	★★★★☆	*Civic Leadership*	★★★★★

Acting General Manager

Mayor

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Budget & Financial Aspects

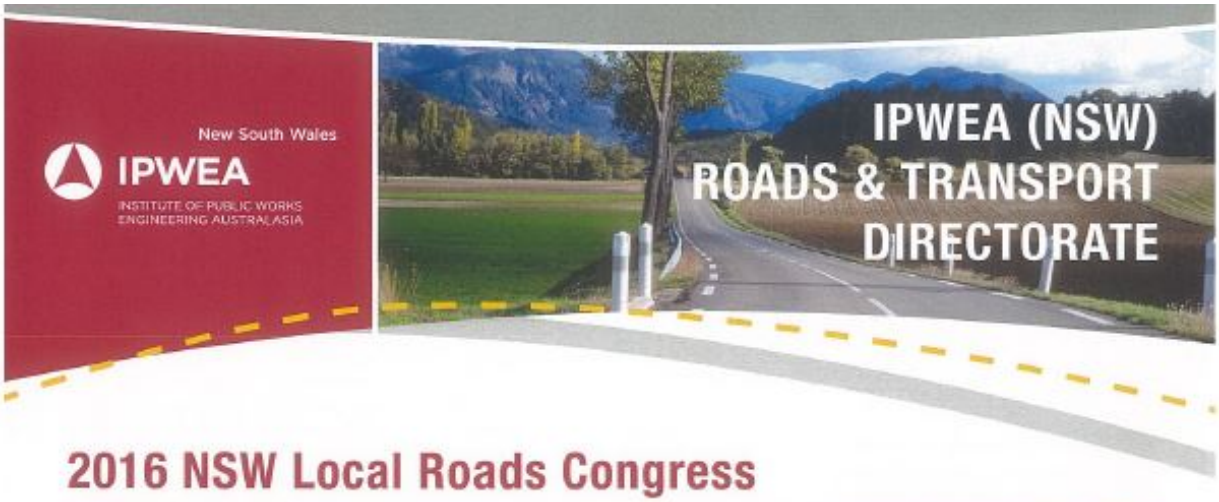
Registration costs of $300 per member and estimated travel and accommodation costs of $400 per person. Mayors and Councillors attend for free if attending with paying delegate. Continued support is required to keep pressuring the State Government to continue or increase the level of funding.

Recommendation

1. For the information of Council.

Attachments

1. IPWEA NSW Local Roads Congress information booklet and Congress communiqué



2016 NSW Local Roads Congress

109 delegates including 28 Mayors, Councillors and State Members from across NSW met in State Parliament House on Monday 6th June to discuss a wide agenda under the theme Driving a New Direction.

The Keynote address to the Congress was delivered by Peter Duncan, CEO, RMS on behalf of the Hon. Duncan Gay, MLC, Minister for Roads, Maritime and Freight. The presentation was warmly welcomed by delegates and foreshadowed a number of State Government presentations that clearly voiced a spirit of greater co-operation between State and Local Government. Feedback from delegates has indicated that they valued the information provided and expect that the Roads & Transport Directorate will continue to work with Roads and Maritime Services and Councils within the Industry to deal with roads, transport and infrastructure issues that arise.

RMS Country Bridge Solutions Construction

RMS has taken the next step in the Country Bridge Solutions (CBS) project at Tenterfield with the precast units being lifted into place on 1st June 2016.

Further details of the project will be provided by RMS as the project reaches its conclusion and the bridge is opened for use.

Acting General Manager

Mayor

2106 NSW Local Roads Congress Communiqué

Delegates at the Congress discussed and adopted a Congress Communiqué. The full 2016 Communiqué including the background preamble is available from the Roads & Transport Directorate at: https://higherlogicdownload.s3.amazonaws.com/IPWEA/c7e19de0-08d5-47b7-ac3f-c198b11cd969/UploadedImages/Congress/2016NewFolder/Congress%20Communique%20-Final.pdf

The adopted Communiqué states:

To further the outcomes of this Congress, the Congress calls on Governments to take the following measures:

NSW Local Government

The Congress calls on Local Government in NSW to:

1. advocate for their communities by writing to the relevant Ministers and their local NSW and Australian Government MPs seeking their support for the Congress outcomes
2. continue to improve asset management performance by:
   a. continuing to work with the Office of Local Government to complete the framework to provide transparency and consistency of infrastructure measures within the Integrated Planning & Reporting framework
   b. building capacity within the Local Government industry by supporting ongoing training and knowledge sharing
   c. taking responsibility for developing skilled professionals for tomorrow through cadetships and experiential development programmes
   d. encouraging region based standing working groups on asset management to provide peer support and pressure to public works professionals and councils in each area
   e. encourage implementation of the NAMAF as the standard audit tool for Local Government asset management capability.
3. support the employment of better techniques and the importation of proven technology from outside the industry to better meet our community's needs.

NSW Government

The Congress calls on the NSW Government to:

1. develop a sustainable funding model for local government in NSW which removes the impediments to sustainable funding within the existing Integrated Planning and Reporting framework
2. redistribute Federal Assistance Grants to regional NSW to address social equity and reduce the infrastructure funding gap, with a more meaningful rate charged on city land so urban councils are not financially disadvantaged.
3. continue to provide resources to Local Government for the management and upgrade of transport infrastructure, particularly to address the declining condition of bridges
4. implement a programme through the Department of Planning to develop strategies to determine and mitigate the cumulative impact of State Significant Development, e.g. mining, on communities and transport infrastructure beyond the immediate development area
5. initiate consultation with Local Government to develop a Freight Strategy to increase productivity through targeted investment
6. increase the Regional Road Block Grant funding to address the 89 million per year funding gap on regional roads.
7. commit to ongoing council involvement in existing RMCC arrangements on the state road network.
8. support for councils to work with local businesses and communities to implement local and regional Climate Change Plans – particularly in relation to infrastructure.
9. request State funding to assist in the provision of Road Safety Audit Training for a nominated Road Safety Auditor within each council in NSW.
10. a Transport for NSW person to be added to the IPWEA Roads and Transport Directorate.
11. increase financial support for Weight of Loads groups for better road asset management and road safety.
12. to improve reporting and sharing of data with Local Government for emergency situations (road closures etc.).

NSW & Australian Governments

The Congress calls on the NSW and Australian Governments to:

1. continue the funding to Local Government under grant programmes such as *Fixing Country Roads* and the *Bridges Renewal Programme*
2. build upon the Fixing Country Rail Programme to target the reduction of freight loads on local and regional roads, including resolving institutional impediments for access to existing rail
3. ALGA work with COAG, informed by State LG peak bodies and IPWEA, to develop a new National Infrastructure Partnership for the three tiers of Government for smarter long term investment planning in transport and community infrastructure.
4. allow National Disaster relief payments to be used by Local Government for betterment of affected assets, not just replacing like with like so the problem recurs.

Australian Government

The Congress calls on the Australian Government to:

1. restore the CPI increase in Financial Assistance Grants to Local Government
2. review the distribution of Federal Assistance Grants, having regard to social equity for local councils having low populations
3. maintain the current level of Roads to Recovery funding and make the Programme permanent from the commencement of the 2019-20 financial year
4. progressively increase funding to Local Government tied to a percentage of the GST equivalent to 1% of National GDP
5. permanent doubling of Roads to Recovery (to at least $700 million per annum)

Australian Local Government Association

The NSW Congress seeks the support of ALGA to deliver the NSW Roads Congress outcomes.

FEEDBACK

Your comments or reactions to any of the above issues are welcomed. Please email me at: mick.savage@ipwea.org

Mick Savage Manager, Roads & Transport Directorate

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Acting General Manager

Mayor

13.3 (DES) Parkes Shire Pedestrian and Cycling Strategy Active Movement Project at Kelly Reserve

Executive Summary

A comprehensive program of infrastructure improvements throughout the Parkes Shire has been developed Based on the Pedestrian & Cycling Strategy. The local community and relevant funding partners are supportive of the Strategy being adopted by Council and implemented over the next 4 to 10 years. The Active Movement Project was identified as part of the program after extensive community consultation. Council has selected a contractor to provide outdoor fitness equipment as a major component of the project to be installed at Kelly Reserve being Parkes Project number 32 as outlined in the strategy.

Background Information

The Parkes Shire Pedestrian and Cycling Strategy has been developed throughout the 2015/16 Financial Year with extensive community engagement, with the plan being adopted by Council on the 7th of July 1016.

Legislative or Policy Implications

The draft Parkes Shire Pedestrian and Cycling Strategy is intended to replace the Parkes Pedestrian and Access Mobility Plan and Bike Plan, prepared in 2008. The focus of the new Strategy has been to make pedestrian and cycling activities a safe, healthy and attractive travel option throughout the Parkes Shire as well as to encourage fitness and improved the wellbeing to residents.

Progressive Delivery Program Implications

Continuing support of pedestrian, cycling and road safety initiatives meets the Delivery Program's objectives in relation to improving the health and wellbeing of the community as well as enhancing recreation and culture.

The resolution in this report will primarily affect the Delivery Program Future Direction relating to: *2. Improve Health and Well Being. It also supports Future Direction 5. Enhance Recreation and Culture*

Predicted positive effect / opportunity for the Delivery Program: *Excellent*

Predicted negative / challenge to the Delivery Program: *Negligible*

Quadruple Bottom Line

Economic	★★★☆☆		*Environmental*	★★★★☆	
Social	★★★★☆		*Civic Leadership*	★★★★☆	

Acting General Manager Mayor

Supporting pedestrian, cycling and road safety initiatives has positive impacts in all areas of the Quadruple Bottom Line, as follows:

- Creating a more comprehensive movement network.
- Maximising health and lifestyle benefits.
- Achieving safer conditions.
- Social benefits.
- Improving land-use planning.

Budget & Financial Aspects

The Active Movement Project is funded by the Parks Wellness Plan. The equipment, site preparation and soft fall will cost $80,000. There will be some associated works carried out with regard to lighting and CCTV being approximately $10,000. The total funding for the plan has been allocated $175,000 in this year's budget.

Recommendation

1. That Council endorses the proposed Active Movement Network at Kelly Reserve for the purposes of additional public exhibition.

2. Council endorses $8,000 of the Parks Wellness Plan budget to be allocated to the Tullamore Community Healthy Town Challenge project.

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Report

The Parkes Shire Pedestrian and Cycling Strategy process demonstrated Council's desire to support healthy living and sustainable active transport for all members of the community. The planning focus is to make pedestrian and cycling activities a safe, healthy and attractive travel option throughout the Parkes Shire.

Substantial stakeholder engagement has been ongoing over the 2015/16 Financial Year, as follows:

- **Surveys** - over 140 completed surveys were received from a wide cross section of the community. Survey information was used to understand community interest, attitudes, views and aspirations for pedestrian and cycling activities and facilities in the Parkes Shire.

- **Community Workshops** - a number of workshops were held in late September and early October 2015 in Parkes, Peak Hill, Trundle and Tullamore. The findings of community workshops are shown in Map Sheets 2 - 5 in the Strategy.

- **Parkes Fitness Group Workshops** - a number of workshops were held at Fitness Centres and where groups were exercising (e.g. Northparkes Oval and Woodward Oval) to explore outdoor fitness equipment opportunities in Parkes. Stakeholder meetings were held in April 2016.

- **Meetings** - a number of meetings were held with agencies, interest groups and residents.

- **Public Exhibition** - the draft Parkes Shire Pedestrian and Cycling Strategy was publicly exhibited from 11 April 2016 until 13 May 2016. Exhibition venues were established at Parkes Administration Centre and all public libraries.

- **Public Exhibition Workshop** - a workshop was held in Parkes on 5 May 2016 to allow for stakeholders to raise any final issues.

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Kelly Reserve Project

The findings of community engagement more specifically around the Active Movement Network in Parkes identified a number of preferred locations or precincts for shared path and fitness equipment locations. Kelly Reserve was strongly supported by participants given the facilities available as well as the pleasant aesthetics this area has been identified as the first location to provide this facility.

Council approached four industry providers of outdoor fitness equipment for an installation of two areas one being larger and the second being a smaller install having an approximate budget of $80,000. In selecting the successful proposal for supply of the outdoor fitness equipment Council also sought feedback from a number of members of the community identified through their leadership and knowledge in fitness and exercise activities in the Parkes Township. The selection of a successful contractor was made by considering this feedback as well as the quality of the specifications, price and previous installations. A total of four contractors were reviewed with the proposal submitted by A-Space being deemed the preferred supplier. The community members also had a clear consensus this proposal was the preferred option. A summary of this proposal has been attached for the information of Council as well as the project as identified in the Pedestrian and Cycling Strategy 2016.

A shared path to run around the circumference of Bushman's Dam being approximately 400meters in length was also identified in the project for Kelly Reserve. This component of the project is still being investigated and scoped and once finalised a report will be provided to Council for consideration.

Whilst the finalised Parkes Shire Pedestrian and Cycling Strategy has already been adopted by Council following a public submission period, it is now proposed to seek submissions on this specific project in the strategy. It will be advertised at the Kelly Reserve site as well as through the media and usual processes to ensure sufficient opportunity for further community comment prior to commencing works.

Tullamore Project

Upon selecting the A-Space contractor as the preferred supplier Council approached the organisers of a community group in Tullamore who had successfully received a grant from a New South Wales Health initiative being the Healthy Town Challenge. The group applied for a $15,000 grant to fund outdoor fitness equipment for Tullamore in a partnership with a similar group from Tottenham. The Tullamore group now has $7,500 being 50% of the grant and had already commenced negotiations with A-Space independent of Council's project. Council has since negotiated with A-Space and the Tullamore group to enable considerable savings to be made in freight and installation for the Tullamore project in a collaborative procurement. In addition, to leverage the grant funding it is also proposed that, as the Tullamore outdoor fitness equipment project has synergies with projects for Tullamore identified in Councils Pedestrian and Cycling Strategy 2016, Council provides 50% of the $16,000 in quoted costs for the equipment to be supplied and installed.

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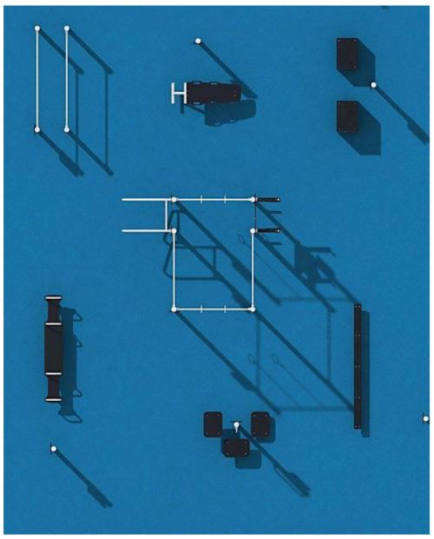
Attachments

1. Parkes Shire Pedestrian and Cycling Strategy Project No 32.
2. Summary of proposal by a-space for outdoor fitness equipment
3. Diagram depicting proposed site of exercise stations in Kelly Reserve.

Acting General Manager

Mayor

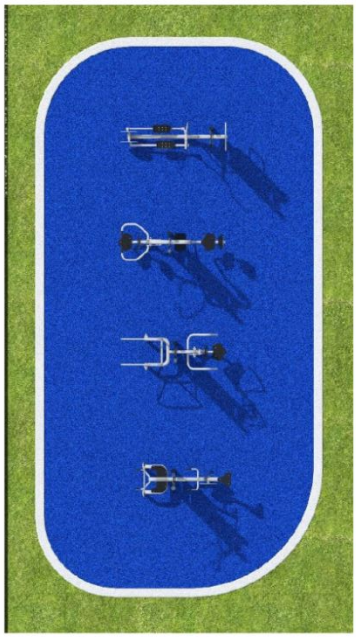


CONCEPTS FOR KELLY RESERVE - Station 1, Static Fitness Extra

a_space

Acting General Manager

Mayor



CONCEPTS FOR KELLY RESERVE - Station 2 (OPTION 1) Low to Medium Intensity Exercise

a_space

Acting General Manager

Mayor

Acting General Manager

Mayor

13.4 (DES) Parkes Shire Pool Season Length

Executive Summary

To assist with the programming of events at all Shire Pools, it is proposed to allocate the Pool Season opening dates for all sites.

Parkes Pool Season is generally open for the duration of 26 weeks, commencing 1 October 2016 and ceasing 1 April 2017.

Village Pool Season is usually from the first week in November until the last week in March, commencing 29 October 2016 and ceasing 1 April 2017.

Background Information

See Report.

Legislative or Policy Implications

Nil

Progressive Delivery Program Implications

The resolution in this report will primarily effect the Delivery Program Future Direction relating to: *2. Improve Health and Well Being*
6. Enhance Recreation and Culture

Predicted positive effect / opportunity for the Delivery Program: *Good*

The setting of the pool season prior to commencement will enable the user groups to be assured of their programmes.

Predicted negative / challenge to the Delivery Program: *Low*

Unseasonably hot weather may have community and user groups requesting an extension of the season.

Quadruple Bottom Line

Economic	★★☆☆☆	*Environmental*	★★★☆☆
Social	★★★★☆	*Civic Leadership*	★★★★☆

Budget & Financial Aspects

The costs associated with the operating and maintenance of all pools is funded from Councils Operational Budget. The allocation for the 16/17 season is $689,220

Acting General Manager Mayor

Recommendation

1. That the Parkes Pool Season commences 1 October 2016 and concludes 2 April 2016.
2. That the Village Pool Season commences 29 October 2016 and concludes 2 April 2016.

Report

Historically, Parkes Pool has opened the middle weekend of the September school holidays (usually the first Saturday in October) and the Village Pools have opened the closest Saturday to the beginning of November.

The village pools have opened later due to the inability to have the pool water heated to an enjoyable level. Usually in October the pool water in the Village Pools is below 20 degrees.

It is intended to have the Parkes Pool Season commencing 1 October 2016 and concludes 2 April 2017 and the Village Pool Season commencing 29 October 2016 and concludes 2 April 2017.

Parkes, Peak Hill and Trundle Pool's 2015-2016 seasons were extended from Thursday, 24 March 2016 to Sunday, 3 April 2016. (Tullamore Amenities renovations programmed to commence).

Season Ticket and general admissions during the extended period are outlined below:

26 March - 116 (Easter Saturday)
27 March - 81 (Easter Sunday)
28 March - 31 (Easter Monday)
29 March - 60
30 March - 47
31 March - 56
1 April - 88
2 April - 56
3 April – 215 (function)

General Admissions during the above period were 277 - averaged over the 9 days, this equates to an average of 30 general admission customers per day. Total Income from admissions during this period was $887.10

Kiosk sales during the period equated to $614.10. Total income for 9 days was $1,501.20

The expenditure of opening the Parkes Pool for the additional 9 days for wages only at kiosk and lifeguarding - $8,382.00.

The income for the extended period for Trundle and Peak Hill was $0. The additional expenditure of opening Trundle and Peak Hill Pools for the extended period equated to $4243.00.

These costs do not include chemicals and utilities.

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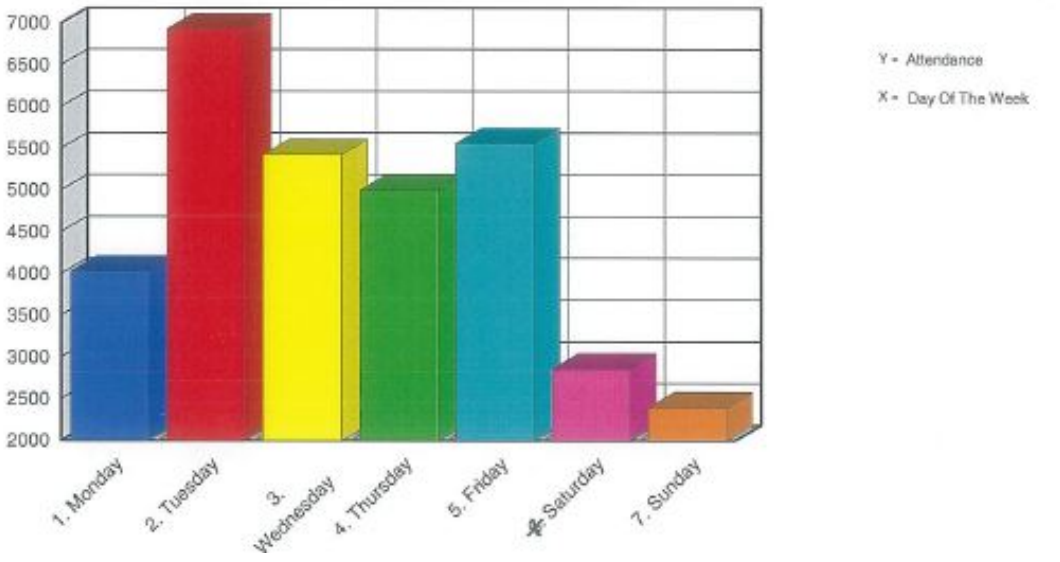
The implementation of software at the Parkes Pool has facilitated the capturing of data for peak periods of pool usage.

The busiest months during 2015/2016 Pool Season was October, November, January and February.

Over the whole 2015/2016 season, the busiest day was Tuesdays. However free entry was provided on Australia Day, which was a Tuesday. It should also be noted that the busiest time for Parkes Pool over the season was 4pm.

The graphs below indicate the visitations of season ticket holders only.



Acting General Manager

Mayor

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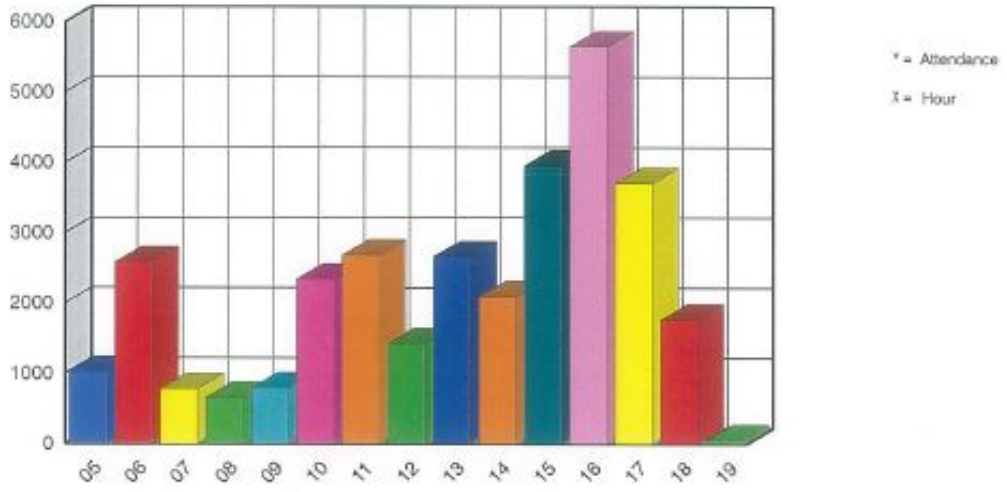


Aquatic activities attendance diminishes during mid to late March due to shortening of daylight, cooler weather and competition with other sports.

Attachments

Nil

Acting General Manager

Mayor

14 DIRECTOR INFRASTRUCTURE REPORT

14.1 (DI) Unmetered properties

Executive Summary

There are currently 71 properties paying the Unmetered Business CBD water rate (16/17 $620/per year). There are a number of differing business types and connection sizes.

A program for the installation of meters to these 71 properties is under development and could be rolled out over the next two (2) financial years.

Background Information

Historically most of the CBD properties did not have water meters. The roll out of meters to these properties has been based on Main Street upgrade and beautification works, to ease the cost of installation and preserve the amenity. As works in the lower portion of the main street have been postponed previously, this program has not progressed in recent years.

A business with a low water usage would be paying a higher rate than an equivalent property with a water meter, creating an inequity. Conversely, a business with a high water usage would be paying a lower rate than an equivalent property with a water meter.

Currently, businesses have been able to apply for a metered to be installed and pay a portion of the cost of installation; however, low numbers of applications have been received in the past 2 years.

Legislative or Policy Implications

Nil.

Progressive Delivery Program Implications

The resolution in this report will primarily effect the Delivery Program Future Direction relating to :
8.1 – Management of Shire Water Assets

Predicted positive effect / opportunity for the Delivery Program: *Excellent*

Predicted negative / challenge to the Delivery Program: *Moderate*

Quadruple Bottom Line

Economic	★★★☆☆	*Environmental*	★★★★★
Social	★★★☆☆	*Civic Leadership*	★★★☆☆

Budget & Financial Aspects

Dependent upon the particular circumstance, the cost of meter installs can range from $1100 to $3000. This is due to location of water connection, urban streetscape and rectification costs.

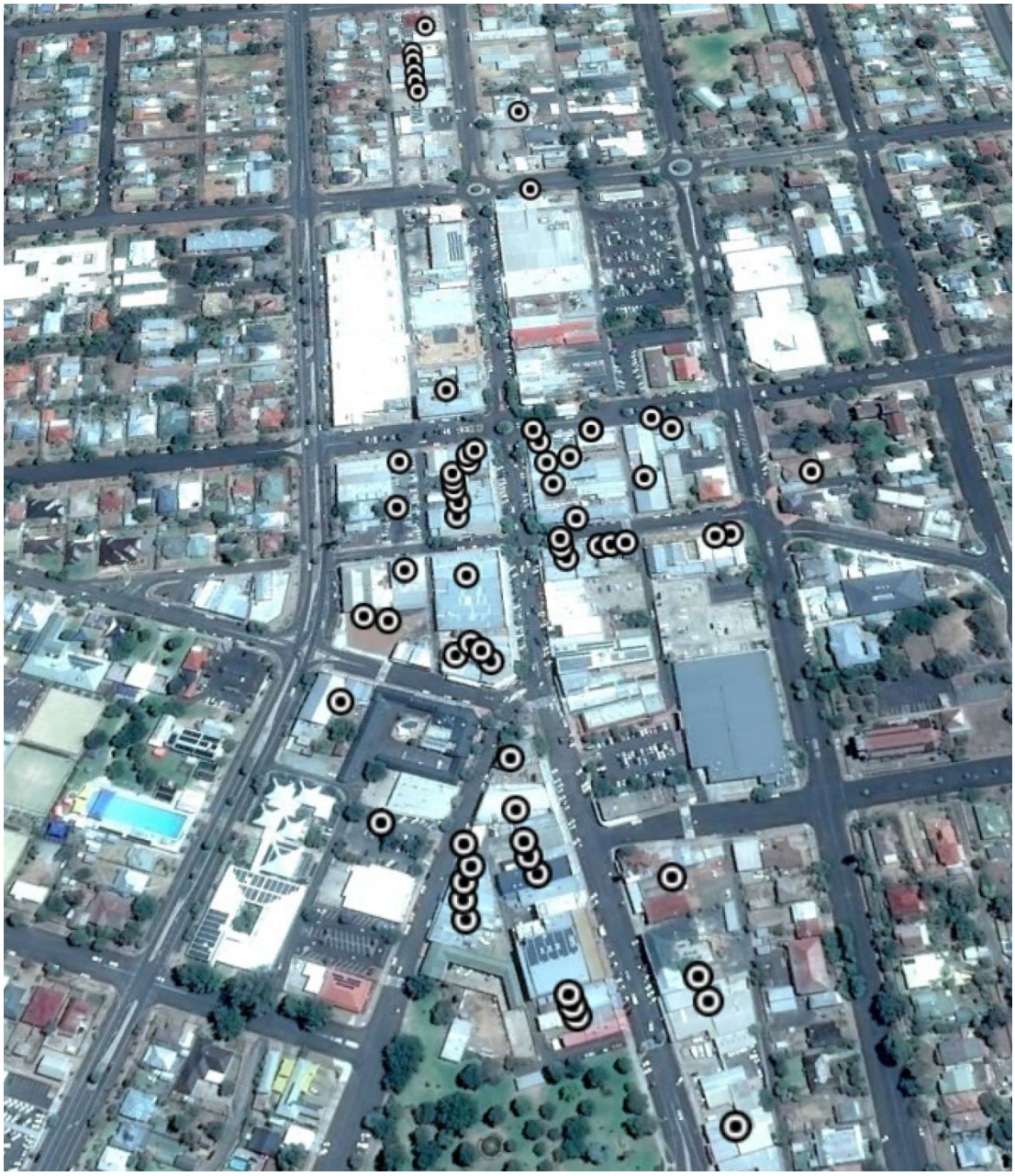
A budget of $100,000 has been included in the 16/17 budget for the roll out of new meters, replacement of older meters and the trialling of newer water meter technologies.

Recommendation

1. That Council proceed with the progressive installation of meters to the 71 remaining unmetered urban business properties, as funding permits and in consideration of any proposed main street footpath works.

Attachments

1. Map of unmetered properties.



Acting General Manager

Mayor

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14.2 (DI) Land Acquisition Lot 7036 DP 1019910

Executive Summary

Council is applying for approval to purchase Crown Land, Lot 7036 DP 1019910 for the purpose of water infrastructure to the new water treatment plant.

Background Information

A Council resolution was made to acquire the land parcel at the Council meeting held on 05 July 2016. Council has also been granted consent from the Department of Trade & Investment Crown Land. An application was made to the Minister of Local Government, but they have requested further information.
The application must include a Council Resolution which states the recommendations as per below.

Legislative or Policy Implications

Land Acquisition (*Just Terms Compensation*) Act 1991

Progressive Delivery Program Implications

The resolution in this report will primarily effect the Delivery Program Future Direction relating to: *8. Maintain and improve the Shires Assets and Infrastructure*

Predicted positive effect / opportunity for the Delivery Program: *Good*

Predicted negative / challenge to the Delivery Program: *Negligible*

Quadruple Bottom Line

Economic	★★★★★	*Environmental*	★★★★★
Social	★★★★★	*Civic Leadership*	★★★★★

Budget & Financial Aspects

Land acquisition processing costs will be covered by the water budget. The cost of land will be based on a market valuation.

Acting General Manager Mayor

Recommendation

1. Council make an application to the Minister and the Governor for approval to acquire land described as Lot 7036 DP 1019910, by compulsory process under section 186(1) of the Local Government Act 1993 for the purpose of water infrastructure in accordance with the requirements of the Land Acquisition (Just Terms Compensation) Act 1991.
2. That the land be classified as operational.
3. Council requests the Minister for Local Government approve a reduction in the notification period from 90 days to 60 days.

Attachments

Nil

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15 CONSIDERATION OF COMMITTEE MINUTES

15.1 Committee Minutes - Parkes Elvis Festival Committee Meeting held 10 August 2016

Executive Summary

A meeting of the Elvis Festival Committee was held at the Parkes Shire Council on 10 August 2016. The Minutes are attached for Council's endorsement.

Background Information

The Elvis Festival Committee was established as a Section 355 Committee of Parkes Shire Council in pursuance of Council Resolution Number passed on 18 March 2014.

The purpose of the Committee is :

- To be the Peak Organising body for the Parkes Elvis Festival;
- To add value by providing a clear vision for the future of the Festival, explore areas of growth, quality improvement, development and sustainability,
- To oversight the successful staging of the annual Elvis Festival for the community of Parkes
- To review and approve long term strategic plan, annual plan, long term budget
- Oversight the implementation of the annual plan
- Oversight legal contractual arrangements, sponsorship, insurance etc.

The inaugural meeting of this Committee was held on 08 May 2014.

Legislative or Policy Implications

Section 355 of the *Local Government Act 1993*. Delegations pursuant to section 377 are included in the Committee Charter.

Progressive Delivery Program Implications

The resolution in this report will primarily effect the Delivery Program Future Direction relating to: *6. Enhance Recreation and Culture*

Predicted positive effect / opportunity for the Delivery Program: *Good*

Predicted negative / challenge to the Delivery Program: *Moderate*

Quadruple Bottom Line

Economic	★★★★☆	*Environmental*	★★★☆☆
Social	★★★★☆	*Civic Leadership*	★★★★★

Budget & Financial Aspects

Nil.

Recommendation

1. That the Minutes of the Elvis Festival Committee meeting held on 10 August 2016 be noted and the recommendations of the Committee be endorsed by Council.

Attachments

1. Minutes of the Elvis Festival Committee meeting held 10 August 2016

Acting General Manager Mayor

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PARKES SHIRE COUNCIL

Our Mission: To Deliver Progress and Value to our Community

ELVIS FESTIVAL COMMITTEE

Our Communities Vision:
In 2022 the Parkes Shire will be a progressive regional centre, embracing a national logistics hub with vibrant communities, diverse opportunities, learning and healthy lifestyles.

MINUTES

WEDNESDAY 10 AUGUST 2016

Notice is hereby given that a meeting of the Parkes Shire Council's Elvis Festival Committee will be held at the Council Administration Centre, 2 Cecile Street, Parkes, commencing at 4.00pm for the purpose of considering the items included on the Minutes.

GENERAL MANAGER: Kent Boyd

Acting General Manager

Mayor

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Elvis Festival Committee Meeting

Minutes of the Elvis Festival Committee Meeting held in the Council Chambers, 2 Cecile Street on Wednesday 10 August 2016 at 4.00pm.

PRESENT

Mayor Ken Keith OAM (Chair)
John Kennedy - Parkes Chamber of Commerce Representative
Beth Link - Sponsorships & Marketing Coordinator

Together with:
Les Finn - Director Technology and Corporate Services
Owen Jensen - Chief Financial Officer
Anna Wyllie - Economic and Business Development Manager
Cathy Treasure - Elvis Festival Director

MEETING COMMENCEMENT

The Meeting commenced at 4.00pm.

1 APOLOGIES

That the apologies of

Ken McGrath - Elvis Festival Inc. Representative
Anne Steel - Elvis Festival Inc Representative be noted

Moved John Kennedy, seconded Anna Wyllie.

CARRIED

2 CONFIRMATION OF MINUTES OF PREVIOUS MEETING

That the Minutes of the Parkes Shire Council's Elvis Festival Committee Meeting held on Wednesday 15 June 2016 copies of which have been forwarded to Committee members, be confirmed seeing that the July 2016 meeting was abandoned.

At this stage, the Committee acknowledged a letter of resignation from Ali Creith as a Community Representative.

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Recommendation

1. A letter of thanks will be sent to Ali Creith in recognition of her contribution to this Committee.

Resolution

That the recommendation be adopted.

Moved John Kennedy, seconded Anna Wyllie.

CARRIED

3 DECLARATIONS OF INTEREST

Nil.

4 MINUTES ITEMS

4.1 Event Planning Update as at 10 August 2016

Executive Summary

The Event Planning Update will be a regular report on the agenda to outline the key activities the Festival Director has undertaken to effectively plan and deliver the Festival.

Recommendation

1. That the information be received and noted.

Resolution

That the information be received and noted.

Moved John Kennedy, seconded Anna Wyllie.

CARRIED

5 GENERAL BUSINESS

1. The Mayor will call Fiona Simpson, NRMA Board.

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6 CONFIDENTIAL BUSINESS

The meeting of the Parkes Elvis Festival Committee was closed to the public at 4.50pm.

The Chair asked the Meeting whether it agreed that the items listed as Confidential appeared to be items which should be discussed in closed session for the reasons given.

RECOMMENDATION OF THE COMMITTEE

That the meeting be closed for consideration of the listed items as they involve: information that would, if disclosed confer a commercial advantage on a person with whom the Committee is conducting (or proposes to conduct) business, personnel matters concerning particular individuals (other than Councillors) and commercial information of a confidential nature that would if disclosed prejudice the commercial position of the person who supplied it.

Moved John Kennedy, seconded Anna Wyllie.

CARRIED

6.1 Elvis Festival Financials as at 31 July 2016

Prepared By: Chief Financial Officer (Treasurer)

Executive Summary

The financial statements for the 2017 Elvis Festival activity within council as at 31 July 2016 have been prepared including a comparison to the 2017 Elvis Festival Budget.

Recommendation

1. That the financial information as at 31 July 2016 be received and noted.

Resolution

That the information be received and noted.

Moved Owen Jensen, seconded John Kennedy.

CARRIED

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7 NEXT MEETING DATE

The next meeting of the Elvis Festival Committee will be held at 4.00pm on Wednesday 7 September 2016 at the Parkes Shire Council offices, 2 Cecile St Parkes.

There being no further business the Chair declared the meeting closed at 5.03pm.

Acting General Manager

Mayor

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15.2 Committee Minutes - Parkes Shire Cultural Advisory Committee Meeting held 19 July 2016

Executive Summary

The Parkes Shire Cultural Advisory Committee met on 19 July 2016. The Minutes of the meetings are attached.

Background Information

The Cultural Advisory Committee was established in 2004 as a key outcome of the original Cultural Plan. It advises Council on cultural activities, assists in determining the best uses of community cultural assets and resources, and acts as a coordinating group for cultural resources and activities and organisations around the Shire. The Committee meets on as needs basis.

Legislative, Policy & Management Planning Implications

Nil

Delivery Plan (Strategic Objective) Implications

The resolution in this report will primarily effect the Delivery Plan Future Direction relating to:
6. Enhance Recreation and Culture

Predicted positive effect / opportunity for the Delivery Plan: *Good*

Predicted negative / challenge to the Delivery Plan: *Minor*

Quadruple Bottom Line

Economic	★★★★☆	*Environmental*	★★★☆☆
Social	★★★★★	*Civic Leadership*	★★★★★

Budget & Financial Aspects

Nil.

Recommendation

1. That the Minutes of the Parkes Cultural Advisory Committee meeting held on 19 July 2016 be adopted.

Attachments

1. Minutes of the Parkes Cultural Advisory Committee Meeting held 19 July 2016.

Acting General Manager Mayor

Parkes Shire Cultural Advisory Committee

Minutes of the meeting held 19 July 2016 from 10.30am

Attendance: Mayor Cr K Keith , Deputy Mayor Cr B. Newton, Cr M Greenwood, W Tom (nominated Arts OutWest Representative), O Jensen (Chief Financial Officer), A Wyllie (Economic and Business Development Manager, J McIntyre (Destination Development Manager). and S Buckle (Manager Cultural, Education & Library Services).

1. Apologies: Cr P Smith, E Matthews (nominated Community Representative), L Finn (Director Technology and Corporate Services).

2. Welcome and apologies provided by Deputy Mayor Cr B Newton.
That the apologies be accepted. *Mvd W Tom, 2nd K Keith*.

3. Minutes of previous meeting
That the minutes were an accurate recording of the meeting held 19 April 2016.
Mvd K Keith, 2nd M Greenwood.

4. Business arising from the minutes
Elvis Public Art - Elvis Revival Inc (ERI) are reviewing the proposal. The CBD Vibrancy plan will be utilised when discussing with ERI the location for the public art feature (August). Budget for project is $90,000 ($75,000 ERI, $15,000 Council).

5. Public Art for Townships
Action: *Townships community consultative committees will be consulted regarding travelling around the shire the public art community wall artwork - J McIntyre.*

5.1 Programming for Parkes public art cultural wall (future exhibitions)
The Parkes public art community wall feature has been designed to be changed regularly. The first change will be artwork from Parkes Library's Curiosity + Wonder art workshops, then proposals from the community / artists will be taken and a program developed.

Action: *Develop form, terms and conditions, and process for community members to make application to be programmed for the changing community wall public art - J McIntyre.*
Action: *Draft program to be tabled at next Cultural Committee meeting - J McIntyre.*

5.2 Arts OutWest
Recommendation: That Parkes Shire Council continues its annual contribution to Arts OutWest.
Mvd K Keith, 2nd W Tom.

Acting General Manager Mayor

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6. General Business

6.1 **Olympians** - Parkes Shire past and current Olympians are being celebrated through Parkes Shire Library History blog and by the creation of banners sharing each sport persons story. The banners will tour around the Shire.

6.2 **ABC Gavin Coote** - Local ABC regional journalist has recently held an exhibition of his artwork at Broken Hill.

Action: *Discuss with Gavin Coote the possibility of Parkes Library hosting his art exhibition - S Buckle.*

6.3 **Parkes Show Exhibit** - Will feature the new Parkes branding.

6.4 **Jac Clark Public Art** - Ms Clarke has offered to produce limited edition prints of the public art features, with any monies made to fund further public art features.

Action*: Further discuss this proposal with Ms Clark - J McIntyre.*

6.5 **Cultural Awards** - Begin promotion.

Action: *Media release - S Buckle.*

6.6 **Peace Monument** - Parkes Rotary and Council are engaging local artists Sean Cassidy and Scott Sauce Towney to redo the Peace Monument. The artists will engage and work with the local Aboriginal community.

6.7 **Aero Festival**: Event notification - Parkes Aero Club would like to hold a large aero display in September 2018.

7. Next meeting

To be confirmed.

Acting General Manager Mayor

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15.3 Committee Minutes - Road Naming Committee Meeting held 16 August 2016

Executive Summary

A Parkes Shire Council Road Naming Committee Meeting was held on Tuesday 16 August 2016.

Background Information

The Parkes Shire Council Road Naming Committee was formed in 1998 to work through the process of naming the Shire's rural roads that had previously only been identified by numbers. The Committee considers all road naming requests and makes recommendations to Council.

Legislative or Policy Implications

Road naming is carried out in accordance with the requirements of the Roads Act 1993 and Roads Regulation 2008 and the NSW Road Naming Policy.

Progressive Delivery Program Implications

The resolution in this report will primarily effect the Delivery Program Future Direction relating to:
2. Improve Health and Well Being
2.5. Maximise Public Safety

Predicted positive effect / opportunity for the Delivery Program: *Good*

The naming of the Shire's road system has improved the safety of the rural residents by making it easier to provide directions to properties.

Predicted negative / challenge to the Delivery Program: *Negligible*

Quadruple Bottom Line

Economic	★★★☆☆	*Environmental*	★★★☆☆
Social	★★★★☆	*Civic Leadership*	★★★★☆

The positive outcomes resulting from the implementation of road naming indicate Council's strong Civic Leadership in its commitment to the Social needs of the community.

Budget & Financial Aspects

Cost of advertising and erection and ongoing maintenance of signage. Developers of subdivisions pay a fee to cover these costs.

Acting General Manager

Mayor

Recommendation

1. That the Minutes of the Parkes Shire Council Road Naming Committee held 16 August 2016 be adopted.

Report

The Parkes Shire Council Road Naming Committee was formed in 1998 to work through the process of naming the Shire's rural roads that had previously only been identified by numbers. The Committee considers all road naming requests and makes recommendations to Council.

Item 6 in the Agenda refers to the formal naming of the access road to the War Memorial on Memorial Hill, proposed as Anzac Drive, Parkes. Council has received advice from the Geographical Names Board advising that they have no objection if Council feels that this meets Regulation 3 Subsection 2(a) as below:

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(3) The Registrar of Trade Marks shall:

(a) refuse to register as a trade mark any word the assumption or use of which in connexion with any trade, business, calling or profession is prohibited under subregulation (1) of this regulation; and

(b) unless otherwise directed by the Minister, cancel any existing registration of any such word as a trade mark, and refuse to take any step or further step in connexion with any application for the use of any such word as a trade mark.

(4) The Registrar of Designs shall:

(a) refuse to register as a design any word or mark the assumption or use of which in connexion with any trade, business, calling or profession is prohibited under subregulation (1) of this regulation; and

(b) unless otherwise directed by the Minister cancel any existing registration of any such word or mark as a design, and refuse to take any step or further step in connexion with any application for the use of any such word or mark as a design.

(5) The Registrar-General or other proper officer of a State charged with the registration of firms and companies may:

(a) permit any firm or company which has been registered under a State Act, and in the name of which there is included any word the use of which in connexion with any trade, business, calling or profession is prohibited under subregulation (1) of this regulation, to amend the name of the firm or company by the omission of that word, and, if the firm or company so desires, the substitution of any other word or words; or

(b) cancel the registration of any firm or company which refuses or fails to apply within a reasonable period for the amendment of its name.

3 Prohibition of word 'Anzac' as name of street, road or park

(1) A person shall not, without the approval of the Minister, use, in naming a street, road or park, the word 'Anzac' or any word

Acting General Manager Mayor

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resembling the word 'Anzac' as the name or part of the name of the street, road or park.

(2) The last preceding subregulation does not apply to or in relation to:

(a) the naming of a street, road or park in which, or in the immediate vicinity of which, there is situated a public memorial relating to the war which commenced on the fourth day of August, 1914, or the war which commenced on the third day of September, 1939; or

(b) the naming or re-naming of a street, road or park the name of which at the commencement of this regulation contained the word 'Anzac' or any word resembling the word 'Anzac'.

Attachments

1. Minutes of the Parkes Shire Council Road Naming Committee held 16 August 2016.

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Minutes of The Parkes Shire Council Road Naming Committee Meeting Held 16 August 2016

Meeting opened: 12.30pm

PRESENT: Cr Ken Keith
Cr Louise O'Leary
Cr Pat Smith
Mr Ben Howard (Director Engineering Services)

APOLOGIES: Cr Belinda McCorkell
Cr Ken McGrath
Kent Boyd

1. **Consideration of previous minutes**
That the minutes of the previous meeting be adopted.

(Cr Keith /Cr Smith)

2. **Consideration of suggested name for un-named road, Mickibri**
Consideration of suggested name for unnamed road, SR100 in Mickibri area. Council investigations identify the road in question as Oaklands Lane.

Committee Recommendation:

That the resident be advised that Council and LPI records indicate the road is currently named and gazetted as Barber Lane. Council to provide signage.

(Cr Smith /Cr Keith)

3. **Council to investigate road naming/numbering on roads crossing different Shires**
Council has been made aware of a number of roads crossing different Shires are named and numbered differently causing confusion for emergency services and non-residents in locating addresses.

Committee Recommendation:

That Council investigate the history of the road naming in question across both Shires, and meet with the neighbouring Shire representatives to discuss a compromise to enable renaming of joint roads to assist emergency services.

(Cr Keith /Cr Smith)

4. **Consideration of Molong Road (2)**
Council has been made aware by the GNB of Molong Road to the North of Henry Parkes Way, in the Molong Road road corridor, AND Molong Road to the south of Henry Parkes Way which sits in the Henry Parkes Way road corridor. This duplication of road name is causing confusion for delivery drivers and more importantly emergency services. GNB advise that this section of road needs to be either renamed or returned to an un-named road to comply with the GNB Road Naming Guidelines. Map attached.

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Committee Recommendation:

That the name 'Tomkins Road' be submitted for public comment for the Molong Road that sits to the south of and within the Henry Parkes Way road corridor, and that Council assist residents with the name change process.

(Cr O'Leary/Cr Smith)

5. **Consideration of Condobolin Road**
Council has been made aware of inconsistency in naming of Condobolin Road. The section of road that is commonly known as Condobolin Road sits beside the portion of Henry Parkes Way that is also named Condobolin Road. A grassed easement separates the two (2) roads. The Geographical Names Board have advised that the portion of road to the south of Henry Parkes Way (Condobolin Road) is to be renamed o comply with the GNB Road Naming Guidelines. (map attached)

Committee Recommendation:

That the name 'Fletcher Street' be submitted for public comment for the Condobolin Road that is to the south of Henry Parkes Way, and that Council assists residents with the name change process.

(Cr Smith /Cr O'Leary)

6. **Consideration of Anzac Drive, Memorial Hill, and Roose Road, Peak Hill**
Council has been made aware that the access road to Memorial Hill and the road to the Peak Hill Waste facility and Alkane Mining were not officially named or Gazetted.

Committee Recommendation:

That the names 'Anzac Drive' and 'Roose Road' be submitted for gazettal and that Council assists any residents with the name change process.

(Cr O'Leary /Cr Smith)

7. **Consideration of suggested name for un-named road, Bogan Gate**
Correspondence received from Dr Paul Tohme suggesting a name for the un-named access road to Lots 15 and 16 DP752095, Bogan Gate.

Committee Recommendation:

That the name 'Tohme Brothers Road' be submitted for public comment and that Council assists residents with the name change process.

(Cr O'Leary /Cr Smith)

8. **Consideration of suggested name for un-named road, Peak Hill area**
Council has been made aware of SR92A, an un-named road, off Hervey Park
Committee Recommendation:

Committee Recommendation:

That the Peak Hill CCC be requested to submit a suggestion for the name.

(Cr O'Leary /Cr Smith)

Meeting Closed: 1.30pm.

Acting General Manager Mayor

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16 QUESTIONS AND MATTERS OF URGENCY

Nil

17 CONSIDERATION OF CONFIDENTIAL BUSINESS ITEMS

17.1 (DTCS) Status update on Investment Recoveries

Prepared By: Director of Technology & Corporate Services

Reason for Confidentiality

This report is **CONFIDENTIAL** in accordance with Section 10A(2)(g) of the Local Government Act 1993 and Council's Code of Meeting Practice, which permits the meeting to be closed to the public for business relating to the following: -

(g) advice concerning litigation, or advice that would otherwise be privileged from production in legal proceedings on the ground of legal professional privilege

Executive Summary

Refer to the Report.

Background Information

Council has been involved in a number of national and international Court cases in the pursuit of funds exposed to capital loss during the Global Financial Crisis. All matters have now been largely resolved.

Legislative, Policy & Management Planning Implications

Nil

Progressive Delivery Program Implications

The resolution in this report will primarily effect the Delivery Program Future Direction relating to: *4. Grow and Diversify the Economic Base*

Predicted positive effect / opportunity for the Delivery Program: *Excellent*

Predicted negative / challenge to the Delivery Program: *Minor*

Quadruple Bottom Line

Economic	★★★★☆	*Environmental*	★☆☆☆☆
Social	★★★☆☆	*Civic Leadership*	★★★★☆

Budget & Financial Aspects

Previously reported in the Annual financial statements and Quarterly Budget reports.

Recommendation

1. This report be received and noted.
2. The letter of appreciation be forwarded to Mr Colin Cameron Corporate Executive Manager, City of Swan in recognition of the role he played in maximising the outcome for councils, churches and charities in Australia.

Report

After first commencing legal action in 2009 to recover funds lost as part of Council's structural investment portfolio following the Global Financial Crisis, the last two outstanding matters have been finalised. The two matters were agreed by all parties allowing the distribution of the Lehman Brothers Australia Estate and the distribution of the confidential settlement in the group class action against the Standard & Poors Rating Agency.

Each action is summarised below.

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Lehman Brothers Australia in liquidation

This is the longest running action of the portfolio. A timeline is given below:

2007 - July	Federation CDO loses value linked to sub-prime mortgage market, the start of the Global Financial Crisis.
2008 - March	Other large financial institutions in the United States involved in the fire sale write downs and sales of products.
2008 - September 15	Lehman Brothers the 4th largest investment bank in the world goes into bankruptcy. Council has a number of CDO investments with its Australian branch. The Global company revealed it had $700 Billion in assets but only $25 Billion in equity.
2008 - September 26	PPB Advisory appointed as the Administrator for Lehman Brothers Australia.
2008 December	Parkes Shire Council, Wingecarribee Shire Council and City of Swan Council convene a meeting of 40 Councils in Rockdale to discuss a recovery plan.
2009 June 12	Deed of Company Arrangement (DOCA) offered by PPB Advisory. Parkes Shire Council was offered 2 cents in the dollar.
2009 September 25	Parkes Shire Council, Wingecarribee Shire Council and City of Swan Council lead a group class action against the DOCA in the Federal Court. Justice Rares reserved the issue for the consideration of the Full Bench of the Federal Court. The Full Bench of the Federal Court threw out the DOCA as void. As a result, PPB Advisory (on behalf of Lehman Brothers Australia) and Lehman Brothers Asia appealed the decision to the High Court.
2010 March 30	The High Court upheld the decision in a unanimous historic verdict declaring the DOCA had no effect.
2010 June	Class action of 72 Councils, churches and charities were assembled and lead by Parkes Shire Council, Wingecarribee Shire Council and City of Swan Council. The matter was filed in the Federal Court and alleged negligent misstatement, breach of fiduciary and breach of contract and misleading and deceptive conduct.
2012 September 26	Justices Rares of the Federal Court found in favour of the class action group on all matters. It was a world class first decision against a major bank for misleading and deceptive conduct.
2013 June	Justice Rares approves a Scheme of Arrangement to enable the Administrator to release the funds to creditors who have proved their debts. The proof of debt process and the establishment of the exact pool of assets to be distributed took 3 years.
2016 June	PPB Advisory informs the Australian Stock Exchange that it will make an interim distribution from the estate. Based on Council's admitted proof of debt, the distribution from the General estate, Council expected to receive funds of approximately 49.51 cents in the dollar.

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Dante Notes Series - UK Action

2008 September	A series of CDOs purchased from Lehman Brothers Australia's predecessor Grange Securities are frozen from distribution in the UK by the Note's Arranger Bank of New York Mellon when Lehman's went bankrupt. The Notes were tied up in a complicated "special vehicle programme" known as the Dante Program. The Notes were controlled by complicated contract documentation which provided that Lehman received preference for the collateral instead of the investor in a bankruptcy event. This is known as a flip clause.
2009 July	A group of 29 Australian Councils including Parkes Shire Council and the lead applicant, the commercial investing firm Belmont Park Investments Pty Ltd brought a class action against Lehman Brothers Special Financing (LBSF) in the High Court of Justice, England. The group sought legal remedy against LBSF from attempting to contract out of insolvency legislation. The High Court of Justice found that the flip clause did not operate in UK jurisdiction and the UK arm of the Bank of New York Mellon should release funds back to their owners.
2009 September	LBSF appealed to the Court of Appeal of England and Wales where the appeal Court upheld the earlier decision.
2011 July	LBSF appealed to the Supreme Court of Justice, England. After a long drawn out hearing, the UK's Supreme Court unanimously upheld previous UK rulings that the Australian creditors should have priority over Lehman in the Dante Program. One of the judges described the complicated structural financial deals as "purgatorial complexity". The Court relied on a nearly 200 year old "anti-deprivation rule" that holds that in the event of a bankruptcy, property cannot be taken away from creditors. As a result of its involvement, Council received a gross return of 96 cents in the dollar on its Dante Notes. However it took until 2013 for the monies to be distributed.

Local Government Financial Services - the Rembrandt CPDOs

During 2006/7, the Local Government Financial Services (LGFS) was suffering market segment loss to the big banks who were selling securitised products. In an effort to claw back market share, the Local Government owned financial service heavily marketed a new synthetic product known as a CPDO. Parkes Shire Council and many others invested in this product. Badly timed, inadequately rated and introduced into a global market that was quickly becoming toxic, the "Rembrandt Note" cast out within months of it starting its term sheet. In 2011, Council was instrumental in putting together a class action of 12 Councils against LGFS, Standard & Poors Rating Agency and the Arranger, ABN Ambro. The Councils' alleged negligence, misleading and deceptive conduct and breach of fiduciary duty. The trial concluded in March 2012. In November 2012, Justice Jargot of the Federal Court found for the claimants on all grounds. The defendants were found to be equally negligent and order to repay all losses, foregone interest and legal costs. Standard & Poors appealed the decision claiming that they did not owe a legally enforceable duty to anyone who decided to take investment action based on a rating they had issued contending it was not possible to turn "predictions into guarantees". In June 2014, the Full Court of the Federal Court unanimously dismissed the appeal paving way for a dividend to occur. After adjustments to the available pool for distribution, Council received 56.03 cents in the dollar gross return on its CPDO investment.

Standard & Poors Class Action

In 2013, Council joined a class action to recover losses from its CDO portfolio based on the failed ratings of Standard & Poors. The case was led by City of Swan and Moree Council and included 90 applicants. The case sought damages for the group for all consequential losses above the Lehman Brothers Australia settlement. The Rating Agency was accused of providing objective ratings with no proper reference to market spreads or inherent risk in the complicated products. It was also alleged that the Ratings Agency failed to declare their conflict of interest arising out of the many millions of dollars paid by the Arrangers for the ratings. The matter reached a confidential out of court settlement in 2016 referred to earlier in the report.

Summary of Outcomes

1. **Lehman Brothers Australia General Estate**	$
Proof of Debt at start of proceedings 2012	8,681,864
Ordered by litigation	4,298,572
Percentage returned	49.51 cents
2. **Standard & Poors Class Action for Losses - Other**	
Proof of Debt claimed	4,383,292
Returned in out of court settlement	4,383,292
Percentage returned	100 cents
3. **Lehman Bros Special Funding Dante Program**	1,500,000
Returned in out of court settlement	1,484,630
Percentage returned	98.97 cents
4**. Local Government Financial Services CPDO**	
Proof of Debt 2012	2,793,784
Ordered by litigation	1,565,423
Percentage returned	56.03 cents
5. **Lehman Brothers Insurance Scheme**	
Includes an additional payment in recognition of work of Parkes Shire Council in proceedings ($927k)	2,101,330
TOTAL LITIGATION EXPOSURE (1 3 & 4)	12,975,648
Total return as received from settlements in cash after taking legal costs into account	9,051,410
Percentage returned after legal costs	**70 cents**

Acting General Manager Mayor

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It is also necessary to record the outstanding work of former General Manager, Alan McCormack, former Finance Manager Bob Bokeyar and City of Swan Corporate Executive Manager Colin Cameron in the pursuit of monies owed to Australian communities. The efforts of the legal team led by Amanda Banton and the litigation funding firm IMF led by John Walker are also to be acknowledged. Additionally Jim Hunwick of Johnson Winter and Slattery requires recognition for his knowledge and the role he played in the Dante series of notes both in UK and the bankruptcy division of the New York jurisdiction.

Due to the decisions taken to pursue the Rating Agencies, large banks and financial institutions for their actions leading up to the Global Financial Crisis, it is estimated $500 million was returned to Australian communities and businesses that would otherwise have gone to the bottom line of global organisations.

Funds have been returned to allocated Reserves which were previously depleted during the GFC or used to equalise capital project needs in previous years. Recent land acquisitions have occurred from the funds received. The Future fund set aside for Parkes Plus projects in General fund will receive approximately $2 million. Whilst a final dividend in Lehman Brothers Australia has been foreshadowed for this financial year by the Liquidator PPB Advisory, it is not anticipated to exceed approximately $200,000, if at all. This largely concludes an 8 year journey in recovering Council funds denied to it at the time of the Global Financial Crisis.

Attachments

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17.2 (DTCS) Procurement of Land - Part Laneway

Prepared By: Director of Technology & Corporate Services

Reason for Confidentiality

This report is **CONFIDENTIAL** in accordance with Section 10A(2)(d)(i) of the Local Government Act 1993 and Council's Code of Meeting Practice, which permits the meeting to be closed to the public for business relating to the following: -

(d) commercial information of a confidential nature that would if disclosed:
(i) prejudice the commercial position of the person who supplied it

Executive Summary

Council has been invited to lodge an Expression of Interest to acquire land in the laneway to the north of the Current Library Centre.

Background Information

Refer to the Report.

Legislative or Policy Implications

Section 186 Local Government Act 1993.
Section 377(1)(h) Local Government Act 1993

Progressive Delivery Program Implications

The resolution in this report will primarily effect the Delivery Program Future Direction relating to: *3. Promote, Support and Grow our Communities*

Predicted positive effect / opportunity for the Delivery Program: *Average*

Predicted negative / challenge to the Delivery Program: *Moderate*

Quadruple Bottom Line

Economic	★☆☆☆☆	*Environmental*	★★★☆☆
Social	★★★☆☆	*Civic Leadership*	★★★★☆

Budget & Financial Aspects

Sufficient monies are available in the future fund reserves held by Council.

Acting General Manager Mayor

Recommendation

1. That Council endorse the lodgement of an Expression of Interest for the purchase of the land.
2. That the purchase price offered be that specified in the Report.
3. That if the Expression of Interest is successful and purchase proceeds, the land be classified as operational land.
4. That the Seal of Council be affixed to all documents requiring it to give effect to the purchase and this resolution.

Report

The Crown Lands Department has invited Council to lodge an Expression of Interest (EOI) for the purchase of unused Crown land at the rear of the recently purchased Parkes Picture Palace (Curves Building). The parcel is shown in the diagram below:

Acting General Manager

Mayor

The parcel would complete the land tenure in that area. The Crown Lands Department reserves the right to demand market value for the parcels of land. As Council has purchased the Curves Building, the property next door to the Curves building and the former Auslec building site opposite, the current market value for that area can be calculated to be approximately $283 per m2 (including GST). Using this figure, the indicative market price for the land on offer would be approximately $134,902 (area of 476.2 m2).

Given that the land is not developed and has only access value, it is considered that the price offered by Council should be considerably discounted given its low utility value. As a guide, the Unimproved Capital Value (UCV) supplied by the Valuer General's Department for rating purposes of the three recently purchased blocks provides a more realistic price of approximately $75 per m2 and therefore, a suggested purchase price offer of $35,750 (including GST).

It is to be noted that Council made a similar offer to purchase the same land in 2012 for a total price of $24,000.

The suggested purchase price offer of $35,750 (including GST) is in keeping with the market movement since the last offer made by Council. The Expression of Interest was lodged on this basis by the due date of 2 September 2016 and Council's endorsement is sought.

Attachments

1. Offer to purchase Lot 1 DP 1218752 and Lot 19 Sec 8 DP 758827 - Parkes

PARKES SHIRE COUNCIL
Delivering progress and value to our community

LF: MW

Contact Person: Les Finn

30 August 2016

Liz Shelton
Property Development Projects Officer, Regional Projects West
Department of Industries, Lands
PO Box 2185, Dangar, NSW 2309

Dear Liz

PROPOSED SALE OF LOT 1 DP 1218752 AND LOT 19 SEC 8 DP 758827 - PARKES

Please find enclosed Council's Expression of Interest document for the purchase of the abovementioned Crown land.

Council has offered a price of $35,750 including GST being approximately $77 per square metre (GST included) which equates to the Valuer General's most recent UCV values for adjoining parcels. Given the unbuilt nature of the land and its small size, Council believes the offered price is in keeping with the utility value of the block. As part of a similar process in 2012, Council offered $24,000 for the same land.

Council would be more than willing to commence purchase procedures as soon as possible if successful with its EOI.

Please contact me at any time should you have any queries in relation to our offer.

Yours faithfully

per:
Kent Boyd
GENERAL MANAGER

Les Finn
DIRECTOR TECHNOLOGY and CORPORATE SERVICES

Enclosed: Offer to Purchase Form Lot 1 DP 1218752 and Lot 19 Sec 8 DP 758827

2 Cecile Street, PO Box 337 Parkes NSW 2870
P 02 6861 2333 F 02 6862 3946 E council@parkes.nsw.gov.au
www.parkes.nsw.gov.au

PARKES
It all adds up.

Acting General Manager

Mayor

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PARKES – BOGAN STREET: CALL FOR EXPRESSIONS OF INTEREST

Offer to purchase Lot 1 DP 1218752 and Lot 19 Sec8 DP758827 - Parkes

TO: Department of Primary Industries - Lands
PO Box 2185
Dangar NSW 2309

I/We LES FINN, ACTING FOR PARKES SHIRE COUNCIL (insert name/s)
Of 2 CECILE STREET PARKES NSW 2870 (insert address)
make the following offer for the purchase of Lot 1 DP 1218752 and Lot 19 Sec8 DP758827 in Parkes:

Financial Offer: $ 35,750.00 (insert price inclusive of GST)

Note: It is DPI – Lands' policy that lands are sold at market value.

Timeframe for completion of sale: 42 days / other (please specify):

Any variation from the standard Contract for Sale 42 day completion period should be specified.

Additional Contract conditions:

Any conditions required in addition to the special conditions provided should be specified. *Note: DPI - Lands will not accept contract subject to development consent.*

Purchaser's details:

Name/s: PARKES SHIRE COUNCIL
Address:
ABN:

Purchaser's solicitor:

Name: MATTHEWS WILLIAMS SOLICITORS
Address: COURT ST PARKES 2870
Phone: 6862 1766

EOI Objectives:

Proponents are encouraged to provide information that will enable an assessment of their submission against EOI Objectives. In particular Proponents should address the following:

(a) outline the intended use of the land,

(b) outline how the intended use will enhance economic investment and regional development,

(c) will development of the site use local resources and create local employment opportunities,

(d) provide further information in support of the EOI Objectives.

Please provide any relevant additional information on an annexure page

© July 2015 DPI - Lands

Acting General Manager Mayor

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17.3 (DTCS) Sale of Council Owned Industrial Land - Lot 16, 17, 18 DP1152981

Prepared By: Director Technology and Corporate Services

Reason for Confidentiality

This report is **CONFIDENTIAL** in accordance with Section 10A(2)(c) of the Local Government Act 1993 and Council's Code of Meeting Practice, which permits the meeting to be closed to the public for business relating to the following: -

(c) information that would, if disclosed, confer a commercial advantage on a person with whom the council is conducting (or proposes to conduct) business

Executive Summary

Council has received an offer for the purchase of land in the industrial estate.

Background Information

Refer to Report

Legislative or Policy Implications

Sale to be in accordance with Council's Disposal policies and the Local Government Act 1993.

Progressive Delivery Program Implications

The resolution in this report will primarily effect the Delivery Program Future Direction relating to:
Function 1: Financial Sustainability

Predicted positive effect / opportunity for the Delivery Program: *Good*

Predicted negative / challenge to the Delivery Program: *Minor*

Quadruple Bottom Line

Economic	★★★★☆	*Environmental*	★★★☆☆
Social	★★★☆☆	*Civic Leadership*	★★★☆☆

Budget & Financial Aspects

Sale proceeds will be used to increase established reserves set aside for the further development of the Southern Industrial Estate and holdings.

Acting General Manager

Mayor

Recommendation

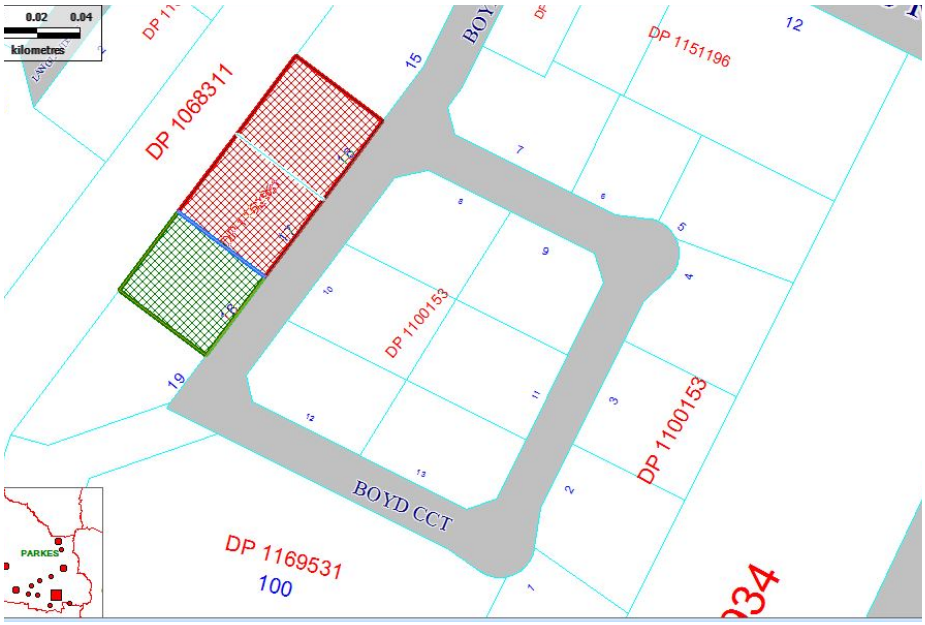
1. That Council accept the offer for the purchase of Lot 16,17 & 18 DP1152981 being 6, 8 & 10 Boyd Circuit, Parkes and that Council authorise the affixing of the council seal to relevant documents required to give effect to this resolution.

Report

Council has received an offer to purchase Lot 16, 17 & 18 DP1152981 (6, 8 & 10 Boyd Circuit) from Cameron Rosser Mechanical PTY LTD (CRM). Mr Rosser has offered $22m2 (inc GST).

Property	Price (inc GST) m2	Size of Block	Total
6 Boyd Circuit	$22	2190.94	$48,200.68
8 Boyd Circuit	$22	2190.61	$48,193.42
10 Boyd Circuit	$22	2190	$48,180
Total			**$144,574.10**

CRM provides heavy diesel and heavy vehicle repairs and service to a variety of customers in and around Parkes. CRM currently employ 5 people and up to 10 during peak periods. CRM is looking to expand their business and possibly take on a Truck dealership in the future.



Council will recall that earlier this year Council sold three blocks on Frogley Street details of sale are below:

Property	Price (Inc GST) m2	Size of Block
3 Frogley Street	$26.50	2192m2
4 Frogley Street	$30.90	2200m2
5 Frogley Street	$27.50	2336m2

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Current Land for private sale on Boyd Circuit:

Property	Price (Inc GST) m2	Size of Block
24 Boyd Circuit	$27.72	3174m2
26 Boyd Circuit	$29.26	3000m2
28 Boyd Circuit	$29.26	3002m2

As the sale price is very similar to the sales price of the previously sold blocks of land, it is a very positive sign for the economy to see development in the Industrial estate area.

Attachments

1. All lots currently available in the Industrial Estate

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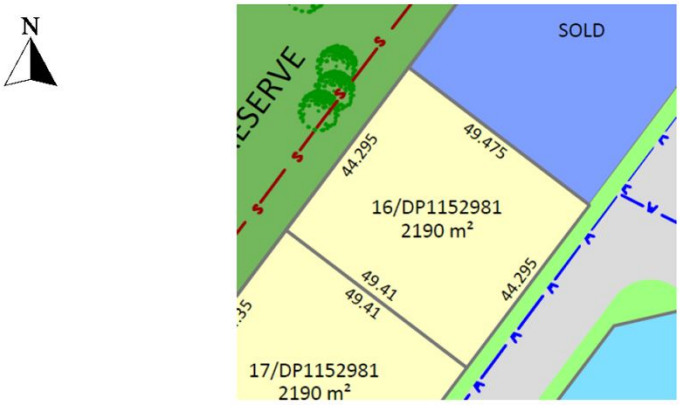
6 Boyd Circuit (Lot 16 DP1152981)



SERVICES

Area:	**2190m²**	(Tentative lot boundary as marked on photo)
Sewer:	**Western Corner**	
Water:	**Southern road frontage**	Requires application to Council for 20mm meter. (fee applicable for upsizing to larger service)
Nearest Hydrant:	**Southern road frontage**	
B- Double route:	**Yes**	
Electricity:	**30 Kva per lot**	
Stormwater:	**Connect to existing IAD**	
Kerb & Gutter:	**Southern road frontage**	
Fencing:	**No**	

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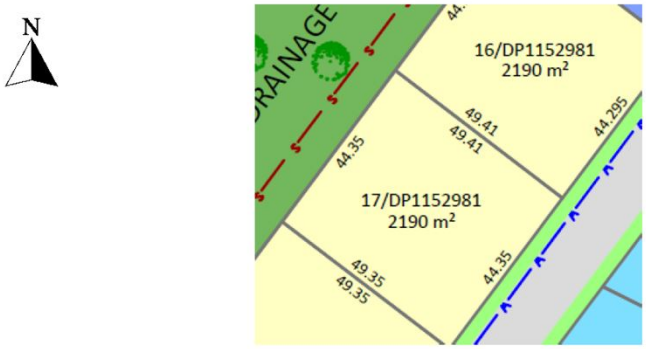
8 Boyd Circuit (Lot 17 DP1152981)



SERVICES

Area:	**2190m²**	(Tentative lot boundary as marked on photo)
Sewer:	**Western Corner**	
Water:	**Southern road frontage**	Requires application to Council for 20mm meter. (fee applicable for upsizing to larger service)
Nearest Hydrant:	**Southern road frontage**	
B- Double route:	**Yes**	
Electricity:	**30 Kva per lot**	
Stormwater:	**Connect to existing IAD**	
Kerb & Gutter:	**Southern road frontage**	
Fencing:	**No**	

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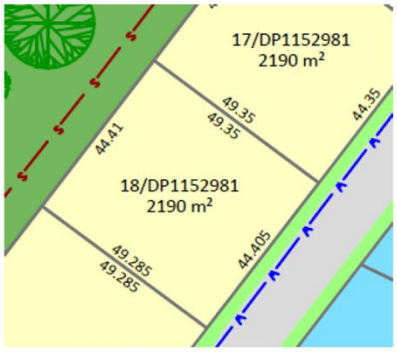
10 Boyd Circuit (Lot 18 DP1152981)



SERVICES

Area:	**2190m²**	(Tentative lot boundary as marked on photo)
Sewer:	**Western Corner**	
Water:	**Southern road frontage**	Requires application to Council for 20mm meter. (fee applicable for upsizing to larger service)
Nearest Hydrant:	**20m North**	
B- Double route:	**Yes**	
Electricity:	**30 Kva per lot**	
Stormwater:	**Connect to existing IAD**	
Kerb & Gutter:	**Southern road frontage**	
Fencing:	**No**	

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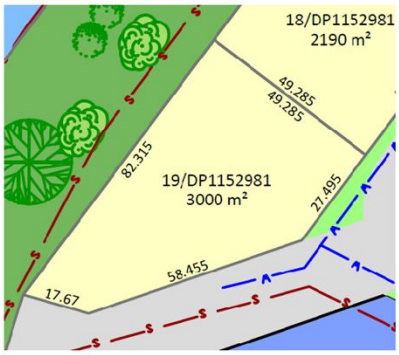
12 Boyd Circuit (Lot 19 DP1152981)



SERVICES

Area:	**3000m²**	(Tentative lot boundary as marked on photo)
Sewer:	**Western Corner**	
Water:	**Southern road frontage**	Requires application to Council for 20mm meter. (fee applicable for upsizing to larger service)
Nearest Hydrant:	**64m North**	
B- Double route:	**Yes**	
Electricity:	**30 Kva per lot**	
Stormwater:	**Connect to existing IAD**	
Kerb & Gutter:	**Southern road frontage**	
Fencing:	**No**	

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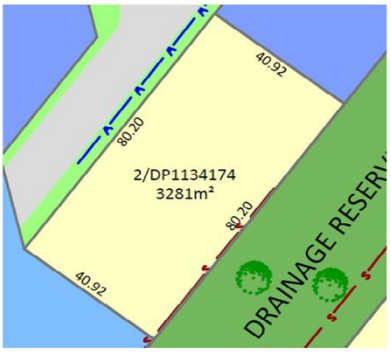
7 Langlands Street (Lot 2 DP1134174)

N



SERVICES

Area:	**3281m²**	(Tentative lot boundary as marked on photo)
Sewer:	**Southern Corner**	
Water:	**Northern road frontage**	Requires application to Council for 20mm meter. (fee applicable for upsizing to larger service)
Nearest Hydrant:	**Northern road frontage**	
B- Double route:	**Yes**	
Electricity:	**30 Kva per lot**	
Stormwater:	**Connect to existing IAD**	
Kerb & Gutter:	**Northern road frontage**	
Fencing:	**Eastern side**	

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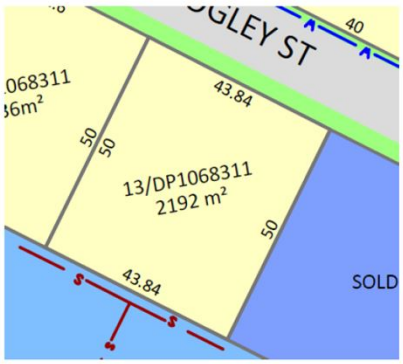
3 Frogley Street (Lot 13 DP1068311)



SERVICES

Area:	**2192m²**	(Tentative lot boundary as marked on photo)
Sewer:	**S n Corner**	
Water:	**N d frontage**	Requires application to Council for 20mm meter. (fee applicable for upsizing to larger service)
Nearest Hydrant:	**Northern ro d fron e**	
B- Double route:	**Yes**	
Electricity:	**30 Kva per lot**	
Stormwater:	**Connect to existing IAD**	
Kerb & Gutter:	**Northern road frontage**	
Fencing:	**Eastern side**	

SOLD

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5 Frogley Street (Lot 12 DP1068311)

N

SERVICES

Area:	**2336m²**	(Tentative lot boundary as marked on photo)
Sewer:	**South[illegible] Corner**	
Water:	**Nor[illegible]oad frontage**	Requires application to Council for 20mm meter. (fee applicable for upsizing to larger service)
Nearest Hydrant:	**Northern road frontage**	
B- Double route:	**Yes**	
Electricity:	**30 Kva per lot**	
Stormwater:	**Connect to existing IAD**	
Kerb & Gutter:	**Northern & Western road frontage**	
Fencing:	**No**	

SOLD

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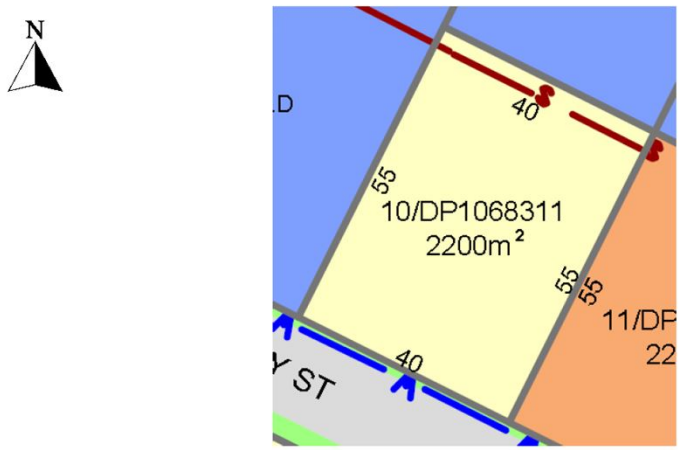
4 Frogley Street (Lot 10 DP1068311)



SERVICES

Area:	**2200m²**	(Tentative lot boundary as marked on photo)
Sewer:	**Through corner end**	
Water:	**Southern road frontage**	Requires application to Council for 20mm meter. (fee applicable for upsizing to larger service)
Nearest Hydrant:	**Southern road frontage**	
B- Double route:	**Yes**	
Electricity:	**30 Kva per lot**	
Stormwater:	**Connect to existing IAD**	
Kerb & Gutter:	**Southern road frontage**	
Fencing:	**Northern & Western side**	

SOLD

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4 Hanlon Street (Lot 18 DP1068311)

SERVICES

Area:	**2257m²**	(Tentative lot boundary as marked on photo)
Sewer:	**Western corner**	
Water:	**Eastern road frontage**	Requires application to Council for 20mm meter. (fee applicable for upsizing to larger service)
Nearest Hydrant:	**Eastern road frontage**	
B- Double route:	**Yes**	
Electricity:	**30 Kva per lot**	
Stormwater:	**Connect to existing IAD**	
Kerb & Gutter:	**Eastern road frontage**	
Fencing:	**Northern & Southern sides**	

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